FINANCIALTIMES

World News London stocks

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Violence mars eve of **Middle East** peace talks

Two Israeli settlers were shot dead and five wounded in an ambush on a hus in the occupied West Bank, less than 48 hours before Middle East peace talks were to begin in Madrid.

The death of an American soldier and the wounding of an Egyptian diplomat in car bomb blasts in Ankara, Tur-key, were also linked to the talks. Page 22

President Lech Walesa of Poland must today start forming a new government after Sunday's elections created a fractured, multi-party parlia-ment of more than 10 parties.

Greek PM faces crisis Greek premier Constantine Mitsotakis faces growing criti-cism over failure to solve serious economic problems and his own image as a leader.

Pentagon fraud charges Eight former executives of a Florida defence firm, including retired four-star army general Wallace Notting, and two ex-civil servants, were indicted in Tampa, Florida, on charges of defrauding the Pentagon of more than \$40m in a contract for ammunition fuses.

Republics give pledge Twelve Soviet republics, under strong pressure from Group of Seveo representatives, agreed a commitment to share responsibility for the Soviet Union's existing foreign debt.

Foreign editor sacked Nicholas Davies, foreign editor of the Daily Mirror in London, was sacked over untrue denials of a visit to Ohio. The move followed the launching of an internal inquiry into allega-tions linking him to US arms dealers and Israeli intelligence.

Airlines 'bleeding'

The airline industry is bleeding to death following a buge increase in costs as a result of the Gulf war, international Air Transport Association director-general Gunter Eser said in Nairobi. Page 6

Uistermen sentenced Three Northern Ireland Protestant extremists and an American arms dealer were given for trying to sell South Africa an anti-aircraft missile.

Havel shouted down Czechoslovak president Vaclav Havel left the rostrum at a

political rally in Bratislava when irate Slovak nationalists shouted htm down. **Mulroney withdraws**

Canadian premier Brian Mulroney formally withdrew his name from consideration for the post of UN secretary general. Page 4

AMENOK...

France shuts consulate France closed its consulate in Zaire's second city of Lubumbashi after evacuating all its nationals. Last-ditch talks

to avoid chaos, page 6 Wives win the yote

Wives won the right to vote in Algeria's first multiparty general election when the constitutional council threw out a law that would have let husbands vote in their place.

Baltics go for gold The newly-independent Baltic states of Estonia, Latvia and Lithuania are to demand compensation for Baltic gold depos-ited with the Bank of England

before the Soviet occupation of 1940. Page 4 **Backing for Menem**

Argeotina's ruling Peronist

party should hold three of tha six provincial governorships

bave provided backing for the economic reforms of President

one-day rise in two months The London stock market saw the higgest ooe-day rise in

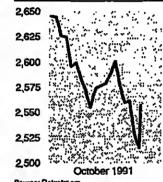
see biggest

share prices for two months arising from hopes of a brighter outlook for the economy. In spite of increased investor interest in equities, trading volumes were low and the rise in prices lacked momentum. The FT-SE 100 index of lead-

ing stocks closed at 2,558.5. up 43.8 oo Friday's close. The rise was about half the drop in prices last week, and the market now stands at about the same level as in mid-August, when it last experienced a comparable one-day increase. On Wall Street, the Dow

Jones Industrial Average gained 40.70 to 3,045.62, after fresh bopes of lower interest rates when Alan Greenspan, Federal Reserve chairman, said the ecocomy had turned sluggish. Page 8; Lex, Page 22; Limited room for manoenvre, Page 21; London stocks, Page 31; Wall Street, Page 42

FT-SE 100 Index



BRITISH Aerospace's rights offering is expected to be one of the biggest flops in recent UK corporate history, with only 5 to 6 per cent of the new shares taken up. The £432m (\$738m) issue is the biggest failure since British Petroleum's offer was affected by the London stock market crash of October 1987. Page 23

US ECONOMY: Federal Reserve Board chairman Alan Greenspan told a Rhode Island business conference that the economy had lost steam and the recovery had slowed. Page 4

tive and aerospace components group, forged a long-term partnership with the aero-engine division of General Motors of the US in a deal which could be worth up to \$3bn in export orders for the UK company in the next 20 years. Page 22

JAPAN Airlines ordered 20 of Boeing's new 777 twin-engine wide-body airliners, worth

about \$2bn. Page 7 TRADE: negotiators in the North American free trade talks said they are ready to start on the treaty text. Page 7

DAIMLER-Benz, Germany's biggest industrial group, con-firmed that it plans a rights issue, possibly for DM2bn (\$1.1bn), for the second haif of next year. Page 23; Lex,

Page 22 BANCOMER, Mexican bank, saw the government sell 51 per cent of the equity for \$2.55bn. Page 23

RWK. German conglomerate. saw annual profits rise 10 per cent to DM863m (\$504m) after the oils and chemicals division, recently expanded by the 590m acquisition of Vista Chemicals of the US, contributed to better turnover and profits. Page 23

KLKEM, Norwegian light metals producer, saw losses deepen further, before extraordinary ltems, in the first nine months of the year, after the loss of NKr367m (\$55.1m), against a NKr40m deficit in the previous corresponding term. Page 24

GENCOR, South Africa's second largest mining house, plans a R2bn rights issue in spite of a decline in attribut-able income to R1.4bo (\$490m) from R1.48bn, Page 25

Dutch offer UK chance to opt out on fiscal union

■ The Dutch dare to tackle

bank governors on

monetary Institute:

UK should not opt out,

says Heath, Paga 2

■ WEU looks lor its place

in tha ilna oi defance,

M Joe Rogaly: Ace in the hole

Full accord evades central

By David Buchan in The Hague

THE Dutch presidency of the EC last night tabled a monetary union treaty giving Britain a let ont, but said it hoped no EC state would opt out of a the commitment to a

single currency.

Mr Wim Kok, the Dutch
finance minister, said he would
ask all EC governments,
including the UK, to sign a declaration at the Maastricht summit in December, to "express their strong preference for a swift transition" to the final stage of economic and monetary union (Emu).

The Dutch draft treaty allows any state, whose par-liament does not feel able to

approve the irrevocable fixing of its curreocy, to opt out by seeking "exemption".

Mr Kok said any state, not just Britain, could avail itself of this let out. But he clearly become to construct the president. bopes to counteract the possi bility that certain leading EC members, perhaps Germany. might take advantage of this by getting them to sign up to the Maastricht declaration which would accompany the Emu treaty. Signatories to this declara-

tion would state that "it is their strongest intention to participate in Emu witbout exemption". according to a draft text published last night. Mr Kok conceded that even signatories to such a declaration this year "might have another opinion after hearing their national parliament" later in

Page 21 to suffer the same ignominious fate as its political text which was recently thrown out by 10

of its 11 EC partners.
But he admitted that there were still important disagreemeots, such as the degree to which countries that were neither economically ready nor politically willing to participate in the final stage of Emu could play a role in the planned European Central Bank (ECB). "The last word has not been

spoken on this, Mr Kok said. He was sure that a number of governments and central anks might take issue with the Dutch compromise. This would deny a full vote in the ECB to countries not participating in Emu, but would give governors of their central banks an advisory role in the ECB. The Dutch presidency has also launched an 11th-bour hid to give the European par-The Dutch presidency does ondary legislation that would not expect its draft Emu treaty flow from Emu, and to

strengthen the European Com-mission's role - vis-a-vis that of the ECB and that of the currency question head-on; Council of Ministers - in running the common monetary policy. Mr Kok said it was important to make Emn democratic, but some of his partners will feel this risks exposing the independent ECB to political

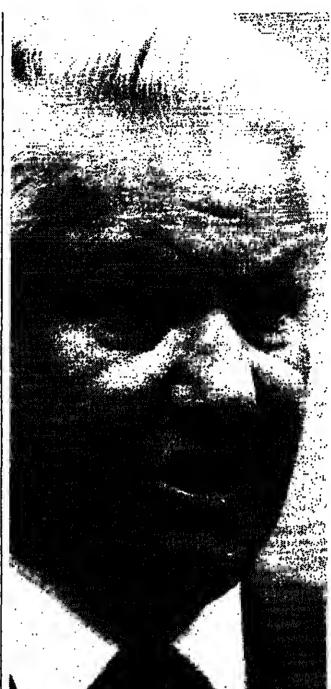
> In order to sidestep an essen tially Franco-German argument over whether and when the ECB could be established in the 1994-97 transition, the Dutch have proposed that a European Monetary Institute (EMI) should be set up for the whole duration of the transi-

But even yesterday the cen-tral bank governors of the 12 were unable at their meeting in Basle to give the presidency a clear view on who should direct the EML

Another key issue has been the degree of economic convergence required of states want-

ing to join Emu.

The Dutch have proposed that no state should be fit for Emu, unless it has an inflation rate within one-and-a-half percentage points of the inflation rate of the three best perform-ing member states in terms of ing member states in terms of price stability and long term interest rates of no more than two percentaga points above the three best performing EC economies. In addition it must have been been been been that the currency without the currency with the have kept its currency, without any devaluation, within the narrow band of the Exchange Rate Mechanism for at least two years, end



Boris Yeltsin: His decision yesterday to free state-controlled prices was the 'most difficult' of his life

Russia braced for massive price rises

By Leyla Boulton and John Lloyd in Moscow

PRICES in Russia could rise between two and four-fold this winter as a result of reforms being pushed through by Presi-

dent Boris Yeltsin.

Mr Yeltsin called for the mobilisation of the Russian people in readiness for a winter of unprecedented market reform. In what he called "the most difficult decision" of his life, he announced plans to free atate-controlled prices at a stroke this year, and to take personal charge of setting up and running a government of "national confidence" to imple-ment sweeping reforms.

Mr Yeltsin presented the package to an extraordinary session of the Russian Congress of Peoples Deputies, the supreme legislative body. His decision to put his own

authority and reputation heaind the programme was criticised by some deputies who feared the powers he asked for carried an overly authoritarian stamp. However, most deputies in

the democratic camp after-wards expressed support. The Russian leader promised there would be a safety net to protect the poorest sections of

society from the effects of price

reform - for which he gave no exact date. He promised a tough anti-inflation policy, involving sharp spending cuts in defence, the state administration and subsidies to unprofitable enter-prises. The budget deficit would be cut to almost zero by

Baltics go for gold, Page 4 Republics' pledge, Page 4 Editorial Comment, Page 20 Yeltsin's bitter pill, Page 21

Continued on Page 22

Dubrovnik stands firm against advancing federal army

THE inhabitants of Dubrovnik vowed yesterday to defend their besieged Adriatic city in the breakaway repub.

Zarkovica, a hill just beyond the gates of the old city.

The soldiers hoisted a Yugoslav llc of Croatia despite the rapid advance of the Yugoslav federal army and deteriorating sanitary condi-

"it is a clash between culture and barbarlans," said Mr Pero Poljanic, the mayor of Dubrovnik, referring to the army assault and the month-long slege which has cut off water, elec-tricity and telephone lines.

The federal army yesterday appeared to violate a four-day-old ceasefire agreed between it and Dubrovnik's officials, when soldiers moved forward towards Dubrovnik to flag as a reminder to the indepen-dence-minded Croats.

"I am shocked that the world and Europe have permitted this kind of crime and aggression against this city of great importance..we will never surrender," Mr Poljanic

Dr Zoran Cikatic, director of the city's hospital, warned of the imminent danger of epidemics spreading through the town. He said the situa-tion "is critical for refugees in hotels without water. Infection can easily

By Laura Silber in Dubrovnik

Officials estimate 15,000 people from neighbouring war-torn regions have sought refuge in Dubrovník. But the mood remains defiant among the city's population. People are refusing to surrender to an army ultimatum to hand over their weap

Mr Neven Matana, a Croat national guardsman dressed in combat fatigues, said: "We don't have enough

lery, but we will fight."

Another Croat soldier, named Han, a Slavic Moslem volunteer from neighbouring Bosnia, said: "We will defend Dubrovnik to the last man." Hundreds of people stand in the sunshine on the white-washed stone Stradun, the main pedestrian zone in the heart of the medieval walled

They point to buildings, the Rupe museum and the music school, which last week were damaged by army gre-nades. They have boarded-up and sand-bagged treasured Venetian Gothic churches

The stench of human excrement pervades the city. The sewage system has stopped working because of diminishing water supplies. Despite continuing ceasefire negoti-

ations, no one yesterday appeared to believe in the possibility of a lasting peace between the army and local Crost officials. "I don't believe in those ceasefires

Every time there is an agreement, the army comes and shoots," said a woman who, fearing retaliation, refused to give her na "The aggression against Dubrovnik

is Serbia's revenge. The army wants to use the city as blackmail regardless of the world's ontrage," she

Mrs Sara Marojica, honorary British consul in Dabrovnik, said: "People here are very proud of their Continued on Page 22

Renault output crippled by strike at engine plant

RENAULT CAR production at six French and one Belgian factory was halted yesterday because of a strike at one of the French state-owned carmaker's main component plants. The factories affected employ a total of 40,000.

Production will also stop today for five days at the Dutch factory of Renault'a partner, Volvo, where another 8,000 people are employed. The Swedish group can no longer obtain Renault-made engines for its medium-sized 400 series. The 10-day pay strike, a spec-tacular example of how quickly industrial action can cripple companies with tight stock controls, has cost Renault "several bundred million francs and will "seriously jeopardise" this year's results, according to

Mr Michel Praderie, the group's secretary-general. It will lead to shortages in showrooms and could lose market share, he said. France alone represents 60 per cent of group's car output. The group last year reported a steep fall in net profits to

FFr1.2bn (\$200m) from

Mr Raymond Lévy, Renault's chairman, condemned the blockage, by the communist-led CGT union, as illegal intimidation in a letter to employees. The group called on public authorities to lift the CGT pickets ontside the Cléon plant, west of Paris, which gearboxes for the whole Renault range as well as small-

Matra, producer of the Ren-ault Espace family van, which uses gearboxes from Cleon, had to stop for two days last week but plans to restart production at a reduced rate today after importing fresh supplies from Chile.

There was no sign of com-promise yesterday, with the management refusing to renegotiate a 2.5 per cent pay rise which it says was agreed with the main unions in July. The deal did not, however, have the agreement of the CGT, which s been on the offensive since it lost its majority earlier this year on Renault's works council for the first time since in its post-war history.
Mr Praderie said Renault

would talk to the CGT on "spe-cific problems" once it lifted its pickets. He said 62 per cent of the Cléon plant's employees had signed a petition saying thet they wanted to return to work, but dared not cross CGT

Renault, like its competitors. has sharply reduced compo-nents stocks since the mid-1980s, alimming its working capital needs by FFr5bn over the past five years, estimates Mr Praderie. At the same time, however,

the group has been less quick than Japanese competitors to diversify its sourcing by buy-ing components from outside suppliers. On average, half of each Renault car by value is sourced from in-house, according to its own figures, as against the Japanese norm of 30 per cent to 40 per cent, a components industry official estimates

German car parts, Page 3

A quick buck is no basis for a meaningful

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Carlos Menem. Page 4 CONTENTS

European energy: Breaking up tha national gas and electricity monopolies Soviet Union: Borla Yeltsin prepares to take on the republics . UK insurance: Confidanca in Royal Inaurance appears to be at an all-time low .

Poland: What naxt for the reform programma after the inconclusiva alections?... UK finance: Difficult deciaions lacing Britain's

chancallor of the exchequar Technology: The battle ie on to produce the next genaration of satellite phones. World Trade: India stays closed to forsign insurance companies .

Currencies & money

Zambia's Kaunda rattled at spectre of election defeat



Intl. Capital Markets

Joe Rogaly

After 27 years in power, Presidant Kannath Kaunda, or KK as ha is known to 8m Zambians, la facing langa of hia career in the form of tha first multiparty alections ainca 1968

Stock Marketsworld -London Unit Trusts

£ index 90.3 (same) GOLD New York: Comex Dec \$360.80 (362.70) \$359.0 (361.75) N SEA OIL (Argus) Brent 15-day Dec \$21,775 (21,90)

New York close DM1.71785 (1.7182) FFr5.85985 (5.8805) Y132.315 (132.3) DM1.7090 (1.7015) FFr5.8325 (5.805) SFr1.4985 (1.4875)

US CLOSING RATES Fed Funds
516% (516%)
3-mo Treasury (

Tokyo: Nikkei 24,901.72 (~4.71)

DJ Ind. Av.

STOCK INDICES 2,568.5 (+43.8) FT-SE Eurotrack 100: 1,097.04 (+5.79) FT-A All-Share 1,233.69 (+1.4%)

3,045,62 (+40.70)

LONDON MONEY

MARKETS

New York : \$1.6940 (1.694) London: DM2.91 (2.9125) FF(9.935 (same) SF(2.5525 (2.545) Y225.0 (san

Chief price changes yesterday: Page 23

\$ index 65.1 (64.9) Tokyo close: 132.28

yield: 3.021% (8.062%)
3-month intertank:
10.3 (same)
10.3 (1005)
Life long gift future:
943 (945)

S&P Comp 389.52 (+5.32) relationship.



EMU at a glance Let-out for Britain and any state whose parliament "does not feel able to.

currency."

to form EMU.

governments.

approve the irrevocable fixing of its

Strict economic criteria for the final stage of EMU. Countries unable to

meet these would get a "derogation" which would be reviewed every two

Minimum of seven countries needed

European Central Bank run by six-

person directorate, plus governors of the 12 national central banks who

would be independent of their

The composition of the existing

time as the ECU became a single

Limits to prevent countries running

Sanctions on countries continuing to

borrowing prospectuses, cutting them

run excessive deficits. These would

include refusal to endorse their

off from EC loans, and fines.

excessive budget deficits once they

currency in its own right.

were inside EMU.

basket ECU would be frozen, until such

THE DRAFT EMU TREATY

The Dutch dare to tackle currency question head-on

THE ONE big difference between the Dutch govern-ment's 33-page draft treaty on economic and monetary union (Emu), released last night, and the one issued by Luxembourg earlier this year is that the Dutch have at last faced full square the problem of how the Twelve are to take the fateful decision, in the late 1990s, to go for e single currency.

In essence, the conundrum is how to give Britain a let-out, without creating a bolt-hole through which others might escape their Emu commit-

In other respects, too, the Dutch have not wasted the past four months of their presidency. They have expanded on the economic criteria which countries must meet to be judged fit to enter the final

stage of Emu, which will be first ettempted in 1997. They have refined the neces-sary economic discipline which countries must obey once in the monetary union. They have given the European par-liament a bit more of e role, and have sought to soothe the worries of weaker EC economies by stitching together a safety net for countries with transitional adjustment prob-

But the key provisions, on which the six weeks of negotia-tions remaining before the December summit in Maas-

tricht will focus, concern:

The transition. This period will last at least until end-1996, when the European Council, as the EC summit organisation is known, will decide whether the time is ripe for Emu, and, if so,

when precisely it should start. To be considered fit for Emu, a country must have a rate of inflation "close to that of the, at most, three best performing at most, three best performing member states in terms of price stability": have e "sus-tainable" budget position, without any "excessive" defi-cit; have kept within the nar-row band of the exchange rate mechanism for at least two years; must have the durability of its convergence reflected in its long-term interest rates. These criteria are elaborated in States which cannot meet

these economic criteria hut

'Exemption status' is reserved for Britain and. conceivably, any countries which might come to share its dim

which want to join Emu would get a "derogation", or tempo-rary exemption. Ent formal "exemption status" is reserved for Eritain and, conceivably, any countries which might come to share its present dim

view of Emu.

view of Emu. For the first time, formal treaty language has now been tabled which states: "The Council [of ministers] shall not oblige e member state to participate in the third [final] stage if a member state has notified to the Council that the national parliament of the member state does not feel able to approve the irrevocable fixing of its currency at the provisional date [for Emu]." Any such state will get "an

Nowhere in the Dutch draft is this exemption status specifi-cally limited to the UK. There-fore, Mr Wim Kok, the Dutch finance minister, is suggesting that Britain's partners might like to sign up to a solemn declaration at Maastricht, which would commit them

politically to going right on to the end of the Emu road. The European Council could only opt for Emu if there were at least seven countries ready and willing for the single currency. It would only go ahead if no more than five of the 12 EC etates had derogation or exemption status.

If an EC summit failed to decide on Emu in 1997, it would, according to the Dutch, try every couple of years thereafter to succeed.

Moreover, "at least once every two years" a country could apply to the Council to have its derogetion etatus expunged, while Britain would apparently be able to apply at any time to withdraw its exemption status.

The Dntch have also sought to ease the worries of the EC'e weaker economies about being shut out of Emu for e long time by offering to review their cases once every two years after Emp has started.

 Monetary Union. The European Central Bank would have pean central Bank would have a six-person executive board "including its president and vice-president", who would be elected for eight years and who would run the federal banking system day to day. The 12 governors of national

central hanks, whose terms would run for "not less than five years", (so as to be longer



Currency traders: is the writing on the wall as they face up to the prospect of a single currency for the European Community?

MAIN INDICATORS OF NOMINAL CONVERGENCE PROBLEMS IN THE COMMUNITY IN 1991

(% of GDP)

them from swings among gov-ernments), would also sit on the ECB's board.

Their duties would be to

"define and implement" the EC's monetary policy, to con-duct foreign exchange operations, to "hold and man-age the official foreign reserves of the member states", to pro-mote the "smooth operation of payment systems, and to contribute to a smooth conduct of policies relating to prudential supervision of credit institutions and the stability of the financial system".

So far, little heed has been paid to the ECB'e watchdog role over ordinary banks. But

ulatione in the draft treaty which would forhid the ECB giving profligate governments overdrafts or bailing them out. The Dutch draft does try to

tackle the question of who -the ECB or the Council of Ministers - should set foreign exchange policy.

The issue is sensitive, because of fears, by Germany in particular, that the ECB

might be directed to support a given rate of the Ecu against the dollar, which might lead to the creation of too many Ecus and thus to inflation, the designated number one enemy in the new system. The Dutch "after consulting the ECB in

14.2

an endeavour to reach e consensus consistent with the objective of price stability, determine an exchange rate agreement for the Ecu vis-a-vis other correncies".

· Economic union. The key questions here are the definition of what is an excessive budget deficit, and what to do

Countries which run an annual deficit exceeding 3 per cent of their gross domestic product, and whose public debt amounts to more than 60 per cent of their GDP, would be considered to have run into the danger zone. These limits are controversial, since at present only three EC states, one of

PUBLIC FINANCES

45.4 86.0

them Britain, could meet the first criterion, while Belgium, Ireland and Italy currently have a debt that is 100 per cent or more of their GDP. But most controversial of all

is what Germany calls the golden rule - that a deficit out, says is what Germany calls the should never exceed capital expenditure. The latter is hard to define, and, even if it was not, developing countries such as Portugal argue they need to spend more to try to catch up mature economies, like that of Germany. The Dutch text simply says that in making its assessments the Commission ehould take into account whether e country was also breaking the golden rule,

EXTERNAL ACCOUNTS

(% of GDP)

(% of GDP)

UK should not opt Heath

By Ralph Atkins

BRITAIN should not exercise any right to opt out of EC plans for a single currency, despite opposition to monetary union of many right-wing Tory MPs. Mr Edward Heath, the

former Conservative prime minister, said last night.

Mr John Major should give "bold leadership" on European monetary, economic and political union, he added, dismissing as irrelevant the protestations of Mrs Margaret Thatcher and Mr Norman Tebbit, former Tory party chairman. Mr Heath's comments on Channel Four television looked set to harden battle lines at Westminster, coming near explicit criticism of Mr Major as failing to take on his party's right wing. Mr Neil Kinnock, Labour leader, said ministers were

conducting policy towards the EC not on the basis of what is best for Britain but on the basis of what will keep the cracks in the Tory party as obscure as possible."

Mr Heath argued Britain may sign up to a deal with an

opt-ont clause at the Maas-tricht summit in December but the government should make plain it did not intend to use it. "We can't be at the centre if we opt out of these vital activities" of the EC. Mr Heath declared, ahead of a dinner in London last night to mark the 20th anniversary of the Commons vote under his premierehip, for Britain to join the EC. ehip, for Britain to join the EC. Maastricht was a chance for Mr Major to show he was Mr Major to show he was standing by his pledge that Britain would take a constructive role in Europe, Mr Heath went on. He rejected suggestions a deal could be postponed until next year. Earlier, Downing Street said the UK was not deliberately seeking a second summit in Lisbon in 1992, under Portugal'e EC presidency; the Dutch, the current

under Portugal'e EC presidency; the Dutch, the current holders, hoped to reach complete agreement in Decamber.

Mr Heath's comments come as Mr Major prepares to confront critics in his own party in a Commons debate in the run-up to the Maastricht summit. The PM'e job was to "give leadership on big issues like this. As far as the right wing are concerned, they have always objected, they will always be there, and as far as Europe is concerned, we Europe is concerned, we haven't taken any notice of them," Mr Heath said.

Treaty seeks sustainable, non-inflationary growth THESE are the member state concerned to operation of payment systems, highlights of take, within a certain time • To contribute to a smooth

the draft Emu The Draft
Community
Shall have as

establishing a common market and economic and monetary union. . . to promote through-out the Community a harmoni-ous and balanced development of economic activities, sustainahle and non-inflationary growth respecting the environment, a high degree of convergence of economic performance, a high level of employment, the raising of the standard and quality of living, and economic and social cohesion and solidarity between

member states.
Article 3A: . . . these activities shall include the irrevocable fixing of exchange rates between the currencies of the member states leading to the introduction of a single cur-rency, the Ecu, the definition and conduct of e single monetary and exchange rate policy the primary objective of which shall be to maintain price stability and, without prejudice to this objective, to support the general economic policy in the Community, in a manner compatible with free and competitive market principles. Article 104B: Member states shall avoid excessive govern-

Where the existence of an excessive deficit is established... the Council ehall make recommendations to the member state concerned with a view to bringing that situation to an end within a given period. . . In cases where a member state persists in failing to put into practice the

limit, measures for the deficit reduction which is judged nec-essary by the Council in order to remedy the situation. .

Where it establishes a failure to comply with a decision it has taken... the Council may decide to apply one or more of these measures:

To declare the provisions of directive 83/298/EC applicable to accept the council to the counci to securities issued hy the member state concerned and its regional and local authorities. The decision shall lay down detailed rules for its application;

■ To issue a recommendation

to the EIB to declare the mem-ber state concerned ineligible for further EIB borrowing; To require thet the member state concerned make a non-in-terest-bearing deposit of an eppropriate size with the Com-munity until the excessive deficit has, in the view of the Council, been corrected; To impose fines of an appro-

priate size;

To suspend new commitments by the Structural Funds in the member state until the excessive deficit has, in the view of the Council, been cor-

Article 105: The primary objective of the European System of Central Banks (in this treaty called "ESCB") shall be to maintain price stability. . . The basic tasks to be carried ont through the ESCB shall be:

• To define and implement the monetary policy of the

Community; To conduct foreign exchange operations consistent with the provisions of Article

official foreign reserves of the To promote the smooth an exemption". . .

the prudential supervision of credit institutions and the stability of the financial system. The ECB (European Central Bank) shall have the exclusive right to authorise the issue of

notes within the member states. The ECE and the national central banka may issue notes. The notes issued by the ECB and the national central banks shall be the only notes to have legal tender status within the member status. Article 109: The Council may, acting (by a qualified majority on a proposal)/(on a recommendation which the Council shall adopt or amend by qualified majority) from the Commission or from the ECB and after con-sulting the ECB in an endea-your to reach a consensus consistent with the objective of price stability, determine an exchange rate agreement for the Ecu vis-à-vis other curren-cies, including, in particular, the adoption, edjustment and abandoning of central rates. Article 1098: From the start of the second stage, the currency composition of the Ecu basket shall be irrevocably fixed according to the decision-making procedures as laid down within the framework of the European Monetary System.

Article 1096: The Council shall not oblige a member state to participate in the third stage if a member state has notified to the Council that the to the Council that the national parliament of the memher state does not feel

able to approve of the irrevoca-ble fixing of its currency at the provisional date. Such a mem-

her etate shall be exempted

from the decision as mentioned above, and will in this treaty be called member state with

Specifying criteria for convergence

3.5

18.0

Portugal

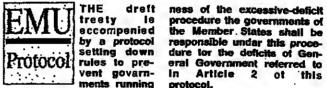
states are ready to embark on Emu's third and final stage. Article 1 says a stete will meet the convergence criterie on price stability il it "shell have e price performance that is sustainable and a rale of intlation, observed over a period of one year before the examination, that does not exceed that of the, at most, three best performing Member States in terms of price atability by more than 112 percentaga points. Infletion shall be meesured by means ot the consumer price Index (CPI) on a comparable basis." Article 2 says the government budgetary criterion ehall not be met if there is a Council decision "that an excassive

ATTACHED to the draft trasty is a protocol leying down criterile for economic convergence thet will guide the Europeen Council's decision over whether EC member states are ready to embark on lensions for all leases are ready to embark on lensions for all leases are ready to embark on the Europe lensions for all leases are ready to embark on the Europe lensions for all leases are ready to embark on the Europe lensions for all leases are ready to embark on the Europe lensions for all leases are ready to embark on the Europe lensions for all leases are ready to embark on the Europe lensions for all leases are ready to embark on the Europe lensions for all leases are ready to embark on the Europe lensions for all leases are ready to embark on the Europe lensions for all leases are record in the Europe lensions are respected the norm than the europe lensions are record in the Europe lensions are respected the norm than the europe lensions are respected to the europe lensions are re Article 3 covers a country's record in the European Mone-

tery System and seya "e Member Slete shell heve respected the normal fluctuation mergins provided for by the Exchange Rate Mecheniam of the European Monelary System wilhout severe lensions for al least the two years before its examination. In particular it shall not have devalued its currency's bilateral centrel rate against any other Member Slele's currency on its own proposal for the same period."

Articla 4 eets convergence in terms of interest ratea by specifying that "in the lest year before the examination a Mamber State shall have a nominal long-term interest rete that does not exceed that of the, at most, three best performing Member Stales in more than 2 percentage points. Interest rates shall be measured on the basis of long larm government bonds or

Budget deficits to stay within limits



Protocol setting down rules to prevent govarnments running excessive budget deficits.

The main elements ere as Article 1 establishes that defi-cits should not exceed: "Three per cent for the ratio of the planned or actual gov-ernment deficit to gross domestic product" end "60

per cent for the ratio ol govemment dabt to gross domes-Article 2 specifies that "Gov-ernment means General Government, that is Central Government, regional or local government and social secu-rity funds, to the exclusion of commercial operations. Deficit meens the net balance to be financed, on a cash basis. Investment means gross fixed capital formation".

Article 3 stipulates that: "In

responsible under this procedure for the deficits of General Government referred to In Article 2 of this *The Member states shell ensure that national proce-dures in the budgetary area enable them to meet their

obligations in this area deriv-Ing from the Treaty.

"The Member States shall report their plenned end schial deficits and the levele of their debt promptly and regularly to the Commiss Article 4 seys: "Revenues trom non-interest beering depoeits and fines

imposed. . [for running an exceedive deficit] shall be treated as ordinary revenue of the Europeen Economic Community and shall be inscribed in the general budget of the Communities."
Article 5 adds: "The statistical data to be used for the application of this protocol shall be

Full accord evades central bank governors on monetary institute



EUROPEAN central bank manage the eingle currency governors yesterday failed to and unified monetary policy reach full agreement on draft statutes for the proposed Euro-pean Monetary Institute and left unresolved certain details of the planned European System of Central Banks.

European monetary officials said a special meeting in Basle uncovered divisions among the 12 central bankers over how far EC governments should infinence top level appointments to the EMI, which is intended to co-ordinate monetary policy among the 12 member states in the run-up to economic and monetary union

In the case of the European central bank system, which is due to be put in place to

envisaged for the third and final stage of Emu, the 12 were unable to agree on how far member states which decide against fully joining the mone-tary union should participate in the bank's activities.

The central bank governors met in the Basie beadquarters of the Bank for International Settlements until early afternoon under the chairmanship of Mr Erik Hoffmeyer, the Danish central bank governor who last month was elected as head of the EC central bank governors' committee. After they falled to agree,

their deputies continued talks but without achieving a break-The divisions over the EMI Left, Erik Hoffmeyer: reported a split on verious issues could be difficult to resolve. Mr Hoffmeyer reported disagree-

presidency of the EMI, the amount of capital to be paid in by national central banks and on the voting system.

The question of where the EMI would be based was left

ment on who would hold the

These differences were thought to reflect an earlier

rift that had opened up among the central banks. Some, led hy the German Bundesbank, wanted the EMI to be little more than an extension of the existing bank gover-nors' committee. Others, notably the Bank of France and the Italian central bank, have been inclined to see the EMI as an embryonic European central bank. There have also been

suggestions that the EMI presi-

dent should be drawn from

outside the circle of EC central bank governors, raising wor-

ries about government influence over the institute. The EMI is due to be an The EMI is due to be an interim body that would give way to the European system of central banks (ESCB), with a European central bank (ECB) at its centre, in stage three of Emu. Most of the draft statutes

for the ESCB and the ECB were completed in November last year. But the outstanding probleme surrounding the rights of EC member states that choose not to join fully in monetary union are of great relevance to Britain.

The central bankers are trying to pin down who will be able to take part in the decision-making meetings of the European central bank and with what rights, even though negotiations to date suggest that such a body will not be set up before 1997 at the earliest.

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EUROPEAN NEWS

EC delivers ultimatum to Serbians

By Andrew Hill in Brusseis

FEGGE GTORES

iş a glance

24-26-26

Out. says Heath

THE European Community yesterday gave Serbia a week to accept EC proposals for peace in Yugoslavla or face

trade sanctions. Foreign ministers set a deadline of November 5 - the next full session of the Yugoslav peace conference - for all six republics to agree to EC pro-posals. They also moved a step closer to recognising the inde-pendence of the other Yugoslav republics by threatening to isolate Serbia.

Mr Hans Van den Broek, for-eign minister of the Nethar-lands, which holds the EC presidency, said that if sanctions were imposed, any subsequent political solotion to the crisis would be reached "in the perspective of a recognition of those republics [which co-operated with the EC plans)".

He said: "We want to continue [to oegotiate] with the six republics, but if parties are not prepared to make their positions clear on November 5, the parties which are non-co-operative will be confronted with restrictive measures by

the Community."
Mr Abel Matutes, EC commissioner responsible for Yugoslavia, said such measures would consist of immediate suspensioo of preferential trade agreements between the EC and the whole federation. Trade would theo be reopened

with the republics which agreed to the EC plan. Next week could tharefore mark the crucial turning point in the EC approach to the

Yugoslav crisis • At oext Monday's foreign ministers' meeting, , the Com-mission will present formal proposals for restrictive measures which could be imposed on unco-operative republics. On Tuesday, the Yugoslav republics will have to state clearly whether they can accept EC proposals - in par-ticular the fundamental conditions protecting buman rights and minoritles, and rejecting

unilateral changes of borders.

• A political decisioo to impose sanctions could be taken wheo foreign ministers meet at the end of the week during the Nato summit in Mr Van den Broek said the EC would also call oo the

United Nations security coun-

cil to impose restrictive mea-The Commission had doubts about whather trada preferences could be withdrawo without giving six months' notice to Yugoslavia. But according to Mr Matutes, Commission legal experts have now decided that such agreements can be suspended immediately,

on the grounds that trade is being disrupted by the crisis. Sweden eases foreign ownership restrictions

By Robert Taylor in Stockholm

THE SWEDISH government is to abolish legal restrictions making it difficult for foreigners to invest and acquire industrial companies in Sweden.

The long-awaited change, to take effect from next January I, is designed to encourage investment into Sweden which has remained low over the past decade at a time when Swedish outward investment has risen sixfold. It reflects the new centre-right government's determination to pursue more free industrial structure to international realities before the arrival of the 19-nation European Economic area in 1993 with its commitment to the

free movement of capital. At present special permission is required for a foreign company to hold more than 40 er cent of the equity and 20 per cent of the voting rights in

a Swedisb-owned coocern. In future, no permission will he necessary. However, any Swedish company will still be able to have its own articles of association a restriction on ownership preventing a for-eigner acquiring more than 40 per cent of the equity and 20

per cent of the voting rights.
Mr Per Westerberg, the
lodustry minister, said that
Swedeo was leading the way in removing restrictions on foreign ownership among the Nor dic countries but this reflected the new government's wish to see an increase of inward investment into Sweden. There will be only one exception in

Restrictions were lifted on foreign ownership of banks and other credit institutions in July 1990 hut they remain in force on the foreign acquisition of agricultural land. Nor will it be possible for foreigners to enjoy unrestricted freedom to

acquire properties.

The proposed change in the laws concering industrial com-panies was welcomed last night by Swedish industry Sweden's own industrial revolution was financed by snb stantial inward fovestment from Germany, Britain and France. In recent years Swedish companies have launched aggressive acquisition and merger offeosives inside the



Hans-Jochen Vogel: action clears way for younger person ahead of 1994 elections

Vogel quits as SPD's parliamentary leader

THE formar leader of Germany's opposition Social Democrats (SPD), Mr Hans-Jochan Vogel, yesterday announced his surprise decision to quit as the party's parliameotary leader, just nine months after handing over the overall party chairmanship to Mr Björn Engholm.

His actioo clears the way for the SPD to fill a key post with someone younger well before the next parliamentary elections due in 1994.

It also means that Mr Engh-olm can have a say on who will take over in what is effectively the alternativa party leader-

ship. However, the move has undoubtedly taken many rank and-file members of the SPD by surprise, coming at a moment when there is no clear heir-apparent. The lack of a clear national parliamentary leader as candidate for chancelior is seen as a significant alectoral weakness of the party, which was defeated decisively last December by Chancellor Helmut Kohi's Christian Democratic Union (CDU) in the first post-unification poll.

The 65-year-old Mr Vogel became party chairman in 1987 in place of Mr Willy Brandt at a time when the party's fortunes were at an all-time low. Since then, he has failed to make serious inroads on Mr Kohl's position, although the chancellor was only returned to power thanks to his hrilliant exploitation of German reunifi-

Mr Vogel made his announcement at a meeting of the parliamentary group leadership, hy all accounts looking both relieved and relaxed, and 4kg lighter, after a two-week slimming cure in Bavaria. He said his retirement was mak-ing way for the younger generation in the Bundestag, as well as in the party leadership.

At least two leading women parliamentarians are strong contenders for the succession. Tha most obvious is Ms Herta Daubler-Gmelin, a spokeswoman on justice and internal affairs, and who has frequently stood in for Mr Vogel in the recent past. She comes from Baden-Württemherg in the south-west, and is seen as his

personal favourite. The secood is Ms Ingrid Matthäns-Maier, deputy leader of the group and finance spokes-woman. She has support in the key North Rhine-Westfalian faction, hut has the disadvantage of having origically belonged to the Free Demo-

crats. The succession will be decided in December by a fiveperson committee in the parliameotary group, including Mr Vogel.

looks for its place in Europe's line of defence

By Quentin Peel in Bonn and Ronald van de Krol in The Haque

ministers of the Western Euro-peao Unioo meet in Booo today for a crucial brain-storming meeting oo the future of the organisation as a reinforced European pillar of

At the heart of the debate are the alternative Franco-Germao and Anglo-Italian views oo bow the organisatioo should develop: either as a defeoce arm of European political unioo, under the Community umbrella, or as a hridge between the European Commu-

in Yugoslavia. Clear cooclosions are oot

nity and Nato. At the same time, the minis-

New finance

minister for

By Peter Wise in Lisbon

PORTUGUESE Prime Minister

Anibal Cavaco Silva has

appointed Mr Jorge Braga de Macedo, an academic economist currently serving with

the European Commission in

Brussels, as finance minister

The new cabinet, named fol-

lowing the October 6 re-election of the centre-right Social

Democratic Party, will he sworn in on Thursday.

of only three new ministers, is considered an orthodox sup-

free-market, monetarist

He replaces Mr Miguel Beleza

who insisted oo a commitment

to tight restrictions on budget spending.

Mr Braga de Macedo gradu

ated in economics and philoso phy at Yale University.

proach to ecocomic policy.

Mr Braga de Macedo, 44, one

in a new government.

Portugual

FOREIGN AND defence ters are being asked to consinisters of the Western European Sider thair futura relations with the eastern European former members of the Warsaw Pact, and to weigh up the pos-sible intervention of the WEU in support of the EC observers

> expected from the extraordioary meetiog, called ln advance of the normal November 18 ministerial gathering, in order to prepare for next week's Nato summit in Rome. However, the debate is seen as a vital component in the entire rethink of western European defeoce strategy both within

Nato, and in relation to the negotiations within the EC on political union. In spite of the apparent dif-

In spite of the apparent differences between the Franco-German defence proposals (also backed by Spain) to bring WEU virtually under the EC untrella, and the British, Italian and indeed Dutch position ian and indeed Dutch positioo that nothing should be done to undermine Nato, diplomats oo both sides suggest that com-promise is possible.

Thus, there is widespread agreement on the need to move WEU beadquarters to Brussels, and use it as part of a "Euro-peao defeoce ideotity". The only question is to wbat extent it is simply a part of

German officials present the Franco-Germao plan, wbicb was almost entirely drafted in Bonn, as a means of binding France more closely into Nato military structures. They say that in all questions of Nato defence, the proposed European corps, including Freoch troops, would come under Nato

However, in London and the Hague, it is seen as a way of setting op an alternative force in which German Nato forces would be "double-hatting".

expected to be acting simulta-neously within and outside the alliance. They point to the inherent conflict in baviog German troops under Nato command, and French troops outside Nato command, serv-ing alongside each other.

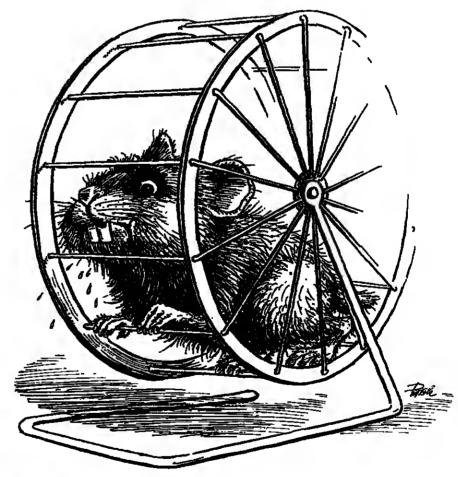
The disagreements over an actual military force drawn from the nine WEU states make any prospect of deal oo that question unlikely before the EC summit at Maastricht in December. Efforts at a compromise will therefore concentrate oo the political struc-

The question of special rela-

tions between the WEU and eastern European states has been put on the agenda by Mr Hans-Dietrich Genscher, German foreign minister and curreot chairman of the WEU ministerial council. He is very keen to have a joint position in time for the Nato summit in

As for Interventioo in Yugoslavia, the ministers will bear a report from their experts asked to recommend bow the WEU might support the EC. However, they are not expected to take any decisions until the situation in the Yugoslav peace negotiations is clearer.

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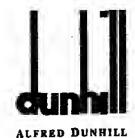


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pledge on Soviet debt

TWELVE Soviet rspublics, under strong pressure from Group of Seven representatives, yesterday agreed a com-mitment to share responsibility for the Soviet Union's existing foreign debt. The negotiations in Moscow

on a communique saying that republics "jointly and sever-ally" take responsibility for the Soviet Union's foreign obliga-tions, estimated at about \$60bn (£35bn), were held against a backdrop of grim warnings that Vnesheconomhank, responsible for servicing the foreign debt, was within days of ceasing repayments unless it received outside assistance.

The promise of western financial assistance to ward off a liquidity crisis was, however, being seen as conditional on the republics' agreement to honour the Soviat Union's existing commitment and acknowledging responsibility for debts incurred by the former Soviet Union. The G7 officials made clear to the prime, finance and economics minsters from the republics that they would not he permitted to divide tha Soviet debt and ser-vice it independently.

Although western officials are sceptical about the repub-lic's ability to put together an effective mechanism for coleffective mechanism for col-lecting hard currency for debt repayment, yesterday's com-muniqué was seen as an essen-tial signal to reassure foreign financial circles and enable the granting of fresh credits by both governments and com-mercial banks.

Yesterday's intense negotiations were the first direct inter-ventions by the rich industrial nations into the internal wranglings of the Soviet republics
- designed to save them from ruining their own creditworthi-

The communiqué also stipulates that Vnesheconombank, even if in a renewed form, should be sole manager of Soviet debt. But at the request of the republics it also lays down that they should oversee the bank's work.

Baltic states to tackle UK about their gold

By Sara Webb in London

Lithuania are planning to demand compensation for the Baltic gold deposited with the Bank of England before the 1940 Soviet occupation and which the British government subsequently sold for £5.8m.

Representatives of the three Baltic states are coming to London early next month to hold separate bilateral talks with the Foreign Office, Treasury, and possibly the Bank of England. The gold issue is sensitive as the Estonians, Latvians and Lithuanians are annoyed the gold they deposited with the Bank for safe-

keeping was sold as part of a 1968 UK-Soviet agreement. Some 460,220 oz was depos-ited with the Bank by the Bai-tic central banks before 1940.

THE newly-independent Baltic Baltic representatives claim states of Estonia, Latvia and the current market value is

Following the 1968 UK-Soviet agreement, the British sold the Baltic gold to repay some of the Baltic states' debts.

• The Soviet republic of Kaz-akhstan, in central Asia, said yesterday it intended to build up its gold reserves under its policies of economic indepen-dence, writes David Marsh, European Editor. Although Kazakhstan mines

much less gold than neighbour-ing Uzbekistan it is thought to account for roughly 6 per cent of Soviet production. Mr Nursultan Nazarbayev, the republic's president, made the announcement on the first

Republics give | Mazowiecki narrowly ahead in Polish vote

By Anthony Robinson and Christopher Boblnski in Warsaw

POLAND'S Democratic Union party, led by former prime minister Tadeusz Mazowiecki, was yesterday emerging with the biggest share of the vote in the country's first free parliamentary elections since the

Thirties.

With 75 per cent of the country's polling stations reporting results yesterday evening, it had gained 12 per cent. The former Communist Democratic Left Alliance was running second with 1150 per cent while ond with 11.59 per cent, while the Polish Peasants' Party (PSL) once allied with the Communists, was running third with 9.3 per cent.
President Lech Walesa must today start the task of forming a new government after an

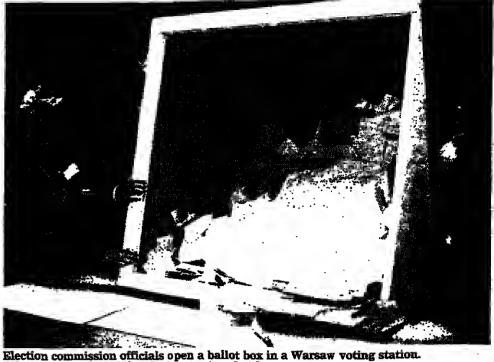
election which has created a fractured, multi-party parlia-ment of more than 10 parties. He may try to build a nonparty government as an interim measure and call new elections next year in the hope of securing a clearer result. Parties backed by the Roman

Catholic Church, such as Cath-olic Electoral Action and the Centre Alliance, had won 9 per cent and 8.5 per cent respec-tively, while the Confederation for Independent Poland, which attracts anti-Communists disil-lusioned with Solidarity polled

The Liberal Democratic Congress party of Mr Jan Krzysztof Bielecki, the outgoing premier, had gained 7.1 per cent, while the Solidarity trade union and the Solidarity farmers' move ment won a modest 5.9 and 4.9 per cent respectively.
Final results of the election

to the 100 seats in the Senate

and the 460 seats in the Seim, the more important lower chamber, are expected today. Mr Mazowiecki has said he wants the next government built on a "historic" coalition of all the parties with their roots in the former anti-Communist Solidarity movement. However, such an attempt may prove impossible given the wide differences between right-wing Catholic groups and free market liberal democrats or the social democrats in the Solidarity labour faction.



Patience runs out among disillusioned electorate

Anthony Robinson and Christopher Bobinski in Warsaw assess the result of Sunday's general election

TO COMMUNIST government could have got away with a fraction of the sacrifices demanded of the Polish people by the two post-Communist governments which have run Poland for the past 30

A nation which for decades regularly took to the streets in protest at attempts by Communist governments to raise the price of meat, appeared to accept with an uncharacteristic fatalism high inflation, rising unemploy-ment and a fast widening gap between the rising living standards of

the new rich and the new poor.

But, on Sunday, 60 per cent of the electorate signalled that it had had enough of squabbling politicians and falling living standards by boycotting the freest parliamentary elections in 50 years.

As a result Poland finds itself divided politically between a multi-plicity of small parties with little prospect of forming a stable parlia-mentary coalition able to sustain a government with an agreed pro-President Lech Walesa now faces a

hard time finding a prime minister able to put together a government, while the political parties, especially those formed out of the once united Solidarity alliance, will have to look again at the chances of papering over deep personal and Ideological feuds. Even the largest party, the Demo-cratic Union consisting of former Soliday of a five-day visit to Britain, seeking to expand eco-nomic and political ties. darity activists led by Mr Tadeusz

Mazowiecki, only won around 12 per

cent of the votes counted by yesterday afternoon. This was a mere 100,000 votes more than the reform Communists who become the second Communists who become the second largest party in the new parliament. Their success, ironically, is due largely to President Walesa who goaded many former Communists and their families into action by threatening to discriminate against them in a televised eve of election broadcast.

While former Communists unted on

While former Communists voted en masse to protect their backs, disgrun-tled protest voters either stayed at home or opted for parties such as the right-wing Confederation for an Inde-pendent Poland (KPN). The confederapendent roland (KPN). The confedera-tion, led by Mr Leszek Moczulski, became one of the top five parties by promising a witch hunt of former Communists and defence of the national interest against foreigners of all stripes. As such, it gained the support of those who both hate Commu-nists and think the two post-Commu-nist governments sold out Poland to

foreign capital. The Roman Catholic Church managed to direct some of its flock in the direction of Catholic parties such as Catholic Action and the Centre Alliance headed by the Kaczynski twins, Lgch and Jaroslav, two of Mr Walesa's forme close advisers. But the fact that the vast majority of Poles defied all advice and stayed at bome shows how much the influence of the church, of President Walesa and politicians in general, has waned in

The nub of the problem lies in the

Poland finds itself divided politically into a multiplicity of small parties with little prospect of forming a stable parliamentary coalition able to sustain a government with an agreed programme

unexpected difficulty of transforming political democracy into economic prosperity. Having inherited hyper-inflation from Mr Mieczyslaw Rakowski's ontgoing Communist regime, Mr Leszek Balcerowicz, finance minister in the first Solidarity government, had to introduce a harsb macro-stabilisation policy.

This quickly restored value to the zloty by cutting subsidies and liberali-

sing prices and imports. These measures, which reduced inflation and stabilised the newly convertible zloty, were accompanied by a longer range policy of privatisation and economic and financial restructuring.

Thanks to these policies Poland regained the confidence of the international financial community - but at a high cost in the living standards of farmers and most employees in the

still dominant state sector of industry. it is in the grim industrial towns like Lodz or Katowice where the sacrifices

demanded seem least likely to bear eventual fruit that the disillusion recorded in these elections is deepest. Partly because no-one was able to come up with a credible alternative plan, Mr Balcerowicz was retained as finance minister by the second demo-cratic government headed hy Mr Jan Krzysztof Bielecki.

The latter, a free marketeer whose Liberal Democratic Congress did moderately well at the polls, remains a possible candidate for the new premiership. But the future of Mr Balcerowicz, who portrays himself as a technocrat above party considerations, is more tenuous after the election results. Opinion polls show that Mr Balcerowicz is widely respected for his competence and integrity even

though his policies are unpopular.

Mr Walesa, not an economist, will be under intense pressure to relax monetary and financial policy and to ease the plight of farmers and the industrial cities by reintroducing tar-iff and other protection against cheap European Community and other imports. But be will find it difficult to

persuade Mr Balcerowicz.
The last time Mr Balcerowicz par-tially bowed to reliationist arguments in July 1990 the result was increased inflation and a surge in imports which ohliged him to tighten the screws again a few months later. If Mr Walesa insists on easier policies, he will probably have to find both a new

prime minister and a new finance

Even so, any new government will soon find itself up against the harsh realities of life during transition to a market economy. Before the elections, the IMF suspended disbursements on its three-year \$1.7hn extended loan facility because of the government's failure to comply with agreed financial targets.

Slow progress on privatisation and a ateep fall in the profitability of state-owned industry, for example pushed the budget into an unplanned deficit of \$1.8bn this summer.

Compliance with the terms of IMF agreements, however, is also crucial to the implementation of this year'a Paris Club agreement on a stage-by-stage write-off of 50 per cent of Poland's \$33bn official debt, The elections also halted progress towards similar negotiations with the commer-cial banks for a reduction in Poland's \$11bn private sector debt.

Effective deht reduction and IMF World Bank support for Poland in turn is widely seen as one of the keys to attracting foreign equity invest-ment into Poland's privatised state companies and in new green-field pro-jects able to create exports and jobs. Until now, Poland's political stabil-ity, its dogged acceptance of tough financial policies and the long term prospects of a prosperous market of nearly 40m people have attracted investors' interest. Keeping it that way looks like becoming a lot harder in coming months.

Greenspan

admits US

recovery

sluggish

By Michael Prowse in Washington

THE US economy has turned "demonstrably sluggish," Mr Alan Greenspan, the Federal Reserve chairman, said yester-

day.
The economy was still moving forward but faced "50

miles an hour headwinds," he

miles an nour headwinds," he told a business conference in Rhode Island. The negative tone of his lunchtime remarks appeared to revive Wall Street hopes that the Fed might soon made interest rates lower and appeared an earlier and appeared appeared and appeared and appeared and appeared and appeared appeared and appeared appeared and appeared and appeared appeared appeared and appeared appeared and appeared appeared appeared appeared appeared and appeared a

reversed an earlier decline in bond prices.

Mr Greenspan was speaking on the eve of the release of economic figures, which are expected to show that gross national product grows at an

national product grew at an annual rate of 2.5 to 3 per cent in the third quarter of this

This would be the first quar-

ter of growth since the recession began last autumn.

Analysts, however, expect a slowdown in inventory liqui-

dation hy companies to

account for much of the GNP

gain. Many are forecasting a renewed slowdown in growth in the fourth quarter. President George Bush said

yesterday he would fight tooth and nail" for faster economic growth. But ha appeared to rule out tax cuts

that would raise public bor-

He vowed to fight legislation which would break last year's

bipartisan hudget agreement

with Congress or "further bur-

den the young people of this

Mr Greanspan said an

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AMERICAN NEWS

Authorities intervene to brake currency's climb

Canadian banks lower rates as dollar surges

By Bernard Simon in Toronto

CANADIAN banks have begun lowering their lending rates for the third time this month, in response to easing monetary policy and a continuing surge in the Canadian dollar. The Bank of Montreal ls

hringing down its prime lend-ing rate today from 8.75 per cent to 8.5 per cent, and other banks are expected to follow soon.
The Bank of Canada intervened again in foreign

brake the rise of the Canadian dollar. By the close the cur-rency was trading at 88.9 US cents, its highest level in more than 13 years. the fight against inflation its
The dollar has been spurred the fight against inflation its
highest priority for the past

exchange markets vesterday to

by huge inflows of foreign capital, encouraged by the Cana-dian premium over US interest rates and expectations of falling inflation.

According to Statistics Canada, foreigners invested a record C\$4.7bn (£2.43hn) in Canadian securities in August, beating the previous record by more than C\$1bn. The Bank of Canadia has lecented monetaxs. Canada has loosened monetary policy in recent weeks amid optimism that it will meet its target of bringing the annualised rise in the consumer price index below 3 per cent by the

end of 1992. The bank, which has made

four years, is aiming for an inflation rate of 2 per cent by the end of 1995. The prime rate stood at 14.75 per cent in mid-1990, while the spread between US and Cana-dian short-term interest rates has narrowed to less than 3 percentage points, half the gap percentage points, half the gap in early 1990.

Most economists have recently lowered both their inflation and interest rate fore-

Mr Mark Chandler, interna-tional economist at Royal Bank of Canada, said yesterday he expected the prime rate to drop to 7.75 per cent by the end of the year, and by another 50-75 basis points in 1992.

Colombian president César Gaviria casts his vote on Sunday in the first elections under a new constitution

Colombians end political monopoly

contributed to a high percent-

While the traditional parties

will probably retain about 80

per cent of congressional seats, many of the old figures associ-

ated with electoral malpractice

and parliamentary corruption

12 per cent of the vote, although respectable, does not give the group as high a per-centage of seats as it held in

the Constitutional Assembly, the elected body which revised

M-19's tally of between 10 to

have not been returned.

age of spoiled ballots.

By Sarita Kendall in Bogotá

Conservative groups cap-

THE former guerrilla and partly because of the lack of concrete proposals and programmes by candidates.

Voter confusion over the pletbora of candidates also partial results of Sunday's congressional elections. However, the governing Liberals look set to retain a majority in the Senate and House of Representa-

tured second place, followed by M-19. Both the Conservatives and Liberals ran a multitude of candidates and coalitions against M-19's single slate. The unusually high absten-tion rate — nearly 70 per cent was expected, partly because this was the country's fourth election in 20 months

ern provinces of Corrientes, Chaco and Salta, where local conservative parties defeated the Peronists, the electorate still supports the free-market economic reforms of President Carlos Menem'a centre-right government. Mr Menem said "even where the Peronists lost, Menemism has triumphed". The Peronists now control

14 of Argentina's 23 provinces, with the Redicals, the main opposition party, holding three and independent parties carrying four provinces. Mr Menem said the Peronist alli-ance with centre-right parties had further strengthened their

Bank was attacked yesterday by Prof Stanley Fischer, a leading international economist at the Massachusetts Institute of Technology and a former chief economist at the World Bank, writes Michael

nomic reports on member countries "would improve the quality of policy discussion within countries, and ultimately the quality of economic policy." Prof Fischer said in an address to the Bretton Woods Committee, an independent Wash-

IMF-World Bank's culture of secrecy attacked ington-based think-tank. Governments with strong aconomies that "value informed public discussion" ought to agree

> tually follow."
>
> Prof Fischer acknowledged that publication might impair the frankness of reports but said the professionalism of the fund'a staff would ensure the "basic message gets across". The fund and bank were "immensely powerful" institutions which operated in developing countries "with few checks or balances". He called for a

ambushes as the polls closed on Sunday and neither the ELN nor the FARC guerrilla groups appear committed to The result is satisfactory for President César Gavirla, who pushed through the constitutional reform process which abolished Congress and led to the new elections. The presinegotiating a genuine ceasefire and disarmament. M-19's successful conversion to democratic politics and the dent not only continues with a Liberal parliamentary majority

vote consolidates the party as an important third force.

but can show his policies for renewal and broader demo-

cratic participation are produc-

ted soon and the government

will present a mass of legislation to Congress, much of it designed to clarify and imple-

However, talks in Caracas

ment the new constitution.

Cabinet changes are expec-

example of Ms Vera Grabe, a senator-elect who fought in M-19's takeover of the Palace of Justice in 1985 in which more than 100 people died, could provide an incentive. For the first time indigenous

tle progress; there were two

groups will be represented in parliament, with three sena-tors. Two of these seats are allotted under the new constitution, but the Indian vote was large enough to gain a third.

"utterly unprecedented" credit crunch was preventing the economy bouncing back from recession with its normal vigour. Banks were avoiding making loans because of greater-than-normal fears of

He pointed to signs that the rate of increase in banks' non-performing loans was slowing down. But ha did not see

down. But ha did not see imminent signs that the credit crunch had dissolved.

Analysts are anxiously awaiting employment figures due out on Friday, which will provide the first comprehensive guide to economic resids in October.

Mulroney formally quits race for UN

By Michael Littlejohns in New York and Bernard Simon

MR Brian Mulroney, the Canadian prime minister, yes-terday formally withdrew his name from consideration for the post of UN sec-retary-general.

Mr Yves Fortier, Canada's UN ambassador, informed the president of the Security Council, Mr Chinmaya Gharekhan of India, of the premier's move. He told reporters afterwards it was an irrevocable decision. Responding to suggestions that Mr Mulroney, who had support from the US and Britain, might still be drafted to succeed Mr Javier Pérez da Cuéllar, whose term expires at the end of the year, Mr Fortier said the prime minister would be unwilling to

In a straw poll of the council last Friday, Mr Mulroney received five votes, fewer than Mr Boutros Ghall, deputy prime minister of Egypt, and Mr Bernard Chidzero, Zim-babwe's finance minister, each of whom polled nine votes.

Mr Fortier said that, since the prime minister's name was first floated a week ago, pressure on him to run had "continued unabated". But he had concluded his responsibilities

Despite his deep unpopular-lty in Canada, Mr Mulroney had come under growing pressure from supporters to withdraw as a candidate for the UN job and focus his energies on the country's constitutional

Some senior members of his Progressive Conservative party, especially from Quebec, have felt that no other figure in the federal government has sufficient credibility to fight the saparatist forces in the francophone province.

Mr Mulroney is a bilingual Quebecois and his popularity has always remained higher there than in the rest of the country. In addition, his candidacy for the secretary-general's post and aubsequent with-drawal are likely to be more helpful in regaining respect in English-speaking Canada than the prospect of being knocked out of contention by another candidate.

By withdrawing Mr Mulroney has also sent a clear mes-sage that he still believes the Tories, despite their recent problems, can win the next general election, which is likaly to he held in early

Argentine voters back 'Menemism'

By John Barham in Buenos Aires

ARGENTINA'S ruling Peronist party should hold three of the six provincial governorships at stake in the third leg of the country's four-stage local and congressional mid-term elec-tions, according to provisional returns. Right-wing parties are likely to capture the other gubernatorial seats contested in Sunday's poll.

However, even in the north-

majority in Congress.

Tha elections will end in
December with gubernatorial

races in two orovinces.

THE culture of secracy at the International Monetary Fund and World

Publication of the fund's annual eco-

on publication of fund reports. "If a few countries set an example, others will even-

"careful appraisal" of the IMF's record in

daveloping countries, noting there had been few serious evaluations recently. The fund, unlike the bank, has not pub-The fund, unlike the bank, has not published assessments of its record in policy-based lending in the third world.

Given the overlap in fund and bank activities, Prof Fischer pointed to advantages in merging tha institutions, "not least the saving that would come from bearing only one board of directors."

having only one board of directors". However, a merger would be undesignable "as long as the agencies continue to operate with as much secrecy as they do" As separate agencies, each provided a nec-

essary check on the other.

Greenspa

admits l

How can the metals industry coordinate production and finance without getting bent out of shape?



Sharply fluctuating commodity prices can quickly turn into a problem that portfolio diversification alone won't solve. One thing is certain: standard solutions and all-out efforts aren't enough. Systematic, well-planned investment programs are necessary. And this is where the UBS Institutional Asset Management staff comes in, with its specialized know-how, international experience and Union Bank's excellent global connections.

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Bonn says its spies tried to send tanks to Mossad

GERMAN intelligence tried to send a dozen Soviet-built tanks to Israel's Mossad secret service without the knowledge of the cabinet, possibly violating arms export laws, a govern-ment spokesman acknowledged yesterday, Reuter reports from Hamburg.

two containers full of unspecified equipment on an Israeli freighter in Hamburg at the weekend. The items had been described on export documents as agricultural equipment. Hamhurg prosecutors said they were investigating the

case as a possible violation of Germany's strict weapons export laws. Mr Norbert Schaefer, deputy government spokesman, con-firmed that the equipment was destined for Israel and had come from the German intelli-gence service, the Bundesnach-

richtendienst (BND). "It is military material of Soviet origin," he told a news conference. "The material came from supplies of the (former East German) National People's Army and was put at the disposal of the BND by the

Defence Ministry."

"These individual pleces were to be transported to Israel by the BND. Israel wanted to test this material technically."

Boun acquired all the equipment helonging to the East German army when the two Germanys united in October

Mr Schaefer, who declined to specify what type of tank was involved, said: "It is entirely normal for friendly Intelligence services to exchange weapons for the purpose of testing them." He added: "One does not like

to short such things from the rooftops, which is also normal in this area of activity. That is why it was declared as agricultural material."

Mr Schaefer said the size of the consignment made it unlikely that Israel intended to use it for military purposes. But a spokesman for the Economics Ministry, which is responsible for monitoring arms exports, said it was too early to draw such conclu-

Mr Schaefer said the head of tigation into whether the rules on military exports had been complied with in the case of



The wife of Egyptian Embassy Administrative Attaché Abdullah El-Korabi gestures amid colleagues after her husband lost an arm when a bomb exploded in his car in Ankara yesterday. Another attack left a US serviceman dead. The attacks were claimed by an extremist Islamic group to be in protest at tomorrow's Middle East talks in Madrid

Western governments to end evacuations as Mobutu maintains hard line

Last-ditch talks to avoid Zaire chaos

By Julian Ozanne in Kinshasa

TALKS were under way in Kinshasa last night to find a compromise between President Mobutu Sese Seko and Mr Etienne Tshisekedi, the powerful opposition figure Mr Mob-utu chose and then dismissed as prime minister of a crisis government. However, as the last remain-

ing westerners continued to leave the country, fears were growing among Zaireans that the economy, already devastated by hyper-inflation and the destruction of businesses and infrastructure, will not be able to stand the shock of the sudden loss of the vast mana-gerial and technical skills upon which Zaire has depended. The refusal of Mr Mobutu to

grant the democratic aspirations of the Zairean people, one newspaper said, had forced the West to abandon the "Zaire of Mobutu - a country which had everything to become one of the richest in the world". A Belgian official in Kinshasa confirmed yesterday that 100 more Belgian troops were due to arrive yesterday in a neighbouring country to help with the "absolute final assistance our government will give for

He said there were still 2,500-3,000 of the original 14,000 Belgian citizens in the country



Mobutu: seeking a way out

flights from the interior would end by tomorrow. After that there would three Belgian boats available for "a few more days" to help evacuate people from Kinshasa across the river to Brazzaville, capital of Congo. Britain, Canada and the United States stepped up presnationals to leave the country immediately.

"It is likely that no further

after the French and Belgian military complete efforts now underway," a Foreign Office y - enough to supply the capital for 1-2 months if the security situation does not deteriostatement said.

"Zaire has not collapsed because it has had a vast private sector and thousands of foreign entrepreneurs and technicians," said one western diplomat. "In this country it diplomat. In this country it has always been the patron (owner/manager) who solves everything. Things will deteriorate very quickly in the coming days." Banks and most big husiness have remained open but tens of thousands of Zairears have already here already. through Kinshasa. He said total annual MIBA production, all of which is sold to the Central Selling Organireans have already been laid off and hundreds of factories

destroyed. Mr Richard Hamer of Chevron, who said he would leave Kinshasa tommorow, con-firmed yesterday that the enshore oil drilling operation of Shell and Petrofina, which was producing 9,000 h/d, at Mwanda had been "completely destroyed" in an orgy of jooting led by mutinous soldiers last week.

and ahops looted and

He also said there were a slim danger of an oil and gas explosion because the wells had not been sealed securely because of insecurity. How ever, he said that Chevron had \$11m-12m dollars of stock of "It is likely that no further crude oil and refined products major evacuation will occur at the Mwanda refiner-

rate further.
An official of the state Dia-

and company, Miha, said yes-terday that the most recent shipment of 710,000 carats of diamonds had to be flown from Mbuji-Mayi directly to South Africa because the security sit-uation was "too dangerous" for the stones to be transported

sation, is expected to be down 1.5m-2m carats on last year's production of 9.556m carats as a result of the disturbances this year and due to shortages of spare parts and the deterior of spare parts and the deterior-ating state of the machinery. Electricity and water ser-vices are being maintained in the capital, although the water company is believed to be run-ning short of purifying agents, raising fears about a deteriora-tion of health and sanitary standards.

The government has put further pressure on the economic situation by ordering the cen-tral bank to print billions of zaires in new 20,000 zaire denomination hanknotes to pay the vastly increased sala-ries of the civil service and

mosque. VHP sources said that

Pakistan says foreigners can buy state banks in sell-off By David Housego in Islamabad

Pakistani prime minister, yesterday confirmed that foreign institutions would be allowed to acquire the stare-owned banks which the government announced last week would be

In an interview with the Financial Times, the prime among foreign hankers and businessmen here over whether foreign groups would be allowed to bid for the banks and financial institutions whose sale has been publicised in newspaper advertising. There will be "no restrictions," he affirmed.

The government said it was selling an initial 26 per cent stake and management control in five banks and financial institutions - United Bank, Habib Bank, National Bank, the Industrial Development Bank of Pakistan, and National Development Finance Corpora-

The sale reflects the prime minister's impatience to cut rapidly the size of the public sector. Two banks - the Mus-lim Commercial Bank and the

MR Nawaz Sharif, the been privatised, and the government has put on sale more than 100 state-owned industrial

indicative, however, of what critics see as undue haste, the government suffered an embarrassing reversal yasterday when it withdrew the sale of the National Bank. The Bank acts as a treasury arm of the State Bank of Pakistan (the Central Bank of Fakistan (the Central Bank) in places where the State Bank has no office.

Mr Sharif denied that the withdrawal would send an adverse signal to investors about the lack of continuity of government policies. He said it showed the government's open-ness to "good reasoning" and "constructive criticism." He said that after taking the

decision to privatise the remaining banks, he left for the Commonwealth Heads of Government conference in

"When I came back," he said, "some experts spoke to me on this subject. They felt that there should be one govern-ment bank at least which should remain in the public sector." Emphasising that for-eign groups would be allowed

to participate in the further bank privatisation, the Prime Minister said that Pakistan's new liberalisation policies per-mitted foreign ownership of up

mitted foreign ownership of up to 100 per cent.

Officials disclosed, however, that foreign groups had not been allowed majority control in the 18 new investment banks that have been licensed in recent years. They also said that in the case of the 10 new commercial banks that have been licensed, foreign bidders have been told that they would not be allowed to repatriate their equity capital. They said the same criterion would apply to the new bank privatisation.

Of the institutions put on sale last week, the Habib Bank sale last week, the Habib Bank is expected to attract the strongest bidding. But all Pakistan's nationalised commercial banks require a substantial capital injection to rehuild balance

aheets because of bad debts. abeets because of had heads.

Further privatisation of the financial institutions had not heen expected at this stage because of public nervousness over the financial sector in the wake of the BCCI collapse and a recent cooperative bank a recent co-operative bank scandal.

Airline industry heads for \$3.5bn-\$4bn losses this year

Iata warns of tougher times

By Paul Betts, Aerospace Correspondent

THE airline industry lost \$2.7bm (£1.6bn) on its interna-tional scheduled services last year and is expected to report even heavier losses of between \$3.5hn-\$4hn this year because of the combination of the Gulf war slump in air travel and the economic recession in many significant markets.

Mr Gimter Eser, the director general of the International Air Transport Association (lata), warned in Nairohi yesterday that the industry could not continue sustaining losses of

At the annual meeting of the organisation, which groups together 200 international air-lines, he said that mergers and rationalisation were expected to accelerate in the short term

as a means of survival for hard-pressed airlines. Although a record 262m passengers flew on lata members' international schedulad services last year, representing a 7.1 per cent increase over the previous year, the figures are expected to fall sharply this year because of the Gulf war and the recession.

The association is forecast-ing a 1.7 per cent decline in total international passenger numbers this year.

However, an improvement is expected next year with a 9.4 per cent growth rata. Ista expects this to be followed by a 7 per cent growth rate in 1993 and 6.9 per cent in 1994 and 1995. This will give an annual growth rate over the five year

period of 1991-95 of 5.6 per cent.
The fastest growing region will remain the Far East, with an average 9.7 per cent annual growth rate through 1995.
The European region is expected to show a decline of 7

per cent in passenger boardings this year recovering strongly next year. But its annual average growth rate will be only 3.9 per cent during the 1991-95 period because of this year's poor results, according to lata esti-

In North America, passenger numbers are expected to decline by 2 per cent this year, limiting the average annual increase in passenger numbers to 5 per cent during the 1991-95

Lisbon MPs angry at East Timor deadlock

By Clare Bolderson in Jakarta

EFFORTS to end the 16-year-old dispute hetween Indonesia and Portugal over the status of the former Portuguese colony of East Timor have collapsed with the indefinite postponement of a visit to East Timor by members of the Portuguese parliament.

Lisbon said on Saturday that the visit, due to have taken place from November 4, would not go ahead until indonesia agreed to drop its veto of a foreign journalist selected by Portugal to cover the event.

Mr Ali Alatas, the Indone-sian foreign minister, said in an angry response yesterday that Jakarta had no intention of changing its position and

allowing Jill Joliffe, an Australian jonrnalist whom he accused of having "a closed mind" in her reporting of events in East Timor, to accompany the delegation. Mr Alatas said it had heen agreed some time ago that either side could object to the presence of the foreign journal-

ists selected by the other. The territory was abandoned by the Portuguese in 1975 and after a short period of civil war was invaded and annexed by Indonesia. The UN does not recognise it as being a part of

Mr Alatas said he had no idea where attempts to settle

Ex-Indian PM in temple row

POLICE warned yesterday that they would arrest a former prime minister, Mr Vishwanath Pratap Singh, if he carries out a threat to lead a public protest against Hindu militants in the north Indian town of Avedbar Portragement from Ayodhya, Reuter reports from Delhi.

The town is the scene of a hitter dispute between Moslems and Hindus over owner-ship of a shrine which has claimed at least 2,000 lives in rioting over the past two years.

Mr Singh, himself a Hindu, plans to lead a sit-in demonstration against Hindu mili-tants today. He said he was acting in defence of India's constitutional ideal of secularism. But a senior police officer in Ayodhya said: "If V P Singh is not arrested by the time he

He had ordered a crackdown against Hindu militants besleging the shrine, a centuries-old mosque which they say stands on the site of the birthplace of

the god Rama.

Mr Singh told a news conference in Lucknow, 200km from Ayodhya, that he was determined to lead the sit-in despite the police warning.
At the same time the local police chief, Mr Mohan Saraswat, said that 5,000 supporters

of the Vishwa Hindn Parishad

(World Hindu Organisation

they planned ceremonies to commemorate the anniversary of Mr Singh's crackdown in which police opened fire, kill-ing at least 16 militants trying storm the mosque. Officials said 1,700 paramili-

tary police had been deployed in the district around Ayodhya to prevent trouble.
"The town is tense," said Jai

Shankar Pande, a resident who supports Mr Singh. "Some Mos-lem familles have left fearing an outbreak of violence.

Pakistan yesterday denied Indian claims that its forces violated a recent accord to pre-vent clashes between the two armies in Kashmir by launching an assault across their efire line, Reuter reports

Thirteen die in South African violence

AT LEAST 13 people were killed in political violence in South Africa over the weekend, AP reports from Johanneshnrg quoting police

Most of the violence was in the eastern province of Natal, where 11 people were killed. The dead included a police officer stabbed to death near Durban.

Six people were killed and at least 10 injured when a man hurled a grenade at a wedding reception late on Saturday in a honse at Umbumbuln, also

near Durban. The Zuln-dominated Inkatha Freedom party said the house belonged to one of its leading supporters in the area. The man was not hurt in the

attack.
Efforts to halt factional violence with the signing of a peace treaty on September 14 between Inkatha and the rival African National Congress, which are divided by Ideologi-cal and tribal differences, have had little effect. More than 160 people have died in political violence since the treaty was

Japan's industry shows symptoms of slowdown

JAPAN'S industrial production index in September rose 0.2 per cent from a month earlier and only 0.7 per cent from a year earlier, reflecting the general

slowdown in economic growth.

The Ministry of International
Trade and Industry (Miti) said
that of the 21 sectors covered under the manufacturing index, only seven recorded rises in production compared to levels a year earlier, and the rebound from a 2.5 per cent fall in the index in August was slightly less than expected.

At the end of September, the seasonally-adjusted production index stood at 127.3, with 1985 as the base of 100, while the shipment index was at 129.3, up 0.6 per cent from a month earlier, and the inventory index was 0.6 per cent lower at 118.2. The decline in the inventory index was the first since July last year, but the ministry said that the figure was distorted by a sharp fall in the "transportation equipment" category, with car stocks apparently reduced in expectation of new model releases. That category aside, the inventory index rose 0.2 per

cent during the month. The figures prompted renewed calls for a cut in Japan's official discount rade (ODR) from the present 5.5 per cent, but the Bank of Japan has attempted to cool expectations that a reduction is immi-

Bank officials now hint that a cut is likely in mid-November. However, they continue to insist that industry has not been hurt by the tight monetary policy.

Philippines privatisation reaches only half target

THE Philippine programme to sell state companies and other assets has only reached more than half of its target after five years, and will try to finish dis-posing of tha hig items this year, the Committee on Priva-tisation said, Reuter reports from Manila.

Philippine Airlines, Philippine National Bank, which is already 30 per cent privatised, Manila Hotel Corp and the National Steel Corp top the state properties listed for public sale in 1991, the committee said in a report.

"Privatisation activities are resently focused on the sale of iarge/highly visible corpora-tions," it said. "Shares of stock of these corporations are slated

for sale within the year." The committee said the programme had generated Pesos 42hn (£995m) in gross revenues from the sale of state assets since it was launched in early 1987.

The programme had sold 69 of 122 listed government-owned and controlled corporations for Pesos 9bn and 259 of the 399 government assets - mostly financial claims on companies indebted to government banks for Pesos 33bn. The proceeds were earmarked for land reform, which President Corazon Aquino had promised to be the centrepiece of her government. The state assets were from the time of late president. Ferdinand Marcos.

Julian Ozanne on the run-up to Zambia's first experiment with political pluralism since independence beds. "The economy would have never got so bad if Unip had not exercised such politi-In the absence of opinion cious impact on an economy VERY night state-run which at independence was

Kaunda rattled by the spectre of election defeat

television in Zamhla runs a political broadcast hy the ruling United National independence Party (Unip) and President Kenneth Kaunda - who face possible defeat on Thursday in the country's first multi-party elections since 1968.

For three minutes the screens are filled with the harrowing images of Africa'a violent history – napalm victims of Ethiopia's civil war, famine-stricken mothers with emaciated children and refugees in squalid camps. The commentary warns Zamhians not to let the country do go down this

Eighteen million Africans are diaplaced from their homes, the advertisement says. Five million are refugees. Not a single one of them is a Zambian "Vote wisely. Vote Unip.

After 27 years in power Mr Kaunda, or KK as he is known to his 8m people, is facing the strongest challenge of his career. The opposition Move-mant for Multiparty Democracy (MMD), which forced a reluctant Mr Kaunda to con-cede political pluralism last year after anti-government street riots, has swept the country and drawn on a reservoir of economic disaffection.

polls, western diplomats are predicting that the MMD and its presidential candidate, Mr Frederick Chiluba, a 48-yearold trade unionist and son of a copper miner, are heading for victory if Mr Kaunda allows free and fair presidential and parliamentary elections.

It is a sign of the desperation of the only president Zambia has known since independence that Mr Kaunda, still only 67, has been forced to raise the hogey of chaos against the opposition as his main campaign plank.

Whatever the result of this week's elections, in which Zamhia becomes the first English-speaking African nation to succumb to the democratic sentiments which have erupted across the continent in the past 18 months, it will have consequences beyond Zambia's

Tha polis will formally bury one of the most significant experiments with the one-party state and the disastrous African socialist model of economic development. More than that, however, Zambia's move to democracy is certain to have knock-on effects in other former British colonies, such as Kenya and Tanzania, where pro-democracy activists are battling against single-party



Kaunda: faces strongest challenge of his political career

rule. "Twenty-seven years ago we were a nation divided according to our tribes and racial groups," said Mr Kaunda in a recent interview at State

continent ... only when there is peace can there be develop-

that development has eluded

Zambia - and the state of the devastated economy has been

House, Lusaka.
"Yet today we are truly one
Zambia, one nation. That is a
proud record on this turbulent their toll. Yet for almost three decades

the hottest election issue. Part of the hlame can be laid on factors outside Mr Kaunda's control: the destabilising impact of civil wars in neigh-bouring Mozambique, Angola, Zaire and Rhodesia (now Zimaccounts for 90 per cent of export earnings - have taken

babwe) and the slump in the world price of copper - which But nationalisation, price controls, hureaucratic regulations and corrupt mismanage-

ment have had a more perni-

predicted to he facing a hrighter future than that of most African nations. The economy first started to dive in the early 1970s as the poor results of nationalisation collided with failing copper

prices and rising oil costs. From 1974-1983 real gross domestic product declined by 30 per cent. During that decade deht service payments, before rescheduling, almost reached a level equivalent to total export earnings. The government tightened price control and extended subsidies on basic consumer goods – fuelling the hodget deficit and inflation and discouraging domestic agricultural production.

In the face of a critical maize shortage this year the govern-ment bas had to arrange a \$45m (£26.3m) foreign exchange facility to import 150,000 tonnes of maize from South Africa. Copper, too. haa suffered from nationalisation. The industry is facing a severe shortage of new investment and rising production costs. The opposition has capital-ised on the widespread eco-nomic discontent. Its campaign

posters stress the failures of

Unip rule with images such as

schools without windows and

desks, and hospitals without

embracing full-scale privatisa-tion, cuts in the political civil service and stricter fiscal discipline. It hopes such a programme will attract the confi-dence of foreign investors. The presence of a number of ex-Unip harons in the upper echelons of the MMD, includ-

ing four previous finance min-

isters, has tainted the promise

of the MMD to be ushering in a

cal interference through the one-party state," said Mr Chi-luba in a recent interview.

The MMD has promised com-

prebensive economic reform

new economic and political The greatest test for both parties will be to control their excited supporters and demonstrate their maturity by accepting the result once It has received the stamp of approval of both local and international monitors led by former US

president Jimmy Carter.
If there is a successful political transition, without a descent into violence, it will erode one of the principal arguments put forward against democracy hy Africa's dwind-ling one-party state presidents and provide a powerful example for other countries on the continent to follow.

IMF chief says India needs further reforms

By K K Sharma in New Delhi

INDIA will have to introduce further economic reforms, particularly in its taxation structure, and open the economy to international compatition before it can qualify for a larger loan from the Interna-tional Monetary Fund's extended fund facility (EEF), according to Mr Michel Cam-dessus, the managing director

of the IMF. Mr Camdassus indicated, during a recent three day visit, that India would need a three to four-year structural adjustment programme that would move the economy to an open. competitive regime before conditions for the loan from the

EFF would be met. In commants published in Indian newspapers yesterday,
Mr Camdessus said this was
possible at the beginning of
next year and that the next budget, due to be presented in February, would be the central

instrument of the reforms.

Mr Camdessus indicated that a fiscal deficit reduction to about 4 per cent of GDP should be aimed at. Non-resident Indians and

companies fully owned by them will be allowed owner ship of all the equity in the industries categorised by the government as "high priority". the government said yesterley.

WORLD TRADE NEWS

Nafta teams 'set | India stays closed for insurance industry to start work on treaty text'

By Damian Fraser in Zacatecas. Mexico

of the North American free trade talks (Nafta) has ended ln Zacatecas, Mexico, with negotiators saying they are ready to start working on the

octobilis

igners car

text of the treaty. But the trade ministers, while claiming the meeting was a success, did not offer any details on where progress had been made. However, a senior US trade official punctured some of the official optimism by saying: We are not at the point where a lot of these [trade] issues are ready to be

In contrast to earlier sugges-tions by Mexican officials, he said a full draft agreement would not be ready for the the fourth ministerial meeting, scheduled for January next

Tha Zacatecas meeting, the most important of the three so far, was the culmination of four months talks in which identified barriers to trade between them, analysed the ffects of removing them, and laid down aims for the free

trade pact. Mr Jaime Serra Puche, Mexico's trade minister, said the preliminary talks were over. The three countries would soon negotiate removal of tariff and non-tariff barriers,

THE third ministerial meeting determination of North American rules of origin for products, and setting up dispute mechanism procedures. This process would lead eventually to exchanging of texts.

The Zacatecas talks covered the car, textile and energy sectors, reflecting the deep splits between the three countries on how to liberalise these indus-

We did not solve problems by a long shot, but in the end accomplished something," a US official said. President Carlos Salinas de Gortari of Mexico may have speeded an agreement on energy by promising last week to reduce the number of petrochemicals whose production was exclu-

The negotiators did not dis-cuss the possibility of giving special treatment to the car companies already located in Mexico, one of the most controversial demands of the US hig three car companies. Mr Serra stressed that so-called paralle issues, the proposed pact's effects on the environment and labour, would not be part of the treaty

The Zacatecas meeting comes as US officials, unlike their Mexican counterparts, seem to be damping hopes that an agreement could be reached in 1992.

Time Warner in Hungarian cable TV joint venture

By Karen Zagor in New York

TIME Warner, the US entertainment giant, is enter-ing the Hungarian cable television market though a joint venture with United Communicatiooa International, a Denver-based company already operating a cable television

service in Hungary. Time Warner's Home Box Office (HBO) pay television film channel started broadcasting in Hungary last month. As well as offering a list of films from Warner Brothers and Twentieth Century Fox, HBO has reached an excinsive agreement with MOKEP, a Hungarian distributor, to show

Hungarian films.

HBO has a strong presence in the US, with revenues of about \$1.3bn (£760m) last year, but has yet to expand widely in overseas markets. The Hungarian venture marks its first move into Europe, as HBO's only foreign venture outside Latin America, United Communications International is a partnership between United International Holdings and US West, a company carved from the AT&T break-up.

But business thinks more competition would improve services, writes Kunal Bose

HE announcement by Dr Manmohan Singh, India's finance minister, that New Delhi will not allow foreign general insurance companies to market services and products in the country, should end speculation, for the time being, that the lodian insurance market will be thrown open gradually.

The speculation started when the issue of re-entry of foreign insurance companies was taken up for discussion during the brief tenure of the Chandra Sbekhsr caretaker government. The US, especially, had been pressing New Delhi to let its insurance companies operate in India. US companies have expressed displeasure thet New Delhi, which nationalised the general insurance industry 17 years ago, has refused to let foreign companies market products and services on a sslective

basis. Their basic interest is in fire, marine and hi-tech industry insurance business.

The decision to keep the foreign companies out stsms
partly from the fact that the market would have to be opened up first to the Indian private sector. There is already some foreign insurance involvement in reinsurance and marine freight insurance. But it has come as a disap-

pointment to Indian industri and commerce, which thinks more competition would improve customer service. There is also an element of surprise, since the government is pursuing a broad policy of economic and financial liberalisation with an eye to attracting

foreign investment. But, according to Mr S.V. Mony, chairman of the General insurance Corporation (GIC), an element of competition was built in when 107 companies, including branches of foreign companies, were amalgamated into four companies: National Insurance, New India Assurance, Oriental Insurance and United India Assurance. GIC is the holding company. All four operate on an all-In-

dia basis. Since the tariff structure is uniform, clients are won or lost depending on serwon or lost depending on services offered, Mr Mony said. Even then, he admits, much needs to be done "in sensitising our personnel to customer requirements and gearing up the training mechanism to that end". The 10-year strategic plan for the industry now being prepared will focus on being prepared will focus on developing human resources with the aim of improving customer service. By the year 2000, the industry will be handling a premium income of Rs120hn (£2.7bn), a volume



Rural India: an emerging insurance market

which will justify computerisation. Mr Mony and senior executives are concentrating on convincing the unions that computerisation should not be seen as an anti-labour move.

The insnrance companies will be unable to achieve any big improvement in customer service until the unions agree to computers being used to prepare policy documents and process claim settlements. Management intends to deploy those workers made redundant by computers to improving personal contacts with clients. The unions have been told no

'The decision to keep foreign companies out stems partly from the fact that the market would have to be opened first to the Indian private sector'

overall job cuts will be made. Since the industry was nationalised, general insurance business has taken on a new complexion. Besides continuing to offer insurance cover to dustry, trade and transport. it is being required to develop products and services for India's vast rural and semi-urban areas.

Some of the products designed for the rural areas such as failed well and agricultural insurance have given a negative return to the insurance companies, but they have made a positive impact on the rural economy, Mr Mony says.

Certain insurance covers such as hut insurance and a personal accident social security scheme are fully funded by the government but adminis-tered by the insurance compa-nies. These schemes are spe-cially designed for the poorest sectors of Indian society. Most

rural and semi-urban areas need to be subsidised, but fulfil a primary aim of nationalisation. Mr Mony says the industry plans to penetrate the rural and semi-urban areas more deeply. Personal insurance will he the main campaign focus.

He is satisfied with tha industry's performance in the post-nationalisation period. Total gross direct premium written has grown from Rs1.84bn in 1973 to Rs28bn last year. The industry, through more than 4,000 offices and over 80,000 employees, is marketing its products and services throughout the country, except some virtually macces sible areas. Not all these offices are viable, but a large network must be kept up to fulfil a

main aim of nationalisation. Mr Mony says one feature of tha Indian insurance industry is its steady growth since 1973. A solid capital and reserve base of Rs14.55bn has let it withstand adverse business conditions. But be says the industry must now look to developing a new range of products for high-technology industries, redesigning many existing insurance covers and their pricing. The recent liberalisation of economic and trade policies also demands a more professional approach to customer service, he adds.

US signals progress for China talks on copyright

By Nancy Dunne in

THE Bush administration has indicated some progress in its efforts to propel China along a path of intellectual property rights protection, by failing to publish a list of potential

trade sanctions.
US trade officials hope for a breakthrough which will allow them to avoid retaliation. This could come whan Mrs Carla Hills, US trade representative, meets Chinese officials between November 12-14 at an Asia-Pacific Economic Co-operation (Apec) meeting in

The US demand that Beling put into place protection for patents, trademarks and trade secrets is one of several issues aggravating their relationship. Mrs Hills has initiated a for-mal complaint against Chinese import barriers, and the US Customs Service has cracked down on shipments of goods which may have been made by prison labour.

Last April, Mrs Hills placed China, with India, on the "Special 301 Priority Watch List for failing to protect US copyrights, trade secrets and patents of pharmaceuticals and other chemicals. Worldwide piracy of all forms of intellectual property costs US industry hundreds of millions

of dollars a year.

The "Special 301" provision gives the US trade representative six months to convince US trading partners to change the "egregions" practices which "result in an adverse impact on US industry. Talks can be extended by three months if

agreement seems near. The six-month deadline is November 26, and the trade representative was due to publish a list of potential sanctions last Friday. But on that day, Mr Joseph Massey, assis-tant US trade representative for Japan and China, finished several days of hard bargaining in Beijing and left for Washington.

Trade officials will use the next 30 days to assess progress and push for further concessions. US officials have announced their "pleasure" with the results of four sets of recent talks with India.

San Francisco tram contract goes to Italy

ITALY'S state-owned Breda railway group has made fur-ther inroads into the US mass transit market by winning a \$2m (247.9m) contract to supply trams to San Francisco, Robert Graham reports from

The order, from the San Francisco Public Utilities Commission, is for 35 vehicles with an option on another 20. They will be used on city-centre routes, carrying 62 passengers scated and 164 standing. The trams will be made in Italy with final assembly in

the US, with General Electric engines. Breda, controlled by Efim, the state industrial holding company, has supplied subway cars to Cleveland, Los Angeles, and Washington, and dnal-propulsion buses for

JAL orders 20 Boeing 777s in deal worth about \$2bn

By Paul Betts, Aerospace Correspondent

JAPAN Airlines (JAL) became the latest cuatomer for Boeing's new 777 twin-engine widebody airliner yesterday, with an order for 20 aircraft worth about \$2bn (£1.1bn).

The JAL order is a blow for both the European Airbus consortium and McDonnell Douglas of the US, which were both competing against Boeing. McDonnell Douglas had hoped to interest JAL in its new MD12X three-engine airliner, a stretched derivative of its MD11 wide-body aircraft. The European Airbus consortium was also seeking to clinch the JAL order with its new A330/

A340 wide-body aircraft. JAL follows All Nippon Airways, its Japanese competitor, in ordering the new Boeing 777 airliners. The JAL deal involves 10 firm orders and 777s, but is expected to decide within six months. The three top engine makers, General Electric and Pratt & Whitney options for another 10 aircraft, with deliveries starting in 1995. British Airways, United Air-lines, Lauda-Air of Austria and Eurolair of France have also 777 market.

ordered 777s. The new \$4bn airtiner programme was launched by Boeing last year. It includes three Japanese partners: Mitsu-bishi Heavy Industries, Kawa-saki Heavy Industries, and Fuji Heavy Industries, which between them have a 20 per cent share in the project.

JAL said it plans to use its new 777 fleet on short- and medium-range domestic and Asian flights. It had not chosen what engine would power its

in the US and Rolls-Royce in the UK, have been hattling to win engine orders for the new Rolls-Royce does not seem strongly placed to win the JAL 777 engine order, JAL opted for Pratt & Whitney engines for

the 20 MD11s it ordered from McDonnell Douglas last year, and General Electric engines to power its fleet of Boeing 747-400 Jumbos, The JAL order is a boost for Boeing, which yesterday reported a \$95.9bn backlog of unfilled orders at end-September, down from \$98.2bn the previous quarter.

Murdoch signs deal for Finnish paper supplies

MR Rupert Mnrdoch, the publisher, has signed a threeyear agreement with Finnpap, a Finnish paper marketing association, to supply News Corporation with 150,000 tonnes of paper a year for a cost of over FM400m (256.5m), Enrique Tessieri reports from Helsinki.

Finnpap said annual paper supply amounts stipulated in the agreement were minimum amounts and could exceed 150,000 tonnes a year. Finnpap deliveries to News Corporation will mostly consist of newsprint and to a lesser degree, uncoated and coated magazine paper grades.

Finnish groups supplying News Corporation with the paper will be Metsä, Serla, Myllykoski, Tampella, Veitsilnoto and United Paper Mills.



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UIP tries to break up 'monopoly' on satellite television

By Raymond Snoddy

United International Pictures (UIP), distributor for three Hollywood studios, has begun legal action to try to break up British Sky Broadcasting (BSkyB), the UK satellite television venture on the granule vision venture on the grounds that it is an anti-competitive

monopoly.

UIP has filed an action in the London High Court alleging that under European Community rules the merged BSkyB has abused its dominant position in the pay television marketplace. sion marketplace. The action is being taken

against British Satellite Broadcasting and Sky Televi-sion which merged last November and also the princinal sharebolders involved News International, Pearson (publishers of the Financia) Times), Chargeurs, Reed Inter-national and Granada.

The action by UIP, which represents Paramount, MCA and MGM-Pathe, was filed at the same time as a defence to legal action against UIP by

In September the UK satelite television company issued a writ against UIP on the grounds that the combining of three studios under a single distribution arm was anti-competitive. BSkyB is seeking £150m in damages and the set-ting aside of an \$800m film

In turn UIP is now seeking substantial, but unspecified damages, against BSkyB.

Mr Gary Marenzi, president of the Pay TV division of UIP said yesterday: "We are serious about this because it is basically anti-competitive and they have been more and more as a monopoly over the last few months."

Mr Marenzi cites the BSkyB decision to raise subscription rates at the beginning of this month and squabbles with cable television operators about conditions for carrying the new Comedy Channel

Organisations such as UIP are also concerned that when present film rights run out they could be negotiating with a pay television monopoly. UIP is now arguing there sbould be a de-merger of BSkyB into its original parts

BSB and Sky Television. The restoration of "an economi-cally viable BSB would restore consumers and suppliers," the

Sales teams to merge at TV stations

MR TONY Vickers, sales director and deputy managing director of TV-am is to become group sales and marketing director of Sky Television, the satellite television venture, Raymond Snoddy writes.

Sunrise in the competitive ten-ders for new 10-year licences. blessing of Mr Bruce Gyngell, the TV-am chairman and his board. It amounts to a merger of the advertising sales teams of TV-am and Sky each of which has a staff of about 30 each. The deal could lead to other co-operativa daals

UK ECONOMY

Stock market records biggest one-day rise for two months

By Peter Marsh, Economics Staff

THE London stock market yesterday cast off some of its recent depression, as hopes of a brighter outlook for the economy sparked the biggest one-day rise in share prices for two

Expectations that today's quarterly industrial trends survey by the Confederation of British Industry, the employers' organisation, will indicate an increase in business coofidence were a key factor behind the rise, which came after a large drop in prices last week.

The market was also looking ahead to the annual Mansion House speech in the City of London on Thursday by Mr Norman Lamont,

when the chancellor of the exchequer is expected to give an upbeat view of economic prospects over the next few months. in spite of the increased investor interest in equities, which was most apparent in blue-chip stocks such as

Imperial Chemical Industries and

Glaxo, trading volumes were low and the rise in prices lacked momentum. Ms Ruth Lea, chief UK economist at Mitsubishi Bank, said: "The concrete evidence about a recovery

Last night, the FT-SE 100 index of leading stocks closed at 2,558.5, up 43.8 on Friday's close. The rise was about half the drop in prices last week, when the market was hit by worries about the strength of the recovery and a possible Labour victory in the general election. The London market now stands at about the same level as in mid-August, which is when it last experienced a comparable one-day

The bnoyancy in share prices came against the background of the widely expected failure of the British Aerospace rights issue, it was helped by anticipation that the CBI survey will raise bopes of an export-led

The survey, which exactly a year ago provided one of the first indications of the likely depth of the recession, has a strong track record in predicting changes in the economy. It will be published after similar

polls of business opinion have pointed to growing confidence that sales and profits will soon start to rebound, and as retailers begin to build up hopes that Christmas will coincide with a mnch-delayed surge in consumer spending.

The fragile indications of recover were, however, scorned by Mr Neil Kinnock, the Labour leader.

Touring a factory in Langbaurgh, Cleveland, he said Britain was still awaiting signs of a rise in invest-ment and employment. "What we need most of all is an investmentbased recovery that will give us strength and a better competitive

Lex, Page 22, LSE, Page 31, BAe

Leading companies to review equal opportunities for women

Diane Summers examines the latest goals set by household names

A TOTAL of 62 organisations, the majority of them housebold names, were signed up for the Opportunity 2000 campaign by the time of its launch yesterday. The aim is to double the number of companies involved over the next six

Each of the participating organisations publicly set out its goals for employing and promoting women during the rest of the decade. These goals were poblished in summary form by Business in the Community, the voluntary organisation leading the initiative.

Most of the companies featured below focus their equal opportunity policies on numerical goals, which are arguably the most tangible evidance that companies mean business on equal opportunities issues.

The BBC has been one of the leading organisations in setting numerical targets for the promotion of women. No new figures were released yesterday, but existing targets are for the following female/male ratios: 30:70 for senior executive grades, 40:60 senior management; 40:60 management. These targets are to be reviewed in 1996 and further

targets set for the year 2000. The BBC intends to introduce more sophisticated monitoring procedures, further flexible working arrangements, and a policy and procedure to deal effectively with harassment at work

British Airways Out of 50,000 British Airways staff worldwide, 32 per cent are

"Women employed at all levels in the airline's UK workforce will reflect the proportion of women currently employed in the total UK workforce. (1991: 32 per cent; 2000: 42 per cent). Women managers in the air-line's UK workforce will reflect the proportion of women cur-rently in full-time employment in the total UK workforce. (1991: 20 per cent; 2000: 27 per cent.) An equality steering group,

chaired by the director of human resources is to priori-tise and implement recommendations for action. Departmental equal opportu-

nity objectives are to be incor-porated into the performance appraisal system for managers.

IBM (UK)

IBM has set itself four goals: "To contribute externally to the advancement of women in the national workforce; ensure that the company takes full advantage of the economic potential of women in the workforce; encourage women employees to realise their full potential; and increase the representation of women in semor management positions."

To achieve these goals the company is aiming for 30 per cent of its graduate intake to be female and at least one of its directors to be a woman by

Chartered Institute of Management Accountants

The professional body for management accountants announced that it aims to announced yesterday to be \$1,000 members from the curness and will ensure each com-

pany has specific programmes to address family responsibility achieved by the year 2000 are: rent 7 per cent who are female to 20 per cent female membership by the year 2000. It also aims to increase the

the institute from 1.7 per cent to 6 per cent by the end of the

century, and to reflect the composition of the growth in women membership within senior levels of staff within

Action will include improv-

ing recruitment literature to provide role models for aspir-

ing women management

accountants, and investigating possible barriars to women's

Over 95,000 staff, of wbom

about two-thirds are women,

are employed in over 320 super-

markets and 60 DIY stores. At

the end of the last financial

year there were over 5,000

40 per cent of total manage-

New measures announced yesterday included scholar-

ships to Sainsbury's women

weekend student employees

who are going on to higher education to take courses in

areas in which women are tra-

ditionally under-represented,

Women currently account for

about 14 per cent of Grand-Met's senior managements out of a workforce of 41,000 in the

UK, 67,000 in the US, 7,000 elsewhere in Europe and 8,000 in

To improve the level of

famale representation, the group plans to set renewable

the rest of the world.

Grand Metropolitan

such as retailing.

J Sainsbury

Kingfisher

The retailing gronp, which includes B&Q, Comet and Woolworths and employs over 61,000 people in the UK, currently has 69 per cent female employees. A total of 31 per cent of managers in the group

Goals set within the group include: increasing the percentage of women in management from 14 per cent to 20 per cent within five years, with 50 per cent more women at senior management level (Superdrug); recruiting 80 per cent of all management vacancies inter-nally by 1995 (Woolworths); increasing the representation of women in the workforce to 40 per cent (Charlie Browns).

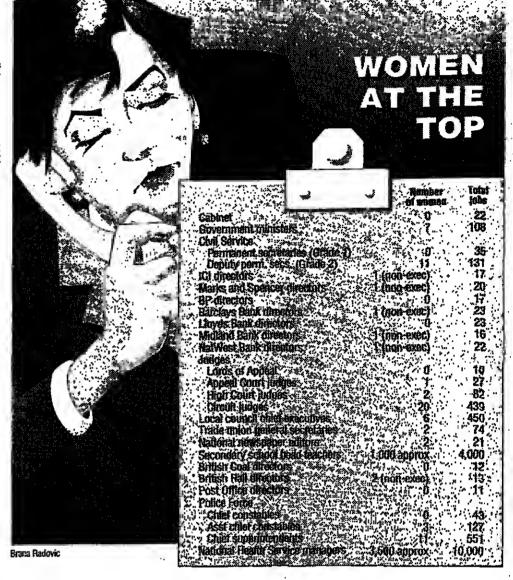
National Westminster

in 1979 women formed 4 per cent of management among NatWest's 111,000 employees; by June 1991 this had risen to 16.3 per cent.

The principal goals of the clearing bank, one of Britain's largest, is now to raise the percentage of women in the management team to 33.3 per cent by the year 2000.

Action will include the intro-

duction of new training and development programmes, inclusion of women on all shortlists for junior management posts, a widening of flexible working to management positions, and a six-monthly progress review by the board



Rank Xerox

Out of 4,500 employees in the UK and Ireland, about three-

keting. The company has set itself the target of increasing the percentage of women in management levels to 25 per

set, says the company, Childcare support options are to be reviewed and opportunity integrated into the review of main-

goals for the year 2000 will be Editorial Comment, Page 20

The appointment comes less than two weeks after TV-am lost its breakfast franchise to

Mr Vickers move has the between the two broadcasters.

A joint advertising sales

team will now be formed which, apart from selling advertising for the Sky Televi-sion channels will also represent TV-am until the end of its



The TV-am sales force will be able to apply for jobs on the Sky team but it is clear there will be some jobs losses.

Prof Donald Stedman from Denver University, Colorado, tests his anti-smog invention on the streets of Blackfriars, London. The device uses an infra-red beam to measure carbon monoxide emissions from passing vehicles and incorporates a video camera to film registration numbers. Prof Stedman's invention is being used by the Royal Automobile Club to assess what percentage of vehicles will fail the exhaust emission check which is to be incorporated into annual tests on roadworthiness from Friday.

EC social action plan would hinder small business growth

By Charles Batchelor

THE European Commission's social action programme which will harmonise social security rights throughout the community, could severely damage the growth of small companies in Britain, Mr Mich-

ael Howard, employment secre-tary, warned yesterday.

The UK government accepts most of the programme's 47 proposals but rejects 10 which it believes will add to the costs of employers both large and small, undermine competitive ness and put jobs at risk, he told a conference organised by eight UK business organisa-

The government and the business groups are most concerned about the impact of directives to regulate working hours, the conditions of temporary and part-time workers, night working and benefits for

pregnant women.

The government estimates by some member states though not by the European Commis-



Howard: fears over growth that the impact of these proposals would be to add £2.5bn to employers' costs in the UK. If a plan to restrict the working week to 48 hours, proposed by some member states though sion, were implemented the bill could rise to £5bn, Mr Howard

The system of economic impact audits or fiches d'im-pacte in use in the European Commission to assess the effect of proposed legislation offers little hope of reducing the impact of the social action plan, the conference was told. Mr Heinrich von Moltke head of the the directorate general for enterprise within the EC, said the system of eco-nomic impact audits had been modified to concentrate only on those legislative proposals which would have a significant

impact on business. However, the enterprise directorate supported the broad objectives of the social charter, he told the conference. "The directorate's rola is to ensure that harmonisation is achieved on the best terms for

Trippier criticises EC 'climate of confusion'

By John Hunt, Environment Correspondnet

A CLIMATE of "conflict and Environmental Assessment confusion" has been created by Mr Carlo Ripa di Meana, the EC environment commissioner. in asking the British government to stop building the Channel tunnel rail link and six other large projects, Mr David Trippier, minister of state for the environment, said

last night He accused the commissioner of using the row over environmental impact assess ments for large projects of this kind as "yet another club to beat a member state into environmental submission."

Although the government disagreed with the Commis-sion's view that Britain's procedures on environmental impact assessments did not comply with the EC directive, be had every expectation that the matter would be resolved to the satisfaction of the Commission and the UK. Speaking to the Institute of conference in London, Mr Trippier said that the UK was sub-ject to tougher scrutiny of its environmental performance than any other member state This was because Britain's environmentalists made more complaints to the Brussels Commission than the rest of the Community countries put

Mr Trippier said, however, that some amendments to UK regulations would be made next year to improve impact assessments. His department would be issuing guidance on this and a study was being carried out

He rejected suggestions that Britain should introduce "rigid quality control" of impact assessments in the same way as the Netberlands Environmental Impact Assessment Commission had done. It was be said, impossible to lay down

BRITAIN IN



Miners' union plans coal buy-out

Lloyds Marchant Bank is working on a plan for an employee buy-ont of British Coal by the Union of Demo-cratic Mineworkers (UDM), the bank has revealed.

The plan will rival the controversial proposal for the privatisation of British Coal from

N. M. Rothschild, the govern-ment's adviser on the sale.

The bank will consider the options for a UDM buy-out of the whole or part of British Coal, should the company be privatised.

Rival to British Gas to be set up

Eastern Electricity is setting up a gas-marketing subsidiary, bringing new competition for British Gas. The subsidiary, e gas, is a joint venture between the privatised regional electric-ity company and UtiliCorp UK - a subsidiary of UtiliCorp United, the US gas and electric-ity group - which has 25 per cent of the company. E gas will supply medium-sized commercial and indus-

trial customers taking between 25,000 therms and 200,000 therms of gas per year.

Ashdown reveals policies

Mr Paddy Ashdown, leader of the Liberal Democrats, has implicitly acknowledged that the party could be involved in political horse trading if the next general election ends in stalemate. But he refused to be drawn on the conditions his party would lay down Mr Asbdown outlined five constitutional measures the party would campaign on,

including home rule bills Scotland and Weles.

Increase in sick Iraqi sanctions pay costs

Sick pay costs, as a proportion of total labour costs, have increased in nearly one organisation in three over the past four years, according to an Industrial Relations Services survey. The survey finds that sickness absence is higher for manual workers with levels of absence reaching 4 to 5 per cent compared with 2 to 3 per cent for non-manual workers.

Kinnock urges investment



Recovery from the recession must be based on investment by businesses, not just on a rise in consumer spending, Mr Neil Kinnock, the Labour leader, has said (pictured

Mr Kinnock, speaking in north-east England during a by-election visit, said that the latest reports from chambers of commerce suggested a "fal-tering recovery".

Hs said they reported a con-tinued fall in investment in new plant and machinery and little likelihood that employment, especially in manufac-turing industry, would recover for another two to three years.

Attack on education

Comprehensive schools fail to enconrage children suffi-ciently, and policies recognisciently, and policies recognising differences between pupils'
abilities and aptitudes should
be devised, according to a leading educationalist at the Centre for Policy Studies. Mr John
Marks, writing for the Social
Market Foundation, condemns
"a climate of opinion which
has stressed equality of ontcome before equality of opportunity" in education.

'must remain

The attempt by Iraqi president Saddam Hussein to escape the consequences of his aggres consequences of his aggression against Kuwait by blaming the United Nations for food short-ages must not be allowed to succeed, Mr Douglas Hurd, UK foreign secretary, has warned. He was adamant that UN sanctions must remain so long as Saddam Hussein stayed in power and stressed "the inter-

national community will not be blackmailed".

While acknowledging the impact made by recent television pictures of distressed fraqi women and children Mr Hurd insisted: "The man who bears responsibility for their plight is Iraq's own leader". Medicines had never been covered by the UN embargo on trade with Iraq, Mr Hurd said, while the restrictions on the export of food to Iraq were lifted in April.

Prison dispute is called off

Industrial action at one of the busiest jails in Britain has been called off after the Home Office agreed to draft in extra staff from other jails.

The Prison Officers Associa-

tion at Brixton prison started refusing to take new prisoners from Friday night in a dispute over manning levels in the prison which has an official capacity of 729 but currently houses 1,000.

It is the second time in one week that the POA has backed off from industrial action in the first case, at Wakefield Prison, the union said it did not want to give the government an excuse to "smash the

Job losses at Rolls-Royce

Rolls-Royce Motor Cars, the UK inxmy car maker and a subsidiary of Vickers, is to cut another 420 jobs at its plant at Crewe, Cheshire in response to the continuing steep fall in its worldwide sales. The latest redundancies means that the company will have reduced its UK workforce by more than a third this year to just over 3,100 from 4,850 at the end of last year. It has already and 3.100 from 5.550 at the company last year. It has already some 1,330 jobs. The company said that some companies? redundancies appeared in

months

- 71 da 7.2./2%€

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Welcome to the new world lelte





From left, Delta Flight Attendant Bonita Caringola, First Officer Timothy Therrell, Captain Larry Bacon and Flight Attendant Stephanie Allen.

On November 1, the world will become smaller, and the atmosphere warmer as Delta Air Lines begins greatly expanded operations across Europe, the Middle East and Asia.

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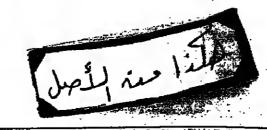
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TECHNOLOGY

Satellite phones set for sky wars

By Hugo Dixon

atellite telephones hit the public consciousness early this year when journalists were heard giving accounts of the Gulf war from their hotel bedrooms in Bagh-dad. But, for all their ability to operate in far-flung corners of the earth, the current generation of satellite phones will oever appeal to the mass market: the cost of using them is about \$10 (£6) a minute and the phones themselves come in a nefty briefcase-sized container.

The battle, however, has now started to produce the next generation of phones which should be about the same size as a normal cellular hand portable and cost perhaps \$1 a minute to use hy the end of the century. Four different groups have entered the fray. Motorola, the US electronics manufacturer, has the most advanced venture. Its Iridium

subsidiary plans to put up 77 mini-satellites encircling the globe at a cost of \$3.4bn. The difference between Iridium's satellites and most communications satellites is that they will be low-orbit satellites

 placed only 413 nautical miles above the earth's surface compared with the normal 22,000 miles. The disadvantage is that they will move their position in relation to the earth's surface - they will not be geostationary - but the advantage is that much less power will be required to communicate, allowing the hand-sets to be smaller.

When Motorola announced its plan last year, it thought it had signed up the International Maritime Satellite organ-isation, which provides the existing satellite phone service, as a partoer. But Inmarsat, owned by 65 of the world's tele-phone companies, last month unveiled its own scheme which involves a mixture of low-orbit and geostationary satellites.

The other groups are Globalstar - consisting of Alcatel and Aerospatiale of France, Italy's Alenia and Loral Space Systems of the US - and Hughes Aircraft of the US.

Not to be thrown off balance by the competition, Iridium this month strengthened its management team hy hiring tor of strategic planning for the International Telecommunications Satellite Organisation, as chairman. Motorola bas also signed a memoran-dum of understanding with Lockheed of the US and Matra Marconi, the Anglo-French space venture, to help it develop the technology. Most importantly, it is trying

to raise \$175m in a private placement of its shares by November 15. The main buyers are expected to be interna-tional telecommunications carriers and Motorola itself. The carriers would also eventually market the service in their countries, taking a share of the revenue in return.

The outcome of this private placement may determine the battle between Motorola and its rivals. If it is successful, Motorola will have won over to its side some of Inmarsat's main shareholders. It is unlikely that they will want to

back both projects.

Moreover, the support of the carriers will be essential if Irid-ium is to clear the host of regu-latory barriers that stand in its way. First, it wants next year's World Administrative Radio Conference to confirm which frequencies would be allocated for this type of service. Second, it wants a licence to operate in each country of the world. If the carriers - which are still mostly government-owned -were fully on board, it would be easier to secure these.

Two main doubts remain about Iridium and its rivals. Will they be technically fea-sible in the timeframe being discussed? This question relates particularly to Iridium, whose scheme requires calls to be passed from one satellite to another through the atmo-

sphere before reaching earth.
Will they be a commercial
success? The snag is that in
the biggest telecommunications markets - the US, Europe and Japan - there is unlikely to be much demand for satellite phones. Iridium talks about provid-ing services in places like

ing services in places like Africa, where there is unlikely to be enough demand to build cellular systems. It is also clear that journalists in 1998 cover-ing a coup in Tibet would find the service an improvement on today's satellite phones. Would this, though, constitute enough demand to justify 77 satellites?

nvesting in a computer system on the basis of the maoufacturer's bench-mark statistics is a hit like buying a car after watching its rev counter. Yet, says Andrew Hubbard, director of systems performance consul-tancy X/team, that is exactly the predicament now facing IT

managers.
Increasingly, organisations from BP to the Inland Revenue are committing their critical commercial applications to open environments, typically based oo Unix systems. But the fact is that while IT depart-ments have a generation of experience specifying main-frame systems to support these applications, they know next to nothing aboot configuring open architectures.

Assessing the probable per-formance of a new Unix com-puter in anything like a realistic environment is not straightforward - hut it is

imperative.
"What size of machine do I need? And from whom? The whole point is that there is a multiplicity of hardware suppliers," says Robert Burford, director of systems house Data Logic. There are as many variables ia choosing software environments too.

Paradoxically, the basic logic of open systems - greater choice and flexibility - com-plicates the process and moves responsibility for sizing and specifying systems on to the

In complex multi-vendor environments it is much more difficult to point the finger at your suppliers if your applica-tions are not delivering the

performance you need.
Hardware makers supply a
profusion of "independently verified performance indica-tors or benchmarks. This wealth of statistics is, perhaps, part of the problem. They help you to compare like with like, but they do not help you to assess how your own applica-tion will perform. Even the TPC-B benchmark, based on a notional banking transaction, is no indicator for the real world, says Borford. "Live transactions are often much more complicated," he says.

So short of combing the world for a real role model and there are very few big commercial multi-user Unix systems yet - how can you minimise your investment

Neither hardware nor database vendors - and increas-ingly it is the database that is chosen first - are oblivious to the issue. The likes of Hew-lett-Packard, Pyramid and Dave Madden describes how to assess whether your computers are capable of doing the job

A test of strength



Sequent all have dedicated benchmarking and technical consultancy teams who do nothing but help to specify systems and migrate applicaions - often in support of

their respective sales teams. So, for example, HP's systems migration and performance centre, based at Cheadle, Greater Manchester, routinely helps potential cus-tomers to simulate their software on different HP plat-

But, says Burford, useful as that is, it is only part of the solution. This is not, he argues, fust a matter of avoiding over-

likely to believe their own performance propaganda and underspecify systems so they can oversell - rather it is about finding the system to do

your job. He points to a sophisticated and sobering beochmarking exercise conducted by Data Logic for The Performing Rights Society, the organisa-tion which protects copyright in the arts, where all the bid-ders offered systems three times too small for the application performance the society demanded. If this had not been revealed by the benchmarking

process, that performance could not have been improved by simply "throwing more

hardware at it".

The PRS is moving its on-line membership systems from an ICL mainframe to an open environment. Initially it chose implementation software - the 4GL UnifAce, and a relational database from STARS.

tional database from Sybase and Pyramid hardware as a development system. Only when the physical design was under way, and there was something to benchmark, did it begin to look for a production

and Pyramid from six suppliers to run detailed application simulations on their preferred configurations — beochmarks designed specifically to test load and transaction rates. PRS, Data Logic, Sybase, and not least HP and Pyramid. were somewhat surprised, says Burford, to find that, despite their impressive paper performance, in reality neither offering could meet PRS's operational requirements managing just four transac-tions per second when PRS

The lessons are clear.

The exercise emphasises the

 Extrapolating from someone else's benchmark results is You cannot rely on fine tun-

• There is no alternative to including a formal application specific benchmark at an early stage in development plans. Andrew Hnbbard and X/ team have come to the same conclusion: In the open world your problems are your own. The hardware is a commodity and vendors do not share the risk as they did in proprietary environments - so you have to get it right yourself," he says. "A lot of people need

platform. Eventually it shortlisted HP munity?

The npshot was a second benchmark exercise incorponenchmark exercise incorpo-rating design changes and a re-implementation of the soft-ware. Ultimately PRS settled for a bigger Pyramid engine. Bot without this complex and admittedly expensive exer-cise, Burford argues, the PRS system performance could not have been salvaged. Neither vendor could offer a single cen-tral processor unit that was up to the application as originally

need to quantify systems performance before choosing a production hardware environ-ment and committing to a software implementation.

ing an application or adding hardware to give yoo the performance required.

The business of genome mapping

By John Galloway

he international human genome mapping project (HGMP), possibly the targest single piece of biologi-cal research in history, represents the pinnacle of genetic science. But is the project significant for the husiness com-

Two years ago Margare Thatcher gave her seal of approval to a request by the Medical Research Council (MRC) for extra money to finance a stand-alone British attack on the human genome. She believed that genes mean money; that mapping the genome was not simply of aca-demic and scientific interest hut of commercial importance. The HGMP Resource Centre,

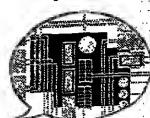
at Harrow, played bost recently to British pharmaceutical and biotechnology companies including Roche, Glaxo, SmithKline Beecham, Wellcome and Celltech to discuss the possibilities of commercial exploitation. The centre's aim is to stimulate and serve the British community of "gene mappers" hy giving them access to the best technology. So far the centre has served only the scientific community: its present user base of 700 sci entific groups has far exceeded original expectations. Now the aim is to expand the user base

into the commercial sector. The core of the operation is the centre's strategy for producing the genome map. The intention is not to provide detailed data for the whole of the genome by sequencing, which is the American strat-

which is the American strategy. Rather it is to identify genes and find out where they are within the genome.

The reasons for doing this are good: it is both cheaper and quicker, Only 2 to 3 per cent of the DNA in the genome is generally and even they do genes and even then they do not seem to be evenly distrib-uted. The idea is to be able to provide the minimum informaprovide the minimum informa-tion about each gene to allow it to be recognised or seen to be interesting to a particular research group. If you are a nser then you agree to put information back into the centre as well as taking it out; your own interesting genes form part of the data bank. There might be a commer-

cial problem with data banks built up in this way. But those



GUEST COLUMN

companies in attendance at the research ceotre seemed to feel that the availability of a commercially useful gene in the data bank did not matter, unless it could be linked to a particular company with an

existing interest.

This was a refreshing attitude, particularly in the light of a row brewing in the US about the pateoting of genes. in the past patenting has not been an issue. Scientists con-centrated on finding and characterising faulty genes associ-ated with particular inherited diseases, such as cystic fibrosis. An enormous amount of labour was expended on each and the genes satisfied the three cardinal requirements for patent: novelty, utility and non-obviousness".

However in June, Craig Venr, a research geneticist at the US National Institutes of Health, filed simultaneous patents for 337 genes which he had characterised in little more than a few months.

Opinion in the US is divided on the propriety of what Ven-ter has done. Some believe it is likely to jeopardise the interna-tional genome mapping proj-

What is going on in the US is of particular interest in Britain because the approach to genome mapping in the UK is similar to Venter's hut without the blanket patenting. The object is to hulld up a library of human genes that can be used by the research community or by the pharmaceutical or biotech industries.

Industrial Interest might well be turned off if the genes have already been patented so early on in the process. How the problem will be resolved remains to be seen. But the possibility that the UK would have to take defensive retaliatory action is a real one.

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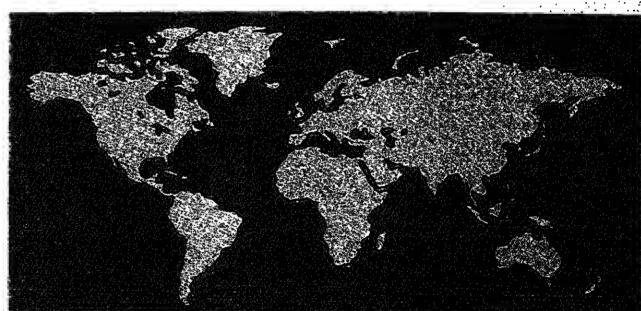
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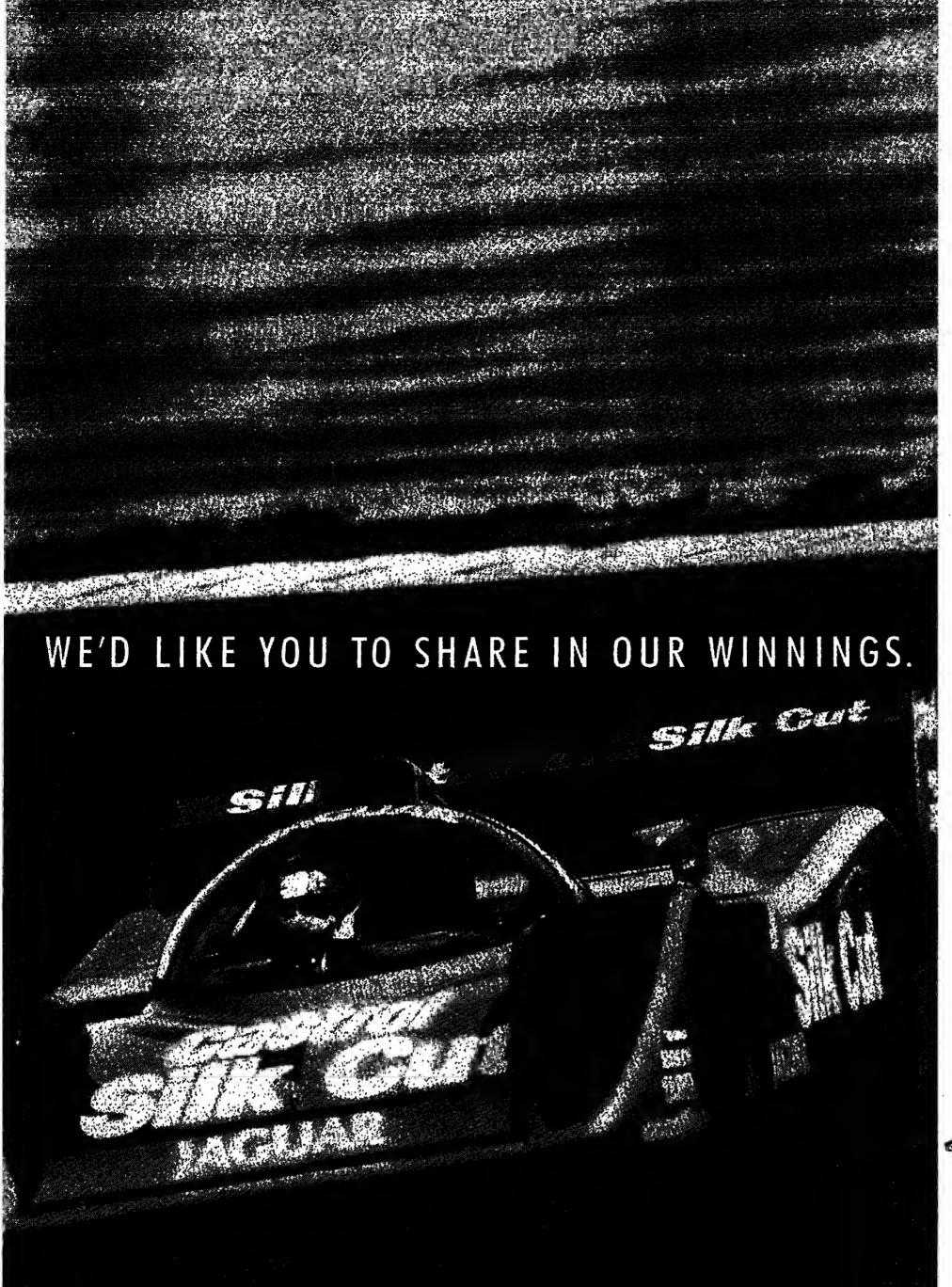
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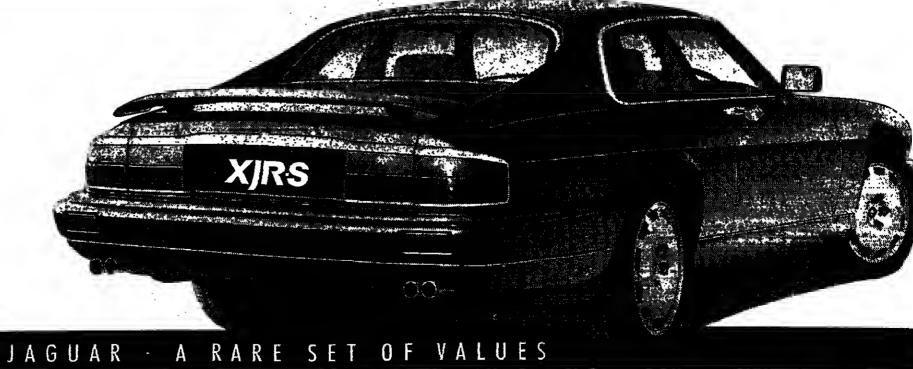
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FT SURVEYS

Gafta abandonment decision is an award

CARGILL SRL, MILAN V P KADINOPOLOUS SA House of Lords (Lord Keith of Kinkel, Lord Roskill, Lord Templeman, Lord Oliver of Aylmerton and Lord Goff of Chieveley): October 23 1991

A GAFTA arbitrator's decision declining to exercise his dis-cretion to determine that a claim has not been abandoned, is an "award" and may be the subject of an appeal to Board

The House of Lords so beld when dismissing an appeal by Cargill SRL, Milan, buyers of wheat, from a Court of Appeal decision that the Board of Appeal of the Grain and Feed Trade Association (Gafta) had jurisdictioo to hear an appeal from an arbitrator's decision not to exercise his discretion to allow a claim by the sellers, P Kadinopoulos SA, to proceed.

LORD GOFF said that Cargill were buyers of a cargo of wheat from Kadinopoulos. The contract was on Gafta Form 64. On arrival of the cargo in Sicily, the buyers rejected it on the ground that its radioactivity levels were unacceptable to the Italian authorities.

The buyers gave notice of default and on September 29

Paragraph 2.8 of the Arbitration Rules provided that if nelther party submitted documen-tary evidence or submissions to the arbitrator within a year from date of appointment, the claim to arbitration should be deemed to have lapsed unless renewed by further claim before the expiry date.

In its second sentence paragraph 2.8 provided that in the event of failure to renew a claim, it should be deemed to be withdrawn and abandoned unless the arbitrator(s) shall in his/their absolute discretion otherwise determine"

The sellers failed to submit documentary evidence or sub-missions by September 29 1987. The claim was not renewed by a further claim to arbitration.
Accordingly it was deemed to be withdrawn and abandooed unless the arbitrator in his absolute discretion determined

On February 13 1989 the arbitrator published what he called his "interim award".

He found that there was no reason to exercise the absolute discretion vested in him, and awarded that the claim was deemed to have "lapsed, been withdrawn and abandoned, as provided for in rule 28". He said that in the event

that an appeal against "this award" was not made as pro-

tion. An arbitrator was tration Rules, the award at which fresh evidence may appointed. should become final. be submitted...the Board of

The sellers then appealed to a Gafta Board of Appeal invoking rule 8.2, which provided that if a party were dissatisfied with an "arbitration award", a right of appeal lay to the Board of Appeal

The Board of Appeal, holding that it had jurisdiction, allowed the appeal, deciding in the exercise of its own discretion that the arbitration should proceed. The buyers appealed to the High Court. The appeal was dismissed. The buyers then appealed to the Court of Appeal, which dismissed the appeal. The House granted ave to appeal from that deci-

Rule 2 of the Arbitration Rules was concerned with procedure for claiming arbitration and time limits. Rule 27 on which the buyers relied pro-vided that in the event of non-compliance with the preceding provisions of the rule, "claims shall be deemed to be waived and absolutely barred, unless the arbitrator(s) shall in his! their absolute discretion, other-

wise determine". it further provided that if the arbitrator did not exercise his discretion to admit a claim "then the Board of Appeal, on appeal, shall have the power in absolute discretion, to

determine otherwise . . . "
Rule 10.2 provided "an appeal involves a new bearing Appeal may: (a) vary an award; (b) correct any errors . . .

On the present appeal the buyers submitted first that the arbitrator's decision not to exercise his discretion to determine that the claim was not deemed withdrawn and abandoned, was not an arbitration award, so that no right of appeal lay to a board of appeal under rule 8.2.

An arbitrator called upon to exercise his discretion under rule 28 (and rule 27) had logically to take two steps.

First, be bad to decide whether the circumstances were such that he was called upon to exercise his discretion, ie, whether (in the case of rule 2.7) there had been non-compli-ance with the relevant previ-ous provisions of the rule, or whether (in the case of rule 2.8) there had been failure to sub-mit documentary evidence or submissions in due time and no renewal of the claim.
That had to be established as

a basis for the exercise of the discretion. Next, the arbitrator had to decide how be should exercise his discretion. In the present case the first

matter was not in dispute; and the arbitrator decided in the exercise of his discretion not to allow the matter to proceed. He accordingly held that the claim was deemed to have been with-

That decision was properly made the subject of an award. It conclusively determined that the arbitration was at an end and so finally disposed of the matters which had been

submitted to arbitration. Such a determination was properly the subject matter of an award, carrying with it the usual consequences which flowed from an award - in particular, it rendered the arbi-trator functus officio and prevented the unsuccessful claim-ant from re-arbitrating or litigating the identical claim in the future.

The arbitrator's decision was properly made the subject matter of an award. It would be unrealistic to bold otherwise. His determination, although it did not amount to a decision on the marits of the claim, did finally dispose of the matters in dispute because it finally determined that the claim was deemed to have been withdrawn and abandoned and so

could no longer be pursued.

The buyers' second submission was that, assuming the decision did constitute an award, there was jurisdiction in the Board of Appeal to hear an appeal under rule 8.2. Prima facie there was,

because rule 82 provided that, if a party was dissatisfied with an arbitration award, a right of appeal should lie.

But the buyers submitted there were two reasons why

that was not so.

First, they submitted that rule 2.8 should be read in the light of rule 2.7. They said that whereas under rule 2.7 express provision was made for an appeal to the Board of Appeal, no such provision was to be found in rule 2.8, from which it was to be inferred that there was no right of appeal against an award made under rule 28. That was not accepted. The second sentence of rule 2.7 did

not confer a right of appeal. Consistently with rule 8.2, it presupposed a right to appeal. That construction of the sec-ond sentence of rule 2.7 was consistent both with the natural meaning of the words, and with rule 8.2.

There was nothing to be inferred from the absence of express recognition, in rule 2.8, of the existence of a right to

It would be surprising that a right of appeal should be implicitly excluded under rule 2.8, when it was expressly recognised in the directly comparable situation under rule

Next, the buyers submitted that the point at issue was, under the Rules, a matter for the discretion of the arbitrator alone, and that the Board of Appeal had no power to substitute its discretion for that of the arbitrator.

That was not accepted. Rule 10.2 was in very wide

terms. An appeal involved a new hearing, and the Board of Appeal was empowered to con-

firm, vary, amend or set-aside. Given that in the present case the arbitrator's decision was properly made in the form of an award, that under rule 3.2 a party bad a right to appeal if dissatisfied with an award, and that the appeal took the form of a re-hearing, it would be surprising if rule 10.2 did not confer on the Board of Appeal jurisdiction to substitute its own discretion for that of the arbitrator.

The Board of Appeal's juris-diction to vary an award was wide enough to embrace that

The appeal was dismissed with costs.

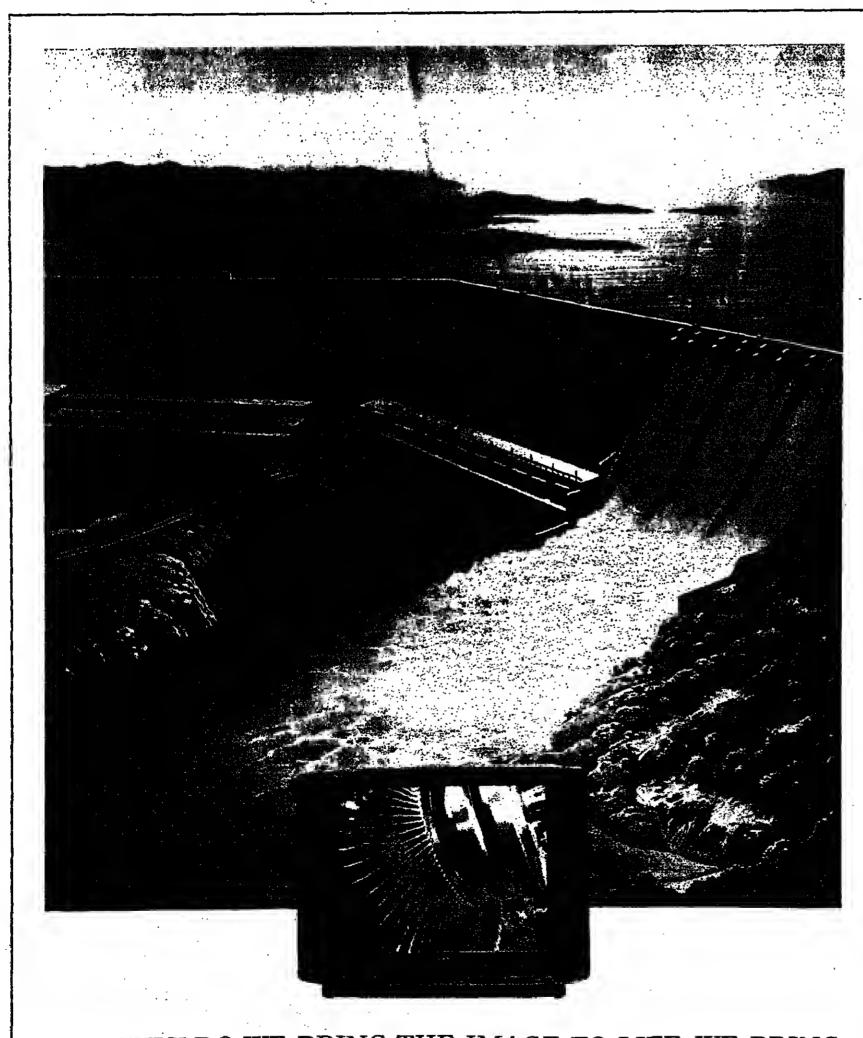
with costs.
Their lordships agreed.
For the buyers: Bernard Rir.
QC and Christopher C Russell
(Sinclair Roche & Temperley)
For the sellers: Mark HavelockAllen (Hill Taylor Dickinson)

Rachel Davies Barrister

WORLD

FT GUIDE TO CURRENCIES **Every Tuesday**

in the FT



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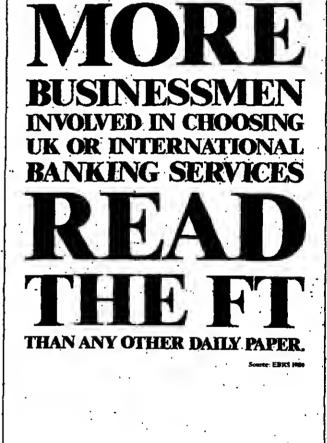
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The company logo shows a pattern of nine squares which appear to tumble together until on the final page of the brochure, they are neatly arranged as a larger block. This is intended to convey the idea that Convey that Convey the idea that intended to convey the idea that Cor-porate Locations is the company to bring order to the confusion that often accompanies relocation. "I don't think customers are consciously aware of this message but it is reinforced by the text," says Paul Izard of Walker Izard, the consultancy which did the work.

One of the new features of the redesign is the addition of s striking saffron yellow to the cooler greens and whites of the previous colour scheme. The idea of the saffron yellow is to impart a warmer feel to the company's presentation, says Amanda Pelham Burn, managing director

When Corporate Locations started up in a small rented office just over four years ago. Walker Izard recom-mended a staid professional style for its brochures to convey the impression to customers that they were dealing with an old-established business. Now that it is more established it can afford to adopt a more innovative

It is difficult to quantify the impact of Corporate Locations' commitment to good design but Pelham Burn believes it has paid for itself "over and over again". The company now has four full-timers and 10 freelance staff in the UK and has licenced its tal European countries. Pelham Burn had a good reason for

calling in a design specialist to create a corporate image for her business. "When you can't sell face to face you really rely on that first impression when the prospective customer pulls something out of an envelope."

But an awareness of the importance of design is unusual among small companies where managers are frequently put off by the cost or a belief that design is an optional extra which has no real effect on the business. We get quite a lot of people

starting up in business who come to us but when they realise how much it will cost, they go round the corner to one of the quick print shops," says Izard, who estimates a start-up com-pany would need to spend about £3,000 on design consultancy.

The design option of the Enterprise Initiative, a government programme to help small- and medium-sized com-panies meet the cost of a consultant, has met with only moderate success. Design is one of six options available under the scheme but it has accounted for just 3,315 completed projects, or 10 per cent of those com-

When the message is better by design

Charles Batchelor on packaging the right corporate image





pleted over the past four years. Options such as marketing and qual-

Colin Mynott, industry director at the Design Council, which seeks to promote design, believes companies have been carried away with the companies have been carried away with the idea that attention to quality will solve all of their problems. But quality does not guarantee that a product or service will include all the features which make it desirable to the one. which make it desirable to the cus-tomer. That is the role of design, he

Managers also overlook the cost benefits which can result from design. A survey of more than 220 manufac-turing companies which undertook product, engineering or graphic sign projects under the Enterprise Initiative showed that 90 per cent of projects had made a profit. The aver-age payback period was 15 months

from the product launch. Cost savings in the area of product design (to be covered in a later article) are more easily measurable but the benefits of good design in the areas of corporate image, graphics and packaging are no

l, consultants claim. Much of the incomprehension about design results from the fact that small husinesses do not know how to huy in design skills. "The process of appointing a consultant and managing a design project is not well under-stood," says Vicky Sargent, chief executive of the Design Business Association, which represents 200 consultancies. "A lot of companies think it is just a question of getting in a designer to do a few drawings," says Sargent. "But the client must also contribute by providing a proper brief for the consultant and by providing

When M S George, a London-based snpplier of household and cleaning products, decided it needed to rede-sign the packaging of its main prod-uct, an air deodoriser called Neutradol, it was called upon to make a

"Our input amounted to an enormous number of hours," recalls Jane Davis, a director.

In 1988, Nentradol had a well-establisbed market position but six new rivals had been launched in the preceding two years. They were starting to steal shelf space and a big supermarket threatened to stop stocking the product unless the packaging was

M S George, which now has sales of more than £3m and a workforce of 10 (all manufacturing is sub-contracted out), called in Siebert Head, a consultancy specialising in packaging design, under the Enterprise Initiative

scheme.
Siebert Head's response was to design a red, white and hlue pack to convey a clean, fresh image. The pack was made slightly larger than the pot inside (though within consumer protection guidelines) to emphasis that Neutradol was a concentrated, long-lasting product. The pump-action "safe, non-aerosol" to meet "green" concerns, "Packaging design is not just a question of pretty pictures," says John Parsons, managing director of Siebert Head. "The pack has to identify and describe the product, convey the brand name and protect what is inside."

Within three months of the relaunch in February 1989, Neutradol achieved a 40 per cent increase in distribution and had been taken on by large store chains such as Asda, Tesco and Gateway. It bas since significantly increased its market share. Companies can avoid the problems

associated with using consultants by taking a number of simple steps, the Design Business Association suggests. The customer should:

Prepare as specific a brief as possible for the designer. As well as asking for the consultant to design a brochure or develop a new range of products it should, where possible, set tar-gets for increasing sales, increasing market share or reducing costs.

Consult professional organisations or friends who have used design to

see which consultancies are experienced in a particular field. Briefing consultants and assessing their pro-posals takes time so they should not shortlist more than three or four. Give the consultancy an idea of the size of budget at its disposal and agree on the cost. Design costs are composed of fees, which are time-re-

lated, expenses and charges for items such as presentations, mock-ups and the bought in services of market researchers or engineers. The client should make sure all the consultants quote in the same fashion so their offers are comparable.

 Evaluate the effectiveness of the project. This means monitoring to see whether targets set down in the brief have been achieved.

But even if a company follows these guidelines, design remains a tricky area. Do saffron yellow brochures and chunky boxes really sell a corporate relocation service or tubs of deodor-iser? Sober businessmen and women are rightly wary of being swept away hy design industry hype though there is a growing number of companies which is convinced that design works. *Benefits and Costs of Impestment in

Design. Design Innovation Group, Faculty of Technology. The Open University, Milton Keynes, MK7 6AA. Tel. 0908 653556. £20. A four-page management overview, Profits by Design, is also available from the Design Council.

Contact: The Design Council. Tel 071 839 8000; The Design Business Associa-tion. Tel. 071 631 1510.

Drawing the line under expenses

By Charles Batchelor

Travel and entertainment expenses form a sufficiently large part of most companies' costs to according to the Director's Guide to Travel Management.*
The costs of travel and entertainment typically form between 3 and 6 per cent of a

company's operating costs and are the third largest area of

xpenditure after personnel Small businesses may feel they have little need for a formal policy because they have few regular travellers, few employees with authority to approve expenses and a com-pany culture which eschews

formal written rules. But small firms can achieve the same percentage savings as large ones while a formal policy can force the company to take a more detailed and strategic view of expenses management, the guide

argues. An agreed policy also helps keep costs under control as the business grows. The guides suggests six stages in making a travel and expenses policy work: · Selling the idea. The most effective way to gain top man-agement support is to carry out an audit of expense claims and travel and entertainment

spending. This will give a good picture of corrent travel prac-tices, areas of waste or abuse and opportunities for cost Managers must however be asked about their priorities. Many companies want to make savings on travel costs hut are not willing to make any sacri-fices to achieve them. Such

indecision can make any

travel policy unworkable.

Writing the policy. Feedback must be gained from frequent travellers, the company's main travel suppliers, secretaries who hook travel secretaries who book travel and managers who authorise travel expenditure. Do not, bowever, form all these people into a committee since decisions are unlikely. The written policy should explain not only the directives on, for example, the class of hotel but also the procedures involved: how to book the hotel.

Communicating the policy.
 If a traveller is not aware that he should use a chosen travel

agent to ensure a cost saving, then he cannot be held responsible if the saving is not achieved. A written copy of the policy should go to all travellers, their managers, their secretaries and to travel agents. Agents cannot be expected to book executives into a particular class of hotel if they do not have a copy of

the policy.

• Monitoring. This can be done when flights and hotels are booked, when invoices are received, through management information received from travel agents or corporate card companies or on the submission of expenses. The earlier in the process the monitoring occurs the more likely the pol-icy will be followed and savings made.

• Enforcement. Too many companies are afraid of enforc-ing guidelines. This allows travellers to argue that the uncertainties of travel make the rules too restrictive.

The policy can overcome this by acknowledging that abnormal circumstances may arise; by setting ont what should happen in normal circumstances but hy creating mechanisms for approval and explanation when exceptional

If the policy is ignored, senior managers can ask for further explanation or support for questionble expenses, delay reimbursement, refuse to reimburse unanthorised expenses or remove company payment privileges such as cash advances or charge cards.

• Review. The travel market place may change; purchasing agreements may be revised; and the company's circum-stances may alter. New marketing schemes such as frequent flyer programmes may eed to be incorporated.

The guide was written by the Institute of Directors (IOD) in collaboration with American Express. However, like others in the IOD series, this guide inevitably raises the question of whether the reader really receiving disinterested advice on the services provided by the co-sponsor. Directors Publications Ltd, ountbarrout House, 6-20 Eliza

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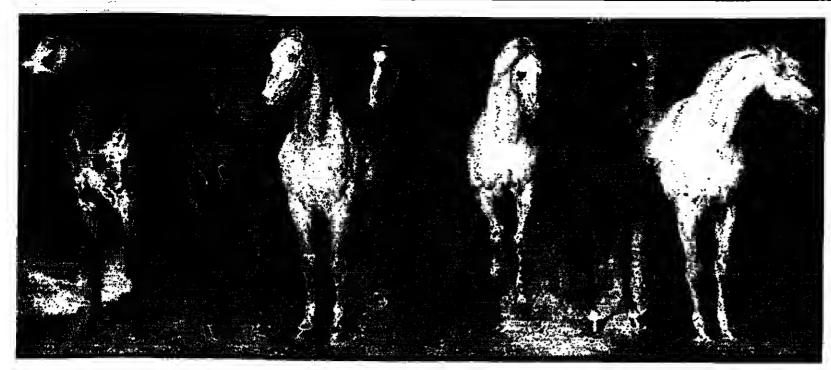
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'Les Poitrails': in his smaller paintings and studies, notably of borses, Géricault used paint as it had never been used before

A Romantic, and yet so modern

William Packer considers the work of Géricault, currently at the Grand Palais, Paris

ith the bicentennial exhi-bition of the life's work of Théodore Géricault which has just opened at the Grand Palais in Paris (until January 6), the "Réunion des Musées Nationeaux" continues the spectacular sequence of definitive individual studies of the great masters in the history of French painting. What this grand sweep across the centuries - Claude, Watteau or David; Manet, Degas, Gauguin, Seurat - has already made quite clear is that the old art-historical certainties and simplicities are by no means so sure and simple at the core seemed.

Art is not just an history of chal-lenge, innovation, rejection and start again. Great artists do, of course, make original contributions, radical changes, cootroversial departures, but they may only do so within a larger informing context. If an artist influences his successors, those influenced must equally look back to him - just as he did to his own predecessors. There are historic moments of shift and change, but through all the tensions the seamless cultural fabric still holds.

Géricault was the child of just such a time, caught on the cusp between the Neo-classical and the Romantic, a young man of the Consulate and the Empire, when the Roman idealism of tha Revolution was being traduced by the headier, more worldly and personal

claims of "la Gloire", of "la Patrie", and of Napoleonic ambition. Born in 1791 and dead of the complications of a riding accident in 1824 at the age of 33, he would seem to he the type of the Romantic artist such as his near con-

temporaries Byron, Shelley, Keats: brilliant, doomed and dead before his time.
Unlike Byron, he did not have the luck to enjoy his fame. He failed three times to win the Prix de Rome, showed little and was as little known. His huge "Raft of the Medusa", too large to be moved from the Louvre for this show, attracted little notice when shown at the Salon of 1819, acquiring its Romantic reclame only by virtue of posthu-mous celebrity, Regis Michel, one of the show's curators, addresses the problem in his introduction to the exhaustive catalogue: "Gericault is still an artist maudit. Undoubtedly the first of the moderns...he remains, for the wider poblic, an unknown celebrity, the prisoner of his myth."

I am not so sure about that "undoubtedly", for in any period of transition just such a case can be made: Goya, Turner, Constable, Delacroix all come readily to mind. What is true is that one finds oneself casting forward to make the most unexpected comparisons. To think of Manet in the rapid notation of a horse's head and hridle, and from Manet back to Goya, may not be so odd, hut of Cézanne apropos a

water-colour oude: or of late Derain with a portrait of young Alfred Dedreux; or of Balthus with the extraordinary painting of the child, Louise Vernet, with her cat on her lap, does take ooe a little aback.

Géricault would hardly have been the painter he was without the Beaux Arts tradition of his studies, dominated as it was then by David and his followers, especially Baron Gros. To look back to the old masters was to see them through oeo-classical eyes, and if the maturer Géricault was never neo-classical, he carried with him much of the Idealism and the ambition to work on the grandest, most public scale.

His subjects were not those of high-minded Roman history, but would seek to edify or warn. He looked to the modern world to draw his moral, and what be would see was often troubled, disconcerting, elegiac. As a Romantic, his art is shot through with a noble resignation worthy of any Roman and neo-classicist. His cavalrymen are wounded in the heat of battle, noble in their distress. If this is "la Gloire", so be it, a qualified and infinitely burnan kind of down the first of the state of the s kind of glory. As for the "Raft of the Medusa", the great canvas is the histri-onic morality, but the studies and sketches are the more questioning, teas-

compositions, that we see Géricault the Romantic as the child of his age, touched by the neo-classicism that later artists such as Delacroix and Courbet would escape. His paradox is that, even so, he should seem so modern. That modernism has two aspects, one imaginative, one technical. In his drawings and in the smaller paintings and studies, notably of horses, he brings a liveliness to the image that celebrates the physical surface and stuff of the paint, and the act of painting, as never before. It is not that earlier paioters did not paint wooderfully, but that to paint for a quality of line and surface alone, irrespective of the image, seems very new and strange.

More important still is his realism. Again be was not the first (Goya, Velazquez, Caravaggio), but to look with so unblinking an eye at things just as they were - a horse's backside, a severed bead - is as radical an approach now as it was then. There is no prettifying or glossing-over as an expedient for making art, nor any voyeuism. He is simply looking and recording. The four late portraits that conclude this show, of inmates of the asylum - two men and two old womeo

are among the greatest portraits ever ing around ideas of what might have happened in that ghastly shipwreck.
It is in these isrge, grand the subject, among the most beautiful.

L'assedio de Calais

THEATRE ROYAL, WEXFORD

In the small harbour town of Wexford in the South-East cor-ner of Ireland the prize catch is e rare fish indeed: an unknown operatic masterpieca. This autumn opera festival prides itself on reviving operas that have heen undeservedly neglected and once in e while it comes upon e piece which adds significantly to our know-

ledge.
The first of the three operas this year was one of those. Donizetti has long been a happy hunting-ground for those with a passion for forgot-ten operas. But it is invariably the works with a big starring role, intended for some prima donna or other, that have been given the most attention. L'as-sedio di Calais, written in 1836, is different: this is a serious music drama which keeps its

eye firmly on the issues. The plot concerns the the siege of Calais in 1347, when Edward III's terms of surrender demanded that six of the citi-zens be handed over for execution. As one would expect of an early 19th-century opera, the story is seen not from a political viewpoint but from a human one. The important thing is to bring alive the opera's feelings of despair and

sacrifice as movingly as possi-ble and that is what Francesca Zambello has done in a production which lets the opera speak to us with gravity on its own

Her staging, designed by Alison Chitty and strikingly well-lit hy Michael Calf, is stark and simple. The warring sides are distinguished by aggressive colour-coding, red for the English, blue for the French, and the populace is armed with medieval banners and poles; while the contrast-ing scenes of familial tenderness bring a touching intimacy and calm.

The opening of the second act, in which husband and wife consola aach other in the besieged city, is the gem of the scors: a duet for soprano and more of the Augustic is a trousers. mezzo (for Aurelio is a trousers role) of the kind that sudiences at hel canto operas always adore. Ann Panagulias, fresh from her enthralling Natasha in San Francisco's Wor ond Peace, here proved herself a first-rate Donizetti soprano as Eleanora and Alison Browner was a marvellous Aurelio, warm, lyrical, effortlessly flo-

Aside from the wish that singers might sing quietly

more often in Wexford's excellent acoustics, the cast was a good one. Victor Ledbetter brought a strong baritone to the role of Enstachlo, the mayor of Calais, Kurt Ollmann cut a striking figure as the English King and Elizabeth Woollett made her mark as his wife Isabella, though I was unsure why she should look like a Mohican.

Evelino Pidò led the National Symphony Orchestra in an exciting performance, the music played with Italianate brio, the drama kept on the boil Wexford chose to omit the ballet, which was a wise decision as we found out the next night, and Donizetti in any case came to prefer the work this way. The extra last solo for Eleanora, however, was included and Miss Panagulias delivered it with panache and a rousing final high E flat.

It hardly seems right that an opera ignored for a century and a half should leave its audience so elated. Wexford has found a winner and Donizetti's reputation as a com-poser of serious operas stands measurably enhanced.

Richard Fairman



Alison Browner, left, as Aurelio and Ann Panagulias, right, as Eleanora

La fanciulla del West

METROPOLITAN OPERA, NEW YORK

La funcialla del West was the Metropoliten Opera's first world premiere, in 1910. Its second, Humperdinck's Königskinder, followed a fortnight later. Two singers were common to both: Marie West Fold as Wowkle and the predwood forest — giant the redwood forest — giant to the first stage. They should also have raised questions about the first scoee — a mining-town saloon bar expanded to Grand Central Station dimensions.

Placido Domingo — as Dick, as Caruso — gave a wonderful Mattfeld as Wowkle and the Stablemeld, and Antonio Pioi-Corsi as Happy and the Innkeeper. Desting sang Minnie, and Caruso sang Dick, hut the opera didn't really catcb on. The new Met production of La fanciulla that opened reccently was only the company's 65th performance of the opera in 80 years - or, counting tour performances, its 76th - as opposed to 980 performances of Bohème, 717 of Butterfly, and 688 of Tosca up

now) recorded in the Met's published annals. The new production was conducted by Leonard Slatkin (who has recently recorded the opera), produced by Giancarlo Del Monaco, and designed by Michael Scott - all making Met debuts. The production

straightforward

to 1985 (the figures are higher

the redwood forest - giant trunks soaring into the flies. mejestic snowy peaks glistening in the sun of a new dawn. Williom Tell was a subject he considered before settling for the Girl, and Rossini's Tell ends with a similar scene. Nature and buman nature conspire; Edward Greenfield has written eloquently Marschallin-like radiaoce of the miners' sacrifice as they yield their beloved Minnie to

But Del Monaco and Scott chaoged the setting to the drab, grey main street of an abandoned mining town, in a torch-lit gloom through which the singers' faces could not be read. This was a bad idea diminishing to the opera -that the Met directors should

the bandit who has won her

as Caruso - gave a wonderful performance. He was ringing of tone, eloqueot of utterance. But he took "Ch'ella mi creda, the opera's highpoint, slightly too slowly, impeding its flow. As Rance, the veteran Sherrill Milnes gave a heartfelt and subtle performance. The Minnie, Barbara Daniels, was vocally inadequate - out of tune and strident on the high

Fanciullo lacks hig tunes except for "Ch'ella mi creda" but it is one of Puccini's most by Debussy and by Straoss. and orchestrated with rare invections. Slatkin responded to those. His performance was an odd mixture of orchestral vividness, failure to flow, and wham-bang enthusiasm.

Andrew Porter

The Invisible Man

THEATRE ROYAL, STRATFORD EAST

H.G. Wells's The Invisible Man, written in 1897, has spawned a clutch of film treatments and sequels, but never a stage play. Now at the Theatre Royal Stratford East, Ken Hill has fashioned and directs a vastly enjoyable and rollicking version of tha original spine-tingler. It should be subtitled. Constable, arrest that shirt!"

impossible on stage: an invisible man appears (bandaged and sunglassed) in an English village; the web-footed provincials take a dim view of transparency, and make him feel unwanted; be vows revenge, and hi-jinks

A love-interest blossoms with the local suffragette teacher, although the see-through lover admits Yoo must understand that this makes relationships difficult." After a reign of invisible terror and a tense climax, the villages trap and kill him, and he becomes visible for the first time: "Funny, he looks just the same

as everyone else," The tact of the production is superb, for it manages to balance comedy and mystery without sacrificing either. The direction and tone are everything. Hill sets the story as a series of music-hal scenes unofficially compered by Brian Murphy, who jokes constantly with the audience to keep things from getting too serious: "That got you going, madam" (after a actor stumbles on having been

stripped of his clothes by the invisible man).
The evening does not rely on expensive gadgetry but on good spontaneous acting and simple effects. The trickery is never over-ambitious, but always believable and apt. In ooa scene of high camp at the vicarage, tha unseen thief rifles drawers, shifts furniture and makes off with the collection box. He escape to the sound of breaking glass, leaving a man-shaped hole in the french windows. The protagonist's invisibility

requires the other actors to

react, as it were, to

nothing, and this they all do wonderfully well. especially in Ian McKay's wittily-choreographed fights.

The characters, all sharply-drawn stereotypes, say exactly what is required. The local Squire (Andrew Secombe), in love with the new radical schoolmistress (Caroline Loncy), dispatches ber socialist-feminist opinions with "I can get the Fabian dialogue from my footman."

The Police Constable, turgid with thought and superbly played by Geoffrey cliché count: "I may be a simple village copper sir, hut I know an offence when I see one." When he suffers injury in the line of duty, the production shows its sharper edge: "Killed a policeman, eh? I see yoo're a reformer as well as a robber." Jon Finch is at his pellucid best as the invisible man.

Andrew St George

New Ligeti ROYAL FESTIVAL HALL

The new György Ligeti is a violio concerto - or rather, three-fifths of one: two more movements are still on the way. On Saturday Saschko Gawriloff delivered the three completed ones with assured harmonia under Elgsr Howarth. The torso is intriguing there is no knowing how Ligeti will round it off.

In the opening "Vivace luminoso", the violin saws incessantly away at broken chords like some demented Vivaldi fanatic. Meanwhile, over dark churnings in the orchestra, a slow, melancholy chant goes on and on, Transylvanian enough to recall the plaintive "Pe loc" from Bartok's Romanian Dances. Then a Passacaglia evolves, marked "Lento appassionato", with much use of noo-standard tun-ing ("natural" brass, ocarinas, scordatura strings); at first the violin does nothing but sustain very high notes, molto vibrato, but eventually it descends to

deliver long, intense phrases. Tha brief scherzo, "Presto fluido", is a glittering waterfall of chromatics, with e terrific part for a double bank of part-ly-filled bottles. Ohviously e centrepiece, not a conclusion to anything: the sense of it all will no doubt come into clearer focus when the concerto is fintook its place satisfyingly enough in the middle of Howarth's splendid programme - which deserved a far larger

sudieoce than it actually drew. Satie's "surrealist" Parade, complete with typewriter, sireo and revolver, came first, in a performance as affectionately bright and witty as I've heard After the Coocerto there was Ligeti's San Francisco Polyphony of 1975 - seething micropolyphony with a dangerous edge; it is a familiar London Sinfonietta showpiece, hut it was fascinating to hear it with a full complement of the Philharmonia's excellent strings Finally. Howarth engineered a glorious account of the Jana cek Sinfonietta, faultlessly paced and executed: pure pleasure, and a marvellous tonic.

David Murray

INTERNATIONAL

■ AMSTERDAM

Concertgebouw 20.15 Plano recital by Eliana Rodriguas, with music by Franck, Dabussy and Raval. Thurs: Borodin Quartet plays Shostakovich (6718 345). Tomorrow In Beurs van Barlage: Lev Markiz conducts Nieuw Sinfoniatta Amsterdam in muaic by Stravinsky, Denisov, Mozart and Richard Strauss (6270 466) Muziaktheater 20.15 Dutch National Ballat in worka by four Dutch choreographars, also tomorrow. Sun: Netherlands Dana Thaetar (6255 455/credit card bookings 6211

■ BERLIN

Deutscha Oper 20.00 Stefan Soltasz conducts II trovatore h a cast led by Rosalind Plowright, Lao Nucci and Giorgio Lamberti. Tomorrow and Sat: Îl barbiere di Siviglie. Thurs: Der fliagande Hollandar. Fri and Sun: Don Giovanni (West Barlin 3410 249) Schauspiathaus 20.00 Jemes Lavine conducts tha Berlin Philharmonic Orchestra in Strauss Matamorphosen and Sibelius' Second Symphony, repeated

tomorrow (East Berlin 2272 261)

20.00 Deutsche Kammarphilharmonia plays music by Bialas, Mozart and Beethoven. Tomorrow: Shura Charkassky recital (Wast Berlin 2614 383)

■ BUDAPEST . This weak'a avants include a

concert at 19.30 tonight in tha Academy of Music by tha Hungarian Stata Symphony Orchestra conducted by Ken-Ichiro Kobayashi, with fluta soloist Erika Sebok. The State Opera repertory includes Respight's La flamma tonight and Thurs, and Cosl fan tutte tomorrow. Also tomorrow, tha Erkel Theatra has La Gloconda, sung in Hungarian. Pre-booking for concerts at the National Philharmonic Booking Office (Vorosmarty ter 1) and for opera at the Central Theatre Booking Office (Andrassy ut 18), also at theatre hox offices.

■ GENOA

Teatro Carlo Falice 20.30 II trovatora with Shirley Varratt as Azucena, Sandre Pacetti as Leonora end Kristien Johennsson as Manrico. Repeated Nov 6, 8, 10, 13 and 17. Thurs, Fri, Sat, Sun: Béiart Ballet Lausanna in Maurice Bajert's new choreography Death in Vianna. Mon: Myung-Whun Chung conducts the Orchestra of La Scala, Milan (589329)

■ LONDON

Royalty Theatre 19.30 Northern Ballet Theatre production of Romeo and Juliet, directed by Christophar Gabla, choreographed by Massimo Moricona and designed by Lez

(071-494 5090) Sadiar's Wells 19.30 Sankai Juku: Japan Festival production combining opera and dance, hased on Butch cultura. Daily till Sat

Brotherston. Daily till Nov 9

(071-278 8916) Barbican 19.45 London debut of tha Orchestra da la Suissa Romande. Armin Jordan conducts Schubert's Ovartura in the Italian atyla, Beathoven'a Plano Concerto No 4 with Radu Lupu, and The Rita of Spring. (071-638 8891) Royal Festival Hall 19.30 Franz Walsar-Most conducts the London Philharmonic in Shostakovich'a Chamber Symphony, Sibelius' Lemminkainan Sulte and Mozart's Violin Concerto in A, with Kyung-Wha Chung, Tomorrow: Berlo conducts Berlo (071-928 8800) Collseum 19.30 Justin Brown conducts La boheme, with Gillian Sullivan as Mimi, alao Fri. Tomorrow and Sat Graham Vick'a new production of Le nozze di

Figero, Thurs: The Mikado (071-836

■ MADRID

At the Auditorto Nacional da Musica tonight and Thurs, the Takacs Quartat plays all six string quartets by Bartok. This week'a Spaniah National Orchestra programma (Fri, Set, Sun) Is conducted by Aldo Ceccato, and includes Bruckner's Fourth Symphony and Haydn's D major Cello Concerto, with Alvaro Quintenilla (337 0100)

■ MILAN

Teatro alla Scala 20.00 John Cranko's ballet Tha Taming of the Shraw, repeated tomorrow. Thurs:

■ MUNICH

Carla Fracci gala (7200 3744)

Staatsoner 19 00 Bevarian State Ballat in John Cranko's production of Romeo and Juliat. Tomorrow: Elektra with Hildegard Behrans and Christa Ludwig. Thurs: Robart Carsen's production of Lucia di Lammarmoor, with Edita Gruberova and Francisco Aralza. Fri: Marek Janowski conducts Das Rhaingold. Sat La bohame. Sun: Dia Walkure with James Morris and Hildegard Bahrens. The Munich Ring continues with Siggfried on Nov 6 and Götterdämmarung on Nov 10. The next Ring cycle is in Fahruary (221316) Philharmonie 20.00 Sarglu Celibidache conducts the Munich Philharmonic Orchestra in Dvorak's New World Symphony and Tchalkovsky's First Piano Concerto, with Danial Barenbolm (48098 814). Tomorrow: Yahudi Menuhin conducts the Berlin Staetskapelle in a Mozart and Beethoven programma. Thurs: Enoch zu

Guttenberg conducts the Munich Bach Collegium in Haydn'a Craation (299901) Herkulessaal der Residenz 20.00 Scharoun Ensambla of the Barlin Philharmonic Orchestra plays wind octets by Hindamith and Schubert (983898). Thurs: Schuhert programma with the Munich Symphony Orchestra and Brahme Ghoir (299901) Kammerspiele 19.30 Botho Strauss' play Schlusschor directed by Dietar

■ NEW YORK

Avery Fisher Hell 19.30 Glaus Peter Flor conducts the New York

Dorn, also tomorrow (23721 328)

Philharmonic Orchastra in Shostakovich's Tenth Symphony and Mozart'a Piano Concerto in A major K414, with Rudolf Firkusny. Thurs, Fri and naxt Tues: Claus Peter Flor conducts music by Mozart, Siegfried Matthua and Mandelssohn (875 5030) Metropolitan Opera 20.00 Placido Domingo heads tha cast in Glancario dal Monaco'a naw production of La tanclulla dal West, conducted by Leonard Slatkin. Tha cast also includes Barbara Danlals and Georga Fortuna. Tomorrow: Dia Zauberflöte (362 6000) New York State Theater 20.00 City Opera production of The Mother of Three Sons, dance opera conceived and directed by Bill T. Jones with music by Leroy Jankins Tomorrow: La traviata. Thurs: Tosca. Fri: Die Soldaten. Sat. La bohama (870 5570)

■ PRAGUE

This week's avents include a concert at 19.30 tonight in tha Smetana Hall (rapeated tomorrow) by the Prague Symphony Orchestra conducted by Patr Altrichter. The programma consists of Beethoven's First Piano Concerto, with soloist Justus Frantz, and **Bruckner's Third Symphony** (Prasna brany 2, 232 5858). On Thurs at the Smetana Hall, Bohdan Warchal directs the Slovak Ghamber Orchestra in a programma of Handai, Mozart and Talamenn (231 9164). Tha opera programma at the Smetana Theatre cludes II trovatore tonight and Rigoletto on Fri at tha Smetane Theatre. The National Theatre has Smatana'a The Secrat on Sat and Il barbiara di Siviglia on Sun. Pre-booking at city cantra ticket

16, 228738, or Melantrich. Nancesias Square 38, 228714) and thaatra hox offices.

■ WASHINGTON

THEATRE Yerma: Tazewall Thompson directs Lorca's powerful atudy of a peasant woman obsessed with tha desira for a child. Arana Staga, Kreegar Thaater till Nov 24 (488)

 Śotoba Komachi: Japanese legand of a once-beautiful woman and har adoring suitor, performed as a modarn Noh play. Written by Yukio Mishima, directed hy Yukio Ninagawa. Thura, Fri and Sat thia week only (487 4800) MUSIC AND DANCE

 From tomorrow till Sat at tha Elsenhowar Thaater, tha Washington Ballet presents a double-bill consisting of Barnard Nault'a production of La filla mai gardée and Ghoo-San Goh's 1986 work Unknown Tarritory (467 4600) Tonight at 19.00, Rafael Frühbeck da Burgos conducts tha National Symphony Orchestra at

the Kennedy Center Concert Hall, In a programme including Dvorak'a Naw World Symphony and Ginastera'a Second Cello Concerto, played by Aurora Natoloa-Ginastera. Tomorrow and

Thurs: Nabonal Symphony Orchestra Halloween Pops concart. Fri: song recital by Dmitri Hvorostovsky (467 4600)

Blues Alley Jazz Supperclub: Dizzy Gillespla on tha trumpet, every evening at 20.00 and 22.00 from tonight till Sun (3240 Prospect St., Georgetown, 337 4141)

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FINANCIAL TIMES

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Tuesday October 29 1991

A better deal for women

BUSINESS IN the Community deserves congratulation for launching Opportunity 2000, an initiative aimed at increasing women's contribution to UK business. Sixty-one companies - many blue-chip names have committed themselves to improving the position of women in their organisations

by the end of the century. The central premiss of the campaign is that UK employers are failing to exploit fully the abilities of women in their workforce. Competitive advantage for businesses lies increas-ingly in using the talents and skills of their workforce: equal opportunities policies can assist by ensuring that women develop their full potential. And espousing such policies may assist in redncing labour turnover it is often cheaper to train and develop employees

than to recruit new staff. Demographic changes have already alerted companies to the growing importance of women in the workforce. The number of school-leavers continues to fall, and by 1995 will reach the lowest figure in over 30 years. Employers who have traditionally relied on new entrants to the labour market must tap new sources, and women who have left employment to start a family are a target. Sainsbury and the Civil Service are among organisa-tions which have introduced flexible working hours to attract mothers with schoolage children. Banks have extended maternity leave to seven years or more to lure back staff. The health service has joined Midland Bank in opening shared nurseries.

Cultural change

Bnt the recession bas encouraged some employers to slip back into their old ways. Opportunity 2000 should reinvigorate the process of cultural change, particularly with the prime minister's backing. The companies involved will pool

ideas on good practice and share research and cunsultancy. Some will set targets for the number of women they wish to see in senior posts. Others reject targets with spe-cific numbers, citing the mixed US experience of quotas and positive discrimination. But policies with measurable outcomes on which progress is regularly reported will encourage women to expect more – and hold managers to account when progress is too slow.

Career obstacle

Howevar, no attempt to increase women's contribution to business can overlook the obstacles which motherbood throws in front of a career. Some of these can be dealt with by employers: for examon maternity leave in touch with developments at work.

But employers can do less about the choice hetween active motherhood and a career which is forced on many women hy the lack of suitable childcare provision designed to allow both to be combined. Local anthority nursery schools, social services nurseries, voluntary playgronps, child-minders and nannies, vary considerably in availability, cost and quality. Work-place nurseries have been encouraged by tax relief, but childcare based at the place of work is not many parents' first choice. A much wider variety of options is needed, of greater

quality than is now the case.
While the largest employers
may be able to provide such
options, they are beyond the
means or ability of most companies. The task of deciding how far childcare can sensibly be extended obviously includes a government whose record to date is a lot less impressive than Mr Major's fine words. A public debate, with realistic costings, is now needed about whether and how this can best be provided.

Mr Yeltsin acts

terday curtly asked the international community to assist his economic reforms. As he spoke, two other meetings were going on within a mile of him. Senior officials of the Group of Seven countries were thrashing ont a position between the 12 remaining Soviet republics on the repay-ment of Soviet debt; and Mr Mikhail Gorbachev, the Soviet president, was meeting the president of Cyprus.

Centre stage

No question who commanded centre stage. President Yeltsin has the power - if he has the will - to determine bow and when reform will be instituted, both in Russia and, because of Russia's size, throughout the union. Mr Gorbachev has the power to meet the president of Cyprus. The G7 emissarles, faced with a fissiparous groop of republican leaders, are learning at first centre has left.

Aid promises

Thus aid, from now on, will not go to the Soviet Union: nor is there any longer profit in promising aid in return for a fully co-ordinated economic programme. The process of dis-integration — or, to put it another way, nation-building

- has gone too far.

From now on, assistance can only be given through the republics, although in assessing bids, the west will want to consider each bidder's commitment to a continued, effective mechanism of financial exchange between the republics, as well as their credentials as democrats and market reformers. This will sntail a vast deal of diplomatic and political effort: but there is nothing the international community can do, via either the carrot or the stick, to keep the Soviet Union together.

UK aerospace

BRITAIN'S aerospace industry is in danger of getting into a mess which the government

should be keen to avoid. The industry'e mixed fortunes were amply demon-strated yesterday by the coinci-dence of Lucas industries £1.7bn order to supply aircraft engine parts to General Motors and the snub which investors delivered to British Aerospace's £432m rights issue.

Along with chemicals and pharmaceuticals, aerospace is one of a few manufacturing sectors where Britain can field a full team. The UK's capability encompasses BAe's military and civil airframes, Rolls-Royce's engines and important suppliers such as GEC. Smiths Industries and Dowty.

BAe's parious position is not

typical of the industry. Yet all aerospece companies face simi-lar pressures, which stem in part from the depth of the recession, hat more from declining military orders and the government's insistence that more development work should be privately funded.

Also, tha world civil aero-space industry is bruisingly competitive. Japan still wants to break into an industry largely dominated by the Americans and the German industry has been reorganised around Daimler-Benz, with the apparent aim of becoming one of the largest in Europe. France, meanwhile, remains a generous subsidiser of its industry. To succeed, companies need the clout to open up overseas markets, the financial strength to fund development

projects and the technical expertise to innovate. Effective international alliances are an indispensable part of the game.

There is no case for helly

state subsidies since most of the answers lie in the companies' hands. For instance Smiths Industries last week delivered tidy results, which testify to its firm management of a few activities. BAe is in a mess largely because it lacks these qualities. It is worth recalling that BAe, lika Rolls-Royce, was until rela-tively recently in the public sector. BAe in particular is still a young company learning commercial management disci-

Yet the government cannot avoid some responsibility for the industry's fate. It is one of the industry's largest customers; it belps to fund its research work; it represents the industry's interests in trade negotiations and through its regulation of the UK airline sector strongly influences the environment in which the industry works. Governments also determins the military strategies and alliances which

The Department of Trade and Industry, with assistance from the Ministry of Defence, would be performing a valuable service by drawing together these strands, helping the manufacturers at least to understand as clearly as possi-ble the planning framework within which they must work. Such a move might even do the government some political

determine the demand for

This is one of the most critical moments in the history of the country. Boris Yeltsin, President of Russia, October 28 1991. 7 e have been told of many critical moments in the history of the Soviet Union, or Russia, in the soviet Union, or Russia, in the past few years; but it would be wrong to react cynically to this latest declaration. His speech yesterday telling Russians to prepare for tough and painful prepare for tough and paintul economic reforms really is one of the most critical, for the revolution which was fully unleashed by the failure of the August putsch is now running strongly, and the decisions made by the decisive power—the Russian republic—are crucial to its inture course.

In seeking to evaluate how

In seeking to evaluate how far Mr Boris Yeltsin's 65-minnte speech to the Russian par-liament yesterday, in which he pledged to liberalise prices and speed up privatisation and land reform, will alter the course of history, we should pose three questions:

• Will be deliver on what he

• Will the reforms and actions he adumbrated be followed through at a union, or only a Russian, level? • And if he does deliver, and does deliver alone, can the Russian government stand the

Mr Yeltsin's move comes very late. The momentum which the August 19-21 putsch gave to the subsequently victorious democratic forces -forces which included those who had most overtly fought for democratic and pro-market reform, and those who stood most to benefit from both has been all but lost. Radical leaders, including Mr Yeltsin, have over the past two months used the coup to fuel rhetoric about the need for reform, not to support it in reality. In his speech, Mr Yeltsin excused delay by saying time had been needed to prepare a programme of action — as if the shelves were not groaning with radical programmes, and as if the moves to be taken to puncture gathering hyperinflation ture gathering hyperinflation, control budget deficits, free prices and end industrial

monopolies were not already well enough known. In the course of the past few months, he has seen his popularity, which bad been bolstered by his courage and his resolution during the coop, slide away, be has seen a series of futile and enervating argu-ments destroy any coherence his cabinet might once have had; and he has seen resistance to Russian central government's writ gather across his ment's writ gather across his vast country. The important and industrially powerful autonomous republic of Tatarstan has proclaimed independence, as has the republic of Chechen Ingushetia, where at the weekend an unofficial election brother than the second of the process of the process of the second of the process of th per cent of the population to vote in a president - General Dzakhar Dudayev - pledged to

confront Russian authority. The independent trade unions, relatively quiescent before, have in the past few weeks staged demonstrations; there have been scattered, so far unimportant, strikes. The slogan has been "free prices matched by free wages". In fact, President Yeltsin promised just that yesterday - but if he is to conquer inflation as he means to, the rise in wages must lag behind prices and the

The Russian leader is going it alone in reform, writes John Lloyd

Yeltsin's bitter pill



unions will have to respond to the desperation of their mem-bers by taking harsher action than they presently have. Conditions everywhere are

etting worse rapidly - leading many western observers to conclude that an economic collapse is now all but inevitable. Mr George Soros, the Hungari-an-American financier who has established a foundation to assist reform in Moscow told a conference of western lawyers last week that little the west could now do would avoid economic collapse; and Mr Robert Strauss, the US ambassador, is advising his government of the possibility of spontaneons revolt on the streets this winter. To sit tight is not really an Thus if Mr Yeltsin does not

act now, he will - as he said

with typical melodrama yesterbeggary and our centuries-old state to disaster". Everything is a risk; and he has chosen, it seems, a Russian version of shock therapy as the most acceptable one. By taking per-sonal control of the govern-ment he has played the last real ace the Russian government has: the remaining anthority and power of his office and his personality. The best assumption, then, is that he means to do, soon, what he said vesterday he would. But he will probably have to do it alone. The process of dis-

integration in the Soviet Union is now far advanced: in particular, the large and relatively advanced republic of the Ukraine has now committed itself, probably irrevocably, to

full-blooded independence.

Mr Yeltsin challenged the republics to come with him at once, or go their own ways. Coming with him meant dropping any immediate plans for separate currencies, agreeing to an inter-republican bank with full reserve bank powers throughout the union and assenting to a presence on that bank's board commensurate with their resources - which would mean the domination of Russla. Further, it meant eschewing the creation of sepa-rate armies in favour of an allunion force. These conditions, essential s the most minimal base for a

ceptable to the Ukraine, and to many of the other 12 remaining union republics - many of which consider themselves to be formally independent. Though all have taken part in the negotlations on an economic agreement conducted by Mr Grigory Ysvlinsky, the eco-nomic co-ordinator of the Committee for the Management of the National Economy, and though eight have signed such an agreement, all are seeking to save what they can of their own produce and few have signed effective inter-enter-

prise agreements which could see a flow of goods and pro-duce across the republican bor-

ernment. He has long believed

take over the functions of the present USSR State Bank (Gospresent USSR State Hank (cos-bank) and print its own money: indeed, the Russian president said, Russia was ready to become the "legal successor to the Soviet Union". It would, if other republics continued to set up separate military forces, also create its own army. The key element, he said, was speed; but it now seems inevitable that the union will be sacrificed. Said Mr Nikolai Travkin, chairman of the Russian Democratic party: "I think, in Yeltsin's speech, the union was given up for lost." There can, finally, be no sensible answer to the question of how much hard pounding the Russian authorities can take. Again and again, Mr Yeltsin begged for understanding and support from the people, holding out the prospect of a clear road and ultimate improve-ment after some pain, uncer-tainty and decline in living

standards. The situation, he said, would be visibly getting better by next antumn.

He will have support from the democrats. Mr Yuri Afanasiev, a leader of the Democratic Russia bloc, said that "the general discretion of this process." eral direction of this report deserves respect, and our movement will support it." Mr Nikolai Bocharov, an influential Russian deputy and former chairman of the Russian Economic Council, said he "much appreciated his [Yeltsin's] determination to set un a new appreciated his [Yeltsin's] determination to set up a new structure of power". In becoming head of the government as well as president, Mr Yeltsin raised fears in some that he was straying towards authoritarian territory, but there is enough panic in high circles to allow him considerable latitude.

There is some similarity here with the experience of the Poles, for nearly two years the objects of a shock therapy, in Russia, as in Poland, the first popular response has not been popular response has not been revolt hat apathy and revulsion towards the whole political process. Certainly for the moment, most energy goes into finding, preserving and storing food in a society in which all between the fact that each is bemoan the fact that each is out for himself. The union has few supporters, and a coup in its name is likely to be even less successful than that in August; no one yet challenges Mr Yeltsin in Russia.

But, as he said of yesterday's announcement, "this was the hardest decision of my life" hard for him because he knew how hard it will make life for ordinary Russians. The constituent parts of what was the Soviet Union, now thrown back upon their own resources, are about to discover how painful it is to build nations from a political, economic and moral

Mr Yeltsin knows this, and hence he laid out a series of moves he would make if current trends continue. These have been urged upon him by a group of economists, headed by Mr Egor Gaidar, a prom-nent radical slated to take a prominent role in the new govthat Mr Yavlinsky's efforts to get all-union reform are doomed: and that Russia must now cut itself loose and set the pace, which others might fol-

Thus Russia will, in effect, mergy commissioner. Not surprisingly, the idea of breaking down the barriers in

Others argue that the bene-

would be unevenly spread; that home-owners who are unlikely to have a choice of supplier could end up paying for any increased investment that is lavished on industrial consumers. "The Commission says opening the market will bring prices down. Well, I'm not sure it will, and, in any case, only the major users will benefit. Small customers could see prices rising," said Mrs Pim Tencate at Samenwerksnde Elektriciteits-Produktiehedrijven, the Dutch electricity

including Sir Leon Brittan, responsible for competition had believed that the EC did not need to worry about such opposition. They argued that the Commission already had the legal ammunition to dismantle national energy monopolies in the form of Article 90 of the Treaty of Rome, which enables Brussels to act to promote competition without hav-ing to win the approval of member states. But the Maastricht summit in December has made commissioners concerned about offending member states, and Sir Leon's favoured approach has for the moment been put to one side. For once, the Commission does have an ally in Britain on

Power to the consumer

Andrew Hill and Deborah Hargreaves on EC energy policy

r Antonio Cardoso e Cunha will today put on kid gloves for a meeting of EC energy minis-ters at which he intends to nudge forward one of the most controversial measures of his four-year term as European

He will be seeking nothing less than the eventual break-up of national gas and electricity monopolies. "Third-party access", Eurojargon for this process of energy market liberalization does not such architecture. alisation, does not grab public attention like some other issues to be debated in Luxembourg today, such as the proposed energy tax to curb car-bon dioxide emissions. But it is one of the fundamental building blocks of the whole single market. As one Brussels energy official asks, "How can you claim to have a genuine internal market if companies in one country don't have access to energy on the same terms as companiae in

energy supplies faces beavy opposition – both from EC governments and from the power industry itself. Many established gas and electricity suppliers in Europe argue that the break-up of national energy monopolies would deprive com-panies of income they need to invest in infrastructure, and that this in turn could create supply shortages. Eurogas, the EC industry lobby group, calls third party access "a risky experiment endangering security of supply and environmen-tal protection".

fits of greater competition

Some commissioners -

this issue. The UK is in favour of energy liberalisation, having already introduced a measure of third party access to energy networks through privatisation. The British electricity industry — and to a limited extent British Gas — has also learned to love the idea of competition. "We challenged open access here with all the same arguments as the continental arguments as the continental producers," said Mr John Baker, chairman of National Power, one of the UK's priva-tised electricity generators, "but we were proved wrong."

The UK has the tentative backing of Ireland and Portugal, but ranged against them are Germany, France, the Netherlands and Spain, which broadly favour retaining the status quo, in the prevailing atmosphere, the Commission has now agreed that Mr Car-doso e Cunha's approach to the issue should be softened some what. Instead of tabling legislation, the commissioner will today ootline a three-phase internal energy market.

 The first phase is in place: against industry protests, ministers last year approved two directives allowing utilities to transport gas and electricity across borders in the EC. • In the second phase, which enthusiasts would still like to see take effect at the beginning of 1993, gas and electricity pro-

duction monopolies would be abolished, allowing anyone to construct a transmission Phase three would consist of open access to the system in principle allowing consumers to buy their energy from any supplier in the Commu-nity, subject only to available

Not all energy suppliers in the Community are opposed to the Commission's ideas. Competitors to traditional public utilities such as Germany's Wintershall, a subsidiary of the BASF chemicals group that already supplies gas to indusalready supplies gas to industrial consumers, are eager to boost their role in the EC energy market. Wintershall rejects producers' arguments about the potential threat to gas supply posed by Commission plans as a way of trying to protect the status quo.

Ultimately, the fate of Mr Cardoso e Cunha's plans will depend, like much else on the

depend, like much else, on the Maastricht summit; advocates energy that it would be difficult for nations which had just commited themselves to a common foreign policy or currency to cavil at the prospect of co-operation in the energy

In the meantime, the energy commissioner is waiting to present his formal proposals until he has received another report from a group of national experts. If opponents continue to object, the Commission can use the threat of legal action on competition grounds as a weapon of last resort.

Chevalier Rhodes

■ Citicorp may be having its troubles but vice-chairman William Rhodes goes on winning plaudits. He was instituted as a chevalier of the French Légion d'Honneur in Paris yesterday. The reason: his work over the years with the French government in helping to manage the international debt crisis.

The man presenting Rhodes with the gong was Jacques de Larosière, governor of the Bank of France. De Larosière was head of the International Monetary Fund when the debt Monetary Fund when the debt crisis broke in August 1982 with Mexico's announcement that it could no longer meet its obligations.

De Larosière and Rhodes whose bank had the largest exposures to Latin America wers two central figures in staving off a predicted worldwide banking collapse. A third, Paul Volcker, former chairman of the US Federal Reserve, was also in Paris at

Looking on too was newspaper magnate Rupert Murdoch, another with reason to be indebted to Rhodes. Rhodes helped guide through the News Corporation debt restructuring, completed earlier this year, that ensured the Murdoch company's

survival. While not wishing to tarnish the gilt on Rhodes's French gingerbread, Observer should point out that the chevalier class of the Legion d'Honneur is the lowest of the order's five ranks, with 132,000 present members. The more exclusive ranks, in ascending order, are officier, commandeur, grand officier, and grand-croix.

Old rules

■ Thames Television was one of the few companies at yester-day's launch of the Opportu-nity 2000 initiative, which was not crowing about its progress

Observer

in employing and promoting women staff.

Thames's entry in a document listing the goals being set by over 60 companies participating in the project, was woefully short and had clearly been hacked down from an earlier, more ambitious ver-sion. It simply stated: "Having Channel 3 licence awards, from 1993 onwards Thames will operate as the leading indepen-

dent producer in the UK." Nothing there about even limited prospects for women Said chief executive Richard Dunn gloomily: "With over 1,000 jobs out of 1,400 going, equal opportunities can't exactly be a priority."

So it seems that when the going gets rough, the game will be played by the old rules. Last one out switch off the

Cash flow

■ Perhaps the big clearing banks are finding the recession even more of a struggle than most of us thought. Yesterday morning the Lloyds branch in London's Cannon Street, in the heart of the City, had no cash available at all. One FT colleague was only able to draw money out because the next person in the queue wanted to pay some in.

Night gap ■ Labour's deputy leader Roy Hattersley appears to be so confident of his party's chances in the next general election that he can afford to snub the 10,000 members of Britain's top mandarins' union. the Association of First Divi-sion Civil Servants. He has pulled out of s lec-

ture he was due to give the

association at 6.30 tonight on

"The Future of the Civil Ser-

vice". His excuse? A 9am

BANX "I donate most of my pay to charity"

engagement tomorrow at the

Hemsworth by-election. Sir Humphrey Appleby might reasonably point out that Hattersley could deliver the lecture and still be in Hemsworth in time for tonight's Horlicks. Hatters had better watch his back if he finds himself a minister in a future Government: it is the association's members who will have to tend to his every move. Bryan Gould has manfully stepped into the gap.

Happy birthday ■ The sight of Harry Oppenheimer, the grand old man of South African mining, spending part of his 83rd birthday addressing SG Warburg's Inte national Mining Conference yesterday is the surest sign yet that Britain's premier mer-

Anglo American Corporation are back on the best of terms It has not always been the case. There was a brief period during the battle for Consolidated Gold Fields when relations were definitely strained.

chant bank and the giant

Warburg's Rowe and Pitman which had launched the infamous dawn raid on Gold Fields in 1980, has always been in the Anglo camp. However, Warburg's corporate finance arm was a valued adviser to Gold Fields. When Anglo'e Minorco offshoot bid for Gold. Fields it was a real test of loyalties and according to journal ist Bill Jameson's account of the battle, Goldstrike, Warburg's Simon Garmoyle, an old friend of Gold Fields' chairman Rudolph Agnew, came

near to resigning. However, Warburg's chair-man Sir David Scholey saved the day by insisting that his firm would represent neither side. For once, old-fashioned values paid off. Garmoyle, now trading under the title Lord Cairns, has been promoted to group chief executive, Anglo American remains a valued client, and Gold Fields is but a memory.

Crossed lines ■ Further revelations from

the biography of Brazil's former economy minister who decided to tell all. According to Zelia Cardoso who resigned in May, her central bank governor Ibrahim Eris was nominated by accident. Apparently she asked her secretary to ring Ibrahim Elias

versity, to offer him the post and the secretary misheard the name. When Eris, a Turkisb financial wizard, was put on the line Cardoso decided he might be good at the job. Ironically Eris went on to become the most praised member of the economic team though he resigned with the

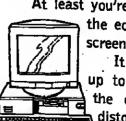
a colleague at Sao Paulo uni-

Short-termism

■ A recent edvertisement in The Economist promises: "Now You Can Read the Best Busi-ness Books of 1992 - in Just 15 Minutes Each". Top of the list: a book called

The Art of the Long View.

Unlike the flat earth theory, the flat monitor screen theory makes sense. At least you're safe going right up to



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il and Deboral the him

r Norman Lamont is not usually noted for his thespian skills. But at some point next month, tha chancellor must play Big Spender and Scrooge at the

same time. To an uncomfortable extent the government's electoral hopes will be pinned on Mr Lamont's performance when he rises in the Commons to announce the government's public spending plans for the coming 1932-93 financial year and beyond.

His antumn statement on the economy, expected in the next two weeks, must win the support of the voters, boost the morale of the Conservative party, reassure financial mar-kets and somehow set the British economy back on the path of sustainable non-inflationary growth. But with a general election lees than nine months away, Mr Lamont's economic room for manoeuvre

The government's finances have been savaged by reces-sion and are likely to remain under pressure for some time, thanks to slow growth depressed tax income and extra spending on unemptoyment and social security.

On the other hand, Mr Lam-ont must do what he can to enhance the "feel-good" factor among voters. Some of his cab-inet colleagues will almost certainly want large increases in spending in popular areas such as the health service and education, partly to counter claims from Labour that the Conservatives are happy to see the public sector run down.

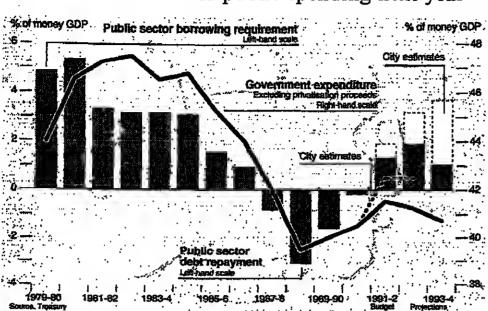
The chancellor must also convince financial markets which have already shown some signs of nervousness about the large government deficits likely ovar the next few years — that he is not about to go on a borrowing spree to finance unrealistic

plans. The autumn statement is one of the two great set-piece events in the British financial year. Although less loudly heralded than the spring Budget, when the government determines its taxation and revenue policles, it is of vital importance as public spending accounts for 40 per cent of gross domestic product and covers areas ranging from museums to missile hases,

and from prisons to pensions, Neither Mr Lamont nor Mr David Mellor, his chief secretary and the minister directly responsible for negotiating the spending round, operates on an empty canvass. The claims on the public purse are many and frequently well entrenched, while the outlook for the economy this year is especially unclear. As they put the finish-

Limited room for manoeuvre

Peter Marsh on the difficult choices facing the UK chancellor over public spending next year



ing touches to their plans, Messrs Lamont and Mellor have had to wrestle with the following issues:

Unavoidable expenditure. The chancellor has discretion over only about 15 per cent of the £252bn total public spend-ing already pencilled in by the Treasury for 1992-93. (This sum includes self-financed spending hy local authorities and debt interest, and is therefore higger than the Treasury's £221bn planning target - which omits these items:)

The rest of the spending comprises long-term commitments in areas such as social security, graots to local authorities, European Community payments and defence. Mr Lamont's hands are especially tied in the area of social security, which accounted for 27 per cent of spending last year. About half of social security spending goes to pensionera, with most of the rest repre-sented by unemployment bene-fits and other payments linked to economic hardship.

Of the extra £7bn or so that Mr Lamont is thought likely to add to public spending next year (not counting privatisa-tion proceeds, which the Trea-sury treats as "negative expenditure" or saving) some £3bn may go on social security.

 Discretionary Increases.
 Both Mr Lamont and Mr Mellor have come under pressure from cabinet colleagues for increases in areas such as health and education - each of which accounts for roughly one-sixth of the total spending hill. An extra £1bn-£2hn announced in the autumn statement for each of these areas - perhaps to pay for ren-ovations to ageing hospitals or schools - would look good in

the newspaper headlines. Government income. The recession will have a delayed effect on government revenues, mainly by reducing profits and hence corporation tax. This is paid in arrears by companies and will be low in 1992 and 1993. With income tax also likely to be low, Mr Michael Saunders, an economist at Salomon Brothers in London, reckons total government revenues in 1992-93 and 1993-94 will be £235bn and £255bn respec-tively, in both cases £5bn lower than the Treasury's forecasts

made in the March Budget.

The switch to deficits. For the first time in five years, the government's income this year (1991-92) will be less than its outgoings, resulting in a deficit estimated by private-sector economists at about £11hn, it will have to borrow this sum

from domestic and international lenders on the world bond markets, mainly by issuing UK government securities

In 1992-93 the borrowing requirement could be about £20bn, and £25bn the year after that, representing the higgest five-year swing in the government's fiscal position since the

 Likely economic growth.
 The speed of the upturn is a vital link in the calculations about borrowing. Recent eco-nomic indicators have painted a picture of an extremely weak recovery, and support a rela-tively pessimistic view. City estimates of a £20ho deficit in 1992-93 assume the economy will expand by some 2 per cent in 1992, after a contraction of 2 per cent this year. However, some believe growth may be only I per cent, which would push the deficit up to an esti-mated £24bn, Professor Patrick Minford of Liverpool University, a fierce critic of the Treasnry's economic strategy,

 Local anthorities. Between 1989-90 and this year, central government grants to local authorities have risen by a third, from £38bn to £52hn, in part to keep down poll tax

reckons growth will be nearer

bills. With an eye on keeping down individuals' poll tax payments around the time of next year's election, Mr Lamont may want to add a further film or so to the grants for 1992-93. This could happen in the next few months rather than in the autumn statement. • Capital investment. This accounts for about 10 per cent of the total bill, and covers such items as roads, railways, buildings and other public works. Some beliave that whichever government is in power in the 1990s may need to spend more in this area, because of the need to replace or improve dilapidated Infra-

structure, many parts of which date from Victorian times. While the chancellor has plenty of worries, in one area
- the deficits - he appears
more relaxed than many in the
financial markets. Mr Lamont has argued that they are essentially cyclical, representing the increased spending and lower income caused by the recession. If he is right, the position will improve as the economy picks up later in the 1990s.

The projected deficit for 1993-94 is likely to amount only to ahout 4 per cent of GDP compared with ahont 8 per cent in the early 1970s – indic-ating that the Treasury should find little difficulty covering its extra outgoings by borrowing.

Because of large debt repayments during the 1980s, when the UK's government finances were in surplus, Britain's net debt to national incoma position tooks more favourable than that for many other Euro-pean countries. The ratio stands at 34 per cent for Britain, compared with more than 40 per cent for France and Germany and more than 100 per cent for Italy, Ireland and Belgium. This means the "risk rating" bond specialists give to Britain is relatively low.

On the other hand, the deficits expected over the next few years will be unwelcome to Mr Lamont in so far as they make it more difficult for the govern-ment to cut taxes if re-elected.

Whatever the chancellor promises in his autumn statement, his words are bound to be picked apart with particular thoroughness by the opposition – and not just for the usual party political reasons.

Lahour promises an extra 120bn or so a year in public spending if it gains power (partly hy raising tax rates and partly through increased revenues from higher economic growth). Any negative reaction from the markets to higher from the markets to higher government spending under the Tories would be a grim foretaste of what might be in store for Labour if Mr Nell Kinnock wins the election.

Joe Rogaly Ace in the hole



Maastricht they are playing poker. I hope they are remembering the cardinal rule of the game, a rule l learned at the price of a monstrous quantity of dollars over many unforgettable sessions of five-card stud.

The rule is simple. Do not be exposed as a hluffer. If you stand pat or keep upping the ante on the basis that your hole card is the ace of spades and they call and it is really a two of nothing you are finished in that game, possibly

Britain's supposed ace at the intergovernmental confer-ences on political, economic and monetary union at Maastricht is that if agreement cannot be reached on Lon-don's terms, London will exer-cise its veto. It is not difficult to suggest that this are really does exist.

Consider. Say parliament voted against the monetary agreement. The other 11 mem-bers of the European Commu-nity could then establish a single currency on their own. Should London fear being thus isolated? Not much. For a start it is not clear that the 11 would make good their pro-posed "solemn commitment" to monetary union. The French and German positions remain fundamentally differ-ent. Nobody can afford the

talians. At worst the hard core of the present DM zone – namely France, Germany, the Netherlands, Belgium and Luxembourg – might turn their present de facto curners union into a de intra circumstaliant. rency union into a de jure single currency.
Britain would simply carry

on within the axchange rate mechanism as now. Anyway, this establishment of a twospeed Europe might not hap-pen very quickly. And here comes the clincher: Germany has said repeatedly that withont progress towards a politi-cal union it is not interested in the agreement on monetary union. The political proposals require treaty amendments that would not be valid without Britain's assent. Ergo, the threat to withhold that assent must be taken serionsly by the 11. It is a genuine ace. Some British ministers take this argument further. Say there is a breakdown at Maastricht over an issue on which British opinion would support the government. This could be defence (will they tell us where to send our troops?), or foreign policy (where were the Belgians during the Gulf war?), or an unnecessarily centralising role for the Euro-pean Commission (will they tell us what taxis to use, what metal our household boilers should be made of, where to

put our roads?). Behind all such issues hes a conflict between the federal vision of a Europe whose first allegiance is to its own constitution and the nationalists' vision of a congeries of atates freely making and remaking treaties together. The former is a German vision, the latter French. Perhaps the differ-ence could be exposed.

In those circumstances Mr John Major could go to the country on the ground that he had shown his European credentials' but that no reasonahle government could he expected to sign what was on

Only the awkward squad of Tory has-beens could object

offer. He is no Margaret Thatcher. He has demon-strated his willingness to be a good European and play the game the continental way. But, he could say, there were just these final points which could not be accepted. More time was needed. A shrug of the shoulders, a promise to keep trying under the Portu-guese presidency during the first half of 1992, and the prime minister would emerge as a nationalist hero.

If you swallow the argument so far, you may see ment in the rest of it. It runs as follows: those who want both agreements signed at Maastricht know that they must draft them so as to win British acceptance, or risk a veto. Yesterday's draft agreement on economic and mone-tary union supports this view. It does not bind Britain into a single currency, but leaves it the option of joining should it

so wish. Only the awkward squad of Conservative has-beens, led by an increasingly irresolute Mr Norman Tebbit. could object to that - and even he talks as if his threat to vote against the govern ment is a bluff. As for the queen has been, one view is that an open shoot-out with Mrs Margaret Thatcher could do Mr Major as much good with ordinary voters as the blasting of Labour militants has done for Mr Neil Kinnock.

The political union talks are another methor that the form

another matter. Here the for eign secretary, Mr Douglas Hurd, has been talking as it the other 11 members of the EC have not shown sufficient respect for the power of the British ace. My friends in the European Parliament put it another way. There are four aces in the pack. Another player - Germany, perhaps - may hold more than one. If the British are wholly unreasonable on matters such as the powers of the European Parliament or majority voting on defence and foreign policy, they could be outsmarted. For the Germans are sophisticated analysts of the British politi-

cal scene. If the cause of break-up is the social charter, Labour will be able to say that the Tories are denying the natural rights of employees. If the voting is 11-1 on all political union issues we would be back to an isolated Britain and a furthar cloud over Tory prospects at the next election. The foreign exchange markets would react adversely. Interest rates would rise, and the Conserva-tives would fall. We can therefore believe

the government when it says it wants to sign both agree-ments if at all possible. The best position from which to fight an election would be one in which the Cooservative party looked united. This now lcoks almost achievable, save for the unpredictability of a few prominent dichards. The prime minister could in any event be portrayed as the man who triumphed for Britain in the European negotiations. Few people would read and fewer understand the small print, which would margin-ally increase the remit of Brussels and the responsibilities of the European Parliament. But at least Mr Major would not have lost his shirt. It is a dangerous game, poker.

Wrong pursuit

From Mr Rupert Lycett Green.
Sir, Nigel Lawson was rightly castigated for his exchange rate pursuit of the D-Mark. This required that UK interest rates be too low for good management of the domestic economy. The ERM straitjacket now demands that our interest rates again follow Germany's too closely. That they are too high for the good of our economy is hecoming obvious. Again the economy is being sacrificed on the altar of European unity. Our main political parties are apparently happy with the situation. Where do we go from here? Rupert Lycett Green,

managing director, Blackland Oil, 4 St James's Place, London

Sir, The remark that "even the two Americans sitting behind me" knew the story of

Pickwick Papers was conde-scending and offansive, yat that is what the reviewer said

(Arts, October 9).
This would be comparable to

an American reviewer express-

ing surprise that an English audience would be familiar

with the story of My Fair Lady when it opened in New York on March 15 1956. It opened in

London on April 30 1950. It

was, of course, based on Pyg-malion hy George Bernard

Shaw, an Irishman.

I was born, raised and educated in Iowa in the agricultural heartland of America. I have enjoyed Pickwick Papers since I first read it, in Iowa, in the program of the

my teens. My three-volume set

From Mr James O Boyt.

Government backing for Late payment tenders process flawed

of the adventures of Mr Pickwick and friends occupies an important place in my home body of English literature. The authors may be English, Irish, Canadian, American, or Aus-

So where was the surprise?

From Mr Michael Manser. Sir, The government is pressing for competitive tendering for services as well as commodities: but services include Intel-

lectual property not easily evaluated by fee bidding. The architect's fee, for instance, in a large construction project, is about 3 per cent of the total capital outlay. The success of the project, commercially, in use and aesthetically is dependent upon the quality of his initial concept; if this is bad, the building will be flawed and not easily retrieved at a later stage. Because the scope of tendering is no more than about 0.25 per cent either way,

Literature should be seen as a shared heritage

Scrooge, Tiny Tim, Sydney Carton, Fagin and countless others form household words

wherever English is spoken. None of us should claim or

want an exclusive to the great

Sir, You reported (October 26) the arrest of 11 people in and around Liverpool in a series of "pre-dawn raids", including Mr Darek Hatton,

former deputy leader of Liver-pool City Council.

On another page you published a photograph of Mr Hat-

ton being escorted, after his

library.

the project will be jeopardised to save perhaps 0.125 per cent of the hudget. This does not

make investment sense. Even today the provision of services is a personal husiness and suppliars can only be safely chosen by interview and track record.

There is an opportunity after selection for fee negotiation. but at least then the customer has some idea of what he is trying to huy. Michael Manser, Manser Associates,

authors may be English, Irish, Canadian, American, or Aus-tralian but their work is part of

the wonderful heritage we

arrest, by two police officers;

the latter so dapper, it would be an insult to describe them

as in plain clothes. "Raid" con-

notes surprise, so how did the

photographer get there? Geoffrey Elliott, Villa Cliff,

Knapton Estates Road, Smith's FL 08,

James O Boyt, 524 East Grand Avenue, Des Moines,

Architects Hammersmith Bridge, London W6

true scourge of small business

From Mr William Brandon.
Sir, Most businessmen would prefer a high-handed bank to a tight-fisted debtor. Late payment is the true scourge of small business, and its preva-lence makes the banks' work all the more difficult. When a business banks with its suppli-ers, proper banks find it diffi-

cult to assess the firm's true trading position. It is time this avowedly probusiness government realised that stiff laws on late payment are a necessary part of ecooomic infrastructure. Sugges tions that there should be a statutory right to interest on unpaid hills miss the point - companies would not enforce such a right any more than they enforce similar rights under existing contracts. They

would lose clients. A neater way would be to treat payment later than 30 days as wrongful trading, and to make it a duty of auditors and suppliers to report such trading to the Department of Trade and Industry. Offending directors would then be barred from serving as directors of

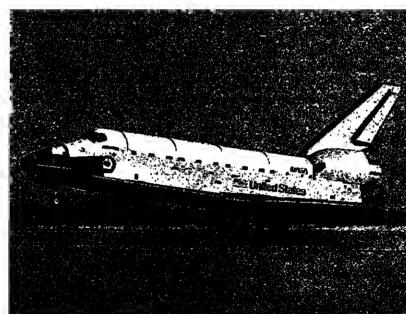
Such a law would prevent hard-pressed companies from treating their suppliers as bankers. William Brandon

26 Morwell Street London WC1B 3AR Fax service

because mezzanine investors in the City serve all of Europe and in turn compete with continental investors doing business here. It is now the exception that an MBO or other financing using mezzanine involves a company active in just one national market. Cer-tainly during the last year deal-makers have been most active on pan-European companies more often than had their beadquarters outside the UK. Brik Linnes,

general manager, Kleimoort Benson European Mezzanine Fund,

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Too soon to talk of decline of mezzanine financing in the UK

From Mr Erik Linnes Sir, Although you note a decline in UK mezzanine financing since 1989 in your article of October 15, the facts require more careful analysis.

The use of subordinated debt or mezzanine in the UK grew quite steadily up until 1989 when three Jumbo management huy-outs (MBOs) using mezzanine were completed, causing an unusually large rise. If those deals are excluded the use of mezzanine actually increased in 1990. Although the total for 1991 may be lower, which is hardly surprising given the state of the economy

(as well as mezzanine) activity, the second-half trend is up sig-nificantly. The continuing recovery of mezzanine will prove that it is not a relic of the 1980s but rather a lasting and constructive addition to

traditional debt and equity financing instruments. It is also important to reiter-ate why mezzanine in Europe is different from the US. It was developed in Europe first by banks, and now hy specialist funds, as a private, non-traded market with extensive documentation (unlike in America) very much like bank loan

and a dismal first half in bid agreements. Lender-investors have known from the start that they would have to live with the credit risk for the (6-10year)duration, with no market in which to unload it.

As to availability it is true that many hank participants have withdrawn, judging it to be a business best run hy spe-cialists using dedicated funds. However there is at least £300m in committed, uninvested mezzanine funds in London and as much again oo the continent, so supply is ample. It is important to note that

an analysis of the UK market

in isolation can be misleading. 20 Fenchurch Street, ECI



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FINANCIAL TIMES

Tuesday October 29 1991

TAYLOR WOODROW ARAS Teamwork in Construction

Housing Property Trading

Partnership first of its kind for British supplier to US aerospace industry

Lucas deal with GM valued at \$3bn

By Paul Betts, Aerospace Correspondent, in London

LUCAS INDUSTRIES, the British eutomotive and aerospace components group, has reached egreement on a long-term partnership with the aero-engine division of General

The deal could be worth up to \$3bn (£1.7bn) in export orders for Lucas during the next 20 years.
This is the first partnership

of its kind to be arranged between a British aerospace components supplier and e US engine manufacturer.

The agreement is expected to help stabilise employment at Lucas Aerospece fecilities in the UK, protecting about 2,000

The UK group has been reducing its UK workforce like

Violence

erupts on

peace talks

TWO CAR bombings in Ankara yesterday left a US serviceman

dead and an Egyptian diplomat badly hurt in attacks claimed by an extremist Islamic group

to be a protest against tomor-

row's Middle East peace talks

Tensions in the region itself were, meanwhile, underlined

as the Israeli army announced

that two Jewish settlers had been shot dead and five wounded in an ambush on a

bus in the occupied West Bank. Security officials said the

attack, near the settlement of

Shilo north of Jerusalem, was carried out by Palestinians.

According to Israel radio, the

bus had been carrying the set-tiers to a rally in Tel Aviv

called to oppose any Israeli withdrawal from the occupied

Riot police in Jordan broke

up a violent rally of up to 1,000

people demonstrating against the conference Faurities

the conference. Egyptian police, meanwhile, arrested up

to 210 activists for distributing

leaflets denouncing the confer

ence and urging a holy war against Israel, according to a

report in the state-owned al-

Akhbar newspaper.

The bombings, the first terrorist acts in Europe tied

directly to the conference,

came as delegates to the talks began arriving in Madrid. The

incidents underlined the need

for the tight security which Spanish security forces have

thrown around the proceed-

eve of

in Madrid.

territories.

Madrid

the face of the fierce competi-tion caused by the downturn in military business and the slump in orders from civil avie-

Lucas said yesterdey its eerospace subsidiary had signed a "preferred supplier agreement" with Allison Gas Turbine Division, the aero-en-gine subsidiary of GM.

Under the terms of the deal, Lucas has been designated as the exclusive supplier of a range of engine components and systems for Allison's new GMA 2100 and GMA 3000

eogines.
Sir Anthony Gill, Lucas's chairman, said the agreement was "a very important strategic move although it will not

have an immediate impact". Lucas expects shipmeots of large volumes of components to Allison to begin around 1995 when e number of aircraft pro-grammes involving Allison engines will enter their produc-

Mr Tony Edwards, the Lucas Aerospace managing director, said the egreement was e "major breakthrough" in the US market for the company, which has relied heavily in the

which has relied heavily in the past on Rolls-Royce and the UK government for work.

Lucas will be supplying fuel systems, gearboxes and other components to Allison for use on a series of commencial and on a series of commercial and military aircraft.

These include the V-22 Osprey tiltrotor aircraft - a

helicopter which converts into e fixed wing aircraft in mid-air – a number of commuter and business jets, and possible re-engining of older military

engining of older mintary transport aircraft.

Although Lucas could not fix a precise value on the long-term potential of its US partnership, it said Allison had already been selected by five aircraft manufacturers for their new aircraft. These include the Saab 2000, Indonesia's IPTN N250, Cessne's Citation X, the Lockheed L100/ C-130 cargo aircraft, and the Embraer EMB-145 regional jet. These programmes represented e potential of more than 5000 engines over the next 20 years,

The UK company estimated

the value of Lucas equipment sales on these engines to involve between \$70,000 and

\$110,000 an engine.
At the same time, the overall amount is expected to double with follow-np sales. Addi-tional sales of original equipment and subsequent sales of components for another 20,000 engines are expected to come from military orders.

Lucas was in competition against Smiths Industries and Dowty in the UK, Specma of France and two US aero-engine

components suppliers.

Mr Edwards said about two thirds of the components would be manufectured at Lucas factories in the UK with the rest manufactured et the company's plants in the US.

faces crisis on cabinet reshuffle

By Kerin Hope in Athens

circle of advisers.

As minister to the prime

minister's office, his main task was to implement civil service reforms in accordance with Greece's pledge to the Euro-pean Community to cut 50,000 public sector jobs by 1993.

this year.

line the administration by transferring junior employees to fill 10,000 vacancies met with a violent response. Riot police quelled demonstrations at the Agia Sofia children's hospital when medical order-lies refused to take up posts et clinics elsewhere in Athens.

ing out e younger candidate. One name being mentioned

the past.
Mr Evert, 52, nicknamed the "bulldozer" becausa of his burly physique and abrasive style, makes no secret of his ambition to be the next leader of the New Democracy party. His willingness to speak publicly on metters outside his brief, such as foreign policy, annoyed other cabinet mem-bers. In private, Mr Evert was critical of the government's handling of foreign affairs, especially on policy towards Turkey and the Balkans.

Questioned recently in parliament by the socialist opposi-tion in parliament over two letters he sent to President George Bush on the Cyprus problem, Mr Mitsotakis at first

denied their existence.

Last week he was placed in an embarrassing position when

Greek PM

MR Constantine Mitsotakis, the Greek prime minister, faced considerable difficulty yesterday in choosing a successor to Mr Miltiades Evert, the senior cabinet minister he sacked over the weekend.

Mr Mitsotakis faces growing criticism from his party, both over the government's failure to solve serious economic prob-lems and his own image as a

Mr Evert was the third prominent personality to leave the government in the past three months after clashing with the prime minister's inner

Pressure from conservative colleagues to continue the patronage system of filling the civil service with political appointees meant that only e few thousand lobs

Mr Evert's efforts to stream-

There is no obvious candidate to succeed Mr Evert, though the prime minister is expected to choose e loyal ally for the job rather than risk try-

is Mr Athanassios Kanellopou-los, deputy prime minister, who has held the portfolio in

a leftwing Athens newspaper published a photocopy of one of the letters showing his sig-nature. Mr Evert must now decide whether to take revenge by joining other dissatisfied conservatives and threatening to overturn the government's two-seat parliamentary

Shares and the

swing factor

The UK stock market is behaving like e piece of highly flexible elastic. Stretched hard by bad news in one direction, it remains susceptible to being tugged back sharply in the other by the merest hint of betother by the merest aint of determinings. Hence yesterday's 2 percentage points jump in the FT-SE on the hack of little more than a couple of inconclusive surveys calling the bot-

tom of the recession.
Yesterday's low tnrnover
was not commensurate with such a sharp bounce, which suggests the institutions are still reluctant sellers of stock. At least prices now appear to he discounting some of the political risks, the fading hopes of an early economic recovery and the overhang of British Aerospace and other unwanted

But the next fortnight will But the next fortnight will test even the strongest nerves. British Telecom, Marks and Spencer and ICI will all offer their verdicts on the business climate this week; the chancel-lor will seek to reassure the faint-hearted (notably in the laint-hearted (notably in the foreign exchange markets) in his Mansion House speech on Thursday; while all eyes on Thursday week will be on the results of three closely contested by-elections. Somehow it is hard to see politics providing a cheeful measure for the market of the market was the state of the market measure for the market measure for the market measure for the market measurement. a cheerful message for the mar-ket in the immediate future. All this leaves the fund man-

ager with an interesting choice. Total returns from the UK stock market have averaged 11.5 per cent per annum since 1987 - a period in which the return on cash has averaged more like 12 per cent. Average base rates so far in 1991 have also been 12 per cent - bot even before yesterday's correction, the investor, had he been so minded, could have locked in a nifty 22 per cent gain. It is a reasonable bet that this will keep the trustees

Daimler Benz

They do things differently in Germany. While British Aerospace responded to the leak of its rights issue with an immediate profits warning. Daimler ise of higher profits with open

talk yesterday of a cash call. The logic behind the German company's approach may not be immediately apparent, but at least its rights announcement should not spoil the glow left by Friday's higher divi-

deed hint.

By talking so openly of its plan to raise more capital, the management is displeying implicit confidence that

FT-SE Index: 2,558.5 (+43.8) FT~A Property Index 1,200 1,100 1,000

Kuwait will hold on to its 14 per cent stake. Moreover, the issue, which had been widely mooted for this year, will not in fact hit the market till the

90 91

Oct 87 1988 89

second half of 1992. Both these factors ought to support the shares in the short term - as traders recognised in later Frankfurt dealing when they recovered almost all their initial 1 per cent loss. Thanks to the stronger dol-

lar, the launch of the new S-class Mercedes and the healthy Airbus order-book, Daimler can look forward to bnoyant earnings growth both this year and next. It also appears finally to be getting to grips with its troubled AEG

subsidiary.
Yet higher earnings will not necessarily staunch the out-flow of cash. Group net cash is now down to the region of DM4bn and the rights issue will be needed by next year simply to bolster working capi-

tal.

That puts the short-term profits optimism into a slightly different perspective. Daimler Benz may not be anything like as desperate for cash as BAe, but it also has yet to prove that a strategy of diversification into everything from defence to software will pay off in the medium term.

UK property

At least British Land puts its blat's mouth is. That said, Land's £73.1m purchase of a near 60 per cent stake in Rose-haugh Greycoat Estates looks saigh Greycoar Estates looks like another in the recent series of one-off UK property deals, rather than a sign of any wider revival in the distressed City of London market. From Mr Rithlat's point of

view, the 8.3 per cent yield being rumoured yesterday is obviously enticing for the well let Finsbury Aveoue buildings, not to mention the considerable satisfaction he will doubtless derive from being Warburg's new landlord. Never mind all the talk earlier in the year about shifting the balance out of the City into retailing, or the stark possibility that or the stark possibility that rental income from his new portfolio may not see much advance this side of the millen-

The implications for Rose heugh of raising some badly needed cash can only be guessed at, given the highly secretive nature of the merger negotietions with Stanhope. Generally, however, the out-look in central London is far from reassuring. Deals can certainly be done in the best locatainly be done in the best loca-tions, but elsewhere rent-free periods and break clauses are increasingly being conceded in an effort to tackle oversupply. With property shares rapidly turning into bond substitutes, after a period as high flying equities, the main hope for the hulls would seem to be a fall in gilt yields.

It would be difficult for any company which has seen its share price quadruple since the start of this year to resist the temptation to raise some cash from shareholders. When the

News Corporation

company is Mr Rupert Mur-doch's News Corporation, some explanation is, however, still required. So recently on the brink of a debt abyse, News Corporation suddenly appears locked in a virtuous circle. Its ability so far to meet its strinability so far to meet its stringent deht repayment schedules has opened the way to funding flexibility which should ultimately improve both its debt maturity profile and gearing ratio. That, in turn, should prevent any further disposals at fire-sale prices. More imporfire-sale prices. More impor-tant, Mr Murdoch will have wrested some freedom of manoeuvre back from his bankers.

That may be reward enough to justify a further dilution of his stake below 40 per cent. But it is also a measure of the straightjacket in which the company has been placed by bankers that he is appar ently only now prepared to overcome his previous opposition to such dilution. News. Corporation may have man-aged to cut costs and reduce interest charges, but scope for disposals was never infinite. The media sector recession is still a drag on revenues, even if satellite broadcasting is beginning to improve. The re-rating of the shares could yet turn out to be exaggerated.

institutions and people in Tur-key during the Gulf war. The group also claimed responsibility two years ago Armoured police and civil guard vehicles stood around and the "Zionists", including Major urges UK companies to promote more women

MR JOHN MAJOR, the UK prime minister, yesterday pledged to push up the num-bers of women holding senior public positions. He urged companies to "look to their own self-interest" by recruiting and promoting women workers. The move formed part of an ettempt to increase his standing with female voters and to

counter criticism over his appointment of an all-male cabinet after succeeding Mrs Margaret Thatcher last year. Mr Major said the current level of 23 per cent female representatioo among public appointments in Britain was

"simply not good enough".
Dropping a strong hint that the cabinet could soon see a female member. Mr Major said: I am asking my cabinet colLeading companies to review opportunities Editorial Comment......Pege 20

agencies have for weeks been

in a state of high alert for pos-sible attacks before and during

the conference. Negotietions

are strongly opposed by a num-

ber of extremist Islamic and Palestinian groups - many of which have voiced direct

threats to disrupt the talks. Yesterday, Mr Ali Akbar Mohtashemi, Iran's former

interior minister and hardline opponent of the peace process, urged Moslems to interrupt the

talks and said Iranians and

Moslems were prepared to mount attacks against Israel

est in this. A minister in each department will be personally

responsible.

"They will expect to see women on every shortlist for public appointments or to be given good reasons for the absence of women candidates. I shall want to review progress

in e year's time." The view in Westminster is that Mrs Gillian Shephard, a minister of state at the Trea-sury, is the most likely candi-date for early promotion to the

Mr Major was speaking at the launch of an initiative

ness-led voluntary organisaan increase in the quality and quantity of women's participa-tion in the British workforce

Spanish schoolchildren witness tight security around the conference site

and a crime against the Pales-

tinian people and the Islamic

should undertake all measures

which will hinder the making

ings were claimed by a group calling itself Turkish Islamic

Jihed, which is believed by

western terrorism experts to

have been behind several hombings against western

Yesterday's Ankara bomb-

of such a conference."

He said: "All Moslems

the conference centre in Madrid yesterday and at some main junctions in the city centre. Western counter-terrorism

nation

Mr Major said male managers and employees often liked their "cosy male world" and saw the errival of female employees as "a threat or a

He said: "The time has come to ask why women should need to be prepared to conform to traditional working patterns. Why can't work be organised on a part-time basis, with or

with job sharing.".

Reaction to his speech was mixed. Some groups participating in the project expressed disappointment Mr Major had not taken the opportunity to announce, for example, further tax concessions on childcare

Dubrovnik

for a car bombing in Ankara

which badly injured a Saudi Arabian diplomat. Two bombs went off in sepa-

Two bombs went our in separate incidents yesterday. One killing Staff Sergeant Victor Marvick, a US airforce computer specialist.

Another exploded under the car of Mr Abdullah al-Korabi, an Keyntian administrative.

an Egyptian edministrative ettaché in Ankara, blowing off

his leg and injuring his left

flying in to Madrid yesterday. Mr Mikhail Gorbachev, the Soviet president and co-host of

the talks, arrived last night,

while President George Bush is dua in the Spanish capital

Delegates to the talks began

Continued from Page 1

history. They have been so

shattered by what has hap-pened but morale is high. "No one can believe that this town, which existed for centu-ries through trade and wily diplomacy, can be destroyed."
The army's trail of destruction stops at the entrance to Dubrovnik. Signs posted in the old city invite tourists to visit neighbouring Kon-avlje, where local folk-culture

Konavlje and other villages along Croatia's frontier with Montenegro, Serbia's ally, no longer exist. Konavija has been looted, flattened and burnt to the ground by the army. Reservists have moved into the few standing struc-

flourished until tha army

tures.
Despite the defiant mood, Mrs Marojica describes a looming sense of dread. "The economy is dead. This town lived off tourism. People are with-out jobs and without e future,"

called Opportunity 2000, which is being co-ordinated by Busi-ness in the Community, a busileagues - at the moment all men but nothing is for ever to take a close personal interprovision by employers. Russia braced for massive price rises

1992. There would be strict controls on money supply. Taxes would be reformed to create e reliable method of collecting revenues for the state which according to the Economics Ministry, would involve the introduction of value added

tax.
Mr Yeltsin promised to privatise 50 per cent of businesses in three months and to close

loss-making collective and state farms. However, there would be no immediate privatisation of industrial glants which would remain in state

hands in the first stage.

Mr Yeltsin promised that, although price liberalisation would be particularly harsh, results — including a fall in prices - would show through by next autumn. He appealed

Continued from Page 1

to the trade unions, which have recently staged warning demonstrations, to show restraint in wage bargaining. Russia, said Mr Yeltsin, would stop all aid and credits to foreign countries and would cease to finance most central ministries and institutions economic collapse." from November 1, thus ensur-

Mr Yeltsin also issued an ultimatum to the 11 other Soviet republics to follow Russia's lead in radical reform or to go their own way; Russia could wait no longer. "The period for marking time is over. We are on the brink of

Independent republics would be charged world prices for

Russian supplies. But Mr Yeltsin said he still hoped the Ukraine, the second richest republic, would subscribe to a treaty of economic union. He had not lost hope that it would also agree to political union. Mr Leonid Kravchuk, Ukrai-

nian president, said hopes for an economic union with Ukrainian participation were "Uto-



ing the closure of the still-sur-

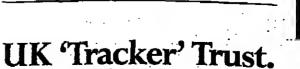
viving central ministries.

the shade.

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FINANCIAL TIMES COMPANIES & MARKETS

Tuesday October 29 1991

Finance director predicts DM 2bn cash call sometime next year

Daimler-Benz plans rights issue

Hunting Gate

Mexico

sells 51%

Bancomer

THE MEXICAN government has sold 51 per cent of Bancomer for \$2.55bn, making it Mexico's big-

gest bank in terms of market

A group of investors, from the

financial services group Valores

\$3.85bn for 76 per cent of Ban-comer. The privatisation of Ban-amex, the largest bank privatisa-tion to date, raised \$3.2bu. Grupo Vamsa is wholly owned

hy Grupo Vise, in turn con-trolled by the Garza Laguera family. Visa is one of Mexico's

largest conglomerates, control-ling, among others, Femsa, the beer and soft drinks company.

Vamsa's life insurance com-

pany, Seguros Monterrey, is the

largest life insurance group in

Mexico. It is likely to combine the back offices of Seguros Mon-

terrey with those of the bank, echleving some economies of scale in processing transactions. The next highest bid, placed

by the brokerage Operadora de Bolse, was 4.5 per cent lower

than Vamsa's.

Bancomer is the eighth Mexican bank to be sold in a bank

privatisation programme that has raised \$8hn. All the banks have been sold for more than 2.5

times book valne, an average

higher than usually found in bank purchases in the US and

Bancomer has assets of \$25.9hn, \$4hn less than Ban-

amex. Bencomer nevertheless

fetched a higher multiple of book

value (2.99 compared with 2.62) in part because four powerful financial groups bid for Ban-

comer, against two for Banamex. Bancomer has about 760 branches against Banamex's 725,

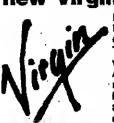
stake in

By Damlan Fraser

in Zacatecas, Mexico

INSIDE

Branson to sell new Virgin stake



cent of hia Voyager which controls Virgin Atlantic Airways, lo raise about £50m (\$85m)

to finance the expansion and development of the eirline. "We felt it was a good time to consider

the sale of a minority etake to help finance our expansion into new routes," he said. Salomon Brothars, the US investment benk, has been appointed to organise the sale. Page 26

Liffe and LTOM set merger date The London International Finencial Futures Exchange (Liffe) and the London Traded Options Merket (LTOM) will merge on January 31 next year, more than lour years after plans for the link were first announced. Page 27

Beet farmers seek a sweetener



Britain'e three-year drought has caught eome euger beet farmers out: they did not believe the reinfall shortage would sons and talled to plent extra hectares sibility. Now the beleaguered farmers ere cleiming they ere a special case because, under monopoly buyer Brit-

system, their entitlement can be cut in future

No boost yet from JASDAQ

The recent leunch of JASDAO, Japan's autometed stock trading system for its over-thecounter market, hes failed to provide the boost to trading that brokers had expected. The new system's ability to match buyers end sellers utometically as well as provide price informetion was seen as a key wey to generate higher levels of ectivity. This has yet to meterialise.

Tighter belts at Moss Bros

British males, faced with tough economic conditions, are buying cheaper suits. Such is the message from Moss Bros, the UK clothing out-fitter, where interim pre-tax profits were almost wiped out following smaller margins. Other clues to the nation's well-being are revealed by the fact dress hire for weddings recorded stable demand although the corporate eniertainment market was badly hit. Page 26

Gencor plans R2bn cash call

house, yesterday announced a fall in profits for the year to August, but showed confidence in its future by announcing plans for a R2bn (\$700m) rights issue early next yeer. Page 25

Tyne Tees retreats into loss

Tyne Tees Television, the commercial channel covering the north east of England, yesterday ennounced e pre-tax loss of £2.95m (\$5m), compared with a profit of £3.45m, in the six

Market Statistics

Base lending rates
Benchmark Govt bonds
FT-A indices
FT but bond svce
Financial futures
Foreign exchanges
London recent issues
London obvers comics

London traded options London tradit options Managed fund service Money markets New int bond issues World commodity prices World stock mkt indices

Companies in this Issue

Air Micronesia Colgate-Pa Comerica Continental Airlines Control Securities Cook (William) Davenport Knitwear Eastman Kodak

Gulldhall Property Moss Bros Noble Raredon Oki Electric Pancont'l Mining

Regal Hotel Rhone-Poulenc Rorer Singapore Airlines Sunleigh Tyne Tees Television Virgin Vital Forsikring Voyager Travel

Chief price changes yesterday

	Alkanz	2048	+	28	Elex	1788	+	68	ı
	Heidelb Zem	979	+	18	Gai Lafayette	1495	+	63	ı
	Karstadt	618	+	16	Ammob Phentx	167	+		ı
	Lahmeyer	660	+	20	Pernod Ricard	1212	+	47	ı
	Falls				Pails .				ı
	Deckel (Fr)	125	-	5	imm de France	960	-	40	ı
	Varta	282		6	traertecturique	791	-	28	i
	NEW YORK	(3)			TOKYO (Yer	ı)			ı
	Rises				Rices	-		'	ı
	Bortand Inti	52		4	Godo Shusai	2060	+	210	l
	Comerica	473	+	5	Navix Line	578	+	48	İ
	McDonnell Coug	691	+	2	Tathelyo Kalen	489	+	44	ı
	Man National		+	35	Tosco	475	+	41	ı
	Repilgen	193	+	14	Feile				ł
	Falls				Sakurada	1160	_	96	ĺ
	Соптрад	29		14	Yamada	1020	-	130	Į
	LONDON(Pe	nce)							
	Rises				Mexi	531	+ 5	312	l
	AssocBrFoods	455	+	15	Rosehauch	21	+	112	l
	BLP	41	+	6	1SB	136	+	6	ı
	BTR	394	+	14	-	64	÷	11	ı
	Beristord Inti	26	+	312	WPP		-		ı
	Blacks Less	109	÷	6	Wiking Office	29	+	6	ı
	Costain	74	÷	ă	Yorkshire TV	166	+	12	ł
- 1		431	÷	14	Falle				i
	Eurotuanel		÷	3012		291		6	
	Glanco	760	Ŧ		Cook (Wm)		_	-	
	Greycoat	135		10	Davies (DY)	11	-	4	
	(Hasmocell	184	+	6	McLauphin Hvy	85	-	7	

Richard Brenaon ia hop-Travel holding company,

stock-merket conditions permit-Despite Mr Liener's comments,

largest industrial group, said yes-

terday it was planning e rights

The announcement followed an

interview with Mr Gerbard Lie-

ner, Daimier's finance director, in a French newspaper. Mr Liener was quoted as saying that the company was considering an equity issue of some DM2bn

(\$1.1bn) sometime next year,

issue nex year.

O THE FINANCIAL TIMES LIMITED 1991

DAIMLER-BENZ, Germany's said that details on the timing, size and other conditions of the

issue had yet to be decided.

Analysts believe that Daimler will raise the DM2bn with a 1-for-10 rights issue with the new shares priced et DM500. While the timing depended largely on the strength of the share price next year, analysts said that the cash call would most likely come towards the end of the year. By thet time sbereholders would have received the previous year's divideod, which Daimler is likely

Although Daimler has a strong balance sheet, with net cash of approximately DM4bn, the scale of its investment activities in its core businesses means that the group is likely to consume rather than generate cash in the next year, analysts say. Recent acqui-sitions plus accounting changes - which have forced the com-

pany to consolidate its large leas-ing business - mean that the ng business — mean that the company's ratio of assets to shareholders' funds has fallen from 34.3 per cent in 1983 to under 26 per cent last year. Daimler's share price fell yes-terday on the news, but oo fur-ther consideration ended the day down marginally in Germany. and in London closed up on the

Brokers said that the prospect of a large rights issue in the lat-ter half of next year was likely to cast a pall over the share price when the company seemed poised to deliver a long-awaited

recovery in profitability.
"Next year seemed to be the first time the company was going to deliver anything like earnings

growth," said Mr Simon Rowe of Kleinwort Benson in Londoo, reflecting that Daimler's earnings had fallen by one third over the last four years, despite an ambi-tious diversification programme. Positive news for the share

price seemed to have arrived only last Friday when Mr Edzard Reu-ter, Daimler chairman, said that the rise in the dollar in recent months bad improved the outlook for the company's profits for 1992. As e result, he said, the board was seriously considering

financial services group Valores de Monterrey (Vamse), and beaded by Mr Eugenio Garza Laguera and Mr Ricardo Guajardo, paid 8,296.08 pesos e share. This valued the bank et \$5hn, 2.99 times its book value. A group of regional investors have the right to buy up to a further 25 per cent of the bank's shares. If the option is taken up, the government will receive \$3.85hn for 76 per cent of Banincreasing the dividend. Effects of war on oil prices boost RWE

THE KNOCK-ON effects of the Gulf war on oil prices gave a wel-come lift last year to RWE, the German conglomerate. The oils and chemicals division, recently expanded by the \$590m acquisi-tion of Vista Chemicals of the US, contributed handsomely to better turnover and profits. The results were otherwise modest.

Mr Friedhelm Gieske, group chairman, yesterday proclaiming e "good" result for the year to the end of June, said sales increased 12.8 per cent to DM49.9bn (\$29.32bn), and profits rose 10 per cent to DM863m. Reorganisation was complete after a swathe of acquisitions. The oil and chemicals divi-

sion's contribution to group sales increased 27 per cent to account for more than 40 per cent of the total Energy, mainly electricity supply, which 10 years ago pro-vided 61 per cent of turnover, last year accounted for 37 per cent.
Oil and chemicals also lifted profits. Revenues from machinery and plant, including the Heidelberger printing press division, slumped from DM240m to obout

DM135m. The company said the difference was mainly because of a one-time tax break in 1939-90, although severe difficulties in the printing mechinery business were underlined last week when MAN Roland, the world's secondbiggest manufacturer, put a third

of its workforce on short-time. Profits from energy rose DM2m to DM314m. Income from mining was up DM3m and construction contributed DM40.6m against DM38m. Oil and chemicals made DM273m against DM121m.

ing heavy investment, was the only main business area in which the group made a loss.

In the first three months of the current year group sales were 14 per cent up on 1990 - 10.5 per cent after stripping out the Vista contribution - and operating results for the full year were expected to be at least as good as in 1991, he said.

Announcing earnings per share of DM25.10, compered with DM24.60, he said the dividend would be increased by DM1, the third such increase in e row, to DM11. Continued dividend growth at that rate could not be

Negotiations with Du Pont of the US to buy 50 per cent of its Consolidated Coal subsidiary

were continuing.

He complained about the lack of an energy policy for Germany. Plans for RWE to invest DM8bn in the east, nearly a third of its five-year investment budget, were blocked by uncertainties over the future of brown coal in the energy mix.

ROYAL INSURANCE



level corporate market. Mexico has 19,000 people per ple 6,000 people per branch in Portugal. As economic growth picks up, the demand for con-sumer banking services is likely to grow rapidly. At the end of 1990, consumer credit in Mexico comprised just 9 per cent of total loans, compared with roughly a quarter in the US and the UK.

Royal's troubles hit market's confidence

Concern over mortgage indemnities increases pressure to reduce costs and re-focus, says Richard Lapper

udgiog by the market response to two results downgrades last week, confidence in Royal Insurance, the most battered of the UK's general insurers, is at an all-time low.

Royal's share price, which had already fallen by more than a quarter since its mid-year results were announced in August, fell last week to 297p, a 1991 low, shaving 11 per ceot off its market

Mr Roy Randall, head of corpo-ate relations at Royal, says thet the market has over-reacted. Even Mr Chris Pountain, analyst with Morgan Stanley, who said last week that he expected Royal to cut its dividend at the end of this year, says he was surprised by the extent of the market's

Yet amid fears that Royal's exposure to mortgage indemnity losses could be greater than first feared, the decline has revived speculation that the company may be forced to raise capital to maintain its solvency at adequate

levels.

Although a rights issue may be out of the question in present circomstances, analysts suggest Royal may be prepared to float part of its life insurance subsidiary or sell its stake in the German insurer, Aachener & Munchener, to raise cash.

Under the leadership of Mr Richard Gamble, the former British Airways deputy finance director, Royal has battled to reduce costs and re-focus its strategy after running into difficulties in the US and the UK during the 1980s. Like other other UK insurers, the company has been and weather-related claims.

Subsequently, concern has cen-tred on Royal's domestic mort-gage indemnity insurance (DMI) which covers the mortgage lenders against the possibility that a hullding society or other lender that repossessed a mortgeged property may be unable to recoup the full value of the outstanding Most policias cover lenders against iosses equivalent to

Gamble: battling to cut costs 25 per cent of the loan. Royal posted DMI losses of £43m in the first half but later in the summer emerged that two companies, gle Star and Legal & General, which both have smaller shares of the domestic mortgage indemnity market than Royal, were

posting higher losses. Eagle Star, for example, which has a market share of 15 per cent compared with Royal's 20 per cent, said it was making provisions to pay DMI claims of £121m.

The length of time elapsing between the mortgage default and a claim being lodged makes the calculation of overall exposures difficult. Estimates of the size of DMI losses vary. Mr Pountain predicts thet Royal will lose £70m in the second half of 1991 and e further £100m in 1992, outcomes which would keep Royal in the red well into next year. Mr Youssef Zaia, analyst with UBS Phillips & Drew, is more pessi-mistic, predicting DMI losses

could be £500m in 1991 and 1992. Mr Randall says thet Royal is making a detailed examination of DMI policies sold via its link with the Leeds Permanent building society - the biggest mortgage lender with which it does business, accounting for about a third of its total DMI sales. Royal

expects to have a more detailed picture of its exposure on November 14 when it announces results for the third quarter of 1991. Heavy losses would present dif-ficulties for Royal, which has the

least healthy solvency of any UK insurer. Mr Youssef believes that the solvency ratio, the yardstick which measures capital as a percentage of premiums received. will fall to well below tha 30 per cent mark - a level, which although nearly twice the legal minimum, is considered too low. analyst with Olliff & Partners the "current solveocy margin will require some action eventu ally". With third quarter results

barely a fortnight away, the company declines to comment but Mi Randall recognises it has several options which would allow it to raise money without resort to a rights issue. "The market is tunnel-visioned," he says. Mr Jones says that Royal has undervalued assets that make a traditional rights issue the "least

likely" option. These include:

• A sale of its strategic stake in Aachener & Munchener, which could be securitised, as a loanstock convertible into A & M at e premium price. The company could choose to issue a convertible preference or debenture et the quoted holding company level. This would allow

it to pass down debt to its insur-

ance subsidiary as equity to raise the statutory ratio.

Royal could consider a partial flotation of its life insurance subsidiary, Royal Life, in which it would sell a minority stake of at least 25 per cent of the life company, including the embedded value - future profits contained within the company's life fund -Royal Life would have a value of more than £1bn. Royal would

in the market price. Although unusual in the UK sucb operations have been more common on the continent. Significantly Aachener & Munchener German partner, sold stake in its life subsidiary, AMB

hope that this would be reflected

BAe rights issue expected to flop

By Norma Cohen, Investments Correspondent, in London

THE RIGHTS ISSUE by British Aerospace (BAe) is expected to be one of the most spectacular flops in British corporata history, with only 5 to 6 per cent of shareholders choosing to buy new shares. The £432m (\$734m) rights offering is the largest failure since British Petroleum's offering was

interrupted by the stock market crash of October 1987. Not one major institutional shareholder is believed to bave taken up its right to buy the new shares. However, they will be forced to acquire an estimated 110m shares in their role as underwriters.

The only investors expected to have exercised their rights are small shareholders. The issue's failure delivers a heavy blow to BAe's beleageured management which has spent the

past three weeks attempting to

promote the issue on the basis of its strategy for the group. BAe, the UK's largest defence contractor, is assured of the money it needs to strengthen its balance sheet because the issue is fully underwritten. But the low take-up will put the company

under intense pressure to

pose of non-core businesses and revise its strategy It entered the rights issue with a strategy to stick with four core areas - civil aerospace, military contracts, motor manufacturing

and property development. Shareholders have since been told thet the company intends to retain only three core businesses; its Rover car company, its stake Airbus Industrie and its defence businesses.

mercial aircraft business -

It intends to run down its com-

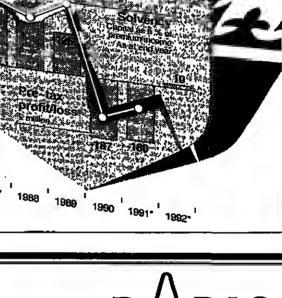
maker of AB-146 and executive iets - while shifting manufac ture of its A-319 aircraft to its Airbus subsidiary.
It hopes to sell its properties

individually, putting only limited which have the most commercial

It will look for buyers of its satellite businesses and is expected to seek a buyer for its Royal Ordnance unit. A fund manager with a 2 per cent stake in the company said:

"I'm surprised thet anyone would take up their rights. Why buy shares at 380p when you can buy them for a lot less in the mar-BAe's share price closed yester

day at 369p, 11p below the rights offer price. Hoare Govett, brokers to the issue, will announce the details of the take-up later today.



and bolds 26 per cent of Mexican deposits. It is also regarded as better positioned than Banamex in the important retail and mid-

INDEPENDENT NATIONAL RADIO: ADVERTISEMENT OF LICENCE

The Radio Authority invites applications to provide a second Independent National Radio (INR) service, to be broadcast on the AM (medium wave) band, the content of which is left to applicants to specify, but which must cater for tastes and interests different from those catered for by the first INR licensee, Classic FM. The service will be expected to cover, in daylight hours, approximately 85% of the UK population.

This licence is advertised under the terms of the Broadcasting Act 1990. It will be awarded, subject to the other requirements of the Act being satisfied, to the applicant offering the highest cash bid for the licence. In addition to the cash bid and the Authority's licence fee, the licensee will be required to make a payment of four per cent of qualifying revenue per financial year. The licence will be granted for a maxium period of eight years from the commencement of broadcasting.

A specification document containing all particulars, including programming requirements, details of transmission arrangements and coverage, financial requirements and information about the application procedure, may be obtained, on written request, from the Chief Executive, The Radio Authority, 70 Brompton Road, London SW3

The closing date for the submission of completed applications will be Tuesday, 4 February, 1992. A non-refundable application fee of £10,000 must accompany each application.

INTERNATIONAL COMPANIES AND FINANCE

Elkem plunges further into loss

By Karen Fossii in Oslo

ELKEM, the Norwegian light metals producer, plunged deeper into the red, before extraordinary items, in the first nine months of the

The company blamed the loss of NKr367m (\$55.1m), against a NKr40m deficit in the previous corresponding term, on difficult market conditions for its main products which continued throughout the third quarter of the year. Mr Fredrik Vogt Lorentzen,

Elkem's president, warned that a reduction in price of NKr2,000 per tonne from December 1988 to December 1990 for silicon metals was income by about NKr200m. The group has an annual silicon

after financial items

ALFA LAVAL has reported a

16 per cent fall in profits, after financial items, to SKr784m for the first eight months of 1991

The Swedish dairy and food

processing equipment com-pany, acquired earlier this year by the Swiss-based liquid pack-aging group Tetra Pak, said invoiced sales had risen 4 per

cent in the psriod to SKr10.88bn from SKr10.43bn a

writes Robert Taylor.

Alfa Laval falls 16%

110,000 tonnes. Elkem also warned that markets for main products are subject to ovar-capacity and unusually high metal stock levels causing uncertainty when an upturn in the world economy would lead to a better market balance for its

metal production capacity of

One bright spot for the com-pany was a NKr179m gain from the sale of its 50 per cent shareholding in Alcoa Nederland Holding. This reduced pre-tax net losses in the first three quarters of this year to NKr188m.

Gronp sales in the period were reduced by NKr252m to NKr5.86bn, however, while an operating loss of NKr97m was

experienced, compared with an operating profit of NKr82m in the corresponding period last

Elkem said it had lost "considerable" market share in ferro-alloys as western steel pro-duction during the third quarter of the year fell by 1.4 per cent. But a "considerable" portion of Elkem's aluminium

production had been sold for-ward at higher prices. Elkem said it had stopped producing manganese in Beu-harnois, Canada.

"In light of the market situa-tion, we have found it appropriate to implement further production reductions during the fourth quarter at several of our plants," Elkem warned. To this end, closures in Norway include three ferro-silicon furnaces; a manganese smelting plant and a silicon metal plant. For Europe, Elkem said that it was barely operating at 70 per cent capacity utilisation. Elkem said a new review of its organisation was under way focusing on central administrative functions, plant staffing, sales and research and devel-

This will lead to further reductions in manning which will primarily he achieved through normal staff reductions and early retirement Redundancies, however, may also be necessary," Elkem warned.

This means cutting staff by 1,000 from 7,430 in January to 6,430 by December.

Enso-Gutzeit suffers FM383m deficit

ENSO-Gutzeit, Finland's fourth biggest forest group, fell into the red in the first eight months of the year following difficult international trading conditions, particularly for paper sales to the Soviet Union and UK, writes Enrique Tess-leri in Helsinki.

The state-owned group reported a loss before taxes, minority interests and extraordinaries of FM283m (\$92.5m), against a profit of FM381m in

the corresponding period last year. Losses before extraordinary items fell to FM407m from a profit of FM282m. Extraordinary items during the period include FM20m from the sale of shares in a subsidiary com-

operating margin fell to FM740m from FM1.04hn, accounting for 12.2 and 15 per cent of sales respectively. Losses per share dropped to FM2.84 from a profit of FM1.97.

Consolidated sales slipped to FM6.09bn from FM6.93bn. Enso-Gutzelt said that the fall in turnover was also attribut able to technical problems fol lowing certain machine rehuilds, and to losses incurred in the transport workers' strike last June.

Enso-Gutzeit's result was also strained by FM289m in foreign exchange losses and FM413m in net interest pay-

COMPANY NEWS IN BRIEF

ROYAL Trustco, the Canadian trust company, has reported lower-than-expected profits. mainly due to higher loan los provisions, writes Robert Gibbens in Montreal, But it is maintaining its 18.5 cents a share quarterly dividend.

Third-quarter profit was C\$33m (US\$29.3m), or 10 cents a share, down from C\$45m, or 19 cents. Nine-month profit was \$115m, or 42 cents, against C\$186m, or 97 cents. Loan loss provisions were \$112m, up from \$48m.

■ Nikon, the leading Japanese camera-maker which is part of the Mitsubishi group, posted a 43 per cent fall in first-half unconsolidated pre-tax profits to Y5.5hn (\$41.9m), writes

Emiko Terazono in Tokyo. This was due to a fall in retail prices for cameras and foreign exchange losses caused by the appreciation of the yen. Sales edged ahead to Y122.2bn while after-tax profits fell 59.3 per cent to Y2.4hn.

■ Pitney Bowes, the leading US supplier of mailing equipment and retail and office systems, has reported third-quarter net profits of \$72m, or 90 cents, on revenues of \$813.9m, writes Rivka Nachoma in New York. This compared with net income of \$11.8m. or 15 cents. on revenues of \$799.7m a year

Nine-month net income was \$207.4m, or \$2.50, on revenues of \$2.4bn against net income of \$131.9m, or \$1.66 a share on revenues of \$2.3bn in 1990.

■ Allied-Signal, the diversified industrial group, posted a third-quarter net loss of \$540m, or \$3.94 a share, against a net profit of \$105m, or 76 cents, in 1990, writes Rivka Nachoma. The 1991 earnings include

one-time pre-tax write-offs of \$880m for previously-announced restructuring costs. Excluding these, net earnings for the quarter were \$80m. Net sales fell to \$2.88hn from

Stone Container, a leading US producer of paper products, reported a third-quarter net loss of \$13.4m, or 22 cents a share, on sales of \$1.36bn, writes Rivka Nachoma. This compared with a net profit of \$19.7m, or 33 cents, and sales of \$1.43bn last year.
After nine months, the net

loss was \$12.3m, or 20 cents a share, with sales of \$4.03hn. For the same period last year, net income was \$86m, or \$1.43 a share, on sales of \$4.3bn.

Grumman, the largest US producer of carrier-based aircraft, reported third-quarter net income of \$22.7m, or 66

cents a share, against \$25.6m. or 75 cents, writes Rivka Sales Nachoma. unchanged at \$1.0bn.

Nine-month net income was \$74.8m, or \$2.17, against \$68.8m, or \$2.00, on sales of \$1.3bn against \$1.2bn. Lower nickel prices and a higher provision for deferred taxes cut the third-quarter net

earnings of PT International Nickel Indonesia by 29 per cent, writes Kenneth Gooding, Mining Correspondent, The company was floated on the Jakarta stock exchange in April last year. The fall to US\$13.9m, or 5 cents a share, from US\$19.6m.

or 8 cents, would have been greater except that production of nickel in matte - an inter-mediate material - reached a record 21.2m pounds in the quarter, up from 13.3m pounds in the third quarter last year.

Hungarian hotels sale delayed by six months

By Nicholas Denton in Budapest

THE flotation of Dannbius, the Hungarian state-owned hotel chain, has been postponed for six months, delivering a severe blow to the country's ambitious privatisation pro-gramme and nascent stock

The privatisation of Danub ius was undermined at the last minute by a controversial gov-ernment decision to remove the tax relief on investment credits granted to hotels.

Coming against a back-ground of depressed investor demand, the tax change stopped plans for an autumn offer of shares to western institutional and Hungarian individual investors via a flotation on the Budapest Stock Exchange (BSE).

"The planned flotation

should be postponed while the relative merits of all other options for privatisation are reconsidered," the State Prop-erty Agency (SPA), the privatisation authority, said yester-

This is a serious failure in the history of Hungarian pri-vatisation; this would have been an important step," said Mr Karoly Szabo, SPA deputy

director.

Dannbius, which increased pre-tax profits by 70 per cent to Ft969m (\$12.8m) in 1990, was the flagship of the comtry's First Privatisation Programme. Western advisers had hoped that the issue would provide a breakthrough for institutional investment in

Mr Peter Rajcsanyi, an SPA director, said that the 20 companies in the programme were now unlikely to go to the stock market in the foreseeable fature.

Ibusz, the national travel agency floated on the Bnda-pest bourse in June last year, remains the only significant privatised company on the

Budapest exchange. Undermined by the continuing conflict in neighbouring Yugoslavia and disappointing company profits, the BSE index closed at 804.7 yesterday, close to its all-time low and about a third down since

Rhône-Poulenc Rorer lifts net profit sharply to \$80m

By William Dawkins in Paris

RHONE-POULENC Rorer, the pharmaceuticals company formed last year when Rhone-Poulenc, the French stateowned chemicals group took control of Rorer, the US drug producer, yesterday reported a sharp rise in quarterly earn-

ings.

Net profits rose to \$80m in the third quarter, more than three times the \$24m reported in the same period of 1990, on sales up to \$862m from \$838m. Adjusting for exchange rate changes and the sale of nonstrategic products, the underlying growth in turnover is 14

This brings net profits in the first nine months of the year to \$202m, compared with \$56m in the comparable period a year earlier. The group attributed the third-quarter improvement to strong increases in sales of its plasma derivatives and ethical drugs in the US. It main-tained its French market position despite a slowdown in demand for prescription drugs.

The group made a \$69m exceptional profit during the quarter from asset sales but most of that was wiped out by a \$60m restructuring charge in Britain, Germany and the US. which completes the provisions

announced last year. Earnings per share rose from 18 cents in the third quarter of 1990 to 58 cents in the same period this year. • Compagnie Générals d'In-

dustrie et des Participations (CGIP), the French holding company of the Wendel family, yesterday reported a profits rise for the first half and said 1991 net earnings would match last year's.

Net profits, excluding exceptional gains rose 6 per cent over the first six months of last year to FFr315m. Both of CGIP's main investments, Cap Gemini Sogeti (CGS), Europe's leading software company and CMB Packaging the Franco-British packaging group, have known difficulties recently, but CGIP emphasised that it was

plsased with their performance.

CGS last month announced a 36 per cent fall in first-half pre-tax earnings, while CMB has had to make changes in its top management following disagreements over management style. CMB's net earnings rose by nearly 9 per cent in the first

Mr Ernest-Antoine Seillière, CGIP's chairman, said:
"Despite difficult economic
conditions, we are pleased with
the performance of the companies in the CGIP group. All of our companies have been working hard to strengthen their domestic and international competitive positions." He said the recent link-np between CGS and Daimler-Benz, the German industrial giant, should allow CGS to strengthen itself internation-ally. Last July, CGS announced the sale of a minority stake in itself to Daimler-Benz, as part

of an accord with the German

group's computer services unit.

Ford and Mazda

in production pact

FORD of the US and Mazda of

Japan are negotiating a deal for the US car maker to manu-

facture cars at its European

plants for sale under the

Danieli tumbles to L44bn on industry downturn

By Haig Simonian in Milan

DANIELI, the Italian maker of steel-producing plant, suffered a sharp drop in group profits to L43.9bn (\$34m) in the 1990-91 financial year, from L61.5bn the previous year.

The fall stems from writeoffs on foreign orders and tongher business conditions due to the downturn in the world steel industry.

The group implied it saw lit-

tle chance of an upturn for at least the next 18 months. How ever, profits look set to remain stable thanks to the cushion of heavy provisions, said one ana-

Sales remained virtually static at L771.9bn, against L767.1bn in 1988-90.

Despite the earnings decline, the group is paying an unchanged dividend of L220 and L240 for ordinary and savings shares, respectively. Mr Gianpietro Benedetti,

managing director, said orders in the opening months of the current financial year had been in line with the previous year". However, both he and Mrs Cecilia Danieli, chairman, indicated they saw little imme-diate upturn in sight. That outlook contrasted with

the group's more optimistic view earlier this year, when executives presented the con-tinuing downturn in the steel industry as likely to trigger orders for more modern and efficient plant.

Yesterday, the group gave a bleaker plcture, notably regarding the continuing postponement of recovery in the US. Soundings from customers had obliged Danieli to postpone its forecasts for a recovery in US demand to mid-1992 at the earliest.

Meanwhile, conditions in eastern Europe and the Soviet Union have become much more complicated as a result of the political upheaval. The move to smaller and more independent economic units promised ample future

business for Danieli's "mini-

mill" steelmaking plant.

Mazda badge in Europe, writes Kevin Done in London. The vehicles would be distributed through Mazda's European sales network. Ford of Europe said yesterday that it hoped to finalise an agreement in the next couple of months.

Ford and Mazda, in which Ford holds a 25 per cent equity stake, had earlier failed repeat-

edly to reach agreement on a joint venture, in the face of Ford of Europe's insistence that any project should be mutually beneficial. Under the terms of a deal agreed by the European Commission and the Japanese gov-

ernment during the summer, direct exports of Japanese cars and light commercial vehicles to the EC will effectively be frozen for a seven-year transition period from the beginning of 1993. Virtually all the growth in Japanese new car sales in the EC will come from local production.

This announcement appears as a matter of record only.

Hudig-Langeveldt Groep by

has been acquired by

Rollins Burdick Hunter Group Inc

a wholly owned subsidiary of

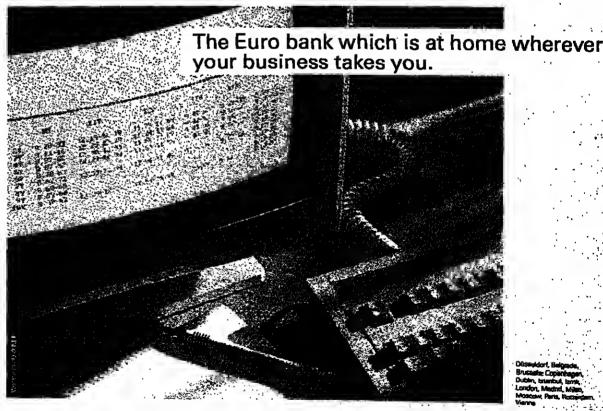
Aon Corporation

The undersigned acted as financial advisor to Hudig-Langeveldt Groep by

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October 1991





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INTERNATIONAL COMPANIES AND FINANCE

Eastman Kodak returns disappoint Wall Street

By Karen Zagor in New York

EASTMAN Kodak, the world's higgest producer of photographic equipment, yesterday turned in disappointing thirdquarter results with lower operating income in all four of

its major business segments.
Wall Street reacted by marking Kodak's stock \$1 lower on the news. By mid-session, the stock had recovered slightly, for a net loss of \$% to \$45% in

heavy trading. Excluding a previously announced after-tax restructuring charge of \$435m, Kodak's third-quarter operating earnings fell 18 per cent to \$688m, while underlying net earnings dropped 11 per cent to \$317m, excluding the 1990 settlement with Polaroid.

including one-time items, Kodak had a third-quarter net loss of \$118m, or 37 cents a share, against a net loss of \$200m, or 38 cents, a year ago. Sales improved 3 per cent to \$4,93bn from \$4.77bn.

XEROX, the US document

processing group, yesterday

reported a 2 per cent dip in third-quarter income from con-

tinuing operations and said it needed a stronger US economy

for a resumption of equipment

sales growth and improved

income totalled \$121m, or

earnings

For the first nine months. Kodak had net income of \$417m, or \$1.28 a share, against \$377m, or \$1.16, on sales which rose to \$7.39bn from \$7.3bn.

Mr Kay Whitmore, Kodak's chief executive, said the com-pany was resolved "to do what is necessary to bring about fundamental improvement in

1992 and beyond".

The company is already taking steps aimed at improving lts performance, including streamlining its core imaging husiness and shedding 3,000

Some analysts, however, are critical of Kodak's strategy of increasing spending on research and development (R&D) and marketing in what is seen as a mature market. During the quarter, Kodak's sales, advertising, distribution and administrative expeoses rose 10 per cent to \$1.37bn, while R&D spending grew 13 per cent to \$367m. Kodak has

Xerox dips 2% in third quarter

from the group's discontinued

third-party financing husiness.

income from the document processing side totalled \$117m,

against \$131m, on revenues up

Mr Paul Allaire, Xerox's

chairman, said lower end, less

expensive copiers and printers continued to show strong

growth worldwide. But while

there had been some improve-

ment in European and Latin

American operations, US sales

of higher end equipment, which required greater cus-

tomer investment and had a

longer selling cycle, continued

1 per cent at \$3.33bn.

said it plans to spend about 29 per cent of its sales revenue on advertising.

Mr Alex Henderson, an analyst at Prudentlal Bache Research, helieves Kodak's aggressive spending on R&D and advertising will leave it with a bloated cost structure. He expects Kodak to earn \$4.10 a share next year, and will probably reduce his 1991 earn-

ings estimate to \$3.50. Earnings from Kodak's imag-ing operations before restructuring costs fell 15 per cent to \$412m in the quarter although sales advanced 5 per cent to \$1.94bn. Information business had a \$20m loss compared with income of \$2m, on sales 7 per cent down at \$911m.

Chemicals saw a 26 per cent drop io income to \$121 on sales up 5 per cent to \$933m whils Kodak's health husiness had earnings of \$175m, down 5 per cent, on sales which grew 6 per

to be hurt by the current state

Investments supporting the roll-out of oew products meant increased costs for the quarter.

Earnings from insurance and

Nine-month net operating

financial services operations

totalled \$51m against \$32m in the same period last year.

income was \$363m, or \$3.18 a share, against \$358m, or \$3.11,

last year which was restated for discontinued real estate and third party financing busi-

nesses. Nine-month revenues

were \$9.98bn and \$9.67bn.

of the US economy.

Boeing improve 6% By Martin Dickson

Earnings at

in New York

BOEING, the US aircraft maoufactorer, yesterday reported a 6 per cent increase in third-quarter earnings and said the world's economic slowdown was still having a relatively minor impact on its order book.

Barnings were \$401m, or \$1.17 a share, against \$378m, or \$1.10, in the same period of 1990. Sales totalled \$7.66bn, np from \$7.18bn.

Nine-month earnings

Nine-month earnings totalled \$1.16bo, or \$3.39 a share, up from \$1.97bn, or \$3.09, on sales up from \$20.58bn to \$21.56bo. The figures were in line with Wall Street expectations.

Boeing's chairman Mr Frank Shrontz (pictured above) said the exprises gains for both the

the earnings gains for both the quarter and nine months stemmed from increased com-mercial aircraft sales, lower

operating losses in its defence and space businesses, and a lower US tax rate.

This was partly offset by higher research and develop-ment spending, mainly for the new 777 wide-bodied jet due to come into service in the mid-dle of the decade, and substandle of the decade, and substantially lower other tncome. R&D spending in 1991 is expected to total \$1.5bn, np

from \$827m last year.
The company's firm order backlog stood at \$95.9bn at the end of the third quarter against \$97.2bm at end-1990. Of that, some \$91.4hm was for commercial customers, virtually unchanged from 1990, and \$4.5bn for the US government, down from \$5.7bm.

Mr Shrontz said Boeing expected an operating loss for its defence and space husiness in 1991, but this would be sig-nificantly lower than in 1990 and a return to profitability was expected in 1992.

• Japan Airlines yesterday said it had decided to order 20 Boeing 777s, worth rooghly \$2bn, but had not yet chosen an engine.

Sharp reverse at Hino Motors

By Robert Thomson In Tokyo

HINO Motors, Japan's leading truck manufacturer which is part of the Toyota Motor gronp, yesterday blamed a sharp reduction in sales to south-east Asia for a 46.2 per cent fall to Y7bn (\$58.4m) in first-half pre-tax profit.

Total sales for the latest period fell 1.6 per cent to Y315.3bn, though domestic sales showed steady growth, and sales for the year to end-Y837bn, a fall of 1.3 per cent from last year.

Hino predicts a pre-tax profit for the year of only Y10bn, down from Y20.1bn.

in the oral hygiene market over the next decade. Plax international has sales

MR TONY GREY, the founder and chairman of Pancontinen-

Energy Resources of Australia Mr Grey founded Panconti-nental to develop the hnge Jabihuka deposit, but failed to persnade Australia's Lahor

The deposit was sold to ERA for A\$125m (US\$99.2m) after Pancontinental came under pressure to reduce its debts. ERA, a subsidiary of North Broken Hill Peko, operates a uranium mine at Ranger, a few

bid for Pancontinental may be imminent increased last week after Cogema, the French stateowned electricity generating group, said it had asked the government for permission to increase its 14.9 per cent staks. Cogema bought its Pancontinental holding two years ago to gain access to Jabiluka. Foreign shareholdings of more than 15 per cent require federal

Cogema is thought to have paid around A\$2.40 a share for its stake. Pancontinental shares have slumped since the sale of the deposit. They closed

ern Australia and West Africa, and is developing a large magnesits project in Queensland. The company reported a net loss of A\$106m last year.

Poseidon Gold, part of Mr

Robert Champion de Crespigny's Normandy Possidon group, has taken the unusual step of cancelling a purchase of 10.3m shares in ACM Gold, for-merly part of the Australian Consolidated Minerals (ACM)

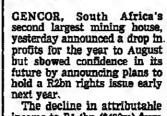
Western Mining. However, ACM Gold shares

rose from 38 cents to 51 cents last week following the announcement of a hig gold discovery by North Flinders Mines, a 49 per cent associate.

Poseidon Gold said it had bought the shares after the announcement of the discovery, and had paid a premium to the market price. It was concerned that some sellers "had not been made aware of the

significance" of the discovery. The company said it was committed to maintaining the

Gencor plans rights issue despite fall



income to R1.4bn (\$490m) from R1.48bn, which compares favourably with other international resource companies, was largely due to continued weakness in the international economy, reflected in poor demand for commodities and lower export prices. For the first time m many years, there was also no boost to earnings from a depreciating rand.

Although downward pres-sure on profits is expected in the year ahead, the dividend has been lifted by 7.5 per cent to 43 cents a share, reflecting a long-term view on the trend in total raturns. Earnings per share were 119.5 cents, compared with 125.8 cents.

Weak demand for commodities is reflected in the earnings from Genmin, the holding com-pany for Gencor's mining and mineral interests, which declined to R482m from R624m, still the largest contributor to group earnings, but down to 35 per cent of the total from 42 per cent. Sappi, the pulp and paper products group saw its share of earnings drop to 11

per cent, or R154m, from R240m (16 per cent). Better performances came from Malbak, holding company for Gencor's industrial interests, and Engen, the integrated energy company in the group. Both lifted their share of attrihutable income, respec-

tively from 8 to 9 per cent and 14 to 17 per cent.

Genbel, tha group's mining finance and investment arm, lifted its proportion of group earnings to 30 per cent (R428m) from 22 per cent, the result of the improved quality of its portfolio and substantial transaction surpluses, mostly from the sale of gold shares.

Although growth from Gen-

cor is not expected in the year ahead, Mr Derek Keys, executive chairman, predicted "spectacular" growth when market conditions improve. He said this would flow from increased capacity and the improved comparative cost position of many of the group's operations.

The rights issue is aimed at replenishing funds which have been depleted by Gencor funding the expansion of its subsidiaries. Further large drains on cash will come in the form of the Columbns stainless steel project and the Alusaf aluminium smelter, both R3bn plus projects, which Mr Keys expec-ted would get the go-ahead.

Insurance fund to aid Japanese bank rescue

By Robert Thomson in Tokyo

JAPANESE financial authorities will use the country's bank deposit insurance fund

for the first time to assist in the rescue takeover of a distressed provincial bank.

The Deposit Insurance Corporation is to provide Iyo Bank, based in western Japan, with Y6bn (\$60m) to help it absorb Toho Sogo Bank, whose plight has highlighted the difficulties confronting small banks following financial derebanks following financial deregulstion and the turmoil in Japanese financial markets. The takeover is scheduled

for April 1, and on that day an Y8bn loan will be extended to

Iyo Bank at an interest rate 5 percentage points below that of the first issue of 10-year govsrament bonds for fiscal lyo Bank, the 21st largest of

Japan's regional banks, will then invest the money in 10-year bonds, and over the five-year term of the loan will take a Y2bo profit. A regional banks' association has already announced that it will effecamounced that it will effectively grant Iyo Bank Yibn, and the Bank of Japan plans to assist by maintaining a series of coocessionary loans to Tobo Sogo after the takeover is complete.

The corporation, established in 1971, is controlled jointly by the Bank of Japan and the Ministry of Finance and has funds of Y600bn which can be used to pay compensation to depositors in the event of a failure and to assist in rescue takeovers. Its funds come from premiums paid by commercial banks and the interest incoma

on those premiums.

Toho Sogo Bank, which, like
Iyo Bank, is based in Ehime Prefecture, has an estimated Y30bn in bad loans, although Japanese officials believe as much as Y27bn may be written off through property sales and

other rationalisation measures The bank's problems began in the 1970s when an important customer, a local shipbuilder, experienced financial difficulties. Maanwhile, all small banks have faced intensified competition following the gradual deregulation of the financial system, and the central bank has encouraged mergers and takeovare to streamline the banking system.

The Deposit Insurance Corporation said that the assis-tance to Iyo Bank should not be interpreted as a greater willingness for the corporation to act.

Oki Electric sees profits slide 64% at six months

By Robert Thomson

OKI ELECTRIC Industry, the of March, the company is Japanese electronics company, reported that the downturn in the semiconductor and information-processing markets led to a 63.9 per cent fall in pre-tax profit to Y4bn (\$30m) for the first half to the end of September.

The company said that sales for the period rose 5.2 per cent to Y257.2bn, bnt, like other companies in the industry, profit margins have been cut by tough competition and slow-er-than-expected demand for the new generation of memory

expecting a pre-tax profit of Y10bn, down from Y20.1bn last year, and sales up 5.6 per cent

to Yellem.
Sales of equipment to the
Japanese financial industry were affected by the plunge in the Tokyo stock market last year and financial companies' ensuing decisions to revise cap-

ital spending programmes, Oki, along with several other Japanese electronics companies, has reviewed its own cap-ital spending plans, and said yesterday that ontlays for this chips. year would be Y72bn, down from the full year to the end from the planned Y80bn.

Singapore Airlines fails to live up to forecast

By Joyce Quek in Singapore

SINGAPORE Airlines (SIA), the national carrier, did not live up to analysts' forecasts of strong interim results. While group revenue grew 4.8 per cent to \$\$2.65hn (U\$\$1.58bn) operating profits

fell 9.6 per cent to \$\$523m.

The fall was due to reduced passenger loads caused by a combination of the slowdown in world growth, cut-throat

competition, high operating costs and the strong Singapore dollar, However, after tax profits were only marginally lower at S\$530m, dne to lower tax provi-

allowances on aircraft pur-

Earnings per share fell to 82 cents from 84 cents, but net tangible assets rose 74 cents to \$\$10.46, while the gross dividend was held at 15 cents.

SIA forecast a stronger sec ond half. Fuel prices - an important component of costs - will be lower than year-ago levels as jet fuel prices have returned to pre-Gulf war levels, and advance passenger book-ings have firmed.

The group's total assets expanded 6.5 per cent to S\$9.6bn, while its cash stood at sions following higher capital

GT CHILE GROWTH FUND

OCTOBER REPORT

"The Chilean market performed extremely well during the month of September, the local IGPA index registering a gain of 14.4%."



The extract above was taken from the October report on the GT Chile Growth Fund Limited. A report on the progress of the Fund is, in fact, issued every month.

Following the reforms undertaken by the Government of Chile, the stock market has responded with an increase of 287% in dollar terms in the last two years (source: GT Capital Management Inc to 30.991).

The net asset value of the GT Chile Growth Fund has grown by 159% in the last 12 months and by 173% since its launch on 15th February 1990 (source: GT Management PLC to 30,991). Past performance is not a guide to the future.

The Fund is a closed-end investment company, designed for very sophisticated investors outside Chile, investing primarily in stocks quoted on the Chilean Securines Market. dollar terms, comprising income and capital gains, primarily through investment in equity and debt securities. The Fund is denominated in US dollars and domiciled in

Its investment objective is to achieve a total return in

the Cayman Islands. It is listed on the London Stock Exchange, Foreign currency fluctuations may affect the value of The price of the ordinary shares is published in the Finan-

cial Times. The net asset value per ordinary share is published regularly on The Stock Exchange's Company News Service, The value of shares and the income from them can fall as

well as rise and you may not get back the amount you invest. For your copy of the Fund's monthly performance report, simply complete and return the coupon.

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Rorer 1

" OCTOBERS.

Ford and Made

\$1.06 a share, from continuing operations, against \$123m, or \$1.08, in the same period of 1990. Revennes were \$4.3bn. The figures compared with net income of \$132m, or \$1.16 a share, in last year's third quar-ter when income was included Comerica and **Manufacturers** Nat'l to merge

The Detroit-based Comerica will grant shareholders of Manhranches resulting from the

By Alan Friedman

\$14.3bn of assets and Manufacturers \$12.5bn. The two banks say they will not require any new capital to complete the merger, but expect to take a one-time restructuring charge

Dofasco in the red

steel maker, postad a third-quarter loss of C\$10.1m, or 24 cents a share, against profit of C\$7.1m, or 1 cent, a year ear-lier, writes Robert Gibbens in Montreal. Sales dipped 18 per

After nine months, the loss was C\$23.8m, or 64 cents, on sales of \$1.5bn, against profits

in New York **COMERICA** and Manufacturers National Corporation, two midwestern banks, are planning to merge and create a combined entity with nearly \$27bn of total assets and a strong posi-tion in the Michigan banking

ufacturers 0.81 Comerica shares for each Manufacturers share. The merger will result in the elimination of about 1,800 of the 13,500 jobs in the combined bank and the reduc-tion of about 60 of the 348

Comerica currently has

of \$105m to \$115m.

DOFASCO, Canada's biggest

of \$44.8m, or 38 cents, on sales

Continental Air to sell Air Micronesia operation By Nikki Tait in New York ing on the routes; use the Con-tinental name in conjunction

CONTINENTAL Airlines, the bankrupt US carrier which has been in talks with various potential partners, is selling its Air Micronesia operation for \$270m in cash, plus \$20m in preferred stock.

The disposal of the husiness, in which Continental held a controlling stake, had been expected for months, and the price is much as anticipated. The deal includes the Continental/Air Micronesia route authorities between Guam and various destinations in the mid-Pacific and Far East, together with gates, landing slots, maintenance and airport

The purchaser, Pacific Micro-Arral & Partners, a Hong Kong-based bank, and United Micronesia Development Association - will also have the

Continental, which said that It hopes to close the deal in early 1992, stressed that its operation between Honolulu and Tokyo, and in the South Pacific (including New Zealand and Australia) would not be

with the operation; and code-

Continental filed for protection under Chapter 11 of the US bankruptcy code a year ago. There have heen management changes recently, and the airline has faced increasing pressure to find a merger partner. Talks with Northwest Airlines have been viewed as the nesia Corporation - whose most promising. But North-shareholders, in turn, comprise west, in which KLM has a rumoured to be involved in a possible link hetween the

Colgate in \$105m deal

COLGATE-Palmolive, the US consumer products group, has bolstered its position in the world oral hygiene market with the \$105m purchase of Plax international, an antiplaque mouthwash husiness, from Pfizer, the US pharmaceu-

with an average market share

PAN-HOLDING

NOTICE TO THE SHAREHOLDERS

to cancel the 65,000 shares held by the Company itself and thus to red

For the purpose of reflecting these changes in the structure of the Capital, all bearer and registered share certificates will be stamped. Therefore and from

November 4, 1991 onwards, the Shareholders will have to apply for the

27 avenue Monterey, Luxembourg

2, boulevard Royal, Luxembourg.

19, boulevard des Italiens, Paris

Corporate Actions, Paying Agency Sec Ground Floor, Suffolk House,

Midland Securities Services

UK Securities Department

London EC4R OEU

Société de Banque Suisse, Paradeplatz 6, Zürich.

good delivery on the Luxembourg and Paris Stock Exchanges.

The Chase Manhattan Bank, N.A.

From December 2, 1991 onwards, only stamped bearer certificates will be

The restated Articles of Incorporation have been lodged with the Chief

d'Arrondissement de et à Luxembourg), where they are available for

inspection and where copies thereof can be obtained upon request.

Registrar of the District Court of Luxembourg (Greffier en Chef du Tribunal

The Board of Director

Coupon Paying Department, 14th Floor, 1, New York Plaza, New York, NY 10004.

Transfer agent and Centralizer

to increase the Capital to USD 110,000,000 without issuing new shi

raising the par value of each share from USD 100 to USD 200.

the number of shares forming the Capital to 550,000.

either to Banque Générale du Luxembourg,

or to one of the Paying Agents:

Credit Lyonnais

of 30 per cent in the 35 countries where it is sold. Pfizer Poerto Rico

ticals group, writes Martin Plax claims to be the leading mouthwash ontside the US,

will continue to market the product in the US, Canada and A strategic aim of Colgate-Palmolive, best-known for its Colgate toothpastes, is to increase its range of products

Dutch carrier and British Air-

Pancontinental chief quits

as takeover bid looms

By Kevin Brown in Sydney diversified miner, has resigned from the board, two months the sale of the group's Jahiluka uranjum deposit to

on uranium mining which pre-vented development.

miles from Jahiluka in tha Speculation that a takeover

government approval

last night at 81 cents. Panconti-nental has gold assets in West-

Poseidon Gold bought the shares on the stock market after Normandy Poseidon gained control of about 40 per cent of ACM Gold through a joint takeover of ACM with

highest corporate ethical standards". It said the cancellation was intended to "enhance Its standing with institutional

FT GUIDE TO WORLD CURRENCIES

table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, October 28, 1991. In some cases the rate is nominal. Market rates are the average of buying and selling rates greene where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are sled.

		rates excep	pt where th	ey are show	in to be ou	herwise. In some cases o	narket rates	have been c	alculated fi	rom those o	י פו אואפרעט הפונדוט ה	AUTHER FUEL !	are lies.		
COUNTRY		£ STG	U5 5	D-MARK	YEN OX 100)	COUNTRY	£ STG	us s	D-MARK	OX 1000	COUNTRY	£ STG	US \$	D-MARK	XEN CX 100)
Acquanistan	(Afghani)	99.25	58.2624	34 1065	44,1111	Chana (Cedi)		377.889	221,214	286,104	Pakistan (Pak. Rupee) Panama (Balboa)	41.7820	24.5271	14.358 0.5853	18.5697 0.7571
Albania Algeria	(Lek) (Dinar)	10.0333 38.2782	5.8898	3.4478 13.154	4.4592	Gibraltar (Gib £) Grace (Grachma)	1.00 325.15	0.587 190.872	0.5436 111.735	0.4444 144.511	Panama (Balboa) Papua New Gulnea (Kina)	1.6170	0.9492	0.5556	0.7186
Andorra	(Fr Fr	9.9350	22.4703 5.8321	3.414	17.0125 4.4155	Greenland (Daoish Krone)	11 2026	6.6231	3.8771	5.0144	Parageray (Guarani)	2243.46	1316.94 0.9392	770.928 0.5498	997.067
	(So Peseta)	182.95	107.397	62.8694	81.3111	Grenada (E Carr Si Guadaloupe (Local Fri	4.5968 9.9350 1.7035	6.6231 2.6984 5.8321	1.5796 3.414	2.043 4.4155	Perv (New Sol) Philippines (Peso)	1.6000 44.8150	26.3076	15,4003	19.9177
Angola		102.4010(II	60.1121	35 1893	45.5115	Guarr (US \$1	1.7035	1	0.5853 2.935	0./5/1	Pitcaling (£ 5terling)	1.00	0.587	0.3436	0.4444
Aptigua Argentma	(E Carr S) (Austral)	4.5968 16891 60	2.6984 9915.82	1.5796 5804.67	2.043 7507.38	Guatemala (Quetzal)	8.5411	5.0138		3.7%	(NZ.5)	3.0730	1.8039	1.056	1.3657
Aruba	(Florin	3.0475	1.7889	1 0472	1 3544 0,9662 9 1022	Guinea (Fr)	1382.92	811.811	475.23	614.631	Poland (Zioty) Portugal (Escudo)	19248.00 250.15	11299.1 146,845	85,9621	8554.67 111.178
Australia Austria	(Aus \$) (Schilling)	2.1740 20 48	1.2761	0.747 7.0378	0,9662	Guinea-Bissau (Peso) Guyana (Guyanese S)	1110.23 206.4452	651.735 121.189	381. <u>522</u> 70.9433	493,436 91,7534	Poerto Rico (US S)	1.7035	1	0.5853	0.7571
Azores	(Port Escudo)	250 is	12.0223 146.845	85.9621	111.178	Halti (Goude)	8.5125	4	2,9252	3,7833	Qatar (Riyal)	6.1971	3.6378	2.1295	2.7542
Banamas	(Bahama Si	1.7035	-1	0.5853	0.7571	Honduras (Lempira)	9.9343	5.8316 7.7754	3.4138 4.5517	4.4152 5.8868	Repoles Is de la (F/Fr) Remania (Leu)	9.9350	5.8321	3.414	4,4155
Bahrain Ba <i>le</i> aric Is	(Dinar) (Sp Peseta)	0 6415 182.95	0.3765 107.397	0.5853 0.2204 62.8694	0.7571 0.2851 81.3111	Hong Kong CHK SP Hungary [Foriat]	13.2455 129,0976	7.7754 75.7837	44,3634	5.8868 57,3767	Rwanda (Fr)	103,06 212,95	60.4989 125.007	35.4158 73.1786	45.8044 94.6444
Barqladesh	(Taka)	62,1960	36.5107	21,3731	27 6426				35.3436	44 2111	St Christopher (E Carr S)	4.5968	2.6984	1.5796	0.4444
Bartados Belulum	(Barb S) (Beig Fr)	3 4242 59 85	2.01 35.1335	1.1767	1.5218 26.6	(Iceland (Icelandic Krona) (India (Indian Ropee)	102.85 43.95	60.3756 25.7998	15.103 1164	19.5333 1505.44	St Helena (E) St Lucia (E Carr S)	4,5968	0,587 2,6984	0.3436	2.043
Belize	(ES)	3.4050	1.9988	20 567 1.1701	1.5133	Indonesia (Ruplah)	3387.235	1988.4 A7 8015	39.6907	51 3333	St Plarre (French Fr) St Vincent (E Carr S)	4.5968 9.9350 4.5968	2.6984 5.8321 2.6984	3.414	4.4155 2.043
Bermuda I	(CFA Fri Bermudian S)	496.75 1.7035	291.606	170.704 0.5853	220.778	Irac (Iraci Olnar)	0.5936	0.3484	0.2039	0.2638	San Markoo (Italian Lica)	2174.50	1276.49	747.251 140.412	966.444
Bhutan Bolivia	(How Crum) (Bolivlano)	43.95 6.2567	25 7998 3.6728	15.103 2.15	0.7571 19.5333	(Punt)	4 1830	2.4555	0.3743 1.4374	0.2638 0.4842 1.8591	Sau 7 gme (Dobra) Saudi Arabiz (Riyal)	2174.50 408.60 6.3853	239,859 3,7483	2.1942	2.8379
Botswana	(Pula)	3.6783	2 1592	1 264 363 948	2.7807 1.6348	Italy (Lira)	2174.50	1276.49	747.251	956.444	Senegal (CFA Fr)	496.75	291,606	170.704	220.778
Brazil Brunel	(Brune) S	1059.09 2,8920	621.714	363.948	470.707 1.2853	Jamaica (Jamaican S)	29.9925 225.00 1.1577	17.6063 132.081 0.6796	10.3067 77.3195 0.3978	13.33	Slarra Leone (Leone)	9.0300 671.20	5.3008 394.012	3.103 230.653 0.996	298.311
Bulgaria Burkino Fase	(Lev)	31 014	1.6976 18.206 291.606	0.9938 10.6577	1 2853 13.784 220 778	Japan (Yen) Jordan (Jordanian Olnar)	1.1577	0.6796	0.3978	0.5145	Slogapore (S) Solomon (s (S)	2.8985 4.7160	1.7014	0.996 1.6206	1.2882
Burma	Kyati	496.75 10.7238	6 2951	170 704 3 6851 118 206	4.7661		49.2353	28,903	16,9195	21,8828	Somali Rep (Shilling)	4460.55	2618.46	1532.84	1982.47
Burnadi	(Surend) Fr	343.98	6 2951 201.925	118 206	152.88	Kiribati (Australian S)	2 1740 1 6514	1.2761	0,747	0.9662	South Africa (Rand)	4.8650c	2.8558	1.6718	2.1622
Cambodia	(Riel)	1362,000	799.53	468.041	605.333 220.778	Korea North (Won) Korea South (Won)	1282.81	0.9694 753.044 0.2893	0.5674 440.828	570.138	Spale (Proeta)	5,3063g 182,95	3.1149	62.8694	A1 3111
Cameroon Canada	ICFA Fri (Capadian S)	496 75 1.9175 182.95	291.606 1.1256	170.704 0.6589 62.8694	0.8522 81.3111	Kuwalt Kuwalti Olnas)	0.49295		0.1693	0.219	Spanish Ports In				
Canary (s Cp. Verde	(Sp Peseta) ICV Escudo!	182.95 126 5247	107.397 74.2733	62.8694 43.4792	81.3111 56.2332	Lacs (New Kip)	1191.75	699.589	409.536 517.771	529.667 669.65	N Africa (Sp Peseta) Sri Lanka (Rupee)	经常	107_397 42.0898	62.8694 24.6391	81.3111 31.6666
Cayman is	ICI 50	1 4131	0.8295	0.4856	0.628	Lebanon (Lebanese D Lesotho (Maluti)	1506.7125 4.8650	884.48 2,8558	1.6718	2.1622	Sedan Rep (£)	25.8675	15.1849	8.8891	11.4966
Cent_Afr Rep Chad	(CFA Fr)	496.75 496.75	291 606 291 606	170.704 170.704	220.778 220.778	Liberian SI	1.7035 0.4852	0.2848	0.5853 0.1667	0.7571	Surleam (Guilder)	3.0390 4.8650	1.7839 2.8558	1.0443 2.6728	1.3506
Chile (Chilean Peso)	496.75 613.49	291 606 360 135	210.821	272.662 4.0631	Liechenstein (Swiss Fr)	2.5525	0.2848 1.4983 35.1335	0.8771	0.2156	Swaziland (Lilangent) Sweden (Krosa)	10.6050	6.2254	3.6443	2.1622 4.7133
Colombia	nminbi Yuan) I Çel Peşel	9.1421 1061.48	5.3666 623.117	3.1416 364.77	471.769	Luxembourg (Lux Fr)	59.85		20.567	26.6	Seritoriand (Fr)	2.5525 33.7525	20.9876	0.8771	15.89
Comoros Congo !Bra;	(CFAFr)	496.75 496.75	291 606 291 606 131 723 291 606	170.704 170.704	220.778 220.778	Macao (Pataca) Madaoascar IMG Fr)	13.6404 2199.56	8.0072 1291.2	4.6874	977 582	7ahwan (S)	45.25		15.5498	20 1111
Costa Rica	(Calen)	224,3895	131 723	77.1097	99.7286	Madeira (Port Escudo)	250.15	146.845 2.8123	755.863 85.9621 1.6463	977.582 111.178	Tanzania (Shiffing)	389.8725	26.5629 228.866 25.5374	133,977	173.277
Côte d' broire Cuba	(Cuban Peso)	496.75 1.2757 0.7990	0.7488 0.469	170.704 0.4383 0.2745	220,778 0.5669 0.3551	Malawi (Kwacha) Malaysia (Ringgit)	4.6980	2.7578	1.6144	2.1292 2.088	Thatland (Bahl) 7090 Rep (CFA Fr)	43,5030	293 606	14.9494	220.778
Cyprus	(Cyprus £)		0.469			Maldive is (Ringgft) Maldive is (Ruffya) Mali Rep ICFA Fr)	17.9273	10 5238	6.1605	7.9676	Tonga is (Pa Anga) Trimidad/Tobago (S)	496.75 2.1740 7.2356	1.2761 4.2474 0.9515	2.4864	0.9662 3.2158
Czechoslovak	ia (Korumi)	51.36c 49.53t	30.1496 29.0754	17.6494 17.0206	22.8266 22.0133	Maita (Maitese E)	496.75 0.5630	291,606 0.3304	170.704 0.1934	220,778 0.2502	7unisia (Disar) 7unisy (Lira)	1.6210	0.9515 4955.43	2900.89	0.7204 3751.81
Denmark 10		11,2825	6.6231	3,8771	5.0144	Martinique (Local Fr)	9,9350	5.8321 85.2099	3.414 49.8815	4.4155	Turks & Calcos (USS)	8441,58 1.7035	1	0.5853	0.7571
Dribouti Rep Dominica	(OJIb Fr)	298.00	174.934	102,405	132,444	Mauritania (Maur Ropes)	27.10	15.9084	9.31.27	64 5134 12 0444	7 malu (Australian S)	2,1740	1.2761	0.747	0.9662
Dominican R	p (O Peso)	4.5968	2.6984 12.8424	1.5796 7.5179	2.043 9.7231	Mexico (Mexican Peso)	5132,25a 5201,824	3012.77 3053.61	1763.66 1787.57	2311.92	Uganda thew Shiffing!	6,2525	905.917	530.32 2.1486	685.88 2.7788
Ecuador	(Sucre)	1911.460 2019.593	1122.08 1185.55	656.859 694.017	849.538 897.596	Micoelon (Local Fr)	9.9350			44155	United Kingdom (£)	1,00	0.587	2.1486 0.3436 0.5653	0.4444
Favot	(Egyptian £)		3.3167	1.9415	25111	Monaco (French Fr)	9.9350	5.8321 5.8321 41.9753	3,414	4.4155 31.78 2.043	Uruguay (Paso)	3900.75	2289.84	1340.46	1733.67
Egypt. El Salvador	(Calon)	5.6500 13.6539	8.0152	4.692	6.0684	Mongoith (Tagrik) Montserrat (E Carr S)	4.5968	2.6984	24.5721 1.57%	2.043	USSR (Rouble)	1.0073c 3.0219c	0.5913	0.3461	0.4476 1.343
Equat' Going	a ICFA Fri	496.75 3.4997	291 606 2.0544	170.704 1.2026	220.778 1.5554	Morocco (Otrham(Mozambique (Meticali	14.91 3085.34	8.7525 1811.18	5.1237 1060,25	1371.26	Vanuatu (Vatu)	187.50	110.068	A4 4370	B3.3333
Falkland is	IFalk ©	1 00			0.0044					2 1622	Vaticas (Lira) Venezuela (Bolhar)	2174.50 93.4069	1276,49 54,8323	747.251	966.444
Faroe & ID.	anish Kroneri	11.2825	0 567 6 6231 1 4851	0.3436 3.8771	5.0144 1.1244 3.1434 4.4155	Namibia (S.A. Rand) Nauro (s (Australian S)	4.8650 2.1740 72.5265	2.8558 1.2761	1.6718 0.747	0.9662	Vietnam (Done)	19153.125	11243.4	747.251 32.0985 6581.63 0.5853	8512.5
Fights Fugized	(Fig. S) (Markka)	2.5300 7.0728	1.4851 4.1519	0 8694 2,4305	1.1244 3.1434	Nepal (Nepalese Rupee) Netherlands (Guilder)	72.5265 3.2800	42.5749 1.9254	24.9231 1.1271	32 234	Virgin is-British (USS) Virgin is-US (USS)	1.7035	1	0.5853	0.7571 0.7571
France	(Ft)	9.9350	5.8321	3.414	4,4155	N'nd AntUles (A/Gadder)	3,0475	1.7889	1.0472	1.4577	Western Samoa (Tala)	4.0497	2.3772	1.3916	1.7998
Fr. Cty/Africa Fr. Gulana	(CFA Fr)	496.75 9 9350	291 606 5.8321	170.704 3.414 61.8556	4.4155	Mew Zealand (NZ 5) Nicaragus (Gold Cordoba)	3.0730 8.5125	1.8039 4.997	1.056 2.9252	1.3657 3.7833	Yesnes (Rep of) (Rial)		12.0929	7.0791	9.1556
Fr. Pacific Is	ICFP Fr)	180.00	5.8321 105.665	61.8556	80	NIGET NED (CFA FF)	496.75	291,606 9.7942	170,704	220.778 7.4153	Yersen (Rep of) (Dinar) Yugoslavia (Dinar)	20.6003 0.7849 37.8013	0,4607 22,1903	0.2697	0.3488
Gabon	(CFA Fr)	496.75 15.4229	291.606	170,704	220,778	Migeria (Naira) Norway (Nor. Krone)	16.6845	6.6979	170,704 5,7335 3,9209	5.0711	Zaire Rep (Zaire)	39895.00	23419.4 76.3551	13709.6	17731.1
Gambia Germany	(Daiasi) (O-Mark)	15.4229 2.9100	9.0536 1.7082	5.2999	6.8546 1.2933	Omao (Rial Omani)	0.6555	0.3847	0.2252	0.2913	Zambia (Kwacha) Zimbabwe (S)	130.0710 8,5976	76.3651 5.047	44.6479 2.9545	17731 1 57.8093 3.8211
						THE THE PERSON									

Special Orawlog Rights October 25, 1991 United Kingdom £0,792775 United States \$1,35858 Germany 0 Mark 2,30972 Japan Yen178,314 groces Currency Unit Rates October 28, 1991 United Kingdom £0,703589 United States \$1,19821 Germany 0 Mark 2,04774 Japan Yen158,332

Abbreviations: (a) Free rate; (b) Basimote rate; (c) Commercial rate; (d) Controlled rate; (e) Essential Imports; (g) Financial rate; (ii) Exports; (i) Non commercial rate; (j) Bosimes rate; (ii) Buylog rate; (ii) Luxury goods; (iii) Market rate; (o) Public transaction rate; (ii) Official rate; (ii) preferential rate; (ii) convertible rate; (ii) parallel rate; nomics Department, London Trading Centre. Enquiries: 071 634 4360/5. (1) Angola: Corrected rates for 21.10.91- Against Starting 102.10, against US Dollar 59.3950, against DM 35.1463, against Yen ber 28, 1991

Only one airline flies daily non-stop from London, Paris and Frankfurt to Tokyo.



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MEDIOBANCA

PAID UP CAPITAL LIT. 340,000,000,000 - RESERVES LIT. 1,486,400,000,000 HEAD OFFICE: VIA FILODRAMMATICI 10, MILAN, ITALY

The Company's Annual General Meeting, held in Milan on 28th October 1991, adopted the following

BALANCE SHEET AS AT 30TH JUNE 1991

L(AB(L(T(ES	Lit	
Share capital	340,000,000,000	Liquid assets:
Reserve	832,500,000,000	Deposits with banks
Share premium reserve	612,000,000,000	Government bonds, security
Monetary revaluation reserve under Law 72/83	41,900,000,000 480,400,000,000	securities with Government
Credit risks provision	175,250,000,000	Certificates of deposit
Taxed credit risks provision Provision for writedowns in investments in subsidiaries	18,384,265,878	Tena Sepasits with bents
Provision for discounts and es peases on bonds 1250ed	14-270.998.053	Advances and other freasury to
Securities fluctuation allowance	14.770,998,053	Customers
Accumulated deprecuation on property	9.170.000.000	Subeidiaries
Accumulated depreciation on furniture and fixtures	5.450.027.901	Associated Companies
Staff termination indemnity provision	17,480,453,048 160,243,087,600	8 ills discounted: Transactions subject to fiscal
Provision for taxation Credit risks provision for default interest	571,966.090	73: Customers
Time deposits and current accounts:		Associated Companies
Deposits:		7 ransactions subject to fis
Customers	9.736.619,181.740	Presidential Decree 601/73: Customers
Current accounts:	*** *** ***	Subsidiaries
Customers	360.484.251 8.324.893.228	Associated Companies
Subsidiaries Associated Companies	2.213.053.540	Other transactions:
Deposits subject to fiscal provisions of Art. 26, para. 1. Pres.	2213.033.544	Customers
Decree 600/73, and Art. 6 of Law 181/83;	21.01.01.01	Associated Companies
Customers	31,963,656 134,647,988	Transactions using funds pro Customers
Loans from Bunks:		Default Interest due:
Subsidiaries	300,000,000,000	Customers
Others	153,451,222,431	Segurities
		Shares and stock union
E.I.B. Funds	466.163,560.000 6,018,105,866,000	Associated Companies
Bonds	112,279,192,000	Other companies
Mediceredito Centrale funds	22,474,459,052	Investments to Subsidiaries
Conditions for held for collection	22,313,359,948	Property
Sundry creditors Accrued liabilities and deferred income	191.777,412,245	Furniture and fixtures
Accrued lightlities and deferred income	355.146,272.803	Bills held for collection
Profit brought forward	282,226,955	Sundry debtors
Profil for the year after allocation of Lif. 64.000.000,000 to Credit	220,404,002,754	Unarrorrised discounts and ex
risks provision	20,555,453,025,802	Controlled discounts and Cal
man and the second of the second beautiful to the second of the second o	967,477,375,465	Loans agreed on a conditional
Creditors for loans agreed on a conditional basis	432.636.392.509	Amounts at disposal of custo
Conditions for numeric calls	1.050.000.000	Unnaud calls
Conditions for underwriting syndicates	508,726,920,778	Debtors for participations in un Securities to be received
Creditors for securities to be received	688.093.464.648	Securities to be received
Securities to be delivered	354,593,259,209	Debiors for securities to be del
Purchasers of securities subject to returchase agreements	79,922,009,353	Securities subject to repurchase
Creditors for guarantees and other obligations	674.489,376.389	Debtors for guarantees and oth
-	24.262,446.824,153	
		

30TH JUNE 1991	
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id calls its for participations in underwriting syndicates	. 665,098,464,648
on for securities to be delivered ities subject to repurchese agreements ors for guarantees and other obligations	79.922.009.353 674.489.376.389
	14,262,446,814,153

1. to allocate Lit. 1 (5.1 () million to the Reserve, and also to transfer Lit. 2.389 million to the Re-1. to affocute Lst. 24.219 million to the Securities fluctuation allowance:
3. to affocute Lst. 11.922 million to the Prevision for writedowns in investments in subsultation:

4. to pay a dividend of 20%, i.e., Lit. 200 per share on all 340.000,000 shares in issue repr ng the Company's share capital of Lit. 340,000,000,000. Oividends will be payable as from 15th November 1991 against strrender of Coupen No. 5 at the Company's Offices in Via Filodonomentaled 18, Milno, at Bra hafana. Credito Italiano and Banco di Roma and also at Moure Tholi, under current legal regulations.

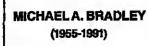


Mitsubishi Bank of Australia Limited A\$40,000,000

Floating Rate Notes due 1992 Notice is hereby given that for the three months (merest Per-lod from 24 October, 1991 to 24 January, 1992 the notes will carry an Interest Rate of 6.2492% per annum. Interest payable on 24 January. 1992 will amount to A8207.93 per AS10,000 Note.

The Mitsubishi Bauk, Limited London Branch Agout Bank

OBITUARY



The staff of Swiss Bank Corporation are deepty saddened to announce the untimely death on Friday. 25th October, 1991 of their colleague and friend, Michael Bradley.

As head of the bank's fixed Income syndicate operation in London, Mike's contribution as a professional and natural leader was immense. He will be greatly missed by all who

Hispano Americano International Limited U.S. \$ 100,000,000 Primary Capital Guaranteed Floating Rate Notes due 2006

with a substitution guarantee on a subordinated basis of Banco Hispano Americano, S.A.

in accordance with the provisions of the Notes notice is hereby given that for the aix months period from October 25, 1991 to April 27, 1992 the Notes will carry an interest rate of 5\% per annum with a coupon amount of U.S.\$ 289.66 per US-\$ 10,000 Note

Frankfurt/Main, October 1991 COMMERZBANK #2

BANQUE NATIONALE DE PARIS USD 250.000.000 -

floating rate due 1997 plicable interest one for the interes eriod from 24.10.91 up to 24.01.92 as mined by the reference Agent is 5,75 per cent per amount namely USD 1 469,44 per bond of USD Instituto de Credito Oficial Statutorily Guaranteed Floating Rate Notes due 1992

For the period from October 29, 1991 April 29, 1992 the Notes will carry an interest rate of 5.4125% per amount with an interest amount of US \$275.14 r US \$10,000 and of US \$2,751.35 per US \$100,000 Note. The relevant interest payment date will

o April 25, 1992. Agent Bank Banque Paribas Luxembourg Société Anonyme

Kingdom of Belgium Floating Rate Notes due 2000

ECU 300,000,000

For the period from October 29, 1981 to January 29, 1982 the Notes will carry an interest rate of 95% per annum with an interest amount of ECU 2,589.58 per ECU 100,000 Note. The relevant interest payment date will

be January 29, 1992.

Arent Bank: Banque Paribas Luxembourg Société Anonyme

FLASH LIMITED SERIES C U.S. \$37,000,000 ecured Floating Rate Notes

Due 1992 In accordance with the conditions of the notes, notice is hereby given that for the six-month period 28th October 1991 to 28th April 1992 (183 days) the notes will carry an interest rate of 5.71% p.a. Relevant interest payments will be

Notes of U.S. \$100,000 U.S. \$2,902.58 per coupor THE SANWA BANK LIMITED Agent Bank

INTERNATIONAL CAPITAL MARKETS

Treasuries advance after assessment by Greenspan

By Patrick Harverson in New York and Sara Webb in London

DOWNBEAT comments on the state of the economy by Mr Alan Greenspan, chairman of the US Federal Reserve, gave bond prices a much-needed lift vesterday.

In late trading, the bench-mark 30-year bond was np ¼ at 1012, yielding 8.021 per cent, while the two-year note was %

GOVERNMENT BONDS

higher at 100%, to yield 5.882 per cent.
The market opened weakly in reaction to comments from Mr Nicholas Brady, the US treasury secretary, who at the

weekend had predicted that gross national product may have risen by as much as 3 per cant in the third quarter.

The GNP figure will be released today, and the market is worried that signs of economic strength could stall further interest rate cuts.

tsrnoon after Mr Greenspan told a business group in Rhode island that the recovery was "demonstrably sluggish" and that the economy was having "significant difficulty bouncing

These comments immediately raised hopes that the Fed would cut interest rates to stimulate economic activity. That cut could possibly come as early as the end of this week, when the employment report for October is released. The Fed may act if the figures on Friday show continued a weak labour market.

■ JAPANESE government bond prices opened on a firm note in Tokyo following predictions of a cut in interest rates in November, but slipped back later in the day on light

trading.
The Saturday edition of the Nihon Keizai Shimhan reported that the Bank of Japan would cut the official discount rate in November. Traders said the report, which emerged during New York trading hours on Friday, pushed JGB prices up in New York immediately. The yield on the benchmark No 129 bond yesterday opened at 5.85 per cent in Tokyo, but moved to 5.895 per cent before closing at

BENCHMARK GOVERNMENT BONDS 12.000 11/01 112.3090 -0.138 AUSTRALIA 9.14 207 9.13 2000 06/01 99.0300 -0.120 BELGIUM 9.750 12/61 105.8000 + 0.500 5.96 9.07 9.000 11/00 100.1250 -0.060 8.500 11/96 98.1417 -0.056 9.500 01/01 104.0200 -0.200 8,250 09/01 99,1200 -0,240 12.000 06/01 97.3700 -0.400 4.800 08/99 92.6399 +0.122 6.400 03/00 102.9811 +0.028 8.500 03/01 97.9800 -0.140 11.900 07/96 100.5500 +0.050 11.69 100-23 101-05 95-12 + 2/32 + 3/32 + 2/32 7.875 08/01 8.125 08/21

Traders said that volumes were low ahead of today's auction of 10-year government bonds. Traders expect about Y800bn of the bonds to be acctioned with a coupon of 5.9 per

rates again.
The Liffe hund futures contract, which opened at 85.56.

Elsewhere in Europe, French government bonds closed

opening level of 106.78. ■ UK government bonds ended

on the day in dull trading.

The market opened slightly weaker following the publication of a Mori opinion showing

12.47 12.32 12.52 101-19 +8/32 101-03 +9/32 don closing, "denotes New York closing se: US, LIK in 32nds., others in decimal

■GERMAN government bond prices continued their decline to close lower as worries about inflation and wage claims con-tinued to dominate the market. Traders said that investors

had reduced their holdings in bunds over the last 10 days because of concern that the Bundesbank may raise interest

fell to a low on the day of 85.36 before edging up to 85.39 by late afternoon.

slightly weaker, following the bund market. The Bank of France held key rates unchanged at 8.75 per cent. The December hond future ended at 106.72, down from its

slightly firmer among the stocks, helped by sterling's rel-ative firmness. Short-dated gilts were almost unchanged

that Labour had a six-point lead over the ruling Conserva-

tive party.

However, the results of the latest Institute of Directors survey, in which company

directors were more optimistic about the state of the British economy, provided more posi-tive news for the market.

The survey shows 52 per cent of company directors are more optimistic about the economy (compared with 36 per cent in August) and 56 per cent are more confident about the outlook for their own companies (compared with 48 per cent in August).

The benchmark 11% per cent-gilt due 2003/07 opened at 113 and edged up to 1134 by late

THE BELGIAN Futures and Options Exchange will start trading before year-end, Reuter reports from Brussels.
The earlier target date of the

end of October will not be met because the system needs additional fine-tuning. Marketmakers for bond

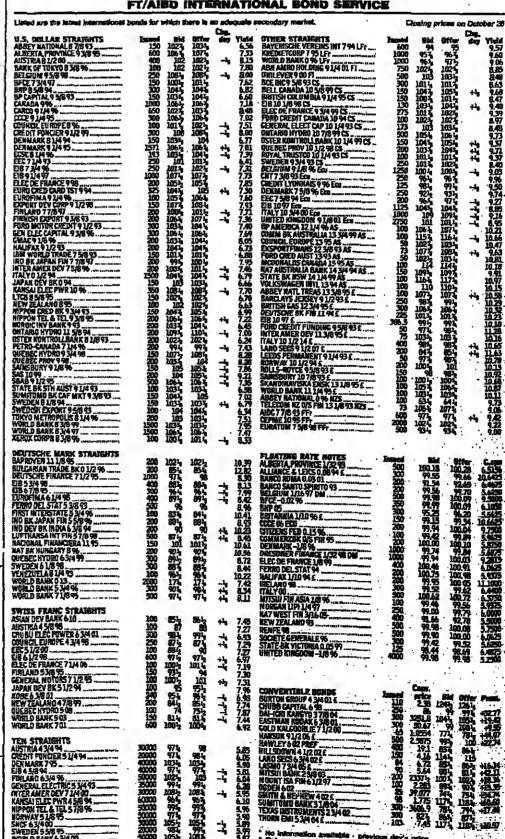
futures will be Generale Bank,

Banque Indosuez Belgique, Ippa Bank, Kredietbank and Banque Paribas Belgique. In the share options market, Dewaay, Servais & Peter-broeck, Van Campenhout, Corluy, Nedee and Pullaetco, and

Kredietbank will be the

marketmakers. • Belgium's stock market authorities are considering introducing new criteria for company listings on the Brus-sels Stock Exchange's four markets with the aim of mak-

ing them more distinct. The plan, which is expected to be finalised at the end of this month, could lead to changes in Belgian company listings on the main CATS screen-based forward market.



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INTERNATIONAL CAPITAL MARKETS

Japan's OTC index | Liffe merger improves outlook for equity options falls in sobering debut for Jasdag

By Emiko Terazono in Tokyo

OVERNMENT BOW

HOPES for Japan's over-thecounter share market, height-ened by frenzied trading last week fell flat vesterday as the launch of a new automated stock trading system failed to attract investors

Last week, the OTC index rose 4.5 per cent to 2,655.22, with avarage daily turnover reaching 4.74m shares. The rally came amid orchestrated claims by the local media and hrokers that Jasdaq - Japan's version of Nasdaq, the US OTC trading system - would boost investor interest. This prompted a trading "theme" in the larger Tokyo Stock Exchange's first and second aections, with smaller issues

gaining popularity. Yesterday's 38.29 point fall in the OTC index on sluggish volume sohered the market,

The new automated system enables OTC trading, previously done by matching buysell orders by phone, to be conducted through computer ter-minals. Previously, a hrokerage would place an order with a central body, Japan OTC Securities, which would then match orders manually. Investors would have to wait for the operator for a fax confirming

With Jasdaq, traders enter orders into the computer terminal and these are matched and processed automatically hy a host computer. The new system also provides market information simultaneously, such es bid and offered stock prices,

and trading volume.

Japanese brokers had been enthusiastic before the launch of the new system. Supporters say it will increase liquidity by

5250 02

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speeding transactions and raising trading capacity by as much as five times. Equally, increasing liquidity is expected to reduce the notorious volatility of the OTC market.

The introduction of Jasdaq was decided in 1990, after rapid growth in the OTC market which saw volume rising from 966,700 shares a day in 1986 to 5.1m in 1990. The number of listed companies has also increased, from 181 in 1986 to 357 in 1990. The number is expected to increase to 450 by the end of this year.

However, some market participants see the launch of Jasdag making little difference in OTC trading "Trading may become faster but the companies listed on the OTC have not changed," says an equities trader at Dai-Ichi Life Insur-

analyst at UBS Phillips & Drew, says that Jasdaq's launch coincides with a movement by investors out of the OTC market. "The launch of Jasdaq symbolises the maturity of the OTC market and not rity of the OTC market and not a beginning of a new era," Mr Chudler saya.

Many investors are put off OTC stocks because smaller companies are vulnerable to the current economic slowdown. Foreign Investment trusts, which set up OTC funds when the market hit its highs in 1990, are looking to run

down their holdings. Domestic investment trusts which were buyers when the OTC index stood at 3,000 early this year and are now carrying losses, are also expected to unload holdings once the market rebounds.

Vital and Swiss Life extend agreement on co-operation

VITAL Forsikring, one of tion in product development, Norway's top five insurers, has agreed with Schweizerische Lebensverssicherungs und Rentenanstalt (Swiss Life) to extend an existing commercial co-operation agreement, writes Karen Fossli in Oslo.

The pact calls for collabora-

FT-SE 100 SHARE INDEXA

marketing, computer systems

and investment. Last June. Swiss Life took 1 per cent stake in Vital. Under the new agreement, Swiss Life has an option to extend this shareholding to a "strategic" stake.

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1991, Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Tracy Corrigan reports on steps intended to give the combined market a more secure future

THE outlook for trading in UK equity options took 8 turn for the better yesterday when the London International Financial Futures Exchange (Liffe) and the London Traded Options Market (LTOM) finally set 8 date for their merger.

From January 31, equity options will be traded at the newly-formed London Interna-tional Financial Futures and Options Exchange at its new Cannon Bridge headquarters in London. The proximity to Liffe

mostly a successful interest rate-related futures business is expected to have a knock-on effect on equity options husi-ness. In addition, important structural changes could give the market a new lease of life. As Mr Geoffrey Chamberlain, chairman of LTOM, admitted: "There were a num-ber of errors in the structure of the market when it was set up in 1978." The market had no start-up capital from members, and was stymied by unfavoura-ble taxation rules.

Last week, the UK government announced that members of the new exchange would have examption from stamp duty and stamp duty reserve tax at the new exchange. They wonld also he allowed to engage in stock lending.

Many members appear to have decided to put hehind them some of the hitter contro-versy which arose during the evolution of the new exchange. Though independent traders are still unhappy at the idea that screen-based trading could be implemented at a later date, they are at least relieved that open-ontery trading will be given a chance. There also is some optimism that the transparency of the market will improve, reducing some of the advantages of the large marketmakers which dominate the underlying stock market.

"The integrated firms have lost their grip on market, so there will be great opportuni-ties for independents," said the head of one trading firm. Equally, the large UK firms



David Burton (left), Liffe chairman, and Michael Jenkins, Liffe chief executive: set date for merger with LTOM which had been threatening to pull out of the market altomore positive attitude.

vinced that the new equity options market will be successful there is at least the faith thet Liffe will not do anything detrimental to the value of the seats. The question is whether there is sufficient conviction that the market will be successful to create real commitment to the market, although members have to make some commitment to making a market. "Some firms may take

one trader suggested. Further, the economic environment is not favourable. Although volumes on other exchanges, such as the European Options Exchange in Amsterdam, are much higher, profitability is being squeezed in many exchanges. Trading in the underlying UK stock mar-ket is not particularly exciting

seats and then adopt a rather

wait-and-see attitude, before

really committing resources,

With daily volume of only 25,000 contracts on LTOM, there is a long way to go. Even

50,000 contracts 8 day could not really be considered a suc-

cessful market. However, there have heen important changes in investment legislation which could prove something of catalyst.
The creation of futures and options funds and the concept of EPM [efficient portfolio management] will affect every existing unit trust and will also have an impact on advice that brokers give fund managers," said Ms Lesley Powell, 8 derivatives consultant.

Some traders believe the success of the equity options market will depend largely on its ability to attract retail investors. LTOM trading is cur-rently made up of 30 per cent retail and 70 per cent institutional husiness. The propor-tions on the CBOE in Chicago are reversed and the EOE in Amsterdam boasts 80 per cent retail participation.

For the derivatives markets, the merger has the importance, as Mr Chamberlain observed, of "another Big Bang".

Pernod Ricard launches FFr400m share-linked issue

PERNOD Ricard, the drinks group, yesterday hecame the latest French company to launch an international bond issue linked to its shares, hut without giving investors the right to take an equity stake. The company launched a FFr400m five-year issue, lead-managed by Société Générale. The bonds do not pay a cou-

pon, but redemption value is

INTERNATIONAL BONDS

linked to the performance of the company's shares. The maximum redemption value is 230 per cent, giving a yield of

Alternatively, the bonds could be redeemed at the par issue price if the shares do not progress heyond yesterday's FFr1.174 a share. At this level the shares trade on a dividend yield of around 3.5 per cent. The formula is popular with companies that want to offer equity-linked debt securi-

tles without the risk of dilution to existing shareholders.

The alternatives - convertible bonds and warrant hond issues - give investors tha right to acquire shares at a price set in advance. Nearly 50 per cent of Parnod Ricard shares are held hy family inter-

Earlier this month, Société Générale launched a FFr500m four-year deal for LVMH, the drinks and luxury goods group part-owned hy Guinness. The deal was increased to FFr750m in the face of strong investor demand.

Elsewhere, banks dominated the international bond market with corporate borrowers sidelined hy generally weak mar-

Canadian Imperial Bank of Commerce launched a C\$150m six year deal, aimed primarily at retail investors. The bonds carry a coupon of 9% per cent and were re-offered to investors at a fixed price of 99.65 for a spread of 57 basis points over

Canadian Treasury bonds. The deal, lead-managed hy Wood Gundy, was seen as fairly priced by other syndicate managers hut was launched into a weak market.

Government bonds fell in aarly trading and the CIBC bonds followed suit to trade at 99.40 bid hy late afternoon, for a yield spread of 58 basis

In the Euro-lire sector, KFW. the German government-hacked financial institution, launched a L200hn seven-year deal, lead-managed by Banca mmerciale Italiana.

Representation DOLLARS
CIBC (London Branch)(a)t

ARKS utsche Finance AV(a)† torion/en Gasunie(a)†

Benz Int.Fin.(a)†

FRENCH FRANCS

SWISS FRANCS

KFW Int.Finance Inc(a)t

Again the deal was seen as offering fair value but the weak tone of the Italian gov-ernment bond market worked

400

150

against the issua. The Italian Treasnry is set to anction Nederlandse Gasunie, the The D-Mark sector has been subdued for most of the year interest rates and the German

government borrowing heavily for finance re-unification. However, thare are signs that sentiment has turned for the better since the summer Yesterday, Dentsche Bank launched a DM750m four-year deal, with an 8% per cent coupon and an issue price of par.

NEW INTERNATIONAL BOND ISSUES

101,225

100

101%

**Private placement, \$Convertible. \$With equity warrants. \$Floating rate note. \$Final terms, a) Non-callable, b) Redamption linked to share price up to a maximum of 230% of face value. Non-callable, c) Coupon pays 11% for first 2 years, then 15% minus 6-month Libor thereafter. d) Coupon pays 94 % for first 3 years, then 15% minus 6-month Libor thereafter.

1995

94

zero

74

L14,500bn bonds this week.

Dutch state-owned gas utility which also carries a triple-A credit rating, also launched a DM180m seven-year issue. The deal, laad managed hy J.P.Morgan, suffered from the launch of the much larger Deutsche Bank issne and a weak government hond market.

The bonds fell from an issue price of 102.20 to at and at 99.63 bid by late afternoon, just outside full fees of 2% per

Deutsche Bank JP Morgan GmbH Trinkaus & Burkhardt Trinkaus & Burkhardt

1%/1.775 Wood Gundy

178/114 Bca.Comm.italia

Philippines privatisation at halfway stage

THE Philippine programme to sell state companies and other assets has only reached just over half of its target after five years, and will try to finish dis-posing of the big items this year, Renter reports from Manila.

Philippine Airlines, Philippine National Bank which is already 30 per cent privatised, Manila Hotel and National Steel head the properties listed for public sale in 1991, the Committee on Privatisation

"Privatisation activities are presently focused on the sale of large and highly visible corporations," it said.

The committee said the pro gramme had generated 42bn pesos (\$1,6hn) in gross revenues from the sale of state assets since it was launched in early 1987.

The programme had sold 69 of the 122 listed government-owned and controlled corporations for 9hn pesos and 259 of the 399 government assets mostly financial claims on companies indehted to government banks - for 33bn pesos.

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140 175 195 235 14 4 5 160 44 8 12 9 115 135

900 73½ 100 121 15 33½ 44 950 40½ 72½ 94½ 36 55½ 65½

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LONDON MARKET STATISTICS

Fri Thu Wed Year Oct Oct Oct 390 25 24 23 (approx & SUB-SECTIONS Gross Div. Yield% (Act at (25%) Est. P/E Ratio (Net) Earnings Yleid% (Max.) Day's Change % | No. | Change | Max. | (Act at | Net) | to date | No. stocks per section 2 Building Materials (23) . 3 Contracting, Construction (30) ... 4 Electricals (11) 5 Electronics (25) . 8 Metals and Metal Forming (9) ... 21 CONSUMER GROUP (190).... 22 Arewers and Oistillers (22) 25 Food Manufacturing (19)... 29 Hotels and Lefsure (24) 30 Media (26) 31 Packaging, Paper & Printing (171... 34 Stores (331 35 Textiles 19).... 41 Business Services (12)... 42 Chemicals (21) 43 Conglomerates (11) 44 Transport (13) 45 Electricity (16) 46 Telephone Net 47 Water(10)..... 6.02 - 32.04 765.51 771.30 782.27 671.67 5.80 41.75 37.46 904.10 90.31 925.23 707.25 5.87 - 63.68 1415.08 1432.98 1446.45 1265.91 7.71 - 32.94 561.11 574.44 588.64 574.08 6.13 17.62 43.14 1104.93 1108.36 1116.41 864.50 4.41 - 13.08 476.07 474.92 476.03 342.88 5.20 23.54 24.74 876.97 872.76 880.72 915.43 59 500 SHARE INDEX (500). 61 FINANCIAL GROUP (91). +1.8 +1.9 +1.4 +0.1 +0.7 +1.9 4.53 1441.79 569.20 1105.62 479.18 66 Insurance (Composite) (6) . 67 Insurance (Brokers) (9)...... 68 Merchant Banks (7) 13.08 476.07 474.92 476.03 342.88 24.74 876.97 872.76 880.72 915.43 11.08 256.78 257.31 259.26 243.78 893.90 71 Investment Trusts (70) 99 ALL-SHARE INDEX (661) ... - 28.89 1221.93 1225.05 1230.04 1004.71 +0.6 3.52 - 37.18 1216.26 1221.71 1235.40 997.43 1233.69 +1.4 -4.91 Day's Day's High (a) Low (b) 0ct 0ct 0ct 0ct 25 24 23 22

FIX	ED I	NTE	REST	Г			AVERAGE GROSS REDEMPTION YIELDS	Mon Oct 28	Fri Oct 25	Year ago (approx.i
PRICE INDICES	Mon Oct 28	Day's change %		Accrued Interest		1 2 2	British Government Low 5 years Coupons 15 years	9.52	8.74 9.55 9.55	10.56 10.87 10.87
British Government 1 Up to 5 years (27) 2 5-15 years (28) 3 Over 15 years (8) 4 (tredeemables (6) 5 All stocks (69)	121.81 133.78 143.08 155.04	+0.22 +0.25 +0.23	121.73 133.48 142.72 154.68 132.14	1.51 2.42 -0.10	11.84 10.60 13.45	4 5 6 7 8 9	Medium 5 years. Coupons 15 years. (8%-103, %) 20 years. High 5 years. Coepoos 15 years. Credeemables 20 years.	9.80 9.67 9.62 10.00	9.84 9.70 9.65 10.04 9.79 9.71	11.54 11.30 11.21 11.64 11.52 11.47
Index-Linked 6 Up to 5 years (2) 7 Over 5 years (9) 8 All stocks (1.1) 9 Debs & Loans (61)	166.29 149.08 150.33	+0.02 +0.06 +0.05	166.26 149.00 150.25	0.28 0.70	3.16 3.83 3.81	11 12 13 14	Index-Linked Inflation rate 5% Inflation rate 5% Inflation rate 10% In		3.83 4.23 3.20 4.05 11.42 11.22 11.02	12.93

#Opening index 2520.4; 9 am 2532.3; 10 am 2539.1; 11 am 2548.1; Noon 2547.6; 1 pm 2551.2; 2 pm 2551.9; 2 30 pm 2552.0; 3 pm 2551.2; 4.10 pm 2558.2; (a) 4.30pm 0b) 8.30am i flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A list of constituent is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1.9HL. The FT-ACTUARIES SHARE INDICES SERVICE covers a range of electronic and paper-based products relating to these indices. These are available by subscription from FINSTAT, They House, 42-47 Minories, London EC3N 10Y. Tel: 071-702 0991.

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WEST YORKSHIRE

In will be of particular interest to the 130,000 Directors and Managers in the UK who read the FT. If you want to reach this

FT SURVEYS

First the £15m winning franchise bid, now £14m savings outlined

Tyne Tees TV £2.95m in the red

TYNE TEES Television, which retained its ITV franchise with a £15m hid, has outlined savings of at least £14m a year. partly arising from changes in the way that Channel 3 is regu-

It included these details in a circular posted yesterday to convene an extraordinary general meeting at which share-holders will be asked to approve the company's hid, made against the background of first half losses. It lost £2.95m pre-tax in the six months to June 30 and cut its

The circular contains a table. stated in 1993 prices, showing £10m of savings stamming from a combination of changes in payments to the Treasury, in the selling of Channel 4 air-time and in the way in which the cost of the network is shared out.

Additionally, it foresees a £4.2m saving in operating costs from measures, principally redundancies, carried out this

The interim pre-tax loss compared with a profit of £3.45m.

By Richard Gourlay

Shares in Yorkshire Television gained 12p to 166p yesterday as the company forecast its profit and dividend for the year to September 30.

The profit was estimated to be not less than £13m, compared with £18.4m, but the company expected to hold the final dividend at 8.7p for an unchanged total of 12p. The forecasts were contained in a circular convening an EGM for shareholders to authorise acceptance of tha Channel 3 award, which Yorkshire retained with a £37.7m bid.

£227,000 (£773,000).

The results were also affected by £2.4m of costs,

taken as an extraordinary

item, arising from the licence

renewal application. That included the costs of closing

the sales department and other

staff reductions which had

resulted in a saving of about

£700,0000 over three months. Staff costs were down at £6.75m (£7.49m). Other operat-

ing costs fell to £4.01m (£4.19m).

interim dividend 17 per cent lower at 5p. It intends to rec-

ommend a final dividend of

The company declared an

The company said a 14 per cent fall in advertising revenue was the main factor hehind the loss. At the same time, the company had had to continue paying the Exchequer levy, which at £1.13m accounted for

38 per cent of the loss. The loss per share was 18.5p (earnings of 20.9p). Turnover fell to £28m (£31.7m). Programme costs were up at \$13.8m (£10.4m). The company said this followed the transmission of two major drama series. adaptations of Catherine Cookson novels, during the early

Investment income, net of interest payable, was down at

for the year and is looking forward to a "significant recov-ery" in 1992, which would stem from the expected upturn in advertising revenue and controls over expenditure.

COMMENT

Tyne Tees' £15m hid looked hefty compared with its advertising revenue, so it is not sur-prising to find it making a determined effort in the circular to show the ways in which this hurden could be offset. Nevertheless, the feeling per-sists that Tyne Tees might, at some point in the future, decide not to go it alone. Fol-lowing its reclassification as a "amall" company, a bigger licence holder will be allowed to own it and Tyne Tees is particularly attractive as the biggest of the small ones. There is at least one possible interested party in the form of Yorkshire Television, with which it has amicable relations and which sits on 19 per cent of its shares. An enthusiastic broker's note sent the shares 8p higher to close at 259p yes-terday.

Turriff profits collapse as recession hits

TURRIFF CORPORATION, the troubled Midlands conglomerate, yesterday announced a collapse in interim profits as its core plant hire and construction businesses were hit hy Pre-tax interim profits for

the six months to June fell from £1.65m to £44,000 on sales down 25 per cent at £66.5m. Earnings per share fell from 14.7p to 0.5p and the company has passed its interim divi-

The results came after the market had closed with Tur-

Charnos loss

tops £1m at

halfway stage

Charnos, the maker of tights,

stockings and lingerie, showed

an increased seasonal first half

But the directors had no rea-

son to expect that the 1991 full year result would compare

unfavourably with the £2m

In the opening period turn-over came to £19.8m (£18.1m) and the loss to £1.03m

(£984,000). After a tax charge

losses per share worked through at 34.97p (32.59p).

Guildhall Property

In the first half of 1991

Guildhall Property lifted Its pre-tax profit from £796,000 to

£974,000, although the market

June 30 came to £1.7m

(£1.27m). Earnings per share

Bolton Group, the property owner and dealer, made a sig-nificant improvement to cut its

loss in the second half from

£497,000 to £250,000 for the year

Turnover surged to £1.48m (£556,000). Losses per share

Group gears up for growth

were halved to 2.73p (5.43p).

Turnover In the period to

rises to £974,000

remained difficult

were 9.8p (8.5p).

Bolton Group

ended April 30 1991.

profit of the previous year.

riff's shares unchanged at 25p. By the end of September the company had reduced its debt to £7.3m, from £9m in April. Interest over the reporting period fell from £746,000 to £287,000, but only after £349,000 had been charged against closure provisions created at the end of 1990 in connection with

housebuilding in the south-east

of England. Trading profit for the period fell from £2.39m to £331,000 after exceptional redundancy costs of £190,000,
Mr Astley Whittall, the chairman, said that the group enjoyed tha support of its bankers. It was dependent in the short term on bank facilitles, which were heing reviewed on a daily basis, and it was looking at ways to increase its capital base.

The group made a £1.95m extraordinary charge covering refinancing costs, after the group requested additional bank facilities last year, and provisions arising from the write-down of developments to Mr Malcolm Parker, the

finance director, said the com-pany was increasingly focusing on its core construction and plant hire husinesses. At the end of 1990 the group

had withdrawn from bousing development, was now out of all property development and only had to realise joint-ven-

ture investments.

Mr Whittall said the group had reduced its involvement in and was continuing to withdraw from residential develop-ment in the south-east of

Berry Birch returns to dividend list

CONTINUING progress at Berry Birch & Noble in the half year ended July 31 has justified a return to interim divi-

Holders will receive 1p. From turnover of £2.7m (£2.61m), this Independent financial adviser and pension consultant pushed up its pre-tax profit by 30 per cent to £368,000 (£283,000).

A boost came from net inter-

TODAY

FUTURE DATES

Berry Birch Blacks Lelaure Cook (William) .

Tyne Tees TV

Engen and Sappi rights issues to fund expansions

Development continues at Oryx and impiats

Malbak acquires Fedfood and S A Druggists

Resourceful management benefits performance

- Earnings decline limited to 5%

Dividends increased by 7.5%

Net assets rise 7% to R17.3 billion

MS & A acquisition to benefit Samancor and Columbus

BOARD MEETINGS

DIVIDENDS ANNOUNCED

Date of

Jan B

Dec B

Jan 2 Jan 2

Oividends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue. 1On capital increased by rights and/or acquisition issues. SUSM stock. PTotal for year forecast at 14.5p.

3.95 1.5 0.1

Oct. 30 Oct. 31 Dec. 3 Nov. 7 Oct. 31

Current

5†

est receivable at £86,000 (£5,000). fee income and attracted a sig-Rarnings rose 1p to 3.8p.
The last interim dividend was 1.5p, and the last payment was made three years ago. nificant number of new clients.
Insurance broking had faced the greatest challenge, since

Mr Derek Berry, chairman, said the demand for personal financial counselling continued to increase

Despite adverse conditions. the mortgage division per-

Total last

15

5 0.1

tor

5.75

4.2 -#

some clients had been reluctant to increase premiums and had sought to reduce cover to Howevar, the schemes and personal insurances section remained buoyant, the chair-

Virani gives pledge at Control **Securities**

SHAREHOLDERS in Control Securities were assured yesterday that its bankers were standing by the property and leisure group, in spite of a Serious Frand Office investigation into the company's links with the collapsed Bank of Credit and Commerce International

Mr Nazundin Virani, chairman and chief executive of Control, told a meeting of 300 shareholders that he was taking all steps necessary to min-imise damage to the company and ensure that it continued to trade on a normal basis.

Asked why Control had used BCCI as a banker, Mr Virani said it was well known as a banker and was a major shareholder and tenant of Control when he took over.

Mr Virani, who runs the group with his two brothers, Alnashir and Znlfikar, repeated that neither he nor any of his brothers had been involved in any wrongdoing.

Control's shares have been suspended at 16 %p since October 17, the day the SFO launched a dawn raid on the group's headquarters. The SFO is believed to he examining whether there is evidence of bogus transactions involving BCCI and companies within the Virani empire.

One shareholder suggested the chairman would welcome the shars suspension being maintained at present in case the price nosedived "unrelated to the net asset value of the

Mr Virani said, however, that he would "sincerely like to get the stock relisted". He would take the edvice of the company's stockbrokers, UBS Phillips and Drew, about tim-

The chairman said the company was currently operating at a profit, in spite of the slowdown in property trading. The interim results to September 30 would he announced in early November, as they were last year.

Mr Virani said that over the next three years he would turn Control into more of a leisure company, but a property busi-ness would be retained.

The group, which owns more than 100 properties, 23 hotels and 770 public houses, was started six years ago by the Virani brothers, who were expelled from Uganda in 1972.

Change to cheaper suits pushes Moss Bros down to £102,000

By John Thornhill

INTERIM pre-tax profits at Moss Bros, the clothing outfitter, were almost wiped out as a result of "extraordinarily difficult" trading conditions.

They slumped from £1.1m to £102,000 in the six months to July 27, and there would have been a trading loss had it not been for an undisclosed contri-hution from receivable interest. Sales slipped from £24.98m

The group, which accounts for one out of every 20 men's suits sold in the UK, said many of its customers were deferring purchases during the recession or looking for cheaper items.
"Men have traded down.

Instead of huying a suit at £250 they are now bnying a suit at £199. The average selling price of our suits has dropped about 10 per cent," said Mr Rowland Gee, managing direc-

The number of suits sold through its Moss Bros, Cecil Gee, Suit Company, and Savoy Tailors Guild ontlets increased by 8 per cent during the period. But margins were eroded by the lower average selling price, rising costs, and the impact of VAT, which sapped more than £400,000 from the bottom line.

"Menswear has always been the first sector to catch it in the recession. Central statistics suggest that menswear has been running at 12 per cent down in volume terms. Our voiume decline was 51/2 per cent like-for-like so we are doing better than the national



Rowland Gee: doing better than the national experience

experience," Mr Gee suggested The hiring business recorded stable demand for its wedding suits although the corporate entertainment markat was

badly hit. It has been decided to hold the interim dividend at 1.5p even though that means dipping into reserves. The final would depend on conditions in the second half and tha prospects for next year. Earnings per share dropped

sharply from 4.32p to 0.41p.

Mr Gee predicted the group
would be in a strong position
to recover when trading condito recover when trading condi-tions picked up because so many of its competitors had collapsed. "Something like 2,000 menswear shops have closed in the past two years and 400 in the past few months," Mr Gee said. But he added: "To date we

have felt no noticeable increase in demand."

Losses continue at Regal Hotel

hotels, the Scotch Corner Hotel

By Michlyo Nakamoto

LOSSES continued to snowball at Regal Hotel Group, the financially stretched hotelier, which is putting its primary trading subsidiary into liquida-

Severe financial difficulties have led Regal's directors to the decision to place RHL (Realisations), its trading subsidiarly which until recently was called Regal Hotels Lim-

ited, into liquidation.

Members and creditors meetings have been convened for

Last year's results were announced for the first time yesterday and the accounts are qualified by the group's audi-Two of Regal's five major and the Beacons Hotel in Glasgow, have already been placed In receivership, while the remaining three hotels, the eofric Hotel In Coventry, the Cumbrian Hotel in Carlisle and the Alexandra Hotel in Hove, are being acquired by Bramhope, a trading subsidiary which was formed by the group earlier this month, for pproximately £9m. New management is, in

effect, being brought in by con-tracting out the management of these hotels to a company owned and operated by Sir David Roche and Mr Nicholas

Regal, which was the subject of a reverse takeover by Rivoli Cinemas two years ago, reported an interim pre-tax loss of £2.18m (£1.75m) in the first half to July 1. Turnover fell to £2.29m (£2.69m) and the loss per ordinary share was 20.43p (16.50p). The interest charge rose to £1.49m (£983,000).

The first half deficit follows a loss before tax of £11.74m in the year to December 31 1990, up from £1.19m from April 6 to December 31, 1989 after a change in the year end.

Interest costs last year surged to £2.79m (£790,000). Turnover in 1990 was at £5.34m (£2.95m) and loss per share was 109.99p (11.35p loss). Four directors have left the group in the past year.

W&M has 38.1% of Invergordon

subsidiary of American Brands, the US tohacco group, yesterday announced that it now owned or had received acceptances in respect of 48,522,266 shares in invergordon, equivalent to 38.1 per

The fight for control of Invergordon began in August this year when Whyte & Mackay launched a £286m hostile bid for the Scotch whisky group.

Invergordon has fiercely resisted the bid. The battle intensified earlier this month when Whyte & Mackay increased its cash offer

by £64m to £350m. The offer closes on October

James Millar, chairman of Invergordon

New Throgmorton asset value down

Over the six months ended September 30, New Throg-morton Trust (1983) saw its fully diluted net asset value per capital share drop from 160.1p to 153.5p. A year earlier it etood at 115.4p.

Gross income in the period came to £3.48m (£3.26m) and earnings per share worked through at 4.48p (4.36p). The trust has switched to

quarterly dividends and a second Interim of 1.5p makes 3p to

New Frontiers Tst spreads coverage During the year ended Septem-

ber 30, New Frontiers Development Trust continued to invest in emerging and developing economies, and is now seeking to realise its North American portfolio which represents only 6.4 per cent of total Invest-

Excluding UK government securities, the portfolio is 79 per cent (58 per cent) invested

in those countries. For the first time investment was made in Argentina, Venezuela, Greece, Poland, Portugal and South Africa, while holdings continued to be built up in Mexico, Chile and Turkey. Since then the trust has

invested directly in Brazil, and received approval for similar action in Taiwan.

Net asset value at the year-end stood at 62.8p (61.6p), after writing down the value of unquoted investments of 8.6p per share.

In the year total income fell from £8.76m to £4.84m, and earnings per share dropped to 0.63p (1.27p). The dividend is again 0.25p, but last time there also a special 0.75p.

British Assets Trust asset value ahead

Net asset value per share at British Assets Trust stood at 94.72p on September 30 against 74.78p a year earlier. Net revenue fell slightly,

from £16.2m to £16m, and earnings per share worked through at 4.11p (4.17p). A final quar-terly dividend of 1.04p (1p) is proposed bringing the total for the year to 4.04p (3.85p).

Total income amounted to £33.2m (£33.7m) with dividend income from subsidiaries at

£11.3m (£11.1m).
• Invastors Capital Trust, which is 67.5 per cent owned by British Assets Trust, had a net asset value of 116.7p per share at September 30 compared with 91.3p a year earlier. Net revenue for the year rose

slightly, from £12.3m to £12.7m. with earnings per share working through at 6.12p (4.95p). The directors are recommend ing a final quarterly dividend of 1.275p (1.25p) for a total of 5.05p (4.85p).

Vinten placing and US acquisition

Vinten Group, the broadcast, video and photographic equip-

ENTE NAZIONALE PER L'ENERGIA ELETTRICA LIT 500,000,000,000 FLOATING RATE NOTES DUE 2000

In accordance with the provisions of the Notes, notice is bereby given

Interest period: 28th October 1991 to 28th April 1992 Interest payment date: 28th April, 1992 Interest rate: 11.1875 % per stinum

Coopen amounts: LIT 284,349 per Note of LIT 5,000,000

LTT 2,843,490 per Note of LTT 50,000,000 BANQUE INTERNATIONALE A LUXEMBOURG Societé Anthymu ACENT BANK

ment and lighting company, is to purchase Bexel, a US video based in Daventry.
Costs of the restructuring concern, for 1.53m shares valwill be shown as an extraordi

ted post completion cash pay-The vendor's shares are being placed with institutional investors at 265p apiece. Vinten is also placing additional shares at the same price to

ued at \$6.9m (£4.1m) and expec-

raise a further £4.6m. California-hased Bexel, which provides professional video equipment to US television network companies, made

a pre-tax profit of \$833,855 (\$531,312) in the year to June 30 on turnover of \$7.9m (\$6.1m). Net assets were \$2.34m (\$1.3m). The vendor has subsequently injected \$2.3m cash into Bexel which has been used to repay the majority of the company's

Peek reduces navigation activity

Peek, the traffic field data systems company, is reducing the scale of activity at its navi-gation subsidiary, Navstar,

net assets were about £2m at September 30 1991. City of Oxford net asset value higher

nary item in the 1991 accounts.

The book value of Navstar's

Net asset value per share of City of Oxford Investment Trust at September 30 amounted to 37.9p compared with 30.6p a year earlier.

Earnings were 2.83p (2.21p).

A second Interim dividend of 1.2p makes 2.4p to date.

Geared Income In the half year ended Septem-

97.55p.

ber 30 1991 Geared Income Investment Trnst produced total revenue of £1.2m and earnings per share of 3.62p. -A second interim dividend of

1.75p is declared. On Saptember 30 the net

asset value per share stood at

HUNTER

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12 MONTHS TO 31 AUGUST 1990 1991 (audited) (audited) change Attributable income 1,479 (5) ~R million 1.405 (5)125.8 Earnings per share - cents 119.5 7.5 40.0 Dividends per share -cents 17,320 16,176 Net assets – A million Net assets per share -cents 7 1,473 1,375 -at 31 August 1,485 -at 23 October 1991

FINAL DIVIDEND

A final dividend of 28 cents (1990 - 26 cents) per ordinary registered on 8 November 1991. The register of members

A profit announcement giving more detailed information will be mailed to shareholders. Copies may also be obtained from the London Office: 30 Ely Pizce, London EC1N 6UA.

D L Keys T L de Beer 6 Hollard Street

share will be paid on 29 November 1991 to shareholders will be closed from 11 November to 22 November 1991. Currency conversion - 18 November 1991.

On behalf of the board

Johannesburg

29 October 1991

Gencor Limited (Incorporated in the Republic of South Africa) Registration No. 01/01232/06 General Mining Building Johanneeburg 2001 PO Box 61820

Marshalltown, 2107

UK COMPANY NEWS

Wm Cook hits at steel subsidies

By Richard Gourtay

Wilder Wilder

THE THE PARTY OF

egal Hotel

and Oxide

MR ANDREW Cook, chairman of the Sheffield-based foundry group William Cook, yesterday attacked state subsidies for European steel makers and criticised the government for not doing more to fight the UK

industry's battles in Brussels. He made this statement after announcing a fall of 30 per cent to £4.05m in interim pre-tax

Mr Cook said subsidised European competition, which had been made worse by the ending of the cold war, meant the industry faced a gloomy immediate future. "Some European producers

are penetrating the UK market at prices below my costs and below their costs and are mak-ing huge losses," Mr Cook said. The warning comes sbortly after ASW Holdings, the Cardiff-based steel and wire group, said that continental European steel prices were not "sustainable unless supported by state aid or subsidy".

In July, British Steel also added its weight to the argument with Brussels. Sir Robert Scholey, the British Steel chairman, complained to the European Commission about Credit Lyonnais' proposal to take a 10 per cent stake in Usi-nor-Sacilor, both of which are French state-owned enter-

British Steel's complaint was supported by a letter to the Commission from Mr Peter Lilley, the Trade Secretary, and may have helped prompt the Commission into sponsoring an investigation of the deal. Mr Cook says the DTI makes

Davenport

Knitwear up

A cut in the operating loss

helped Davenport Knitwear to increase pre-tax profit by £10,000 to £214,000 in the first

The company, which mann-factures knitted fabrics and

garments, reduced its trading loss to £35,000 (£59,000) as turn-

over showed a small improve-

ment to £3.33m (£3.16m).

Investment income contributed

£308,000 (£320,000). Earnings per share were 8.18p (7.66p).

For the whole of 1990 the

group made a pre-tax profit of £944,000, with the trading bal-

ance contributing £238,000.

by £10,000

half of 1991.

general protests about suspected foul play and suspected hidden subsidies but has shied away from specific assistance for smaller producers, like William Cook.

The company announced a fall in pre-tax profits for the six months to September from £5.80m to £4.05m on sales 20 per cent lower at £56.81m. Earnings fell from 20.5p to 12.96p but the interim dividend is held at 5p.

Cook is currently keeping Brussels lawyers busy on four of its complaints to the Commission, one of which it has now taken to the European Court

This case involves PYRSA (Piezas y Rodejas), a Spanish foundry where the government holds a 5 per cent stake but has provided half the capital. Mr Cook says that although the Commission discovered evidence of state subsidy, it "washed its hands of the matter and did not seek repayment to the Spanish government of the alleged aid.

Cook has taken the case to the European Court, seeking a making that the Cammission

ruling that the Commission was guilty of dereliction of duty in allowing the subsidies in the first place.

Another Cook crusade has

led to anti-dumping charges against Voest-Alpine of Austria. He has also made a similar complaint against South African manganese steel makers, claiming that they receive a subsidy for tooling up on many export orders which is equivalent to a price advantage of up to 20 per cent.



UK steelmakers: help needed for a brighter future

steel makers is looming from what was East Germany. Guarantees of commercial bank loans by the Treuhand, the state body responsible for selling off East German state-

The newest threat to UK tetel makers is looming from what was East Germany.

Guarantees of commercial ank loans by the Treuhand, below cost in the UK market, Mr Cook has complained to the

Powerscreen buys main rival

By Peggy Hollinger

POWERSCREEN International, the Northern Ireland based maker of screening and crush-ing equipment, is buying its main competitor, Finlay Engi-neering, for cash and shares

worth £4.4m. The acquisition is Powerscreen's second in four months and takes the group into the Australian and Far Eastern markets for the first time. In July, Powerscreen paid £3.2m cash for Matboro, which manufactures telescopic han-

dling equipment - a type of forklift truck. Mr Shay McKeown, chief £12m. Mr McKeown said he executive, said the acquisition expected Powerscreen's mar-

of Finlay, which makes hard rock crushers and washing and waste reclaiming equipment, would enhance group earnings. "This underpins the distribu-tion part of Powerscreen's

business and removes a large degree of competition," he said. Mr McKeown added that Finlay's hard rock quarrying expertise would reduce Power-

screen's research and develop-In the year to December 31. Finlay reported pre-tax profits of £536,133 on turnover of

keting strangth to raise Finlay's contribution next year to at least £750,000. Powerscreen, which reports its interim results next Tues-

day, is expected to unveil pretax profits of about £10m, compared with £9m last year.
It is paying £1.2m cash and issuing 1.5m new shares, which will not be eligible for the forthcoming interim dividend. Powerscreen shares closed

down 2p yesterday at 213p.
Powerscreen, which in recent years has pursued a pollcy of nil gearing, will make the cash payment from exist-ing balances.

Branson to sell Voyager stake to fund growth

By Paul Betts

MR RICHARD Branson is planning to sell a 20 to 25 per cent staka in his Voyager Travel holding company, which controls Virgin Atlantic Airways, to raise about £50m to finance the expansion of his long-distance airline.

Mr Branson said yesterday he had so far not approached any potential investors, but confirmed that his group had appointed Salomon Brothers, the US investment bank, to organise the sale of the stake.

"Although the company does not need ontside funding to run at its present level, we felt it was a good time to consider the sale of a minority stake to help finance our expansion

into new routes," he said.

Mr Branson added that he had decided "some time ago" had decided "some time ago" to seek more equity funding in the holding company, which also controls Virgin Holidays, Virgin Cargo, other avlation services and print distribution. The Japanese Seibu Saison group already has a 10 per cent interest in Voyager.

Mr Branson planned to expand his airline to serve "12 long-distance business cities."

long-distance business cities around the world" with a fleet of between 16 and 18 large capacity sircraft. The company currently flies eight Boeing 747s. He was considering acquiring more 747s but was also thinking of ordering Boe-ing's new 777 twin-engine

wide-body airliner.
The company's short-term plans were to start services next year to Johannesburg, San Francisco and Washington DC. It was also seeking additional landing and take-off slots at Tokyo to enable it to operate a service to Japan.

The UK Civil Aviation Anthority was dne to bold hearings next month on Virgin's application for additional slots at Tokyo, which were being fiercely opposed by Brit-

ish Airways.
Virgin Atlantic, which is expected to show sales of etween £300m and £350m this year, is also challenging Brit-isb Airways at London's Heathrow airport following the UK government's decision to open Heathrow to more airline competition.

Blacks Leisure beats recession with 21% advance to £2.2m

By Peggy Hollinger

STRONG sales of fashion footwear carried Blacks Leisure Group, the camping goods and sportswear retailer, to interim pre-tax profits 21 per cent higher at £2.2m, in spite of

a tough trading environment.

Mr Simon Bentley, chairman
and chief executive, said the results had been held back by the final £1.7m payment for esside Sports, acquired in 1987. Rarnings per share were also depressed by the £4.7m 24or-5 rights issue in June, rising just 0.02p to 6.41p.

Mr Bentley said that, although be was pleased with the results, the severe downturn in retailing meant a cau-tious approach should be adopted to the second half.

He stressed the importance of winter trading to the retailing division. "Christmas is

however, that the group was confident of a satisfactory performance for the full year. Turnover for the 26 weeks to

very important and difficult to

anticipate," he said. He added,

August 31 grew 15 per cent from £29.4m to £33.85m.
In sports distribution Fila footwear was the star performer, said Mr Bentley. The division had performed "tre-

mendously well", with profits up by 44 per cent to £2.3m. Blacks has the distribution rights to Fila and LA Gear sportswear in the UK. The sports and outdoor

retailing business was hardest hit, with profits down 31 per cent to £1.1m. Bearing the brunt of VAT increases had put pressure on margins. Nev-ertheless, Blacks had opened six new outlets, bringing the

total to 66. Three more are planned this year. Capital expenditure would

be about £2m for 1991, with heavy emphasis on increasing warehousing space.
The fashion and textiles divi-

sion - which includes Miss Sam, the ladieswear manufac-turer, and S Eker, the cloth finisher - turned in flat profits of £100,000.

S Eker, which reported losses of £299,000 for the whole of last year, was now operating profitably. Blacks aimed to expand Miss Sam'a exporting capabilities in the near future, Mr Bentley said.

The board recommended a 10 per cent increase in the divi-dend to 1.1p. Shares, which have risen steadily in the past year from 42p, closed 6p up yesterday at 109p.

Losses rise at Noble Raredon

By Andrew Bolger

NOBLE RAREDON, the holiday and photographic com-pany which asked for its shares to be suspended a year ago in the wake of the collapse of Polly Peck International, yesterday reported bigher interim losses.

The company is controlled by Mrs Bilge Nevzat, younger sister of Mr Asil Nadir, chairman of Polly Peck. The shares were suspended at 26p after two of its banks reduced or

withdrew banking facilities fol-lowing Polly Peck's demise. Mrs Nevzat's company increased pre-tax losses from £970,000 to £1.57m in the six months to April 30, in spite of a rise in turnover from £4.17m

to £5.19m, and is passing the interim dividend (0.1p).

In February the company said it planned to sell Elite Optics, Its UK overhead projector business, in an effort to avoid the fate of Polly Peck. However, it yesterday admitted that strenuous efforts to make disposals and reduce financial constraints had not yet been

concluded. The company blamed its losses on tha effect of the Gulf war on tourism to Turkey and northern Cyprus. It had continrate of loss in the second half, but hoped to return to a satisfactory level of profitability

Sunleigh sells subsidiary as losses rise

By Michlyo Nakamoto

THE RESTRUCTURING of Sunleigh from a diversified industrial and leisure products group to one more focused on leisure is continuing with the sale of its electrical terminator

and connector subsidiary Sunleigh Electrical Developments. SED is being sold for a maximum cash consideration of £1.62m, of which £1.27m is being paid immediately.

At the year end, Sunleigh - with debts of £4.5m - was in danger of exceeding its £4.5m banking facilities. It has since reduced debt to about £1.7m with the proceeds of a £3.8m placing and rights Issue

launched in March. The proceeds of the disposal will now eliminate the group's borrowings and leave it in a

cash positive position. Mr Sandy Saunders, the company doctor whose services were enlisted almost exactly a year ago to turn the struggling group round, said Sunleigh could now proceed with acquisitions in consumer product

Sunleigh is also taking measures to tighten internal financial controls, as it reported an increased pre-tax loss at the interim of £1.34m compared with a loss of £191,000.

The taxable figure for the six months to June 30 came on turnover of £5.34m (£11.12m) and a trading profit of £175,000 (£1.07m). Business in the first half was hit by the lack of Japanese and American tourists due to the Gulf War, Mr Saun-

ders said. Faulty components in Powa Kaddy golf caddles were another major cause of lower turnover. This failure led to exceptional costs of £1.02m

(£853,000). There is no interim dividend. The group expects to see a small results improvement in the second half

THE FREN



he CAC 40 index option (PX1") kept its first place obove oil other European ndex options in terms iums traded: mor than FF 13 billion of remium exchanged during 1991 (13 063 069 000 to be precise).

So if you are an international investor-institutional or otherwise now is the time to make your move. And with the launch of o long option on the CAC 40 index (PXL*) you now have new ities to bet on Paris We guess Paris is eoon going to be your fovourile

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29th October, 1991

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COMMODITIES AND AGRICULTURE

Alberta to

hold public

hearings on

THE ALBERTA government plans to hold public hearings

on two competing proposals to huild a natural gas pipeline to California in the hope that one of the groups will be persuaded to back away from its plan.

Mr Rick Orman, the prov-ince's energy minister, said the Alberta Energy Resources Con-

servation Board will not make

any epecific ruling on the Pacific Gas Transmission

(PGT) and Altamont projects, whose members include some of North America's leading

ntilities and gas producers and

But Mr Orman said that the

hearings would facilitate "a market-hased" decision. "To date, we have had a beauty

contest between two projects," he said. "What we need is a mechanism where people know what the facts are, not what the dreams are."

Alberta is concerned that a

go-ahead for both projects will further weaken gas producers' bargaining power in the key west coast market, and dent its

royalty income from the natu-

ral gas industry.

Producers are already being

squeezed by over-supply, and there is little hope of the mar-ket being in sellers' favour when the projects come on

stream in late 1993. Authorities

in California, in particular, have made no secret of playing

producers off against each

other to secure the best prices.
PGT, a subsidiary of the San
Francisco-based utility Pacific

Gas & Electric Co. is proposing

a US\$1.5bn expansion of its

existing 1,200 km pipeline through British Columbia and

then southward through Wash-

ington and Oregon. The PGT pipe would carry 755m cubic feet of gas a day to California and another 148m cubic feet to other parts of the Pacific North West

The second proposal is spon-

sored by Altamont Gas Trans-mission Co of Houston, whose

sharebolders are Tenneco Gas, Amoco Canada Petroleum and

Montana Power.
Altamont is planning a US\$573m pipeline with a capacity of 719m cu ft a day. It

would follow a 990km route

through Montana to a large gas distribution junction in Wyom-

ing from where gas would be

pumped to southern Califrona

The fate of each project is likely to depend on its ability to find outside financing. Both

groups hope to persuade lend-ers that they have signed ship-

ping cointracts for their full

capacity. But some of the con-tracts appear to be more water-

tight than others.

€/tonne

€/tonn

through an existing pipeline.

pipeline

proposals

By Bernard Simon

in Toronto

Oil prices slip as winter prospects disturb market

By Deborah Hargreaves

OIL PRICES slipped yesterday. the market remaining unset-tled about the outlook for winter weather and possible disruption in supplies of Soviet

A husy market in London pushed the price of North Sea Brent crude oil for December delivery down by 50 cents a barrel to \$21.55 a barrel yesterday. The move came only a fortnight after the market hit a post Gulf war high with prices a dollar higher.

"This was just a hiccough, the worst is yet to come," said Mr Peter Gignoux, director of international energy at Lehman Brothers in London. Many merket observers believe traders have pushed crude prices too high in antici-

pation of supply problems in the next three months. If the winter is not abnormally cold. or gas oil deliveries from the Soviet Union continue without disruption, the market could be set for a fall of several dol-

Mr Peter Bogin at Cambridge Energy Research Associates, the consulting group in Paris, believes that prices will drop in the next few weeks unless there is an unexpected crisis. By the end of November, normal seasonal weather should spark some firming in price to a level for Brent of \$22.75 to

Although prices have slipped in the last couple of days, out-put from the Organisation of Petroleum Exporting Countries

continues without cuts. Opec is producing 23.9m barrels a day (b/d). according to CERA, owing to a slow rise in Kuwaiti production which is now at 300,000 to 350,000 b/d. In the US, Purvin & Gertz,

the US, Purvin & Gerz, the US market analysis group, believes that Opec is taking an optimistic view of the fourth quarter and high output will lead to some companies building stocks during the period.

This is nusual for the final quarter of the year when com-panies normally draw on

stored oil.

Mr Ken Miller, senior consultant et Purvin & Gertz, says this could mean weak prices early next year and in the sec-

Impala Platinum dispute grows and hits all group's operations

By Philip Gawith in Johannesburg

THE labour unrest which has plagued Impala Platinum's activities in Bophutatswana since July worsened yesterday with production at all the group's operations affected.

There was no production at the Wildebeestfontein North mine, which management closed last week, nor at Bafok-eng North. Production at the Wildebeestfontein South and Bafokeng South mines, and the mineral processing plant, has been affected by high levels of

Genmin, Impala's parent grouping, said several build-ings and vehicles had been set alight early yesterday and the general manager of Bafokeng South had been assaulted. The

By Bernard Simon in Toronto

A LABOUR dispute has cut

production by about 25 per cent at the Highland Valley copper mine in British Golum-

bia, and a full work stoppage is

Talks on a new labour con-

tract with representatives of the mine's 1,150 workers broke

An official of Rio Algom,

which has a 33 per cent stake in the mine, said yesterday

that "we're fairly close to a set-

tlement, hut we're having a problem getting the union to endorse the offer to its mem-

The mine's mill normally

has a throughput of 136,000

possible later this week.

Production cut at

statement said there was widespread intimidation among the

Genmin said the latest incidents were probably linked to the dismissal of 76 workers over the weekend following

disciplinary hearings. The hearings were related to their conduct during a sit-in at Wildebeestfontein North earlier this month when supervisory personnel were prevented from leaving underground

Impala's problems centre around the fact that the Sonth African based National Union of Mineworkers (NUM), to whom ahout 60 per cent of Impala's workers belong, is not allowed to organise in the nom-

inally independent homeland of Bophutatswana. Last week Mr Michael McMahon, managing director of Impala, said the Wildebeestfontein North mine would remain closed until agreement could he reached with worker representatives on what constituted "normal

working practices". He acknowledged that Impala had bought platinum on the futures market to ensure that it could meet its contractual commitments when the current disruptions worked their way through the production process to cause shortages. Impala is the world's second largest plati-num producer, with annual output of about 1.1m ounces.

Aur seeks to develop Louvicourt

By Robert Gibbens

mining and stripping operations, and the mill is drawing on stockpiled ore. Management has offered to make a further concession on the key issues of wages, pen-

Highland Valley

tonnes of ore a day. The work slowdown has affected mainly

only on condition that the United Steelworkers of America's hargaining committee recommends the new contract to its members. Workers earlier voted by an

overwhelming majority for strike action. Uoder British Columbia law, notice of 72 hours is required for a strike or

AUR Resources, a small Quebec mining company backed by two big resource groups, is negotiating finance to develop the Louvicourt copper-zinc-gold deposit in the north west et a cost of nearly

C\$400m. Aur has been working on the deposit, near Val d'Or in north west Quehec, for nearly ten

Its president, James Gill, said the full feasibility study just received indicated the new mine would generate revenues of C\$2hn over a 14-year life, based on present reserves.

COFFEE - London FOX

Close Previous High/Low

748 740 788 780

530 828 582 544 560 553

747

966

Turnover: 8203 (3512) lots of 10 tonnes ICCO Indicator prices (SDRs per tonne price for Oct. 25 933.87 (339.38) 10 day for Oct. 28 942.77 (948.15)

537 565 584

Close Previous High/Low

Refined arguments go to Brussels

Growers hope the UK will take a tough line on sugar beet quotas

S ngar heet has evoked mixed emotions among farmers since it was introduced to the UK about 80 years ago. From the start the beet was a reliable earner among a host of volatile crops and prices, but it involved the hardest work in the worst weather conditions and har-vesting it through the winter caused all kinds of damage to

the structure of the soil.

Today, much of the drudgery has heen eliminated by mechanisation but the system of quotas under which it is grown, and which continues to make sugar beet an attractive financial proposition, gives rise to some dissatisfaction at farm and national level.

On the farm, the main part of the problem is really to do with the weather. Three dry summers in succession has meant that some growers, especially on light, sandy land, have grown smaller crops than usual and failed to fulfil their

mith the monopoly buyer, British Sugar, states that if they are unable to produce the tonnage of sugar stated on the document their entitlement for future years may be reduced. Moreover, the calculation is based on what has been produced in the best two of the

previous three years. The three-year drought has caught some farmers ont. They could not believe that the shortage of rainfall would go on for three seasons and did not plant extra hectares of sugar beet to allow for the pos-sibility.

In addition, potential short-ages of domestic and industrial water supplies caused the National Rivers Authority to halt crop irrigation in some areas, thereby inhibiting the farmers' ability to maximise yields and achieve quota ton-nage, which the growers in question claim they would have done.

Needless to say, this minority of disadvantaged growers claim theirs is a special case and that they should be

FARMER'S VIEWPOINT side to the story. For within the EC the UK sngar beet

By Devid Richardson and allowed to retain their full

The National Farmers Union, which has been drawn into the situation against its will appears to be sitting on the fence. After all, it has many members who would like more sugar quota if there were ever the possibility of a redistribution, so the union may well take the view that there would be little mileage in fighting battles for people who have manifestly failed to comply with their contracts.

British Sngar seems even less likely to want to agree to vary the terms of its contracts. It is in the company's interests have sugar beet grown hy the best farmers on the best soils. That way, it can keep down the prices it pays to farmers without too many of them claiming to be inade-quately rewarded.

The company says it has too much sugar beet contracted to it in any case and takes every opportunity, such as the change of ownership of a farm, to chop-off a chunk of quota from the in-goer It seems highly probable,

therefore, that growers who have failed to reach their quotas will have to accept their punishment and put it down to the beginning of the green-house effect or something like it. Indeed, some insiders take the view that if this is the start of a significant change in the climate, it may be that farmers who can produce economic yields only with the addition of artificially applied water should not be attempting to grow sugar beet.

industry is uniquely disadvan-taged and this, too, is because of the system of quotas. Each EG member state has a

gross sugar quota entitlement to distribute among its farmers. This consists of a basic, so-called A quota, which is intended to cover annual usage, together with an additional and smaller B quota for strategic reserve and to guard against a shortfall in the event of unfavourable weather.

All A and B sugar has its price guaranteed by the EG, the B at 37% per cent less than

the A. Any excess production above A and B is designated C sugar and must be exported on to world markets at much lower world prices without guarantees or export subsidies. In practice, most of the B sugar, which across the EC amounts to about 2m tonnes annually, is also exported, its lower price helping to finance the operation. Indeed, this subsidised trade is one of the subjects of dumping accusations by GATT negotiators and others seeking to liberalise world

The UK beet industry, however, has a total A and B sugar quota of 1.14m tonnes which amounts to just 49 per cent of domestic consumption. Moreover, while contributing nothing to the exportable surplus of B sugar, this country, under the terms of the quota arrange-ments, is forced to co-fund

Worst offenders in order of importance are France, Germany, Belgium, Holland and Denmark. Indeed, only Portugal and the UK within the EC are deficit sugar producers.

There is a historical reason for this situation in the UK.

When Britain joined the EC in 1973, the accession agreement included the rights of Gom-monwealth countries to continue to supply raw cane sugar to the refiners in this country. These rights are still observed and account for much of 51 per cent of the sugar consumed in Britain each year not produced However, there is another from heet. There has never

been any attempt by the UK sugar beet industry to interfere with these arrangements.

The UK industry does, however, object to the way EC quota is allocated. Essentially, this appears to be done on the hasis of past production instead of previous consumption. In 1991, for last and the tion. In 1981, for instance, the UK sugar quota was cut by 13.7 per cent because it had failed. because of drought, to fulfil its

ducta during the late 1970s.

With negotiations imminent for a further agreement to come into force on July 1, 1993, it seems inevitable that the UK will he hidding for a bigger national quota. There are solid reasons why it should he granted. granted.

Because of its structure and single company management, the UK processing industry claims to be the most efficient in Europe. Similarly, the large average size of farms in the eastern counties and the West Midlands, where all of Britain's sugar beet are grown, allow growers economies of scale denied in most other EC coun-

Arguably even more impor-tant, however, is the fact that consumption of sugar in the UK has risen by some 75,000 tonnes over the last decade as a result of increased usage hy food manufacturers and hy industry. Furthermore, this trend is forecast to continue and to amount to at least 100,000 tonnes by the year 2000.

If the UK sugar quota is not increased, therefore, this country may be forced to import

sugar from other EC countries at a cost, at present levels, of about £480m per year. The current trade deficit for food is £5bn, £4bn of that being with northern European nations.

The alternative which some hig food processors are said to be considering, would be for them to move their operations to Europe where raw materials are in more than adequate sup-

even more horrendous. There is every reason, there-fore, for Britain to be tough over beet quotas in Brussels.

ply. The balance of payments

implications of that would be

Oppenheimer warns on viability of potential gold mines

By Kenneth Gooding, Mining Correspondent

MOST OF South Africa's potential gold mines would not be viable unless the price of the precious metal was about US\$500 a troy ounce, said Mr Harry Oppenheimer, former chairman of the Anglo American Gorporation of Sonth Africa, yesterday.

Gold closed in London last night at \$358.85 an ounce. The four lowest-cost potential South African gold mines would need a price of \$400, Mr Oppenheimer suggested during a seminar in London organised by S G Warburg, the financial services organisation.

With gold at \$350 an ounce, nine of South Africa's operating mines, producing a total of 70 tonnes of gold a year, were not covering their working

"Under present conditions the South African annual go output (600 tonnes) could fall by somewhere between 100 and 200 tonnes, that is hy possibly as much as 30 per cent, between now and the year 2000," he added.

South Africa needed about 10 new mines during this decade to maintain its present gold output into the next century. It

was estimated that already and resilient history," he said. there were 20,000 tonnes of gold in the industry's explora-tion targets, enough-for 15 new mines. But it would cost nearly \$20bn in today's money to

hring them into production. Mr Oppenheimer was opti-mistic that the gold price would rise to a level which would enable South Africa to continue producing about 500 tonnes a year until the year

2,015 and beyond. "All things come to an end, even a depressed gold price, and gold, barharous relic though it may be, has a long

 Copper was emerging from the recession in better shape than other traded metals because stocks were lower than thos of other metals and represented only about four to tive weeks consumption. Mr Douglas Yearley, chairman of Phelps Dodge Corporation, the largest US copper producer, told the conference.

At the bottom of the previous recession in early 1983 copper stocks stood at more than 13 weeks of consumption, pushing prices to the 60 cents a lb level.

Chicago

WORLD COMMODITIES PRICES

MARKET REPORT

Aluminium closed just \$1 ebove the day's low on the LME yesterday. Traders said the lack of follow-through to Friday's rise on news of Hoogovens production cut saw prices move lower on the pre-market under commission house selling and Ilquidation. Sell stops were later triggered when the price for three-month metal moved down through \$1,200 a tonne. Although some support appeared below this level, the merket generally remained under pressure up to the close. Fundamentally the merket still needs more production cuts, or a demand surge, before a change in sentiment is seen, treders sald. Nickel closed marginally higher

London Markets

SPOT MARKETS		
Crude oli [per barrel FOS]		+ ar ·
Dubal	\$18.35-8.452	
Brent Blend (dated)	\$21,85-2.00	
Brent Slend (Dec)	\$21.75-1.86 \$23.10-3.20z	125
W.T.I. (1 pm est)	323, 10-3-212	-,120
Oil products (NWE prompt delivery per to	onne CIF)	+ or -
Premium Gasoline	\$238-240	+1
Gas Oil	\$214-216	-7
Heavy Fuel Oli	\$85-86	.1.
Naphtha	\$214-215	-1.5
Petroleum Argus Estimates		
Other		+ 01 -
Gold (per troy oz)	\$358.85	-3.30
Silver (per troy oz)	407.5c	-4.0
Platinum (per troy 02)	\$360.75	-3.25
Palladium (per froy oz)	\$85.25	-0.75
Copper (US Producer)	110.56	
Lead (US Producer)	37.80	
Tin (Kuala Lumpur market)		+0.03
Tin (New York)	266 5c	
Zinc (US Prime Western)	62.0c	
Cattle (live weight)†	100.30p	+0.57*
Sheep (dead weight)†	111. 98 p	-0.53"
Piga [live weight)f	76.31p	+0.66*
London deliy sugar (raw)	\$229.9	-3.0
London daily sugar [white)	\$285.0j	-4.0
Tate and Lyle export price	£243.5	-1.5
Barley (English feed)	£117	
Maiza (US No. 3 yellow)	£141	
Wheat (US Dark Northern)	£101	
Rubber (Doc)♥	63.50p	
Rubber (Jen)♥	53.250	-0.5
Rubber JKL RSS No 1 Nov		
Coconut oil (Philippines)	\$596y	+30
Paim Oil (Malaysian)§	\$355u	
Copre (Philippines)9	\$372.5x	
Soyabeans (US)	£150	-1.8
Colleg "A" Index	67.25c	

with compositing, c-NoviJan t-Sep/Dec x-Ngv/Dec y-Dec/Jan z-Dec j-Oct/Nov. mission average fatatook prices. change from a week ago. WLandon physical market. SCIF Rotterdam. 🛖 Suillon market close m-Malaysian cents/kg. \$Correction for Oct.24 Silver (per troy oz) 412.6

in quiet trade. Dealers sald the market had become hesitant since news late last week that Soviel producer Norilsk wes considering withdrawing from the export market due to low prices. London cocoe prices recovered earlier losses to close with small gains. Traders were baffled by the sharp upward revieion in third querter UK cocoa grindings, and said it hed had minimal effect on prices According to the revised statistics, UK grindinge in the third quarter rose 42.6 per cent on the same quarter last year. The finsl figure was edjusted to 41.953 tonnes earlier this month.

SUGAR	- Lond	on FOX	(S per torine
Raw	Close	Previous	High/Low
Dec	186.80	200.00	190.00
Mar	194.60	190.80	193.80 190.00
May	194.80	186.40	183.00 190.00
Aug Oct	198.80 199.80	195.40	194.00 193.00
White	Close	Previous	High/Low
Dec	286.0	283.0	284.0 283.0
Mar	283.5	280.0	282.5 279.9
May	282.7 283.0	279.2 280.2	279.7 279.0 280.0 280.0
Aug			
Turnove White 14		29 (196) loa	e of 50 tonnes.
Parks V	thite (FF:	per loone): Dec 1569.65, Ma
1857.46		her made	J. 200 (400)
CRUDE	OfL - (PE	\$/berre
_	Clos	e Previo	us High/Low
Dec	21.75	21.79	21.89 21,57
Jen	21.60		21.66 21.38
Feb	21.35		21.20 21.18
Mar	21.00		21.00
Apr	20.75 w 22.11		20.75
IPE (nde	X 22.10	21.10	
Turnove	r 20472 (14238)	
QAS ON	L - IPE		S/lonn
	Clase	Previous	High/Low
Nov	214.25	216.75	217.50 214.00
	215.50	221.00	215.60 215.00
Dec	213.25	215.00	215.25 213.00
	205.60	209.00	207.00 205.50
Jan Feb			199.00 197.50
Jan Feb Mer	197.50	200.75	
Jari Feb Mer May	197.50 184.00	185.50	184.00
Dec Jart Feb Mer May Jun	197.50 184.00 180.00	185.50 182.00	180.00
Jan Feb Mer May Jun	197.50 184.00 180.00	185.50 182.00	
Jan Feb Mer May Jun	197.50 184.00 180.00	185.50 182.00	180.00
Jan Feb Mer May Jun	197.50 184.00 180.00	185.50 182.00	180.00

Con	mpiled	from Re	euters				of 5 tonnes cents per po	oxund) for
SUGAR	- Loade	n FOX	(S per torine)	Oct. 25:	Comp. o	ially 63.70	(64.05) 18 (
Raw	Close	Previous	High/1.ow	age co.	09 (62.90)			
Dec	186.80	200.00	190.00	POTAT	DES - L	oudon FO	<u> </u>	E/tonne
Mar	194.60	190.80	193.60 190.00		Close	Previous	High/Low	
May	194.80 198.80	196.40 195.40	183.00 190.00 194.00	Mar	133.0		132.0	
Aug Oct	199.80	185.40	193.00	Apr	127.9	130.4	129.5 127.	1
White	Close	Previous	High/Low	·		3) lots of 2		
Dec Mar	286.0 283.5	283.0 280.0	284.0 283.0 282.5 279.9					
May	282.7	279.2	279.7 279.0	SOYAM	EAL !	.cadon FO	<u> </u>	E/tonne
Aug	283.0	280.2	280.0 280.0		Close	Previous	High/Low	
White 14	9 (378)		s of 50 tonnes.): Dec 1669.65, Mar	Jun	131.50 135.00 129.50 rr 75 [17)	132.00 138.00 129.50 lols of 20	131.50 135.00 129.50 tonnes.	
CRUDE	OfL - (I	PE	\$/berrel	•				
	Close	Previo	us High/Low	PREMI	iT – Lon	don POX	810/Inc	ex point
Dec	21.79	21.79	21.89 21,57		Close	Previous	High/Low	
len	21.60		21,66 21,38	Nov	1695	1700	1700	
Feb	21.35		21.20 21.18	Jen	1716	1720	1716 1711	
Mar	21.00		21.00	Apr	1720	1720	1720 1711	
Apr	20,75 x 22,11		20.75	Oct	1570	1488	1580 1580	
PE (nde	20472 (8FI	1850	1649		
				Turnove	r 47 (117	}		
ZAS ON	IPE		S/lonne	GRADIN	l – Lond	lon FOX		£/tonne
	Close	Previous	High/Low	Wheat	Close	Previous	High/Low	—
Nov	214.25	216.75	217.50 214.00					
Dec	215.50	221.00	215.60 215.00	Nov	116.45	118.60	118.30	
Jan	213.25	218.00 209.00	215.25 213.00 207.00 205.50	Jen	122.15	122.30 125.35	122.00 125.60	
Feb	205.60 197.50	200.75	199.00 197.50	Mar	125.20	128.10	127,56	
Mer Mav	184.00	185.50	184.00	May	127.85	126.10	127,00	
Jun	180.00	182.00	180.00	Barley	Close	Previous	High/Low	
Turnove	13317	11316) lots	of 100 tonnes	Nov Jan	113. 85 117. 85	115.95 117.86	113.80 113 117.85	-65
			es on offer.	Turnove	r lots of	100 tonnes	Barley 34 S	
			sseciation. Guality of the sale, again	P145 -	London	<u>-</u> -		and burd
selling	well abo	we valuatio	n, while selected		Clase	Previous	High/Low	
			anced. Plain sorts	Oct	96.6		98.0	
soma v	withdraw	us. Sright I	out there were liquoring east	Turnove	r:12 12)	lets of 3,26	iO kg	
moved	dearer b	rut medium	kion and oiten s were irregular	MQMI -	- Londor	POX		
			pened about Prices: quality		Close	Prev.	High Lo	w Vol
			edium 77p.	lodx	134.74	134.95		

LONDON I	METAL EXC	HANGE			Prices	supplied .	by Amalga	mated Mel	al Tra
	Close	Previo		High/Low	Al	M Official	Kerb clo		n Inte
	99.7% purity						Total dell	turnover	25.235
Gash 3 months	1157-8 1186-7	1177-8 1205-6		1210/1187		55-7 95-6	1188-90	126	638 lo
	ade A (£ per						Total daily		
Cash	1386-7	1374-6				90-2			
3 months	1371-2	1363-4		1376/1371	13	74-6	1371.5-2		134 lo
Lead (E per		400 00	- 75				Total dal	ly turnove	2,688
Cash 3 months	299-300 311-1,5	299.25 311.25		311,5/310.		9-9.5 0.25-0.5	311-1.5	12.3	31 lots
Nickel (S pe	r tonne)							ly surnove	
Cash	7395-405	7375-9				60-400			
3 months	7410-20	7400-0	11	7420/7400		00-5	7410-20		16 lots
Tin (S per to Cesh	5520-30	5525-3	-			10-5	Total d	uly turnov	er 521
3 months	5590-5	5590-5		5600/5590		90-600	5580-5	5,34	1 lots
Zinc, Speci	al High Grade	(\$ per t	onne)				Total dal	ly tumove	3,688
Cash	997-8	1003-4 1020-1		1021/1015		8-9			
3 months LME Closin	1016-7	1020-1		1021/1015	10	15-6	1017-8	25,0	24 lots
SPOT: 1.703	5	3 monti	ha: 1.68	26	6 m	onthe: 1.60	3 61	6 mpr	nths: 1.
	SULLION WA				Ne	W Y	ork		
Prices sup	plied by N.M	.Rothsch	ilid}						
Gold (fine o	zţ \$ price	£	equiva	Jent	COLD	100 troy o	z.; S/troy o	z.	
Close	358.60-359	.10				Close	Previous	High/Low	•
Opening flx Morning flx	359.70-360 359.50		11.098		Oct	359.0	360.9	0	0
Alternoon f	bx 358.50	2	10.141		Nov Dec	359.2 360.6	361.1 362.7	0 361.5	0 359.5
Day's high Day's low	359.90-360 357.80-358				Feb	363.6	385.4	363.0	362.6
	tean Gold Le		A	- 1104	Apr Jun	366.2 368.0	368.1 3370.8	386.7 389.7	355.2 368.5
					Aug	371.8	373.7	0	0
1 month 2 months	4 86 4,82	6 mon		4.63 4.62	Qct	374.6	376.5	0	0
3 months	4.70		•		Dec	377.6	378.6	0	0
Silver fix	p/fine oz	U	S cts e	quiv	PLAI		oy oz 5/ tro		
Spot	208.70	4	08.35			Close	Previous	High/1,0%	
3 months 6 months	248.05 252.00		13.85 19.15		Qct Jan	358 0 361 0	364.4 367.4	0 396.2	0 360.2
o monus 12 months	264.20		30.75		Apr	384.5	370.9	369.0	354.0
					Jul	368.1	374.S	0	0
					Oct	374.9	361.3	0	0
					SALVE	_	by oz; cents	/troy oz.	
QCLD COR	NS piled by Eng	elhard M	Setaini			Close	Previous	High/Low	
,	\$ price		equiv	elant	Oct	405.4	408.2	0	0
Va.aa			.		Nov Dec	406.8 408.5	408.8 410.5	0 409.0	0 403.0
Krugerrand Maple lezi	358.50-38 358.50-38		210.25-2 216 00-2		Jan	410.3	412.4	410.0	410 0
	elgn 87.50-88		51.25-51		Mar May	414.6 419.0	416.9 421.2	416.6 416.0	410.0 415.0
					Jul	423.0	425.2	422.0	421.0
					Sep	427.5	429.7	0 434.0	0 430.0
						424 4		-107.U	0
TRADED 0	PTIONS				Dec Jan	434.1 436.7	436.4 439.1	0	
TRADED C	PTIONS				Dec Jan	436.7		0	nts/lbs
TRADED C	PTIONS				Dec Jan	436.7 GRADE C	439.1 OPPER 25,0	0 00 lbs; ce	
TRADED C	PTIONS			_	Dec Jan HIGH	436.7 GRADE C Close	439.1 OPPER 25,0 Providus	0 000 lbs; ce High/Low	
TRADED O	PTIONS Jan	Mar	Jan	Mar	Dec Jan HIGH Oct Nov	436.7 GRADE C Close 106.60 106.55	439.1 OPPER 25,0 Provious 106.00 105.65	0 000 lbs; cs High/Low 108.90 106.50	106.9 160 E
Collee 500		Mar 84	Jan 5	Mar	Jan HIGH Oct Nov Dec	436.7 GRADE C Close 108.80 106.55 106.15	439.1 OPPER 25,0 Previous 106.00 105.65 105.20	0 00 lbs; csi High/Low 108.90 106.50 106.20	106.6 190 6 105.0
Collee 500 550	Jan 55 23	64 32	5 23	8 36	Jan HIGH Oct Nov Dec Jan Feb	436.7 GRADE C Close 106.80 106.55 106.15 106.00 104.45	439.1 OPPER 25.0 Provious 106.00 105.65 105.20 104.10 100.55	0 000 lbs; csi High/Low 108.90 106.50 106.20 0	106.9 160 (105.0 0
Coffee 550 550 500	Jan 55 23 7	84 32 14	5 23 57	8 36 56	Dec Jan HIGH Oct Nov Dec Jan Feb Mar	436.7 GRADE C Close 108.80 106.55 105.15 106.00 104.45 103.90	439.1 OPPER 25.0 Provious 106.00 105.65 105.20 104.10 100.85 103.00	0 000 lbs; csi High/Low 108.90 106.50 106.20 0 103.76	106.6 160 6 105.0 0 0
Coffee \$00 550 800 Cocca	Jan 55 23 7 Dec	64 32 14 Mar	5 23 57 Dec	8 36 56 Mar	Jan HIGH Oct Nov Dec Jan Feb	436.7 GRADE C Close 106.80 106.55 106.15 106.00 104.45	439.1 OPPER 25.0 Provious 106.00 105.65 105.20 104.10 100.65	0 000 lbs; csi High/Low 108.90 106.50 106.20 0	106.9 190 8 105.0 0 0 102.5
Coffee \$00 \$50 800 Cosca 725	Jan 55 23 7 Doc	64 32 14 Mar 86	5 23 57 Dec	8 36 56 Mar 23	HIGH Oct Nov Dec Jan Feb Mar Apr May Jun	436.7 GRADE C Close 108.80 108.55 106.15 106.00 104.45 103.90 103.35 102.85 102.50	439.1 OPPER 25.0 Previous 106.00 105.65 105.20 104.10 100.55 103.00 102.45 101.80	00 lbs; csi High/Low 106.50 106.50 0 0 102.76 0	106.6 160 (105.0 0 0 102.5 0
Coffee \$00 550 800 Cocca	Jan 55 23 7 Dec	64 32 14 Mar	5 23 57 Dec	8 36 56 Mar	Dec Jan HIGH Oct Nov Dec Jan Feb Mar Apr May	436.7 GRADE C Close 106.60 106.55 106.15 106.00 104.45 103.35 102.85	439.1 OPPER 25,0 Providus 106.00 105.65 105.20 104.10 100.55 103.00 102.45 101.95	0 000 lbs; cea 108.90 106.50 106.20 0 0 102.76 0	106.6 190 6 105.0 0 0 102.5 0
Collee 600 550 800 Coosa 725	Jan 55 23 7 Doc 36 22	84 32 14 Mar 86 7(5 23 57 Dec 13 24	8 36 56 Mar 23 33	Oct Nov Dec Jan Feb Mar Apr May Jun	436.7 GRADE C Close 106.80 106.55 106.15 106.00 104.45 103.35 102.85 102.85	439.1 OPPER 25,0 Provious 106.05 105.05 105.20 104.10 100.55 103.00 102.45 101.95 101.60	000 lbs; css High/Low 108.90 106.50 106.20 0 0 102.76 0	106.9 100 (105.0 0 102.1 0 101.1
Collee 600 550 800 Coosa 725	Jan 55 23 7 Doc 36 22	84 32 14 Mar 86 7(5 23 57 Dec 13 24	8 36 56 Mar 23 33	Oct Nov Dec Jan Feb Mar Apr May Jun	436.7 GRADE C Close 106.80 106.55 106.15 106.00 104.45 103.35 102.85 102.85	439.1 OPPER 25,0 Previous 106.00 105.85 105.20 104.10 100.55 103.00 102.45 101.85 101.80 101.05	0 lbs; csi High/Low 106.50 106.50 0 0 103.76 0 102.00 0	106.9 160 (105.0 0 0 102.1 0 0 0 101.1
Colleg 500 550 560 Cooca 725 750	Jan 55 23 7 Doc 36 22 13	84 32 14 Mar 86 7 (57	5 23 57 Dec 13 24 40	8 36 58 Mar 23 33 44	Dec Jan HIGH Oct Nov Dec Jan Feb Mar Apr May Jun Jul	436.7 GRADE C Close 106.80 106.55 106.15 106.00 104.45 103.90 103.35 102.85 102.50 101.85 R WORLD Close	439.1 OPPER 25,0 Provious 108.00 105.65 105.20 108.10 100.55 103.00 103.05 101.95 101.95 101.05 **11** 112.0 Previous	00 lbs; ceal High/Low 108.90 106.50 106.50 0 0 103.76 0 102.00 0 High/Low	106.6 160 (105.0 0 0 102.5 0 101.5 0
Coffee 800 900 Cooca 725 750 Frent Crode	Jan 55 23 7 Doc 36 22 13	84 32 14 Mar 86 71 57	5 23 57 Dec 13 24 40	8 36 58 Mar 23 33 44	Dec Jan HIGH Nov Dec Jan Peb Mar Apr May Jul SUGA	436.7 GRADE C Close 106.80 106.15 106.15 106.00 104.45 103.95 102.85 102.85 102.85 102.85 102.85 8.85 8.85 8.75	439.1 OPPER 25,0 Provious 106.00 105.55 105.20 104.10 100.55 101.95 101.95 101.95 101.05 **T1** 112.0 Previous 8.99 8.91	0 lbs; cell High/Low 106.50 106.50 106.50 0 0 103.76 0 102.00 0 High/Low 8.87 8.87	106.6 160 (105.0 0 0 102.5 0 101.5 0 0 123/fbs
Colleg 500 550 560 Cooca 725 750	Jan 55 23 7 Doc 36 22 13	84 32 14 Mar 86 7 (57	5 23 57 Dec 13 24 40	8 36 58 Mar 23 33 44	Oct Nov Dec Jen Feb Mar Apr Jun Jul SUGA	436.7 GRADE C Close 106.80 106.55 106.15 106.00 104.45 103.95 102.85 102.85 102.85 R WORLD Close 2.85	439.1 OPPER 25,0 Providus 106.00 105.65 105.20 104.10 100.05 101.00 101.95 101.00 Previous 8,69	0 lbs; csi High/Low 108.90 106.50 106.50 106.20 0 103.76 0 102.00 0 High/Low High/Low 8.87	106.9 180 6 105.0 0 0 102.5 0 101.9 0

_					
	139	0-2 '4-6	1371.5-2	107	,134 lots
				ly turnove	
_		H9.5			
6_	310	1.25-0.5	311-1.5		331 lots
_	775	0-400	I OUS! CAL	ly turnove	F 4,448 IC
	740	0-5	7410-20	18,1	16 lots
_			Total d	ally turno	ver 521 to
		0-5 0-60 0	5560-5		11 1
_	300	0-000		ly tumove	11 lots
_	998	9	1010-011	·y	- 5,000 ID
_		5-6	1017-8	28,0	24 lots
	6 mc	onthe: 1.6	661	6 mo	nths: 1.646
_					
	le	w Y	ork		
_					
G	ᅃ		oz.; \$/troy o		
_		Close	Previous	High/Lov	
	et ov	359.0 359.2	360.9 361.1	0	0
D	ec	360.6	362.7	361.5	359.5
	de	383.6 366.2	365.4 368.1	363.0 386.7	362.6
	pr Wi	368.0	3370.8	389.7	365.2 368.5
٨	υg	371.8	373.7	0	0
0	다 80	374.6 377.6	376.5 378.6	0	0
_			roy oz S/tro		
-					
~		Close	Previous	High/Lov	
0	ET Mri	358 0 361 0	364.4 367.4	0 396.2	0 360.2
A	pr	364.5	370.9	369.0	364.0
Ţ		368.1	374.S 361.3	0	0
-	d .	374.9		0	0
-	LYEF	-	oy oz; cents		
_		Close	Previous	High/Lov	
Ö	ct ov	406.4 406.8	408.2 408.8	0	0
	ec ov	408.5	410.5	409.0	403.0
J	m	410.3	412.4	410.0	4100
	lar lay	414.6 419.0	416.9 421.2	416.6	410.0
J	ul 🗀	423.0	425.2	416.0 422.0	415.0 421.0
	ер	427.5	429.7	0	0
	ec BIT	434.1 436.7	436.4 439.1	434.0 0	430.0 0
_			OPPER 25,0		
~	.un (Close	Provious	High/Lov	
~	ct	108.80	106.00	108.90	106.90
N	σv	106.55	105.65	106.50	160 65
	ec	105.15	105.20 104.10	106.20	105.05
	en eb	106.00 104,45	104.10	0	0
M	lar	103.90	103.00	103.76	102.90
	er Isy	103.35 102.85	102.45 101.95	0 102.00	0 101.90
Jı	ЦΠ	102.50	101.60	0	0
L	ul	101.95	101.05	0	0
-11	_	WORLD	112,0	00 lbs: cer	nts/fbs
_	UGAI				
_	UGAI		Previous		
- S		Close	Previous	9.97	
- ST - 24	UGAI lar lay	Close 8,85 6,75	8.69 8.61	8.87 8.76	8.67 2.81
- ST - M M M M	ar Ay	Close 8,85	8.69	8.87	8.67

RUD		in) 42,000 l		
	Close	Previous	High/Low	
lec	23.21	23.12	23.30	22.89
80 60	23.02	22.91 22.67	23.10 22.85	22.52
Aar	22.50	22.38	22.55	22.26
lpr Asy	22.23	22.10 21.86	22.29 22.05	22.00
WH.	21.80	21.66	21.84	21.60
וני של	21.63 21.49	21.49 21.35	21.65 21.52	21.44 21.32
ep	21.37	21.23	21,40	21,40
EAT	ING OIL 4	2,000 US ga	illa, cents/t	JS gallis
	Close	Previous	High/Low	
lav Xec	6824	6843 6836	6845 6836	6770
BII	8946	6950	6950	6655 6875
00	6793	6785	6795	6700
éar or	6473 6188	6460 6170	6470 6186	6360 6106
lay	6003	5080	5870 5825	5970
uñ ul	5878 5828	5855 5805	5825 5800	5816 5775
ug.	5673	5850	5820	5820
000	A 10 tonn	es;\$/tonnes		
	Close	Previous	High/Low	
eç ter	1170	1196	1182	1182
tar lay	1232 1286	1250 1263	1244 1277	1228
ᄖ	1296	1317	1300	1290
ep lec	1326 1363	1343 1380	1326	1328
ler	1392	1409	1400	1396
lay	1415	1434	0	0
op O	1439 1459	1459 1477	1442 14 65	1442 1458
ÓFP	EE "C" 37	,500lbs; cer		
	Close	Previous	High/Low	
ec	61.70	81.00	81.80	51.10
lar	85.78	85.40	85.90	85.20
ley uj	88.20 61.25	88 10 86,85	88.50 . 91.00	98.10 91.00
ер	93.50	93.25	93.50	98.50
OC.	96.55	96.40	0	0 ·
er.	102.50	102.35	0	0
TO	_	cents/iba		
	Close	Previous	High/Low	
ec (ar	62.15 63.89	65.50	62.60	62.10
iar isy	64,81	65.80	64.62 65.55	63.86 64.81
ul -	65.64	65.6G	66.38	65.62
ct ec	65.60 66.00	68.86 0	65.50 · 65.65	84.90
				64.86
RAN		15,000 lbs		
_	Close	Previous	High/Low	
iov an	162.50 165.75	185.50 167,30	184.50	162.50
aut Aar	165.70	166.50	168.15 187.00	165.60 165.25
Any	186.30	165.90	166.00	164,50
ui lep	163.80 162.76	163.90 162.90	183.00	0 182.75
lav	153,00	154.60	163.00 0	102.73
6N	151.50	153.10	ō	0
Aar	151.50	159.10	0	0
NDK	æs			
EUT	ERS (Base	: Septemb	H 18 1931	100)
	Oct 28	Oct 25	mnth ago	yr ag o
	1683.4	1699.7		1714.9
ON.	PONES (S	ase: Dec. S		
_	Charles On			
pot	Oct 25 115.37	114.49	mnth ago 117,82	97 ago 125.92

JU1A	BEANS 5,	Previous	High/Lov	
Nov	548/0	541/2	651/4	539/0
Jan	560/2	553/2	563/2	561/0
Mar	569/6 579/6	563/2 .	573/4	561/4
May Jul	587/4	572/4 580/8	562/4 591/0	570/4 578/5
Aug	589/0	584/4	591/0	584/0
Sep	584/4	578/2	687/0	578/4
SOYA		60,000 lbs; c		
Dec	19,42	Previous 19,22	High/Lov 19,44	19.15
Jen	19.59	19.42	19.60	19.32
Mar May .	19.90	16.74 20.02	19.91	19.66
Jut	20.45	20.30	20.16	19.99
Aug Sap	20.59	20.45 20.55	20.60	20.45 20.55
Oci _	20.70	20.60	20.75	20.55
BOYA		LL 100 tons;		
Dec	161.0	Previous .	High/Lov	
Jen-	170.1	. 177.1	181.5 180.0	178.0 176.6
Mey Mey	177,9 176,5	175.2	178.5	175.0
Jul Jul	176.5	174.0 174.0	177,0 177.5	174.0 174.5
Aug	170.5	174.5	177.0	174.5
Bep Det	177,0 . 196,7	174.5 185.0	177.0	174.5
	100.7		187,0	184.5
MAIZ	5,000 bu	min; cente/6	61b. bushel	
	Close	Previous	High/Lor	•
	250/4	250/4	251/6	248/4
Mar May	200/2	200/4	261/2 267/4	258/4
Mar May Jui	200/2 206/4 271/0	· 206/6 272/2	261/2 267/4 272/0	265/0 269/6
Mar May Jul Sep Dec	200/2 206/4 271/0 281/0 257/6	208/6 272/2 262/2 268/2	267/4 272/0 262/2 268/4	265/0 269/6 261/2 - 257/0
Mar May Jul Sep Dec	200/2 206/4 271/0 281/0 257/6	· 266/6 272/2 262/2	267/4 272/0 262/2 268/4	265/0 269/6 261/2 257/0
Mar May Jul Sep Dec WHEA	260/2 266/4 271/0 281/0 257/6 T 5,000 be Close 357/4	266/6 272/2 262/2 266/2 min; cents/ Previous 364/6	267/4 272/0 262/2 256/4 6085-bushe High/Lon	265/0 269/6 261/2 257/0
Mar May Jul Sep Dec WHEA	260/2 266/4 271/0 281/0 257/6 17 5,000 by Close	266/6 272/2 262/2 266/2 1 min; cents/ Previous	267/4 272/0 262/2 268/4 6085-bushe High/Los 363/0 361/0	265/0 289/6 281/2 257/0
Mar May Juli Sep Dec WitEA Dec Mar May Juli	260/2 266/4 271/0 281/0 257/6 357/4 355/2 336/4 819/2	206/5 272/2 202/2 256/2 2 min; cents/ Previous 364/6 362/2 343/0 324/4	267/4 272/0 262/2 258/4 6085-bushe High/Lon 363/0 361/0 340/4 523/0	265/0 269/6 261/2 257/0 357/0 357/0 353/0 818/0
Mer May Juli Sep Dec Mer May Jul Sep	260/2 266/4 271/0 261/0 257/6 T 5,000 be Close 357/4 365/2 338/4	206/5 272/2 262/2 266/2 2 mirt; cente/ Previous 364/6 362/2 343/0	267/4 272/0 262/2 268/4 6085-bushe High/Lor 263/0 361/0 340/4	265/0 269/6 261/2 257/0 357/0 354/0 335/0
Mer May Jul Sep Dec Mer May Jul Sep Dec	260/2 2881/0 281/0 281/0 257/6 17 5.000 bs Close 357/4 365/2 335/2 334/4 535/4	206/5 272/2 262/2 266/2 266/2 266/2 266/2 364/6 362/2 343/0 324/4 329/6 341/4	267/4 272/2 252/2 258/4 608-busine High/Lot 362/0 340/4 322/0 338/0	265/0 289/6 261/2 257/0 N 357/0 354/0 333/2 323/2
Mer May Jul Sep Dec Mer May Jul Sep Dec	200/2 2881/0 281/0 287/6 257/6 257/6 257/6 357/4 355/2 338/4 24/0 335/4	206/5 272/2 262/2 266/2 2 min; canta/ Pravious 364/6 362/2 343/0 324/4 329/6 341/4	267/4 272/2 252/2 258/4 608-bushe High/Lon 361/0 361/0 321/0 322/0 327/0 338/0	285/0 289/6 281/2 257/0 N 355/0 335/0 335/0 334/0
Mer May Jui Sep Dec Mer May Jui Sep Dec	200/2 288/4 271/0 281/0 257/6 XT 5,000 by Close 357/4 355/4 398/4 8192 324/0 335/4 Close	206/5 272/2 262/2 266/2 2 min; canta/ Pravious 364/6 362/2 343/0 324/4 329/6 341/4	267/4 272/2 252/2 258/4 608-bushe High/Lon 361/0 361/0 321/0 322/0 327/0 338/0	265/0 269/6 261/2 257/0 357/0 355/0 335/0 333/2 334/0
Mar May Jul Sep Dec Mar May Jul Jul Sep Dec LIVE (200/2 2881/0 28776 281/0 28776 357/4 355/4 819/2 324/0 335/4 819/2 324/0 74.57 74.56	206/5 272/2 262/2 266/2 2 min; canta/ Pravious 364/6 362/2 343/0 324/4 329/6 341/4	267/4 272/2 252/2 258/4 6080-busine High/Lon 363/0 340/4 323/0 327/0 338/0 High/Lon 74.72	285/0 289/6 281/2 257/0 355/0 335/0 335/0 333/2 334/0
Mar May Juli Sep Dec Mar May Jul Sep Dec LIVE C	200/2 288/40 271/0 281/0 257/6 XT 5.000 bx Close 357/2 355/2 335/4 8192 335/4 335/4 Close 74.57 74.55 75.00	206/5 272/2 262/2 266/2 2 min; canta/ Pravious 364/6 362/2 343/0 324/4 329/6 341/4 000 lbs; can Previous 74.57 74.67	267/4 272/2 258/4 258/2 258/4 608-bushe High/Lon 361/0 361/0 321/0 321/0 327/0 338/0 152/155 High/Lon 74.72 74.62 74.62	265/0 269/6 261/2 257/0 354/0 354/0 335/0 323/2 334/0 74.16 74.26 74.26
Mar May Sep Dec Mer May Jul Sep Dec Control May Jul Sep Dec Control Mer Jul Sep Dec Mer Jul Sep Dec Mer Jul Sep Dec Mer Jul Sep Jul Jul Sep Jul Jul Sep Jul Jul Sep Jul Jul Sep Jul Jul Sep Jul Jul Sep Jul Jul Sep Jul Jul Sep Jul Jul Jul Jul Jul Jul Jul Jul Jul Jul	200/2 2881/0 28776 281/0 28776 357/4 355/4 819/2 324/0 335/4 819/2 324/0 74.57 74.56	206/5 27/2 262/2 266/2 2 min; cents/ Previous 364/6 362/2 343/0 324/4 329/6 341/4 .000 lbs: cent Previous 74.57	267/4 272/2 252/2 258/4 608-bushe High/Lon 362/0 351/0 327/0 327/0 327/0 327/0 327/0 74.72 74.67 75.06	265/0 269/6 261/2 257/0 354/0 355/0 335/2 335/2 334/0 74.16 74.56 74.75
Mar May July Sep Dec WHEA Mar May Jul Sep Dec Dec Feb Apr Aug Oct	200/2 288/40 271/0 281/0 257/6 17 5.000 bs Close 357/4 355/4 315/4 315/4 234/0 335/4 Close 74.57 74.56 75.00 70.50 71.00	206/5 27/2/2 262/2 266/2 2 min; canta/ Previous 364/6 362/2 343/0 324/4 329/6 341/4 .000 lbs; can Pvevious 74.57 74.67 74.65 71.95 70.97	267/4 272/2 258/4 258/2 258/4 6080-busine High/Lon 361/0 361/0 321/0 327/0 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	265/0 269/6 261/2 257/0 354/0 354/0 335/0 323/2 334/0 74.16 74.26 74.26
Mar May July Sep Dec WHEA Mar May Jul Sep Dec Dec Feb Apr Aug Oct	200/2 288/40 271/0 281/0 257/6 17 5.000 bs Close 357/4 355/4 319/2 324/0 335/4 Close 74.57 74.56 75.00 70.50 71.00 HOGS 30,0	206/5 27/2/2 262/2 266/2 27/2/2 266/2 266/2 266/2 266/2 266/2 364/6 362/2 343/0 324/4 329/6 341/4 29/6 74.57 74.65 71.95 70.97 00 lb; cents/	267/4 272/2 252/2 258/4 High/Lon 361/0 361/0 361/0 322/0 327/0 323/0 327/0 323/0 327/0 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	285/0 289/6 281/2 251/0 354/0 354/0 354/0 323/2 334/0 74.16 74.55 71.75 71.00
Mary May May May May May Mar May	200/2 288/40 271/0 281/0 257/6 17 5.000 bs Close 357/4 355/4 315/4 315/4 234/0 335/4 Close 74.57 74.56 75.00 70.50 71.00	206/5 27/2/2 262/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 364/6 364/6 329/6 341/4 29/6 341/4 29/6 74.57 74.65 71.95 70.97 00 lb; cents/	267/4 272/2 252/2 258/4 6080-busine High/Lou 361/0 361/0 361/0 322/0 322/0 322/0 327/0 338/0 74.62 75.02 76.02 71.00 High/Lou High/High/High/High/High/High/High/High/	265/0 269/6 261/2 257/0 354/0 354/0 323/2 334/0 74.16 74.56 71.76 70.29 71.00
Mary May July Sep Dec Mary July Sep Dec LIVE 1	200/2 288/4 277/0 281/0 287/6 357/4 355/4 355/4 819/2 338/4 819/2 338/4 819/2 325/4 Close 74.57 74.56 75.00 70.50 71.50 71.50 71.50 71.50 71.50 71.50 72.00	206/5 27/2 262/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 264/6 364/8 362/2 343/0 324/4 329/6 341/4 29/6 341/4 29/6 74.57 74.67 74.67 74.67 74.67 74.67 70.37 70.97 00 lb; centur/ Previous 42.72 42.27	267/4 272/2 252/2 258/4 608-bushe High/Lon 361/0 340/4 322/0 327/0 338/0 High/Lon 74.72 74.67 75.06 71.00 bs	265/0 269/6 261/2 257/0 355/0 355/0 355/0 353/2 354/0 323/2 354/0 74.16 74.55 71.76 70.20 71.00
Mer May Jul Sep Dec WHEA May Jul Sep Dec Dec Mer May Jul Sep Dec Dec Feb Live 1 Dec Feb Apr Live 1 Dec Feb A	200/2 288/40 277/0 281/0 257/6 357/2 355/2 355/4 8192 355/4 355/4 535/4 Close 74.57 74.56 75.00 72.00 70.50 71.00 Close	206/5 272/2 262/2 266/2 272/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 264/6 364/6	267/4 272/2 252/2 258/4 6089-busine High/Lou 361/0 361/0 321/0 322/0 327/0 338/0 74.62 74.62 75.06 71.00 hts High/Lou 42.77 42.80 41.25	265/0 269/6 261/2 257/0 354/0 354/0 354/0 325/2 334/0 74.16 74.55 71.75 70.20 71.00
Mery May May May May May May May May May Ma	200/2 288/40 277/0 281/0 287/6 357/4 355/4 319/2 338/4 819/2 338/4 819/2 338/4 819/2 328/0 74.57 74.55 75.00 70.50 71.00 70.50 71.00 60G\$ 30.0 60G\$ 30.0 60G	206/5 27/2 262/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 266/2 364/6 362/2 343/0 324/4 329/6 341/4 329/6 341/4 274.65 70.37 70.97 00 lb; cents/ Previous 42.72 40.90 46.55 45.90	267/4 272/2 252/2 258/4 608-bushe High/Lon 361/0 340/4 322/0 327/0 338/0 High/Lon 74.72 74.67 75.06 71.00 bs	265/0 269/6 261/2 257/0 355/0 355/0 355/0 353/2 354/0 323/2 354/0 74.16 74.55 71.76 70.20 71.00
Mary May Joi Dec Mary May Joi Dec LIVE 1 Dec LIVE 1 Dec LIVE 1 Aug Aug Aug Aug Aug Aug Aug Aug Aug Au	200/2 288/40 271/0 281/0 257/6 257/6 257/6 355/4 355/4 355/4 335/4 8192/3 335/4 247/1 335/4 Close 74.57 74.57 74.50 75.00 70.50 70.50 60g9 30.0 Close 42.42 42.60 45.67 46.00 44.70	206/5 272/2 262/2 262/2 256/2 I miln; cents/ Previous 354/6 362/2 343/0 324/4 329/6 341/4 Previous 74.57 74.47 74.65 71.95 70.97 Ou ib; cents/ Previous 42.72 42.27 40.90 45.55 45.90 44.50	267/4 272/2 252/2 258/4 608b-bushe High/Lou 361/0 361/0 361/0 322/0 322/0 322/0 327/0 338/0 74.62 75.02 76.02 71.00 bs High/Lou 42.77 42.80 41.25 46.10 46.25 44.70	285/0 289/6 281/2 257/0 354/0 335/2 618/0 323/2 74.16 74.56 74.56 71.75 70.20 71.00 42.27 42.27 42.60 45.86 48.00 44.40
Mery May Juli Sep Dec Dec Live t Live	200/2 288/40 277/0 281/0 257/8 37 5.000 bt Close 357/4 355/2 336/4 819/2 335/4 Close 74.57 74.56 75.00 70.50 71.00 Close 42.42 42.50 40.50 40.60	206/5 27/2 262/2 262/2 256/2 I miln; canta/ Previous 364/6 362/2 343/0 324/4 329/6 341/4 329/6 341/4 74.65 71.95 70.97 00 lb; centa/ Previous 42.72 40.90 46.85 45.90 44.60 41.20	267/4 272/2 252/2 258/4 High/Lon 361/0 361/0 323/0 327/0 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	265/0 269/6 269/6 269/6 257/0 354/0 354/0 354/0 318/0 329/2 334/0 74.16 74.55 71.75 71.00 42.27 42.27 42.60 40.70 45.86 46.86
Mer May Jul Dec Dec Dec Live t Dec Feb Jun Dec Live t Dec Feb Dec Dec Feb Dec	200/2 288/40 277/0 281/0 257/8 37 5.000 bt Close 357/4 355/2 336/4 819/2 335/4 Close 74.57 74.56 75.00 70.50 71.00 Close 42.42 42.50 40.50 40.60	206/5 272/2 262/2 262/2 256/2 I miln; cents/ Previous 354/6 362/2 343/0 324/4 329/6 341/4 Previous 74.57 74.47 74.65 71.95 70.97 Ou ib; cents/ Previous 42.72 42.27 40.90 45.55 45.90 44.50	267/4 272/2 252/2 258/4 High/Lon 361/0 361/0 323/0 327/0 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	265/0 269/6 261/2 257/0 354/0 335/2 335/2 334/0 74.16 74.56 74.57 70.29 71.00 42.60 40.70 45.66 45.60 41.12
Dec Mary Juli Sop Dec Dec Feb Apri Juli Aug Juli Aug Juli Aug Juli Aug Juli Aug Juli Aug Feb Apri Feb	200/2 288/40 277/6 281/0 287/6 357/4 355/4 355/4 319/2 338/4 819/2 338/4 819/2 338/4 Close 74.57 74.56 75.00 70.50 71.00 10GS 30.0 60GS 30.0 42.42 42.50 40.90 44.70 45.67 46.00 44.70 41.20 BELLES Close	206/5 27/2 262/2 266/2 262/2 266/2 2	267/4 272/2 252/2 258/4 608-bushe High/Lon 361/0 361/0 323/0 327/0 327/0 327/0 338/0 High/Lon 44.27 74.67 72.06 70.96 71.00 High/Lon 42.27 44.27 44.27 46.10 46.25 44.20	265/0 269/6 261/2 257/0 355/0 355/0 355/0 353/2 354/0 323/2 334/0 74.16 74.56 74.76 70.20 71.50 42.27 42.60 40.70 45.86 46.00 44.40 41.12
Mar May Mar May Jul Dec Dec Dec Live t	200/2 288/40 277/0 281/0 257/6 357/2 355/4 355/2 336/4 319/2 335/4 235/4 Close 74.57 74.56 75.00 70.50 71.00 GGS 30.0 42.42 42.60 44.70 44.70 41.20 BELLES 43.82 43.82 43.82 45.12	206/5 27/2 262/2 262/2 266/2 I miln; cents/ Previous 364/8 362/2 343/0 324/4 329/6 341/4 329/6 341/4 74.57 74.65 71.95 70.37 70.97 00 lb; cents/ Previous 42.77 40.90 41.20 40.000 lbs; cents/ 41.20	267/4 272/2 252/2 258/4 608-bushe High/Lon 361/0 361/0 323/0 327/0 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	265/0 269/6 269/6 269/6 257/0 355/0 355/0 355/0 325/2 334/0 74.16 74.55 71.75 71.00 42.27 42.29 45.86
Mary May Joi Dec Mary May Joi Dec LIVE C Dec LIVE C Dec	200/2 288/40 271/0 281/0 257/6 257/6 357/2 355/4 355/4 355/4 355/4 355/4 355/4 355/4 355/4 355/4 300/4 300/4 300/4 400/4 400/4 400/4 41.20 41.20 41.20 41.20 41.20 41.20 41.20 41.20 41.20	206/5 272/2 262/2 266/2 272/2 266/2	267/4 272/2 252/2 258/4 6080-bushe High/Los 361/0 361/0 361/0 323/0 320/0 30/0 3	265/0 269/6 261/2 257/0 355/0 355/0 355/0 353/2 354/0 323/2 334/0 74.16 74.56 74.76 70.20 71.50 42.27 42.60 40.70 45.86 46.00 44.40 41.12

LONDON STOCK EXCHANGE

Strong recovery as confidence rallies

By Terry Byland, UK Stock Market Editor

INVESTOR confidence revived strongly in the London stock market yesterday, and although trading volume remained unexceptional the FT-SE index rebounded 43.8, recovering about half of last week's loss in its best day's performance for two months.

CONTRACTORER,

The stage was set hy a wellleaked survey of husiness opin-ion due today from the Confed-eration of British Industry, which is believed to disclose significant improvement in confidence; a similar tone was sounded in a report yesterday from the Institute of Directors.

The two surveys helped to rally confidence in the stock market ahead of this week's review of the economy hy Mr Norman Lamont, the UK chancellor of the exchequer, in his annual traditional spesch at

Accoun	t Dealing	Dates
"First Dealings: Oct 14	Oct 28	Nov 11
Option Declarati Oct 24	Nov 7	Nov 21
Lest Dealings: Oct 25	Nov 6	Nov 22
Account Day: Nov 4	Nov 18	Dec 2
New-time deals 8.30 am two bus	igs mey take ilmass days o	place from erlier,

the Mansion House in the City of London

Equities opened firmly as investors responded to the view of many strategists that last week's fall of more than 3 per cent in shares had opened the way for bargain hunters. Reports that one leading hro-kerage house had raised its

1991 year-end forecast to FT-SE 2,750 also lifted share prices. However, the more convincing boost to equities came, as futures market opened, and the Footsie December future came in with a substantial premium against the cash market.

The underlying Footsie stocks moved up strongly in pursuit of the futures contract, which in turn extended its premium. The onward pace of the stock market quickly accelerated and was given further encouragement in late dealings hy a rise of 19 Dow points in early trading in New York.

By the close, the FT-SE Index was 43.8 points ahead at 2,558.5, the day's high, having impressed the chart strategists hy recapturing the Footsie 2,550 area in its best daily advance since August 21. Market turnover was less impres-sive, with the day's Seaq total of 412.5m shares below Friday's

age by historic standards. The daily Seaq total incorpo-

rates both customer and intra market business. Barclays de Zoete Wedd pointed out that customer husiness has been relatively restrained recently. with 45 per cent of last Thursday's Seaq total of 595.5m shares representing market maker husiness - "the highest percentage this year".

While yesterday's gain reflected widespread rises in share prices across the range of the stock market, the Footsie Index benefited from substantial gains in several heavyweight stocks - notably in ICI, which reports trading figures this week, and in Glazo, where a stock split took effect yesterday. A firm dollar boosted the overseas earning stocks, while

so often, when the stock index 498.2m and no more than aver- BP and Shell, also important components of leading market On indices, were also very firm. However, prospects for the outcome of British Aerospace's

£432m rights issue, still not reported in market hours yesterday, hung over the market. Market analysts remained relatively cautious on the general outlook for share prices. "UK economic recovery; nothing doing," Robert Fleming Securities warned. Goldman Sachs commented that the extent of a UK economic recovery is the "subject of intense debate". although the strategy team at the US investment bank added that it seems likely that such a recovery is now under way. Growth in gross domestic prodnct next year could be close to its 2.5 per cent trend rate, added Goldman.

	26	25	24	23	22	Ago	High	Low_	High	Low
overement Secs	96.50	9 6.40	86.38	86.38	86.22	79.91	87.94 (18/9)	82.17 (2/1)	127.4 (9/1/35)	49.18 (3/1/75)
ked Interest	96.40	96.33	95.21	96.30	96.27	88.73	97.17 (2/10)	90.5 0 (2/1)	105.4 (26/11/47)	50.63 (3/1/75)
rdinary Share ©	1961.3	1929.3	1936.6	1966.1	1963.4	1600.0	2108.3 (2/9)	1606.3 (15/1)	2108.3 (2/9/91)	49.4 (26/6/40)
old Mines	169.6	172.S	173.4	176.0	174.8	168.1	222.8 (11/7)	127.0 (22/2)	734.7 (15/2/83)	43.5 (26/10/71)
T-SE 100 Share	2558.5	2514.7	2528.3	2561.1	2559.5	2062.1	2679.6 (2/9)	2054.8 (18/1)	2679.6 (2/9/91)	986.9 (23/7/84)
T-SE Eurotrack 200	1153.60	1143.21	1146.36	1157.63	1155.88	•	1198.60 (3/9)	938.62 (16/1)	1198.60 (3/9/91)	938.62 (16/1/91)
Ord. Oiv. Yield Earning Yld %(full) P/E Ratio(Net)(*)	4.91 7.52 18.53	4.78 7.57 16.50	4.76 7.57 15.50	4.71 7.48 18 75	4.72 7.48 10.70	5.98 12.46 8.73	1/7/35, Bald I	油田 1285	0/26, Fixed int. 1 5. Busin 1000 F7- 110/90. & MI 15.	SE 100 31/12/83
EAQ Bargns 4.45pm quity Turnover(12m)† quity Bargains†	24,863	26,952 1011.23 34,559	25,909 1085,89 25,880	22,365 744.07 18,824	22,673 784.05 22,121	17,746 422.52 16,157	GIL		ED ACT	
nares Traded (mi)† rdinary Share ladex, Open Sam 10	Hourly ch	<u> </u>	484.7 Day's High om 1 pa			229.1 Low 1932.	3 Barg	dged ains	115.	7 80.3
	8.9)95							ay avera	ige 85.4	76.0
2532.3 253	am 11 1 9.1 254	8.1 254	7.0] 2551	n 2 pr .2 2551	3 pn .9 2551	.2 2556.	tExcl busin	ess & C	1974. htra-marke Overseas 1	urnover.
Open 10 am 1147.60 1149.77	11 am 1152.3	12,	m T	154.74 pm 53.15	Day's L 2 pm 1153,28	3 pm 1163.62	lates	st Sha	re index 123001	
	TRA	DING	VOL	UME	IN M	AJOF	STO	CKS		<u>.</u>

FINANCIAL TIMES STOCK INDICES

Demand for split shares

GLAXO surged yet further into previously uncharted territory as the company's second onefor one share split in two years increased liquidity in the stock and gave a further twist to the upward spiral in the ahare

Analysts on both sides of the Atlantic reiterated their huy recommendations in the wake of Friday's go ahead from the US Food and Drug Administra-tion for Glaxo's migraine drug Imigran. US researchers yesterday spoke of sales of Imigran reaching \$1bn a year by 1996. Sentiment had also been hoosted by the upbeat statement from the company'o chairman at the annual meeting on Friday.
Glaxo climbed 30½ to set

another high of 760p, equiva-lent to a rise of 61 before yesterday's split. Turnover was a hefty 5.8m ohares. "American huyers are manlacs." exclaimed one London trader last night.

Guinness also benefited from a share split yesterday, clim-hing 8½ to 526p, equivalent to a gain of 17 at last week's prices. Turnover was a solid

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Barclays restrained

Profit forecast cuts by a number of analysts overshadowed Barclays Bank, which underperformed the Footsie with a rise on the day of only 3 to 415p. Smith New Court has reduced its estimate for this year by £135m to £700m and that for 1992 by £300m to £1bn.

However, Smith's hanking expert Mr Michael Lever cau-tioned that uncertainties over deht provisions hung over any estimates and clouded the significance of pre-tax profits. The banks are improving their position hat in headline figure terms that is heing affected by bad debts," he said.

Gas flickers

Competition worries caused British Gas to slip 3 in early trading before rallying with the help of the market's strength to end only a penny off on the day at 259p, with 2.9m shares traded.

Concern was prompted by an announcement yesterday that the regional electricity company Eastern Electricity (up 6 at 241p) is to set up a joint venture with UtiliCorp UK,

part of UtiliCorp United, to sell gas to industry. Mr Simon Williams of Kleinwort Benson said: "Eastern's joint venture is a very small project but it is a sign of things to come." The new venture will use existing British Gas pipelines to deliver

gas to customers.
Kleinwort published a note
on October 24 advising investors to sell British Gas on strength down to 250p and this was also said to have contin-ued to affect the stock. The merchant bank has been bearish since the Office of Fair Trading issued a statement just over a fortnight ago which called for greater competition in the gas industry. The statement sparked fears that British Gas could be referred to the Monopolies and Mergers Com-

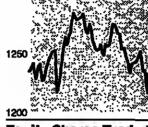
Composite insurers saw some reassessment yesterday. The impact on companies involved in mortgage indemnity, particularly the big players Royal Insurance and Snn Alliance, prompted sharp falls last week

Royal only recovered 3 to 300p hut Sun Alliance was one of the best performers in the sector with a rally of 10 to 326p as the strength of its balance sheet was reconsidered. Com-mercial Union, which agency broker James Capel continues to see as one of the most attractive stocks in the sector, picked up 8 to 364p.

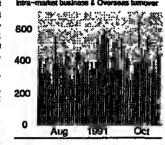
BTR outperformed the rising market as traders increasingly believed the company would succeed in its efforts to take over Hawker Siddeley. They said the price BTR had bid was sensible, from the company's point of view, and the timing good. BTR climbed 14 to 394p. SmithKline Beecham was pushed by Smith New Court at

the broker's morning meeting. Mr Paul Woodhouse of Smith thinks the share price has fallen too far in recent weeks and the company's research "underestimated". The shares recovered 18 to 744p. Smith-Kline releases third-quarter

FT-A All-Share Index



Equity Shares Traded Turnover by volume (million)



day beloed the shares advance 27 to 1268p. Thursday is interims day for Reed International and the shares firmed 8 to 473p, BT rose 8 to 384p ahead of interims on Friday.

The impact of worries over a possible general election victory by the opposition Labour party appeared to fade from the water stocks as investors looked towards imminent interim results. Thames, which on Thursday will be the first to report, rose

5 to 362p as investors bought for the dividend. Northwest Water eased 2 to 354p, a fall of 6 from the day's high, as institutional buyers faded away.
Severn Trent regained 5 to
324p. Mr Peter Hyde of Kleinwort Benson said the shares

were oversold following the sharp rally prompted by Sev-ern's sale of its stake in Caird. Shanks & McEwan was held hack after one securities house institutions at around 199p. The stock eased a penny to 201p on turnover of 4.3m.

Zero Pri., Scottish Value, TR Technology Zero Pri., Osl.S. (1) Total B.
NEW LOWS (28).
CANADLANS (1) Guif Caneda, BUILDINGS (3) Evered Bartico, Graßon, McLaughlin & Harvey, Sinduli (Wm), Westmicalar Scaffolding, STORES (2) Oliver, Do. Rid., ENGINCERING (2) ASW, Deauford, BNOUSTRIALS (7) Earns. Clayphthe 8.5pc Cv., Davies (DY), Hadiolph, Henson Wirmis, SA Intl., Sheidon Jones, BRSURANCE (1) GRE, LEISURE (3) Milhrell, TVS Contralament, Do. 7.4cp Pri., MCTORS (1) Jacks (Wm), PROPERTY (3) Denbury, Piro Cala, London Sociatios 8.25p (Not) Pral., SHOCS (1) Stylo, TRUSTS (2) Abbrast New Tral, Franch Property Wirms, Ol.S. (1) Anines.

The effect of Attwoods' Buying ahead of third-quar-ter results from ICI on Thurs-was mitigated slightly as the

NEW HIGHS AND LOWS FOR 1991

shares improved 6 to 114p. Oil shares were surprisingly huoyant considering that the price of North Sea Brent crude oil for December delivery tumbled 50 cents a barrel to \$21.55 yesterday. Observers said there was modest buying and Shell

> In general, attention was focused on Ultramar, which is expected to publish its defence document next Monday to the bid by Lasmo. Ultramar firmed 3 to 336p and Lasmo gained 5 to 323p.

rose 8 to 516p and BP 6 to 337p.

A recovery of 6 to 369p for British Aerospace did nothing to disguise the view that the company's £432m rights issue, the outcome of which will be announced today, will be a disaster. Although BAe stock met support in the market yesterday, the talk was that only between 10 and 20 per cent of the new shares would be taken up, with many dealers leaning towards the lower figure.

Traders fear that a large rump will now overhang the shares, weakening the share price further. One analyst said: This rights issue will be remembered as one of the big market disasters of 1991. Turnover reached 2.4m. Lucas Industries closed 2 off

at 137p xd. The market, how-ever, appreciated the company's announcement of a £1.7bn 20-year deal for the supply of engine equipment to Allison, the gas turbine division of Gen-eral Motors, of the US.

Bid target Hawker Siddeley gained 4 to 721p on turnover of 19m. BZW, acting for predator BTR, was reported to have gone shopping for stock around the 715p level, but with no sellers around at that price the investment hank was forced to offer 719p a share.

Dowty Group gained 5 to 173p on talk that Smiths Indus-tries, down 5 at 260p xd, may launch a bid for the company. The chares had been higher hut retreated as analysts dis-An optimistic profits forecast

from Yorkshire Telavision helped the shares recover well from recent weakness. Yorkshire said that profits for the year just ended would be at least £13m, with earnings per share of not less than 22p. The company also forecast that the dividend for the year would be held. The shares climbed 12 to 166p. TVS, which has lost its tele-

vision franchise, continued to slip. The stock lost 1% to 9%p as press comment suggested the company might hand over to its anccessor before its licence expires. Further consideration of Fri-

day's property deal between British Land, Rosehaugh and Greycoat left shares in all

three rising faster than the rest of the market. British Land, which bought a large stake in properties owned by the other two, appreciated 8 to 294p. Greycoat moved up 10 to 135p and Rosehaugh tonched 23p before settling at 21p, a gain of Good sentiment from the

deal, seen as a vote of confidence from British Land, spilled over into other property issues. Brixton Estates put on 5 to 189p, Hammerson forged ahead 16½ to 583p xd, Land Securities improved 11 to 505p and MRPC went 14 better to

Barisford International added 31/2 at 26p after Hoare Govett said its recent fall had been overdone. With net asset value close to 50p, Hoare said the shares should be nearer to

United Biscuits eased a penny to 386p after Charterhouse Tliney made a "precau-tionary downgrade" in its current year forecast to 2208m from £212m, Low trading vol-umes and signs of disappointing pre-Christmas orders caused Tilney to reduce itsesti-mate. Associated British Foods advanced 15 to 465p as buyers were attracted after the recent bont of weakness.

MARKET REPORTERS: Daniel Green, Peter John, Joel Kibazo. Jim McCallum.

M Other market statistics, includ-ing the FT-Actuaries Share indi-ces and London Traded Options, Page 27.

EQUITY FUTURES AND OPTIONS TRADING

Based on the trading volume for a selection of Alpha securities dealt through the SEAO syrnors are rounded down.

EQUITY futures bounced back ing throughout the session, from last week's lows, pulling the underlying Footsie stocks upwards, writes Joel Kibazo.

order from James Capel in the dying moments of trading. The PT-SE December futures contract was strong from the start. At the day's hest it traded at a premium of 35 to the Footsie. Trading was thin December ended at 2588, some 4 points above the estimated fair value premium of for most of the day, however, and dealers said the rise was about 26. Turnover was a reasonable 6,258. After hours mostly no more than a simple trading was reported to have mark-up in prices for the con-tract. There was sporadic huybeen brisk. Traded options dealing was

marked hy a lack of instituespecially at the 2566 level.

The premium was maintained despite a large selling tional activity after recent price declines. Turnover was light with only 20,267 contracts dealt.

The busiest option was TSB. which traded 1,892 lots, of which 891 were calls and 1,001 This was followed by Asda

(1,285 lots) and British Aerospace, whose rights issue offi-cially closed yesterday. It traded 1,275 contracts.

LONDON SHARE SERVICE

BRITISH FUNDS-Contd BRITISH FUNDS INT. BANK AND O'SEAS "Shorts" (Lives up to Five Years) CORPORATION LOANS **COMMONWEALTH & AFRICAN LOANS** 95 8412 Sth Rhod. 87-92 Asstd.... LOANS Index-Linked Five to Fifteen Years (b) (1) (2) 10.11 9.79 10.11 9.79 10.11 9.79 11.73 9.96 176 (1.68 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 2) 9.60 176 (1.06 **FOREIGN BONDS & RAILS**

APPOINTMENTS

Rolls-Royce finance director ROLLS-ROYCE, the UK

aero-engine and power systems group, yesterday appointed Michael Townsend as its new finance director.

Townsend takes over from

Peter Macfarlane, who left Rolls-Royce at the end of last month to become the new finance director Allied-Lyons, the UK drinks

neering company as group financial controller at the beginning of last year and was later appointed director of finance of the Rolls-Royce Aerospace Group. He takes over at a particularly difficult time for

Rolls-Royce which has been hit by the slump in the commercial aviation husiness and the post cold war decline in defence orders. The company is also in the middle of a fierce competition for new aero-engine orders to power the new generation of wide-body airliners and has so far lost out to General Electric and Pratt & Whitney of the US in the initial round of airline orders to power the naw Boeing 777 wide-body airliners.

Before joining Rolls-Royce. Townsend, 50, worked for Smiths Industries, Plessey Radar and Sperry-Rand.



at SmithKline

SMITHKLINE BEECHAM, the

He has worked in the US since 1972, first in academic research French. In the merger that cregroup's US lahoratories - reporting to Keith Mansford, the overall R&D supremo who is based - like the company itself - in the UK.

director and chief operating officer of LEX SERVICE, one of the leading UK retail motor

the operational management board will be headed by Sir Trevor Chinn, Lex Service

£4.2m from £23.2m.
Turnbull is to leave Lex Ser-

The company says it is planning to concentrate on its auto- James Palmer has been pro motive activities and the management organisation has been simplified to meet the current GOVETT UNIT MANAGEneed and size of the business.

currently an assistant secre-tary at the British Bankers' Association with responsibility for Enropean regulatory affairs, and previously a first secretary at the Foreign Office. Gavin Grant is to join the

UTA as director of public affairs from the RSPCA where he is director of public relations. He has previously worked as campaign director for the Liberal Party and the Council for the Protection of Rural England.

John Koch has been appointed general manager, Europe of Commonwealth Bank of Australia in London. He succeeds Bill Foxlee who is returning to Australia as general manager corporate.

and general manager of the bank's hranch in New York.

Anthony Welford, previously deputy general manager of Postipankki UK, has been appointed treasurer of the London hranch of Discount and Trust Company of Geneva.

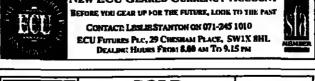
moted to the boards of JOHN GOVETT & CO and JOHN

TELEPHONE: 071-828-7233 Nov 2587 - 2577 +47 Nov 3023 -3035 +25 Noc 2587 - 2537 +47 Dec 3028 -3048 +25 Not 2587 - 2587 +47 Dec 3028 -3048 +25 Not 2587 - 2587 +47 Dec 3028 -3048 +25 Not 2587 - 2587 +47 Dec 3028 -3048 +25 Not 2587 - 2587 +47 Dec 3028 -3048 +25 Not 2587 - 2587 +47 Dec 3028 -3048 +25 Not 2587 - 2587 +47 Dec 3028 -3048 +25 Not 2587 - 2587 +47 Dec 3028 -3048 +25 Not 2587 +25 Not 2 5pm Prices.Change from previous 9pm close HOW WELL DID YOU JUDGE THE MARKET?

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FT-SEINDEX TS'R BEIGHING - BY FAX

Townsend joined the engi- New R&D chief

In January Poste will sucworking in research for Bee-



Anglo-American drug giant, has chosen an appropriately mid-Atlantic scientist to head its research and development. George Poste (above), an expert on delivering drugs to the right part of the body, was

born and educated in the UK. and then with Smith Kline & ated Smithkline Beecham in 1989, he took charge of the

ceed the very British Mansford, who is retiring after 33 years cham and then SB. Poste is Peter Beales has hesn likely to lead a mid-Atlantic appointed director of legal and existence, dividing his time fiscal affairs of the UNIT between the US and UK labora-Peter Turnhull, managing

groups, is to leave the com-pany as a result of a stream-lining of the group's top management.
The position of managing director will not be filled, and

chairman and chief executive. Lex Service, which includes Volvo Concessionaires, the UK importer and distributor of Volvo cars and parts, has been hit hard by the recession in the UK new car market. Pre-tax profits fell from £55.8m in 1989 to only £9.1m last year including a £20.1m exceptional item for one-off restructuring costs. Pre-tax profits in the first half of 1991 fell further to only

vice following the disposal of the group's electronic compo-nents distribution husinesses in the US and in Europe to Arrow Electronics of the US. The company said he would "pursue interests" outside Lex

Plerre Konings is to take over as general manager of the Lon-don branch of KREDIETBANK NV from Marc Bernaert, who becomes senior vice president

SPERTISING

● Latest Share Prices are available on FT Cityline, call 0836 43 + four digit code. Calls charged at 35p/minute LONDON SHARE SERVICE INDUSTRIALS (Miscel.)—Contd. INDUSTRIALS (Miscel.) - Contd ENGINEERING **AMERICANS** BUILDING, TIMBER, ROADS DRAPERY AND STORES—Contd | REST | SECTION | The state of the Low Stock 244 (1994) Stock 244 (1994) Stock 244 (1994) Stock 25 (1994) Stock 2 Law Stack 2015 Aktion Laboratories J. 2015 Aktion Laboratories J. 2015 Aktion Laboratories J. 2015 Aktion Camazonid S. 9(1) Amer Camazonid S. 9(1) Amer Expres 60c. 15% American 7 & 7, \$1, 32% American 7 & 7, \$1, 20% American 5, 1, 20% Best Scott Corp. 25% Best South Corp. 25% Best Corp. 25% Best South Oly | Y'14 | Net C'er Gr's P/E | 44 0 | 4 4 5 | 4 5 | 4 11 2 | 1915 | 1916 | 1916 | 1917 | 1917 | 1917 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | 1918 | Price 115 -5 -5 -7 -1 130 -5 -1 130 Odes Somater Inc. 77 D. 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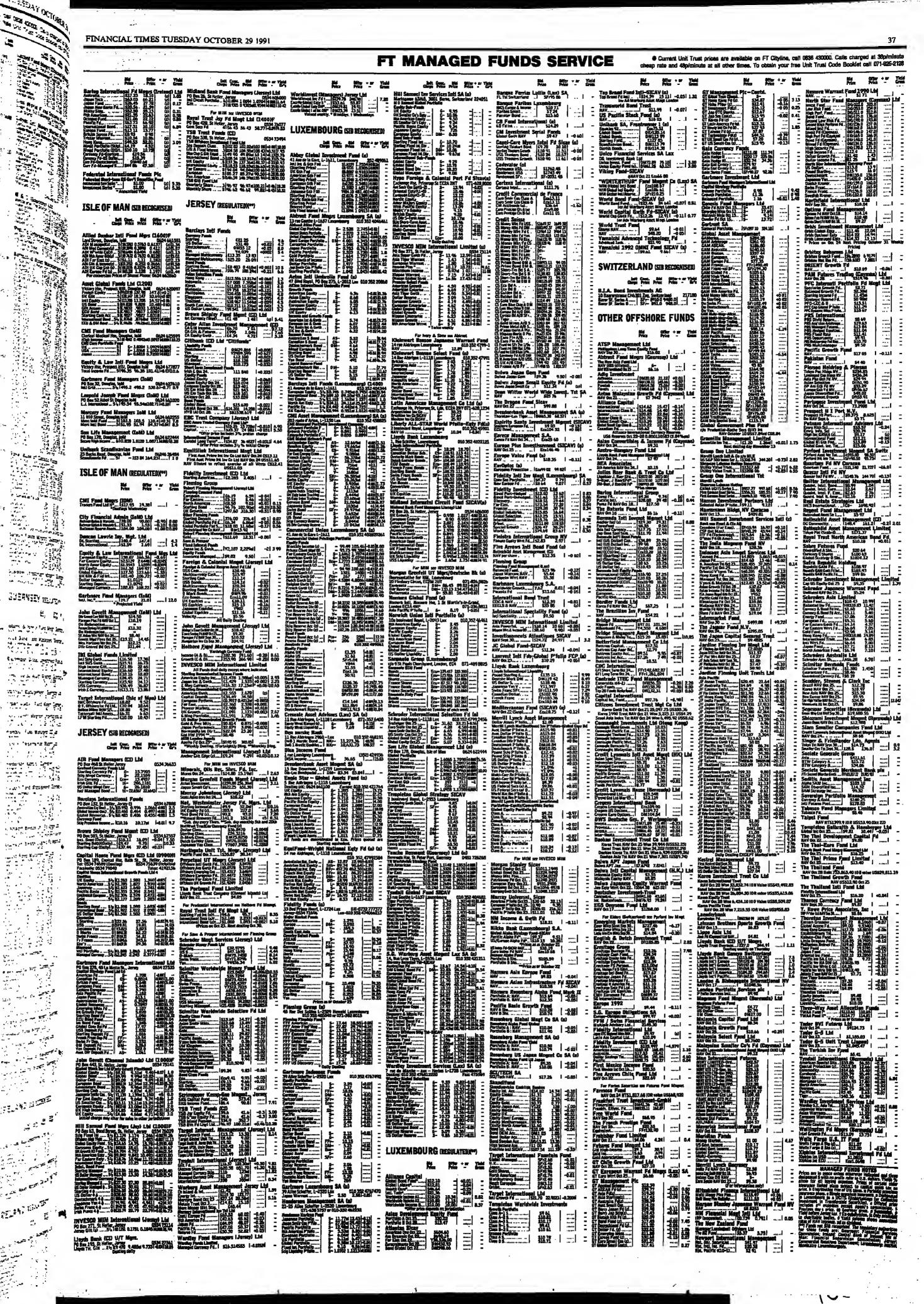
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36				TAL TIMES TUESDAY OCTOBER 29 1991
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar firm before GNP data

THE DOLLAR moved gently bigher yesterday after Mr Nicholas Brady, the US Treasnry secretary, made an advance forecast that the Arabian cores. American economy grew by 2.5 to 3 per cent in the third quarter of this year.

Mr Brady's comments came Mr Brady's comments came before the release today of third quarter gross national product figures. Economists predict that GNP rose by 2.6 per cent in the third quarter from the second quarter, which compares with a 0.5 per cent decline in the second quarter from the first quarter. from the first quarter.

A strong recovery in GNP is likely to dampen speculation that the Federal Reserve is poised to counter the weakness in the economy with lower interest rates. But much will depend upon bow economists interpret the data and whether they believe the recovery has continued into the current quarter.

The October employment fig-ures on Friday will be one of the first indicators of bow the fourth quarter began. Nonfarm payroll employment is expected to have risen by

25,000, little changed on the previous month's increase.

For much of the session there was little dealing in the currency markets. Foreign exchange managers esti-mated that turnover was just

0ct_26	Clase	Previous Oose	
E Spot	1.6935-1.6945	1.7125-1.7135	
1 month	0.74-0 73pm	0.77-0.76pn	
3 months	4.03-3 98pm	2.15-2.13pn	
12 months	7.30-7.23pm	7.35-7.25pm	

STERLING INDEX

		Oct. 28	Previous
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CURRENCY MOVEMENTS

Oct. 23	England fodex	Guaranty Changes :
Stering U.S. Dollar Cananian Dollar Austrian Schalling Belgian Frant Danish Krone D-Llark Swiss Franc Dutch Guilter Fresch Franc Leg Yen	90 3 65 1 107 3 109 0 109 7 107,8 117,0 108 7 101,7 101,7 101,7 101,6	-21 0 -14 3 +15 5 +12 4 +25 7 +26 427 +15 5 -19 9 +15 5 -19 9 +15 3
Manage Carry	eta ebasse	444-74

CURRENCY RATES

Oct 28	Bank 4: rate	Special ** Drawing Rights	Europeau 7 Custency Unit
Sterling U.S. Doktar U.S. Doktar U.S. Doktar Schools of Schools of Schools Belgian Franc Barista Sch Darista Krone D-Mark Darista Krone D-Mark Lallan Las Lapanese Yen Krone Spaalsk Preset Spaalsk Preset Spaalsk Preset Spaalsk Preset Greek Drach Seriss Franc Greek Drach	5.00 8.46 7.50 8.00 9.50 10.14 11.14 5.50 8 10.00 7.00	0.792776 1.35858 1.55952 16.2608 47.4688 47.4688 2.30972 2.60100 7.87976 N/A 178.314 9.03659 145.253 8.40146 2.02293 N/A	0,703589 1,19821 1,34823 14,4085 42,147 7,92857 2,04774 2,36728 6,98558 1529 82 158,332 8,0229 128,75 17,45767 1,74902 229,278 0,745875

OTHER CURRENCIES

Oct. 28	2	S
Argentina	16885.1 - 16900.1	
Brazil	2.1730 - 2.1750 1058.55 - 1059.65	12/40 · 12/50 621,200 - 621 500
Finland	7 0666 - 7.0790 322,550 - 327,790	4_1460 - 4_1490
Hong Kong	13.2390 - 13.2520	7.7645 - 7.7665
Korea(Stin)		67.00°
Kuprali	D.49255 - 0.49335	0.28880 - 0.28910
Mafaysia	59.80 - 59.90 4.6940 - 4.7020	35.10 - 35.20 2.7535 - 2.7555
Merico	5129.05 - 5135.45	3010.00 - 3012.00
M.Zestand Saudi Ar		1.8000 - 1.8025 3.7500 - 3.7510
S.Al (Car)	2.8950 - 2.9020 4.8590 - 4.8710	1.6995 - 1.7015 2.8515 - 2.8530
5.M (Fit)	5.2645 - 5.3480	3.0860 - 3.1350
U.A.E.	45.20 - 45.30 6.2140 - 6.2910	26,50 - 26,55 3,6715 - 3,6735

MONEY MARKETS

to helieve there will he no

change in interest rates this

The key three months inter-

bank rate was unchanged at 10%-1/2 per cent. Earlier this

month three months money

was trading at 10% per cent on

speculation that rates would be

cut - perhaps as soon as

the foreign exchanges and the

recent Bank of England inter-

But sterling's weakness on

November.

rency. Foreign exchange analysts said the dollar remained trapped in a band around DM1.7050 to DM1.7100, and after Mr Brady's hint on the GNP numbers there appeared to be little incentive for a significant move away from

those levels.
The dollar closed higher at DM1.7090 from DM1.7015; at SFrl.4985 from SFrl.4875; and at FFr5.8325 from FFr5.8050.

The yen continued to weaken after Japan's governing Liberal Democratic Party elected Mr Klichi Miyazawa as its leader. Next week he will be installed as prime minister. Mr Miyazawa has announced support for a reduction in Japanese interest rates and public sector investment to boost the economy. There is a growing

belief in the currency market that under Mr Miyazawa there will be more than just one more cut in interest rates. In the Japanese money mar-kets, however, there was no sign that the Bank of Japan had begun to ease policy. Over night money was up it point a 6% per cent. The US currency rose to

Y132.15 from Y131.40 and the D-Mark was firm at Y77.25. Within the ERM, currency rates were steady. The pesets continued to appreciate after the recent clear signals from the Bank of Spain that there will be no early reduction in

interest rates.

As speculation shout an early move to the narrower 2% per cent bands by the peseta has receded, investment funds have begun to be attracted into Spain by its high interest rates.
The peseta's lead over the
weakest ERM currency wid-

EMS EUROPEAN CURRENCY UNIT RATES								
	Eca Central Rates	Contents Amounts Against Ecu Oct 28	from Central Rate	% Spread vs Westest Carrency	Divergence Indicator			
anish Peseta Iglas Franc Ilao Lira Lats Galider Mark Ir Pust Irritog Lish Krose Lats Franc	133.631 42.4032 1538.24 2.31643 2.05586 0.767417 0.696404 7.84195 6.89509	128.771 42.1471 1529.82 2.30728 2.04774 0.765875 0.703589 7.92857 6.98558	-364 -0.55 -0.55 -0.55 -0.39 -0.39 -0.36 -1.30	5.14 1.93 1.77 1.77 1.52 0.73 0.00	34 34 31 24 31 13 -19 -46			

Oct. 29	Ouy's spread	Clase	One morth	22	Three months	7,
reland Germany Portugal Spaul		1.7030 - 1.7040 1.9170 - 1.9180 59 80 - 59 90 11.2775 - 11.2875 1.0890 - 1.0700 2.9075 - 2.9125 249.90 - 290 40 182.80 - 183.10 2174.00 - 2175.00 11.4050 - 11.4150 224.50 - 225.50 20 46 - 20 50 25 475 - 2.5575 2 14215 - 1.4255	0.75-0.73cpm 0.44-0.37cpm 10-5cpm 10-5cpm 10-5cpm 14-52cbs 14-52cbs 22-48cbs 13-14cpm 14-14cpm 14-14cpm 14-14cpm 14-14cpm 14-14cpm 14-14cpm 14-14cpm 14-14cpm 14-14cpm 14-14cpm 14-14cpm 14-14cpm 14-14cpm 14-14cpm 14-14cpm	521 253 114 1.50 1.24 1.28 1.24 1.24 1.24 1.24 1.25 1.21 1.21 1.25 1.21 1.25 1.21 1.25 1.21 1.25 1.21 1.25 1.25	2.15-2.12pm 1.25-1.3pm 22-1.3pm 34-3pm 34-3pm 12-15pm 12-15pm 12-15pm 12-15pm 12-15pm 12-15pm 12-15pm 12-15pm 12-15pm 12-15pm 12-15pm 12-15pm 13-15pm	5.0 2.4 1.0 1.2 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2

Oct. 28	Day's spread	Clear	One month	pa.	denestra Land	14
UKr	1.7016 - 1.7085 1.5025 - 1.5665 1.5262 - 1.5665 1.1240 - 1.1265 1.1223 - 1.9275 25.18 - 15.25 6.6085 - 6.6250 1.7040 - 1.7125 1.97.20 - 1.07.60 6.6680 - 6.7010 6.6680 - 6.7010 6.6680 - 6.7010 6.6850 - 6.7010 1.1076 - 1.278.00 1.1076 - 1.278.00 1.1076 - 1.278.00 1.1076 - 1.278.00 1.1076 - 1.278.00 1.1076 - 1.278.00 1.1076 - 1.2085	1,7030 1,7040 1,5665 1,5665 1,1245 1,1255 1,1245 1,1255 1,1245 1,1255 1,1245 1,1255 1,1245 1,1255 1,1245 1,1255 1,1245 1,1255 1,1255 1,1255 1,1255 1,1255 1,1255 1,1255 1,1255 1,1255 1,1255 1,1255 1,1255 1,1255 1,1255 1,1255	0.75-0.73cpa 0.63-0.75cpa 0.24-0.25cdis 0.62-0.85cdis 10.50-1.25cdis 0.50-1.25cdis 0.50-0.35cdis 0.51-0.35cdis 5.105cdis 6.470cdis 5.70-4.20bredis 1.76-1.81cdis 2.60-2.85credis 0.12-0.13cdis 0.35-0.75cdis 0.35-0.37cdis 0.36-0.42cpa	14477777747747574488 1487877774747474744488	2.15-2.12 m 1.78-1.68 pm 0.69-0.74 dm 1.92-1.96 db 32.00-77, 0.00 k 6.15-6.75 db 1.73-1.75 db 1.79-1.99 db 7.90-8.40 db 5.40-5.00 b 8.05-8.50 db 8.05-8.50 db 1.13-1.16 db 1.13-1.16 db 1.13-1.16 db 1.13-1.16 db	5.4550000000000000000000000000000000000

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

ment premiums and discounts apply to the US dollar and out to the Individual currency.								
EURO-CURRENCY INTEREST RATES								
0ct 28	Short. Lent	7 Days notice	(Inv Month	Three Months	Six Mante	Oue Year		
rilog Dollar L Dollar tch Guilder	10.3 - 10.4 554 - 75 974 - 75	105 - 10½ 53 - 53 84 - 74 94 - 91 8 - 73	104 - 102 54 - 54 74 - 74 94 - 94 84 - 84	104 - 103 51 - 53 71 - 78 91 - 91 83 - 85	101 104 51 51 74 74 81 81	10H - 10H 53 - 57 7H - 75 94 - 94		

rench Fra taltan Lir Belgian Fi Yen Danish Kri Balan SSin Long term	anc.	1294	81, 10 91, 681, 31, 31,	84 - 8 11 - 10 91 - 9 61 - 6 91 - 9 14 - 3	in 111	-83 -103 -93 -61 -93 -312	914 PB	94 104 94 94 35 000; fou	91 - 91 114 - 10 92 - 92 63 - 55 95 - 95 44 - 44 7 years 71 Year; other	11.	- 10 7 -
COMP 1 TO	is par u		a. 3001	ETHI TAKE	are call 1	Gr US DG	1425 204 .	National Association	160,000	7 000 00	s aduce.
			EXCI	IAN	GE C	RO5	S R	ATE:	\$		
Oct.28	£	s	OM OM				S RA			B Fr.	Ectr
Oct.28	£	S 1.704	014	Yen	F Fr.	S Fr.	N FL	Lin			
	£ 1 0.587	s	014	Yen 225.0	F Fr.	S Fr. 2.553	N FL.	Lira 2175	CS.	59.85	1.422

ľ	٤	1	1.704	2,910	225.0	9.935	2.553	3.280	2175	1.91B	59,85	1.422
	5	0.587	1	1,708	132.0	5.830	1498	1.925	1276	1.126	35.12	0.835
	DM	0.344	0.586	1	77.32	3.414	0.877	1,127	747.4	0.659	20.57	0.489
	YEN	4.444	7.573	12.93	1000.	44.16	11.35	14.58	9667	8.524	266.0	6.320
	F Fr.	1.007	1.715	2,929	226.5	10.	2.570	3.301	2189	1.931	60.24	1.431
	S Fr.	0.392	0.667	1,140	88.13	3.892	1	1.285	851.9	0.751	23,44	0.557
	NFI.	0.305	0.520	0.887	68,60	3.029	0.778	1	663.1	0.585	18.25	0.434
	Litra	0.460	0.783	1,338	103.4	4.568	1.174	1.508	1000.	0.882	27.52	0.654
	C\$	0.521	888.0	1.517	117.3	5.180	1.331	1.710	1134	1	31.20	0.741
	afr.	1.671	2.847	4.862	375.9	16.60	4.266	5.480	3634	3,205	100.	2.376
	Eca	0.703	1.198	2.046	158.2	6.987	1.795	2.307	1530	1.349	42.09	1
			_									

Yen per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 100.

AND OPTIONS

	FINANCIAL FUTURE	S AND OPTIC
	LIFFE LING CALT FUTURES OFTENS ESO,000 640s of 102%	LOFE US TREASURY NORD FOR
s e e	Surite Calls-settlements Puts-settlements Perset Aur Dec MAR D	Strice Calls-pertinents Ance Oct Mar 44 4-01 1-54 55 3-04 1-10 66 2-12 2-33 67 1-26 1-61 68 1-67 69 1-28 1-67 100 0-14 0-52 101 0-07 0-37
0	Estimated volume total. Calls 2320 Pars 2155 Previous day's open Ing. Calls 36979 Puts 2628?	Estimated splane total. Calls 200 Previous day's open inc. Calls 1879
ıt	LIFFE EDRIMARK OPTIONS Chilm points at 100%	LIFFE ITALIAN GOVT. BONG OFT OFTIONS Line 249m 15
oe yarnen	Strike Price Oct Mor Det MAR 975 - 080 1.03 0 0ct MAR 975 0.80 1.03 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Sprite Calin-artilletrems Price Dec Mar 9550 182 217 9600 136 180 9650 0.95 1.46 9700 0.00 1.17 9750 0.25 0.95 9800 0.19 0.14 9800 0.19 0.14 9800 0.05 0.41 Estimated whome total. Calin 516 Privious day's open usc. Calin 755 P
	LONDON (LIFFE) 28-YEAR 9% NOTIONAL SELT 4	U.S. TREASURY BURIUS CORT &
asone	\$3,000 32ats of 1897. Close High Low Property of 1942 94-25 94-25 94-25 94-25 94-25 94-25 94-25 94-25 94-25 94-25 94-26 94-27 94-26 94-	\$180,000 \$2000 of 180% Core Hick Solid Solid
-	\$190,600 32m/s of 160% Closs High Law Pres. Dec 97-31 98-02 97-20 98-08 May 97-04 98-02 97-14 Estumental refume 2013 0.2877 Premons day 1 open int. 4062 (4101)	550 91-11 - 054 97-12 - 1111 97-12 - 1111 97-12 - 1111 97-12 - 1111 97-12 97-1
- 1	6% NOTIONAL GERMAN GOVT. BOND	Slas points of 100%
-	Octobe Righ Low Priv Oct 85.79 85.56 85.36 85.51 Mar 85.65 85.76 85.64 85.27 Estimated volume 31859 (400267) Previous days 6 open list. 720728 (733046	Cese Hip: Dec 95.13 95.14 Har 95.23 95.05 Jan 95.03 95.05 Sec 94.76 94.76 Dec 94.28 94.28
	4% NOTHINAL LONG TERM LAPANESE COVT. COMB Y100m 100th of 100%	BRITISH POUND CIMAD
	Ciere High Low 99.99 100.00 99.94 Mar 190.09 Estimated volume 223 (537) Traded eschalvely on AFT	St per f Cross High Dec 16818 16948 7.Usr 1.6622 16750 Jun 16444 16510
1	9% NOTIONAL ECU SONO ECU 280,000 1805in el 180% Cose High Low Prov.	SWISS FRANC (INIX) SPr 125,000 S per SFr
•	Case High Law Prev. Dec. 99.65 99.60 99.80 99.70 H A Estimated extense 1 (110) Previous day's open int. 264 (224)	Occ 0.6608 0.6658 Alar 0.6557 0.6609 Jun 0.6512
	12% NOTERNAL TYALIAN GUYT, BERTO CETPS " LENA 2004: 10854 of 180%	PRILABEL PHIA SE E/S OPTIONS E31,250 (sock per EU)
	Close Hilph Low Prev.	Surfect Nov Oest 1.625 6.55 4.55 4.55 1.675 2.58 4.99 1.775 0.53 1.25 1.775 0.16 0.685 1.775 - 0.33
	Oct 99.77 97.76 89.73 87.76 87	Previous day's open let: Calls 240 Previous day's volume; Calls 12,50 PARIS

9% NOT	ICHAL ECU (,008 180tin	OHD		
Des H A Estimate Previous	Close 99.65 d rotome 1 cl day's open la	High 99.80	99 80 U	99.70
12% NO	THENAL TYAL	IAN COVI.	BERIO OTT	73 .
Dec Mar	97.28 97.34	High 97.60 97.50	97.24 97.36	97 65 97.67
	day's open by		40821	

Des	Class	Histo	Lor	
Mar Jun Sen Dec Mar	99.77 90.18 90.26 90.24 90.15 90.00	99.78 90.20 90.27 90.24 90.18 90.18	99.73 90.14 90.22 90.13 87.94	90.25 90.18 90.26 90.26 90.18
Est. Vol. Got Previous day	flat no	t dwed 1	55% Q96	

Mar Jun Sep Est, Vol. Previous	94.59 94.03 94.03 Grac, figs. as day's open in	94.60 94.37 94.03 1. shown) 1 L. 31752 (94.34 94.34 94.02 678 (1375 31851)	84.05 84.32 84.01
	MENTE EURO Pilots of 100	HARK .		
	Close	90.5	90.51	Prev.
Mar	90.56 90.78 90.98	90,80	90.75	90.79 90.79 91.00
Dec Mar Jun Sep	90.98 91.13	91.00	90.96	91.00
20	71.13	91.17	34.14	41.10

Dec Mar	91.23	91.23 91.41	91.23	91.25
Estimate Previous	d solune 23/	05 04018 L 169943	(130373)	
HAREE I	PRINTH ECU Paints of 18	1%		
Dec Vor- Ion Sep	90.62 90.57 90.52	90.02 90.35 90.62	90.01 90.35 90.60	90.01 90.35 90.66
жф	90.73			90 77

Estimated volume 131 th741 Previous day's open Lat., 5282 CS273

FT-SE 1	H BOEK	iat .		П
Des Mar Jun Extlasates	2568.0 2621.0 2621.0 2622.0 solume 63 tay's open in	2593.0 2506.5 40 (8019) 8. 36459	2555.0 2506.5	2002

* Contracts traded on APT after trading hours

POUND - DOLLAR

1-mil 3-mil 6-mil 12-mil 16961 16622 16632 16304

(11.00 a.m. Oct 28) 3 months US dollars

Steady UK rates fixing rates are the writimetic means rounded to the means one-distantib, of the bid and offered rates for \$10m and to the market by five reference basis at 11.00 a.m. each conforted day. The basis are Maximaal Westminster is, Basis of Tolkon, Denytoke Blasis, Basious Hatchwall de Paris and Mergein Generalty True! becoming more confident THE STERLING wholesale money markets were steady yesterday as dealers continued

MONEY RATES Treasury Bills and Bonds

prii ine rate vier loan rate al funds	- 8 7 - 54	Gue month Two month Three month Six month One year Two year		5.06 Four 5.07 Fine: 5.21 Series 5.27 10-70	year	732 734
0et.28	Overnight	One Month	Two Months	Three Months	Siz Montis	Lontoni
aridurt	8.80-8.90 841-812 74-75 9.00-9-13 641-68 105-104 9.13-9.31 911-104	9.00-9.15 07-9 9.3-9.22 68-64 104-11 92-94 10-10-1	9.05-9 20 821-94 104-104	923-935 93-93- 93-93- 68-68 114-114 93-94 104-104	925-940 94-94 103-102	925 925

FT LONDON INTERBANK FIXING

LONDON MONEY RATES

9ct 28	Overalgist.	7 days notice	One Month	Three Months	Siz Months	One Year
narbank Offer	10%	10% 10%	10% 10½	103 ₁ 101 ₂	10½ 10¼	10 1 10 1 10 1 10 1
terling CDs		_	103	1012	10%	10,3
ocal Authority Deps ocal Authority Bonds	1012	1012	10.9	107	10%	104
Secount Mkt Deps	10 է	10½	-	-	_	_
ompany Deposits	-	-	10%	102	10%	10 1
Inance House Deposits reasony Bills (Boy)	=	_	10 ti 10 ti 10 ti	101	1012	108
ank 8115 (Buy)	-	-	103	16 104	91	_
ine Trade Bill's (Bay)	i - i	-	. –	-	-	_=_
ollar CDs DR Linked Dep. Offer .		Ξ	ا تَدِدُ ا	5.45	5,45 74	5,60
DR Linked Dan, Bid	=	_	64	75	7	71.
CU Liaked Dep. Offer .	~	-	5.33 7-15 614 94	913	91	919
CU Linked Oep. Bid	~	-	4.2	413	724	918

Treasury Bills (sell); one-month 10% per cent; three months 9% per cent; six months 9% per cent; sans Bills (sell); one-month 10% per cent; three months 10% per cent; Treasory 61h; Average tender rate of discount 9,9539 p.c. ECGD Flave Rate Sterling Export Finance. Niete on day Sentember 30, 1991 Agreed rates for period 0ct.25, 1991 to Reventiber 25, 1991; Scheme 11,70 p.c. Schemes 11,70 p.c. Schemes 11,70 p.c. Schemes 11,70 p.c. Local Anthority and Finance Houses seven days fload. Finance Houses Base Rate 11 from September 1, 1991 to Sentember 1, 1991 and the seven days fload. Finance Houses Base Rate 11 from September 1, 1991 a Bask Deposit Rates for sams at seven days notice 4 per cent. Certificates of Tax Deposit Series 6; Deposit £100,000 and over held under one month 7 per cent; one-three months 9 per cent floated for the seven days foot 1, 100 per cent floated for cent from Sept 5,1991, Deposits withdrawn for cash 5 per cent Under £100,000 7 per cent from Sept 5,1991, Deposits withdrawn for cash 5 per cent.

If you don't come to grips with environmental legislation you could go out of business.

BASE LENDING RATES

Credit Lyowals
Cypres Popular Bit
Dunbar Bank PLC
Dunbar Lawrie

Equatorial Bank pk..... Exeter Bank Limited Fisancial & Gen. Bank... First National Bank Pic.

Haritable & Ges len Bak.

Homphory & Sharykai Juffan Hodge Bank Leopold Joseph & Socs

Hill Samuel C. Hoare & Co.

Puts 0.73 1.18

42,727

Horthern Bank Ltd Hyloredit Hortgage Bank Provincial Bank PLC

Royal Bk of Scotland Swith & Williams Sess. _ Standard Chartered

Unity Trust Bank Pic.... Western Trust Westpac Bank Corp.....

9,623

Business now faces a tightening band of environmental legislation that will have a marked effect on your business. Manchester Business School has designed two courses that will enable business people to identify these critical issues and the types of response that can help you achieve a competitive edge based on environmental performance. A 1-day seminar entitled 'Meeting The Challenges of Environmental Legislation', aimed at senior managers, takes place on the 16th October 1991. A 5-day residential course entitled The Key Role of Environmental Issues in Strategic Planning', considers strategic responses to environmental problems. Both are run in association with The Environment Council's **Business and Environment Programme**

For further information contact: Dr. Nigel Roome, Manchester Business School, Booth Street West, Manchester M15 6PB. Tel: 061 275 6460 Fax: 061 273 7732

MANCHESTER BUSINESS SCHOOL

MONEY MARKET FUNDS

Money Market Trust Funds

LIFFE BUND FOTURES OF TORS

191259514

128 25% 0.49 0.49 0.31 0.39 0.64

86.96.88.85.66.89 86.96.88.85.66.89 86.96.88.85.66.89

Close High Low Pres. 0.6608 0.6662 0.6595 0.6693 0.6567 0.6609 0.6545 0.6642 0.6512 - 0.6597

6 to 10 YEAR 18% (TALIDA) COME TERM CONTRACT DEATH) FUTURES

PROFE-MONTH PURE FUTURES (MATUR) (Park laterback offered rate)

OPTION BY LING-TERM FRENCH BOMB DAATOF

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Money Market

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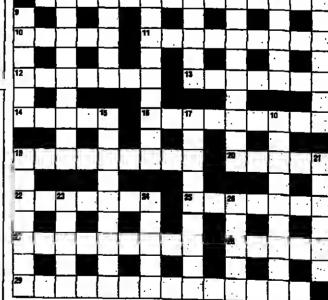
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JOTTER PAD

NatWest Crown Reserve Acc

CROSSWORD

No.7,684 Set by DANTE



ACROSS 1 Tolkieo's tale of a boxing champion? (4,2,3,5)
10 Can't bear inordinate haste

11 Official record holder (9)
12 it cuts timber from the far West (4-3)

(7) 14 In a way, relatives are hard up (5) 16 More tight manoeuvres in

aircraft (5-4) 19 He'a expected to take notes

Submit a return (5)

22 A high post? (3-4)
25 Saucy girl the guard will keep his eye on? (7)
27 It's not true it may describe a novel character (9)
28 Basket maker (5)
27 They may be seen maker.

29 They may be seen racing o'er spire (7,7)

2 Telephoning, hung up (2,3,4) 3 Ill-treats (5) 4 Two elements of risk for the reformed alcoholic? (4-5)
5 Do they give feelings of elation to meteorologists? (5)

7 It conveys a sense of courage (5) Bird featured in pull-out (7)

9 Changes of clothing (6)
15 He conducted opera up in
Northern Ireland (9)
17 Red shirt for one getting
into clothes laid out (9) Performance in the theatre switched to open air (9)

19 Trade movement (7) 21 Gloomy doctor having a bad year (5) Happen to be unoriginal (5)

Queue at the end of the pier for the ship (5) 26 Silly creature goes around

hungry (5) Solution to Puzzle No.7,683

optimistic about the prospects for a rate reduction. The March sbort sterling contract closed steadily at 90.18, implying an interest rate of 9.82 per cent by the end of that month Reports that employers are

vention bave killed off UK clearing bank base lending rate 10.5 per cent from September 4, 1991

talk of lower rates. The pound closed slightly firmer at DM2.9110, just above the DM2.90 level which the Bank

defended earlier in the month. Cash market dealers expect a rate cut next year although there is even less certainty about that: six months money was quoted at 10%-% per cent, indicating no change. The futures market is more

> recent speculation about an imminent easing.

ebout business prospects has so far failed to dent the market's pessimism about the outlook for interest rates, while an upbeat Mansion House speech this week from Mr Norman Lamont, chancellor of the exchequer, is also unlikely to alter

Overnight money market rates were easier for much of the session after the Bank of England forecast a liquidity shortage of just £100m. Dealers had expected a £1bn shortage. Money market dealers said the money flows in and out of the market had recently become more erratic. Payment on a gilt issue had been forecasted to drain liquidity

but this was offset by an unexplained flow of cash out of the Exchequer. Clearing banks also added funds back into the system to offset a routine drain in liquidity before the weekend. in other world money

markets, rates were mixed as turnover fell in featureless trading. German rates continued to ease as liquidity remained in sufficient supply to cope with any drains out of the banking system. Call money fell to 8.95-8.95 per cent

from 8.90-9.00 per cent. In New York the Federal Reserve refrained from open market operations despite

WORLD STOCK MARKETS

			W	ORLD STOC
AUSTRIA Getaber 28 Sch + 97 Austrian Airlines 2,390 -50 Credit assist 466 -15 EA General 3,070 -60 EVN 775 -31 Jungburzhur 9,880 -6 Ge Wa 778 -4 Perimonder Zement 1,510 -55 Ruder Heratlith 489 -15 Ruder Heratlith 489 -10 Stryr Dalmier 28 -20 Veitscher Magnett 339 -10 Verbund 187A 482 -10 Wienerberger 4,676 -104 Z-Laenderbank 937 RELGTUM/LUXEMBOURG October 28 Fr. + 97 ACEC-Union Min 2,015 +65 Arbed 4,125 -65 Ball a Lin 1,000 -30 Sang Gen Lux Pts 12,200 -30 Bang Gen Lux Pts 12,200 -30 Cobepa 4,125 -65 Ball a Lin 1,000 -20 Cobepa 4,125 -65 Colepa 4,900 -20 Cobepa 4,000 -50 Colepa 1,500 -10 Fabrique Mat 51 CBL 3,385 +125 Gil Group 1,262 -1 Gelt 3,385 +55 Gil Group 1,262 -1 Gettrabel 4,540 -50 Fabridaling Lux 1,2850 -75 Generale Banger AVI 1,2850 -75 Generale Banger AVI 1,2850 -75 Powerlin AFV 2,000 -90 Ryale Beige AVI 1,375 -75 Sokwy 12,400 -50 Tractebel AFV 1,915 -75 Sokwy 11,475 -125 Sokwy 11,475 -12	Begnin-Say Ost lise	GERMANY Continues	NETHERLANDS Detabler 28 Fis. + er = A 8 Amer Holding	SWEDEN (continued)
Balka Holding Res. 730 -4 Bilisuben 290 -4 Carsberg A 2,070 +20 0,51912 A 106,700 +20 0,51912 A 106,700 +700 Oaeisco 1,005 +5 Den Darske Bank 317 +1 East Aslattic 187 +1 F15. Ind B 735 +4 Great Nordic 465 -5 Halvist Hidgs A 644 -6 Halnia Hidgs B 644 -6 Halnia Hidgs B 644 -6 Halnia Hidgs B 645 -5 Halvist Berv B 802 +1 Jyske Bank Res 350 +4 Lurritzen JJ B 1,780 +20 HKT A/S 383 +1 Noro Nord B 490 +1 Sophus Berend B 1,780 -10 Supprios 5,490 Topdommark 900 -1 Unidaamark A 230 -3 FINLANO October 28 Mika + or - Amer 62 Cultor 50 Erso R 16 Huttamatul Free 91 KOP 21 KOP 21 KOP 21 KOP 21 KOP 21 KOP 21 Coltor 50 Metra B Free 53,20 -0.80 Notica Pref Free 61 Pohjola B Free 73 -2 Repola (Free) 42 -0.60 Stockmans B 120 Tampella Free 99 Unitas Ba C Free 14,20 -0.30 FRANCE October 2B Frs. + or - Actor 732 +10 Alz Llouide 673 -1 Alcatet Astborn 606 +4 Ary Il Entrepr 1,073 +16 Axa 1891 -11 BIG 702 -3 BSN 972 +2 BNP Cert Inv 303,60 -5 JAPAN	SILC	TTALY Detabler 28 Lire	SWEDEN Betabar 28 Kroper. + pr - AGA B Free	Switch 1,050 -30 1,050
Detabler 28	Japan Radio 2,550 43 Japan Stzel Works 713 420 Japan Wood 2,000 99 Jujo Paper 680 99 Jujo Paper 1,820 30 Kayome 1,820 30 Kayome 1,820 30 Kayome 1,820 30 Kayome 1,550 440 Kaken Pharm 1,450 410 Kandenico 578 Kaneka 740 430 430 Kaneso 578 Kaneka 740 430 430 Kaneso 1578 Kaneka 11,500 440 Kaneso 1578 Kaneka 11,500 450 Kansai El Pover 2,890 10 Kansai El Pover 2,890 10 Kansai El Pover 1,320 30 Kansai El Pover 1,470 30 Kinden 2,710 485 Korito Manf 2,270 30 Kinden 3,280 40 Korito El Rw 1,470 30 Kinden 3,280 40 Korito Manf 2,270 30 Kinden 3,280 40 Korito Konatsai 855 Korito Manf 2,270 30 Korito Konatsai 855 Korito Manf 2,270 30 Korito Comp 724 44 Kubota Corp 724 44 Kubota Corp 724 44 Kubota Corp 724 44 Kumasai 1,250 40 Kurba Chemical 731 110 Kurracy 1,250 40 Kurba Chemical 731 110 Kurrato Homical 731 140 Kurshu El Power 3,060 110 Kurshu El Power 3,060 110 Kurshu El Power 3,060 10 Lion Corp 1,700 420 Martino Milling 1,030 410 Miltino El Rado 30 Mishita El Lion 1,750 40 Mishita El Robo 420 Mishita El Robo 420 Mishita El Robo 430 Mishita	Nippon Statilles	Instance Servaru 1,340	October 28

JOTTEF FIN

SWORD

Sales Stock	Hig	n Low	Close (ومخ	Sales S	tock	High Lo	w Close Ch	g Spice	Stock	High	Low Close	Chng	Çales S		High		Close C	رمخ
1	TORO	NTO		- 1		orel Sys	\$1\$ 14 \$8	b 144 -	· 500	0 Lobiaw	519 ¾	10 194	+4]		confed Rs	. 6221	221-	210 221 ₃	_
4:00 0	m price:		ber 2	.	62500 0	XrownX A	140 1	NO 138 4	20 700	O Mackenzin	56 k	6½ 6½	į	31800 S	cotta Hos eagrain Co	\$125 k	124 4 1	125 k	#14 #14 #14
Quotations in	cents unle	es mark	ed 5		7300 D	A rocket		2 37	HS 1530	O Magas IntA D Magas IntA	\$18 \$17%	6½ 6½ 17¼ 13 13% 17%		1900 S 135700 S	eurs Can NeilCan A herriti (). HL Syet	343) 575	105 435 75 35 135	715	+4
400 Abitit 2900 Agrid		և 16¼ 15 440	440	-16	29300 D		\$1D 18	e 10 +	1200	Mpf Lf Fds	517 4 420%	17 17 kg 20 kg 20 kg	+**	27700 9	HL Syet NC Group	\$5 \ \$19 \	3½ 13¾	8 ½ 13 ½	7
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								IN	DICES										
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DOW JON	3045.62 96 97	25 3004.92 96.87	24 3016.32 96.90	23 2 3040.90 96.91	HIGH 2 3077.15 0.8(1.0) 97.55 (1.8(1.0)	LOW 2470.3 (4/1) 91.30 (16/1)	HIGH 0 3077.1 08/10/5 97.55 08/10/6	LOW 5 41.22 1) (2/7/32) 54.99	AUSTR All Orda All Hink Austr Cork Ak	ALIA aries (1/1/80) aj (1/1/80) IA alea (30/12/84)	16	8 25 42.8 164	24 1.6 1645 5.2 666	23 3 1637.1 0 660.1	16453	(24/1ID	120	M.5 Q.6/	<u> </u>
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DOW JON	3045.62 96 97 1266.07	25 3004.92 96.87	24 3016.33 96.90 1252.63	23 2 3040.90 96.91 2 1278.90	HIGH 2 3077.15 0.8(1.0) 97.55 0.8(1.0) 1287.56 0.8(1.0) 220.89 0.6(4)	LOW 6 2470.3 (4/1) 91.30 0.6/1) 6 894.30 (7/1) 195.17 (10/7)	HIGH 0 3077.1 08/104 97.55 08/104 1532.0 05/9/8 236.2 02/1/9	LOW 5 41.22 54.99 11 (2/7/32 54.99 11 12.32 10 68/7/32 10.50 68/4/32	ALISTRI All Ordina All Histo Austra Creft Ak BELGR BELZO DENNAA Coperhap	ALLA aries (1/1/80) is (1/1/80) IA lies (30/1/2/80) IAI IAI IAI IAI IAI IAI IAI I	16 6 40	8 25 42.8 164 65.9 66 1.34 41.0	24 1.6 1845 5.2 666 64 417.2 371 1104.4	23 3 1637.1 0 660.1 12 417.2 16 1104.40	1645.3 707.2 534.8 1212.1	(34/10) 1 (24/7) 1 (14/4)	120 56 390 937	14.5 (16/ 1.6 (16/) 1.84 (15/	ש ש
DOW JON Alministrals Home Bonds Transport Iralinies	3045.62 96 97 1266.07 214.45	25 2 3004.92 96.87 7 1244.96 213.51	24 3016.33 96.90 1252.65 212.76	23 2 3040.90 96.91 2 1278.90	HIGH 2 3077.15 0.8(1.0) 97.55 0.8(1.0) 1287.56 0.8(1.0) 220.89 0.6(4)	LOW 6 2470.3 (4/1) 91.30 0.6/1) 6 894.30 (7/1) 195.17 (10/7)	HIGH 0 3077.1 08/104 97.55 08/104 1532.0 05/9/8 236.2 02/1/9	LOW 5 41.22 10 (2/7/32) 54.99 11 (1/10/81) 1 12.32 1 (8/7/32)	AUSTR All Order All Hale AUSTR Creft Al BELGA BELZO DENNAM Copshag	ALLA aries (1/1/80) is (1/1/80) IA lies (30/1/2/80) IAI IAI IAI IAI IAI IAI IAI I	16 6 40 116	8 25 42.8 164 65.9 66 1.34 416 K.31 1104 5.31 364	24 1.6 1845 5.2 666 64 417.2 371 1104.4	23 3 1637.5 0 660.1 12 417.2 16 1104.4 19 365.64	5 1645.3 707.2 5 534.8 6 1212.1	1 (14/10) 1 (24/7) 1 (14/4) 5 (7/4)	120 56 390 917 300	14.5 (16/ 1.6 (16/) 1.84 (15/ 1.59 (17/)	ע ע ע
DOW JON Alministrials Home Bands Transport	3045.64 96 97 1266.07 214.45	25 2 3004.92 96.87 7 1244.96 213.51	24 96.90 96.90 1252.65 212.76	23 2 3040.92 96.91 2 1278.92 212.82	HIGH 2 3077.15 C18/100 97.55 C18/100 1287.56 C18/100 220.89 C16/40 4Day	LOW 5 2470.3 (4/1) 91.30 (16/1) 5 894.30 (7/1) 195.17 (10/7) y's High (a)	HIGH 0 3077.1 08/10/0 97.55 08/10/0 1 532.0 5/9/0 236.2 0/1/9/0 336.8	LOW 41.22 51.99 11.12.32 6.87/32 6.87/32 6.08/4/32 6.08/4/32 6.08/4/32 6.08/4/32	AUSTR Al Order All History Austra Cont. Al. BELZO D DENNA Copura Copura HEX Gen HEX Gen FELANC	ALIA aries (1/1/80) ag (1/1/80) ILI/1/80) ILI/1/80	116 40 116 38	8 25 42.8 164 65.9 66 1.34 410 4.31 1104 5.31 364 36.7 84	24 1.6 1845 5.2 666 64 417.2 371 1104.4 60 364.3 1.8 839	23 3 1637.5 0 660.3 12 417.2 15 1104.4 19 365.64 6 838 5	5 1645.3 707.2 534.8 1212.1 380.0	1 (24/10) 1 (24/7) 1 (14/4) 5 (7/4) 4 (2/8) 9 (8/4)	126 56 390 937 363	0.5 (0.6) 0.64 (0.5) 0.59 (0.7) 0.226 (0) 0.7 (20)	מ ער ער
DOW JON Alministrials Home Bonds Transport Intilities STANDAR	28 Oct 28 3045.64 96 97 1266.07 214.45	25 96.87 1244.96 213.51	24 96.90 1252.65 212.76 213.76	23 2 3040.96 96.91 2 1278.96 212.82	HIGH 2 3077.15 2 18/100 97.55 18/100 1287.56 18/100 220.89 116/40 4Day 396.64 278/80 472.01	LOW 5 2470.3 (9/13) 91.30 10.6/13 5 894.30 17/13 195.17 0.0/73 7's High Go	HIGH 0 3077.1 08/10/ 97.55 08/10/ 1532.0 5/9/8/ 236.2 22/1/9/ 03034.440 to	LOW 2/7/32 54.99 11 12.32 10.50 10.51 10.50 10.51 10.50 10.51 10.50 10.51 10.50 10.51 10.50 10.51 10.50 10.51 10.50 10.51 10.50 10.51 10.5	ALISTR All Order AUSTR Cent Al BELGA BELZO (DENILA COUNTA HEX GAM HEX GAM FRANCE CAC Cent CAC CENT C	ALIA aries (1/1/80) yi (1/1/80) UA alies (30/1/2/80) BM (1/1/9U LECK bis SE (3/1/80) BM (28/1/2/90) E erat (3/1/2/82) 33/1/2/877	16 6 40 110 30 8 8 9 9 9	8 25 42.8 164 65.9 66 1.34 410 4.31 1104 5.31 364 36.7 84	24 1.6 1645 5.2 666 54 417.2 371 1104.4 60 364.3 1.8 839	23 3 1637.5 0 660.3 12 417.2 15 1104.43 19 365.64 6 838.5 0 488.49	1645.3 707.2 534.8 1212.1 380.0 1186.4	1 (14/10) 1 (24/10) 1 (14/4) 1 (14/4) 1 (1/4) 1 (2/8)	126 56 399 917 361 836	04.5 (16) 1.6 (16) 0.84 (15) 2.59 (17) 2.26 (8)	ט ט ט
DOW JON Anniestrials Home Bonds Transport Iralities STANDAR Composite #	28 Oct 28 3045.64 96 97 1266.07 214.45	25 2 3004.92 96.87 7 1244.96 213.51 POOF 384.20	24 96.90 1252.65 212.76 213.76	23 2 3040.92 96.91 2 1278.94 212.82 387.94 459.21	HIGH 2 3077.15 018/101 97.55 118/100 1287.56 128/109 106/40 4Dro 220.89 472.01 129/80 32.24	1.0W 5 2470.3 91.30 91.30 91.30 91.30 94.30 (7/1) 195.17 0.077 7's High to 9/1) 364.90 (9/1) 21.96	HIGH 0 3077.1 08/10/6 97.53 08/10/6 1 532.0 (5/9/8 236.2 2/1/9 (3034.44) L 28/8/9 472.6 (29/8/9 35.24	Compilation LOW 3 41.22 10 27/132 54.90 13 112.08 10 12.0	AUSTRIA All Ordin All Horizon Austria Cert Alt BELGA DENNAA HEX Gen FELGA GEGE CEC ALC GEGE FAZ Acts	ALLA aries (1/1/80) y (1/1/80) IA IA IAI IAI IAI IAI IAI IAI IAI IAI	116 40 116 38 49 185	8 25 42.8 144 65.9 66 11.34 410 11.34 1104 15.31 364 36.7 84 80.75 488 2.07 1834	24 1.6 1645 1.6 165.2 166.6 16	23 3 1637 2 0 660 3 12 417 21 19 365.64 6 836 5 0 488 49 1 1830.36 7 655.09	3 1645.3 707.2 3 534.8 3 1212.1 380.0 1186- 1887.2 717.43	1 (14/10) 1 (24/7) 1 (14/4) 1 (14/4) 5 (2/7) 9 (8/4) 2 (2/10) 9 (1/10) 9 (1/10)	128 56 399 937 369 836 394 1/25	04.5 (16/1 1.6 (16/1 1.59 (17/1 1.7 (28/1) 1.7 (28/1) 1.7 (28/1) 1.88 (15/1 1.76 (15/1 1.76 (15/1)	ער ער ער
DOW JON planinstrials Home Bands Transport Intilities STANDAR Composite # Industrials Fluancial	28 Oct 28 3045.64 96 97 1266.07 214.45 D AND 389.52 460.61 31.34	25 96.87 1 1244.96 213.51 POOF 384.20 454.37 30.75	24 2 3016-33 96.90 1252-65 212-76 212-76 385.07 455.75 30.92	23 2 3040 % 96.91 2 1278.90 212.82 387.94 459.21 31.19	HIGH 2 3077.15 (18/101 97.55 (18/108) 1287.56 (18/108) 120.89 (16/40) 472.01 (29/80 39.64 (28/80) 472.01 (29/80) 39.64 (28/80) 472.01 (29/80) 39.64 (28/80) 472.01	2070.3 (9/11) (9/13) (16/11) (9/13) (17/11) (19/11) (19/11) (19/11) (19/11) (19/11) (19/11) (19/11) (19/11) (19/11) (19/11) (19/11)	HIGH 0 3077.1 (18/10/F 97.55 (18/10/F) 1532.0 (5/9/8/F 236.2 (2/1/F/ (3034.44) LI (3034.44) LI	Compilation LOW 3 41.22 10 27/132 54.90 10 10,000 10 10,500 10 10,	AUSTRI Aŭ Ordis AU Ordis AU Ordis AU Ordis AUSTRI Dest Al DENNA DENNA HEX Gen FELANC CIC Cere CIC GU GENNA FAZ ANII COMOTZI DAX ONJ ONX ONJ	ALLA ALLA Aries GILI-BOD ILI ILI ILI ILI ILI ILI ILI I	116 40 116 38 49 185	8 25 42.8 164 65.9 66 1.34 410 8.31 1104 5.31 364 36.7 84 8.9.73 488 2.07 183 7.79 649 7.25 183	24 1.6 1645 5.2 666 666 64 417.2 677 1104.4 60 364.3 1.8 839 12 489.3 69 1831 653.7 14 163.7 14 163.7	23 3 1637 2 0 660.3 2 417 21 45 1104.4 9 365.64 6 838 3 1 1839.36 7 655.09 7 1844.1	1645.3 707.2 1534.8 1212.1 1380.0 1186. 477.42 1887.2 717.43	1 (14/10) 1 (24/17) 1 (14/4) 1 (14/4) 5 (07/4) 4 (2/8) 9 (8/4) 9 (8/4)	128 56 398 937 363 836 394 1425 570 161	04.5 (16.7) 0.84 (15.7) 0.84 (15.7) 0.84 (15.7) 0.226 (8.7) 0.7 (28.7) 0.7 (28.7) 0.88 (15.7) 0.88 (15.7)	מ מ
DOW JON Alministrials Home Bonds Transport Intilities STANDAR Composite + Industrials Fleancial NYSE Composite	28 Oct 28 3045.64 96 97 1266.07 214.45 D AND 389.52 460.61 31.34	25 2 3004.92 96.87 7 1244.96 213.51 POOF 384.20 454.37 30.75	24 96.90 1252.66 212.76 212.76 385.07 455.75 30.92	23 2 3040.9 96.91 2 1278.9 212.82 387.94 459.21 31.19	HIGH 2 3077.15 (18/100 97.25 (18/100 1287.16 (18/100 128/100 220.89 (16/40 20/80 35.24 (24/8) 227.80 32.24 (24/8) 32.24 (24/8) 227.17 (28/8)	LOW 91.70 3 (47) 19.30 (47) 195.17 (47) 195.17 (47) 195.17 (47) 195.17 (47) 195.17 (47) 197.17 (47) 19	HIGH 0 3077.1 (1880a/f 97.55 (1891a/f 159.05 (29.194 (3034.46) 1 (3034.46) 1 (Compilation LOW 3 41.22 10 27/132 54.99 13 10,70/88 1 12.32 10 150/68 10 150/68 10 16/432 10 16/	AUSTRI All Ordis AUSTRI Cork Mark BEL20 O DÉNNA COSCHIB III FUR AN IIIX GEN FELAN CC CAC COR CAC COR CAC COR CAC COR CAC COR FAX ANI COMMENT FAX ANI COMMENT FAX ANI LICENTE FAX ANI COMMENT FAX ANI LICENTE FAX ANI COMMENT FAX ANI LICENTE FAX ANI COMMENT FAX ANI LICENTE F	ALLA Aries (1/1/80) IV A 1/80 I	2 16 6 40 110 36 49 185 48 187 157	8 25 42.8 154 45.5 9 66 1.34 416 1.34 1104 5.31 124 5.31 364 35.7 84 9.73 488 9.73 488 1.79 649 1.824	24 11.6 1645 15.2 1666 164 117.2 1104.4 117.2 1104.4 117.2 1104.4	23 3 1637 2 0 660 2 2 417 2 10 104 40 10 489 49 1 1830 36 7 655.09 7 1844.1 1 1587 89	1663 1707.2 1534.8 1212.1 1380.0 1186.2 1717.43 2053.2 1715.8	1 (24/10) 1 (24/7) 1 (14/4) 5 (07/4) 9 (8/4) 9 (8/4) 9 (8/4) 9 (8/4) 9 (8/4) 9 (8/4)	126 56 59 937 305 836 394 1425 570 161 1311	04.5 (0.6/ 1.6 (0.6/) 0.84 (0.5/) 0.7 (0.7/) 0.7 (0.7/) 0.7 (0.7/) 0.88 (0.5/) 0.88 (0.5/) 0.88 (0.5/) 0.88 (0.5/) 0.88 (0.5/) 0.88 (0.5/) 0.88 (0.5/) 0.88 (0.5/) 0.88 (0.5/) 0.88 (0.5/)	ש ע ע ע
DOW JON Alministrials Home Bonds Transport Indintes STANDAR Composite t Industrials Fluorical NYSE Composite Amer Mic. Value	ES Oct 28 3045.62 96 97 1266.07 214.45 D AND 389.52 460.61 31.34 214.44 379.29	25 2 3004.92 96.87 7 1244.96 213.51 POOF 384.20 454.37 30.75 211.82 378.43	24 96.90 1252.65 212.76 212.76 385.07 455.75 30.92 212.32 377.73	23 2 3040.96 96.91 2 1278.94 212.82 387.94 459.21 31.19 213.81 381.71	HIGH 2 3077.15 CIRCION 97.55 CIRCION 5 1287.95 CIRCION 1287.95 CIRCION 220.89 472.01 229.80 32.24 CIRCION 229.80 32.24 CIRCION 229.80 32.24 CIRCION 24.80 26	LOW 5 2479.3 (PILI) 91.30 (PILI) 191.30 (PILI) 195.17 (PILI) 195.17 (PILI) 21.96 (PILI) 21.96 (PILI) 22.96 (PILI) 29.17 (P	MIGH 0 3077.1 CRIGON 77.53 CRIGON 1532.0 1532.0 1532.0 226.2 226.2 271.90 278.9 472.6 298.9 472.6 298.9 277.0 298.9 298.	Compilation LOW 3 41.22 3 41.22 3 12.32 54.99 10 12/16/81 1 12.32 0 18/7/32 0 18/7/32 0 18/7/32 0 18/7/32 0 18/7/32 0 18/7/32 0 18/7/32 0 18/8/32	AMSTRE All Ordin AUSTRE All Holds AUSTRE Ceeft Ak BE-20 O DE-MARA HEX General HEX General GOFARAL CAMPAI DAY HEX GENERAL DAY H	ALLA Aries (1/1/80) IV A 1/80 I	2 16 6 40 110 36 49 185 48 187 157	8 25 42.8 154 45.5 9 66 1.34 416 1.34 1104 5.31 124 5.31 364 35.7 84 9.73 488 9.73 488 1.79 649 1.824	24 1.6 1645 5.2 666. 447.2 666. 447.2 104.4 60 364.3 1.8 839 12 489.3 15 11 663.7 11 663.7 11 663.7 13 15 19 19 19 19 19 19 19 19 19 19 19 19 19	23 3 1637 2 0 660.2 2 417 2 19 1104.4 19 365.6 6 836 3 0 488 49 1 1830.3 7 655.99 7 655.99 7 1844.1 1 1867.8 4 4021.38	1653 707.2 534.8 1212.1 380.0 1186. 477.62 1867.2 1717.8 1033.4	1 (24/10) 1 (24/10) 1 (24/7) 1 (14/4) 5 (7/4) 4 (2/0) 9 (3/4) 9 (3/5) 6 (11/6)	128 96 987 987 987 988 988 988 988 142 142 143 143 143 143 143 143 143 143 143 143	04.5 06/ 1.6 06/ 0.84 05/ 2.59 07/ 2.26 08/1 1.7 128/10 1.88 05/ 1.48 05/ 1.48 05/ 1.82 06/	ש ש ש ש ש
DOW JON Alministrials Home Bonds Transport Intilities STANDAR Composite + Industrials Fleancial NYSE Composite	ES Oct 28 3045.62 96 97 1266.07 214.45 D AND 389.52 460.61 31.34 214.44 379.29	25 2 3004.92 96.87 7 1244.96 213.51 POOF 384.20 454.37 30.75 211.82 378.43	24 96.90 1252.65 212.76 212.76 385.07 455.75 30.92 212.32 377.73	23 2 3040.96 96.91 2 1278.94 212.82 387.94 459.21 31.19 213.81 381.71	HIGH 2 3077.15 CB(III) 97.55 CB(III) 1287.56 LB(10) 1287.56 LB(10) 200.89 4Day 4Day 4Day 472.01 229.60 32.24 2217.17 CB(III) 362.49	LOW 970.3 (770.3	MIGHOUSE TO THE PROPERTY OF TH	Compliator LOW 3 41.22 10 27/152 54.91 11.23 11.12.32 10.50	AUSTRI All Ordis All Hills AUSTRI Creek Ak BEL20 O DENNIA Coorbing III FERNIA COORDIS CONTROL COORDIS FERNIA CONTROL C	ALLA J. 1900 miles (1/1/1900 miles (1/1/1900 miles (1/1/1900 miles (1/1/1900 miles (1/1/1900 miles (1/1/1900 miles (1/1/1/1900 miles (1/1/1900 miles (1/1/	2 18 40 110 30 8 49 185 49 185 49 185 49 185	8 25 42.8 164 45.9 66 11.34 410 14.31 1104 15.31 364 16.31 364 17.97 648 17.99 648 17.99 648 18.21 182 18.81 157 18.81 157 18.81 157 18.81 157	24 1.6 1545 5.2 666. 64 417.2 1104.4 117.2 1104.4 117.2 1104.4 117.2 1104.4 117.2 1104.4 117.2 1	23 3 1637 : 0 660.1 12 417 : 2 417 :	1653 7072 1 534.8 1 1212.1 1 380.0 1 1186. 1 1186. 1 1186. 1 1186. 1 1175.0 1 1175.0 1 1175.0 1 1520.6	63H 624/100 1 (24/7) 1 (14/4) 5 07/40 9 (8/4) 9 (8/4) 9 (8/4) 9 (1/18) 6 (1/18) 6 (1/18) 6 (1/18) 6 (1/18) 6 (1/18)	128 56 396 937 305 836 394 1425 570 161 1331 2986	04.5 CI6/ 0.64 CI5/ 0.64 CI5/ 0.7 CI8/ 0.7 CI8/ 0.88 CI5/ 0.88 CI5/ 0.	ש ש ש ש ש ש ש ש ש
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DOW JON Attributable Home Bonds Transport Intitudes STANDAR Composite # Industrials Floancial NYSE Composite Amer Min. Value NASDAQ Composi	ES Oct 28 3045.66 96 97 1266.07 214.45 10 AND 389.52 460.61 379.29 16t 529.41	25 96.87 96.87 1244.96 213.51 POOF 384.20 454.37 30.75 211.82 376.43 525.13	24 96.90 1252.6 212.76 385.07 455.75 30.92 212.32 277.73 528.75	23 3040.% 96.91 2 1278.90 212.82 387.94 459.21 311.9 213.81 301.71 535.17 Oct	HIGH 2 2077.15 108/100 128/100 128/100 128/100 128/100 128/100 128/100 128/100 129/100	10W 1910 1910 1910 1910 1910 1910 1910 1	MIGHO 3077.1 (18/10/10/10/10/10/10/10/10/10/10/10/10/10/	Compliation 1.0 W 3	AUSTRE All Ordin AN HIGH ANDSTR Ocethag BPJ20 Q DPMNAA FELANC Copenhag FELANC COMMUNICATION FELANC CM GET FELANC C	ALLA aries (1/1/90) gr (1/1/80) IA lies (30/1/2/80) IM IA IA IA IA IA IA IA IA IA IA IA IA IA	2 18 49 185 157 2 2490 1871 2 244	8 25 42.8 154 45.9 66 1.34 410 1.31 1104 5.31 364 36.7 84 9.73 488 2.07 1834 7.99 649 1.82 1572 1.83 1572 1.84 1572 1.85 350 3971 1.87 1879 1.87 187 1879 1.87 187 187 187 187 187 187 187 187 187 1	24 1.6 1845 5.2 666 5.4 417.2 571 1104.4 60 364.3 1.8 839 12 489.3 80 1831.6 11 653.7 14 1839.8 157.9 17 525.8 18 2897.3 18 287.3	23 3 1637:3 0 660.3 12 417:2 19 1104.4 19 365.6 6 838:3 0 488:49 1 1830.36 7 655.09 7 1844.1 1 1867.89 4 4021.38 2 1433.63 5 523.21 8 24799.94 3 1877.09	1653 7072 1 534.8 1 1212 L 1 380 0 1 1186 1 477.82 1887 2 717.43 2075.2 1 1520.6 1 1	(GH 1 (24/10)	120 35 399 937 363 836 394 1422 570 161 1311 258 1114 486 1425 2473	04.5 GM, GS, GS, GS, GS, GS, GS, GS, GS, GS, GS	ש ש ש ש ש ש ש ש ש ש ש ש ש ש ש ש ש ש ש
DOW JON Alministrials Home Bonds Transport Intilities STANDAR Composite # Industrials Fluancial NYSE Composite Amer Min. Value NASDAQ Composi	ES Oct 28 3045.62 96.97 1266.07 214.45 1D AND 389.52 460.61 31.34 214.44 379.29 1te 529.41	25 2 3004.92 96.87 96.87 97.1244.96.87 1244.96.87 1213.51 213.51 POOP 184.20 364.37 30.75 211.82 376.43 525.13 Oct. 3 3 Cod. 2 2	24 96.90 1252.63 212.76 212.76 385.07 455.75 30.92 212.32 377.73 528.75	23 2 3040.96 96.91 2 1278.99 212.82 387.94 459.21 31.19 213.81 381.71 535.17	HIGH 2 3077.15 2 0871au 97.55 1081au 1287.56 11817au 220.89 10640 220.89 270.81 279.64 2880 472.01 229.60 322.49 0.480 287.71 288.61 362.49 0.480 168	10W 170.30 (Pill) 191.30 (Pill) 195.31 (Pill) 195.31 (Pill) 195.31 (Pill) 196.31 (Pill) 196.35 (Pill	MICE 0 3077.1 (BRIDE) 97.55 (BRIDE) 1532.0 (SIN) 1532.0 (CIN) 236.2 (CIN) (CO34.40 L 236.2 (CIN) (CO34.40 L 236.3 (CIN) (CO34.40 L 236.3 (CIN) (Compliator 1.0 W 3	AUSTRA All Ordin All Hillia AUSTRA All Hillia AUSTRA Certe Austra BEJ20 O DENNAA Cosenhag FRANC COSENhag FRANC	ALLA JUDO aries 0/1/80 pries 0/1/80 IA less 00/1/80 IA	2 16 40 114 12 12 12 12 12 12 12 12 12 12 12 12 12	8 25 42.8 164.65.9 66 65.9 66 61.34 410 63.1 1104. 5.31 364 36.7 84 80.73 488 2.07 1834 7.79 649. 2.26 1822 3.80 3471. 62 1428. 1.72 24906. 1.72 24906. 1.72 24906. 1.73 1879. 1.74 1879. 1.75 2843 1.76 2843 1.77 1879. 1.78 187	24 1.6 1845 5.2 666 5.4 417.2 571 1104.4 5.3 64.3 1.8 839 12 489.3 12 489.3 13 1579.0 13 1579.0 19 525.8 13 24949.2 13 1886.6 14 2837.3	23 3 1637 2 0 660.2 2 417 2 19 365.4 6 836 5 10 489 46 1 1830.36 7 625.09 7 1944.1 1 1887 3 4 4021.38 2 1433 63 5 523.21 3 1877.09 7 2827.82 4 525.98	1653 7072 1 534.8 1 1212 1 300 0 1186- 497.42 1867.2 717.43 2053.2 1715.0 4093.4 1520.6 193.2 27146.9 2023.8 403.4	GH 104/10	128 399 937 937 300 836 154 142 142 142 142 142 142 142 142 142 14	14.5 (16.7) 1.6 (16.1) 1.8 (15.1) 1.7 (18.1) 1.8 (15.7)	
DOW JON Alministrials Home Bonds Transport Indicties STANDAR Composite † Industrials Fluorical NYSE Composite Amer Mic. Value NASDAQ Composit Dow Industrial Di S & P Industrial Di	ES Oct 28 3045.66 96 97 1266.07 214.45 ID AND 389.52 460.61 31.34 214.44 379.29 ite 529.41 44. 14. 14. 14. 14. 14. 14. 14. 14.	25 2 3004.92 96.87 96.87 96.87 91.244.96 213.51 213	24 96.90 1252.6: 212.76 212.76 455.75 30.92 212.32 377.73 528.75 10.92	23 3040.% 96.91 2 1278.94 212.82 387.94 459.21 31.19 213.61 30.71 Oct 3.0 0ct 24.4	HIGH 2 3077.15 0.8100 97.55 0.8200 1287.35 118/100 1287.35 118/100 128	LOW 191.30 (9/11) 191.30 (9/11) 195.17 (10/17) 195.11 (10/17) 296.72 (14/11) 396.92 (14/11) 396.92 (14/11) 396.72 (14/11) 396.	MIGS-0 0 3077.1 08/10/9 97.55 08/10/9 1532.0 159/9 256.2 27/1/9 0394.40 Is 28/8/9 472.8 29/8/9 25.24 27/8/9 28/8/9 153.24 19/10/8 217.17 28/8/9 20/10/	Compliation LOW 3 41.22 3 (21/32) 3 (19/32) 3 (19/32) 4 (19/32)	AUSTRE All Ordina AUSTRE All Holds AUSTRE Delt AR BEL20 Q DENNAM ESTAN BOL20 Q DENNAM ESTAN BOL20 Q DENNAM ESTAN BOL20 Q DENNAM ESTAN ESTA	ALLA aries (1/1/80) gr (1/1/80) LA alles (10/1/2/80) LA LES LE LE LE LE LE LE LE LE LE LE LE LE LE	2 18 2 2 18 18 18 18 18 18 18 18 18 18 18 18 18	8 25 42.8 154 45.9 66 1.34 410 1.31 1104 5.31 364 36.7 84 9.73 488 2.07 1834 7.99 649 1.82 1572 1.83 1572 1.84 1572 1.85 350 3971 1.87 1879 1.87 187 1879 1.87 187 187 187 187 187 187 187 187 187 1	24 1.6 1845 5.2 666 5.4 417.2 576 1104.4 60 364.3 1.8 839 12 499.3 80 1831.6 11 653.7 14 1839.8 1579.0 19 525.8 13 24949.2 15 1836.8 15 1836.8 14 533.5 14 533.5	23 3 1637:2 0 660.2 12 417.2 15 1104.4 16 836.3	1653 7072 1 534.8 1 1212 1 380 0 1 1186- 1 1887 2 1715.8 4093.4 1 1520.6 1	GH G 24/10	128 950 997 927 962 927 962 927 962 927 962 978 978 978 978 978 978 978 978 978 978	04.5 GM, GS, GS, GS, GS, GS, GS, GS, GS, GS, GS	
DOW JON Alministrials Home Bonds Transport Intilities STANDAR Composite t Industrials Fleancial NYSE Composite Amex Min. Value NASDAQ Composi Dow Industrial Di S & P Industrial S & P Industrial NEW YOR!	ES Oct 28 3045.66 96 97 1266.07 214.45 1D AND 389.52 460.61 31.34 214.44 379.29 the 529.41 4. Yield div. yield adda. yield	25 2 3004.92 96.87 7 1244.96 213.51 213.51 213.51 213.51 213.65 25.13 20.00 2 2 21 21 E STC Closing	24 96.90 1 252.56 212.76 212.76 385.07 455.75 30.92 212.32 377.73 3 25 3 25 3 25 3 25 3 25 3 25 3 25 3 2	23 2040.% % 91. 92. 1278.94 212.82 212.82 213.61 31.19 213.61 3.0. 71 535.17 Oct 2.6/ 21.4	HIGH 2 3077.15 0.8100 97.55 0.8200 1287.35 118/100 1287.35 118/100 128	LOW 2070.3 (170.1) 191.19 (170.1) 294.3 (170.1) 195.17 (190.1) 294.7 (19	MIGHO 3077.1 08007.1 08107.1 08107.1 08107.1 08107.1 08107.1 1532.0 1532.0 21532.0 226.2 221.7 228.8 236.2 236.2 236.2 236.2 236.2 236.2 236.2 236.2 236.2 236.2 236.2 236.2 236.2 247.2 28.8 217.1 28.8 240.9 2	Compliation 1.0 W 3	AUSTRIA All Ordin All STAR All Holds AUSTRIA All Holds AUSTRIA Destar BESAR BE	ALLA ALLA ALLA ALLA ALLA ALLA ALLA ALL	2 16 40 11() 34 40 185 187 2849 187 287 287 287 287 287 287 287 287 287 2	8 25 42.8 164.65.9 66 65.9 66 61.34 410 63.1 1104. 63.1 364 63.7 84 60.73 688 60.73 688 60	24 1.6 1845 5.2 666 5.4 417.2 571 1104.4 50 364.3 1.8 839 12 499.3 80 1831.6 11 653.7 14 1839, 15 1939 15 1939 15 1939 15 1939 15 1939 16 383.6 17 525.8 18 18 18 18 18 18 18 18 18 18 18 18 18 1	23 3 1637:2 0 660.3 12 417:2 15 1104.4 16 1104.4 17 20 365.6 6 838:3 10 489:4 11 1830.36 7 655.09 7 655.09 7 1841.1 1867.8 2 1433.6 3 1877.9 3 1877.9 3 1877.9 4 2827.8 4 525.98 4 281.0 3 177.6	1653 7072 1 534.8 1 1212 1 380 0 11186 1857 2 717.43 2055 2 175.0 4093.4; 1520.6 1520.6 1520.6 153.0 203.1	GH 104/10 124/71 11 14/40 12 12/71 11 14/40 14 12/70 19 19 19/10 12 12/71 11 14/71 1	128 950 997 927 365 836 394 1422 570 151 152 152 152 152 152 152 152 152 152	M.5 GLA 1.6 GLA 1.8 GLA 1.7 GLA 1.7 GLA 1.8	
DOW JON Atministrials Home Bands Transport Intilities STANDAR Composite # Industrials Flumcial NYSE Composite Amer Mir. Value NASDAQ Composi Dow Industrial Di S & P Industrial D	ES Oct 28 3045.66 96 97 1266.07 214.45 10 AND 389.52 460.61 31.34 214.44 379.29 ite 529.41 14. Yield div. yield div. yield 3.267.800 3.267.800 3.267.800 3.267.800 3.267.800	25 2004.92 96.87 1 1244.96 213.51 213.51 213.51 213.51 213.51 211.82 376.43 30.75 25.13 Oct 2 212 212 212 212 212 212 212 212 212	24 96.90 1 252.56 212.76 212.76 385.07 455.75 30.92 212.32 377.73 3 25 3 25 3 25 3 25 3 25 3 25 3 25 3 2	23 2040.% 96.91 212.82 212.82 237.94 459.21 33.19 213.61 30.71 Oct 3.0 Oct 24.6 21.4 21.4 21.4 21.4 21.4 21.4 21.4 21.4	HIGH 2 2077.15 0 08/100 97.55 108/100 1287.35 118/100 20/100 128/100 20/100 32.24 02/100 02	LOW 170.3 170.30	MIGHO STATE MIGHO STATE MIGHO STATE MIGHO STATE MIGHO MIGH	Compliator LOW 3 41.22 31.27 3	AUSTRI AN Ordin AN Ordin AN Ordin AN ORDIN BELZO DEMINA BELZO CONNIA HEX GRAN HEX GR	ALLA JUBO mies QJJ180 HA HA HA HA HA HA HA HA HA HA HA HA HA	2 16 40 11(12 14 15 15 15 15 15 15 15 15 15 15 15 15 15	8 25 42.8 164.65.9 66 65.9 66 61.34 410 63.1 1104. 5.31 364 36.7 84 80.73 488 2.07 1834 7.79 69. 2.26 1822 3.80 3971. 62 1425. 3.81 1572. 3.80 3971. 62 1425. 3.81 1572. 3.81 1572. 3.81 1572. 3.83 1572. 3.84 1572. 3.85 2843. 3.87 521. 3.87 521. 3.87 521. 3.87 521. 3.87 521. 3.87 521. 3.87 521. 3.88 1572. 3.89 2873. 3.80 3971. 48 3971	24 1.6 1845 5.2 666 5.4 417.2 571 1104.4 50 364.3 1.8 839 12 489.3 80 1831.6 11 653.7 13 1579.0 19 525.8 43 24949.2 13 1886.6 14 13 1579.0 14 153.5 15 19 525.8 15 19 525.8 16 19 525.8 17 18 186.6 18 18 18 18 18 18 18 18 18 18 18 18 18 1	23 3 1637 : 0 660.1 12 417 : 2 417 :	1663 7072 1 534.8 1 1212 1 300 0 1186- 1867 2 1715.8 4093.4 1520.6 1715.8 27146.9 2023 2 203.2 27146.9 203.8 203.1 27146.9 2023 2 203.2	(GH) 1 (24/10) 1 (24/1)	128 360 399 937 365 365 365 365 365 365 365 365 365 365	04.5 GL/1 1.6 GL/1 1.8 GL/1 1.7 GR/1 1.8 GL/1 1.7 GR/1 1.8 GL/1 1.	
DOW JON Alministrials Home Bonds Transport Inclinies STANDAR Composite : Industrials Fluorical MYSE Composite Amer. Mirt. Value MASDAQ Composi S & P Industrial Di S & P Industrial S & P Industrial NEW YOR! Monday Telefones Company Comp	ES Oct 28 3045.66 96.97 1266.07 214.45 1D AND 389.52 460.61 31.34 214.44 379.29 tte 529.41 4. Yield div. yield actin K ACTIV Stocks traded 3,267.090 2,701,900	25 2004.92 96.87 7 1244.96 213.51 213.51 213.51 213.51 213.51 213.51 213.52 213.52 212.82 276.63 2 2 212 212 212 212 212 212 212 212 21	24 9016.33 96.90 96.90 1252.65 75 385.07 92 212.32 377.73 528.75 00 CKS 00 00 00 00 00 00 00 00 00 00 00 00 00	23 2040.% % 91. 92. 92. 92. 92. 92. 92. 92. 92. 92. 92	HIGH 2 3077.15 2 3077.15 2 3077.15 2 387101 9 79.55 118/100 1287.56 118/100 220.89 106/40 220.89 220.89 2472.01 229/60 3472.01 229/60 3472.01 229/60 3472.01 229/60 3472.01 229/60 3472.01 229/60 3472.01 229/60 3472.01 229/60 3472.01 229/60 3472.01 249/60 3472.01 249/60 3472.01 249/60 3402.49 04/100 18 0 17 18 0 16 17 18 18 19 19 19 19 19 19 19 19 19 19 19 19 19	10W 10 10 10 10 10 10 10 10 10 10 10 10 10	MIGHO 3077.1 (18/10/10/10/10/10/10/10/10/10/10/10/10/10/	Compliation LOW 3 41.22 10 27/132 54.99 11 12.32 54.99 12 12.32 54.99 13 12.32 54.99 14 40 14 40 13 14 40 14 40 14 40 15 14 40 16 14 40 17 14 40 17 14 40 18 14 40 19 17 18 18 18 18 18 18 18 18 18 18 18 18 18	AUSTRE AN Ordin AN Ordin AN Ordin AN Ordin BELSO DESIGNE BELSO CONNIA HEX GRAN HEX G	ALLA aries (1/1/80) grig (1/1/80) IA HILL HILL HILL HILL HILL HILL HILL H	2 146 400 116 400 116 400 116 400 116 400 116 116 116 116 116 116 116 116 116 1	8 258 42.8 1446 65.9 66 1.34 410 1.31 1104 1.5.31 3-4 8.0.73 488 8.73 488 8.73 488 1.572 1.581 1572 1.581 1572 1.582 521 1.72 24966 1.383 530 1.73 2498 1.74 1425 1.75 1425 1.75 1425 1.76 1425 1.77 1426 1.78 1425 1.78 1425 1.78 1425 1.78 1425 1.78 1425 1.78 1425 1.78 1425 1.78 1425 1.88	24 1.66 1.66 1.66 1.66 1.66 1.66 1.66 1.6	23 3 1637 2 0 660.1 12 417 2 15 1104.4 16 838 9 10 488 49 11 1839.36 11 1587 89 4 4021.38 2 1433 63 5 523.21 2 1433 63 5 523.21 2 1433 63 6 221.82 8 25.98 6 281.0 8	1 1653 707.2 1 534.8 1 1212.1 380.0 1 1186- 1 717.43 265.2 1715.8 4093.4 1520.6 27146.9 3423.4 635.02 284.8 203.1 793.53	GH GM/ID	1283 1284 1284 1284 1284 1284 1284 1284 1284	145 06/1 1.6 06/1 1.6 06/1 1.7 08/1 1.7 18/1 1.8 05/1 1.7 18/1 1.8 05/1 1.8	
DOW JON Alministrials Home Bonds Transport Indinties STANDAR Composite † Industrials Fluorials NYSE Composite Amer Mir. Value NASDAQ Composit S & P Industrial Di S & P Industrial S & P Industrial NEW YOR! Monday Telefonts Dome Manipitan Amer Express Dome Manipitan Amer Express	ES Oct 28 3045.66 96 97 1266.07 214.45 1D AND 389.52 460.61 31.34 214.44 379.29 ite 529.41 4. Yield 4. Yield 2. Yield 2. 2701.900 2. 2503.200	25 2004.92 96.87 1 1244.96 213.51 213	24 9.5016.33 96.90 1252.65 212.76 455.75 30.92 212.32 377.73 528.75 1.17 OCKS	23 2040.% 96.91 96.91 212.82 212.82 387.94 459.21 31.19 Cot 3.0 Cot 2.66 21.4	HIGH 2 3077.15 2 1087100 1287.55 1188100 1287.55 1188100 12881.55 1288100 129800 129800 129800 129800 129800 129800 129800 129800 129800 129800 129800 12980	LOW 1970.3 (170.	MIGHO 3977.1 1532.0 1533.0 15	Compliation LOW 3 41.22 31.22 31.92 32/132 31.92 34.93 31.12 32.93 31.12 32.93 32.14 32.34	AUSTRIANA AN Ordina BD-20 O DE-SIA BD-20 D DE-SIA BD-20 O DE-SIA BD-20 O DE-SIA BD-20 O DE-SIA BD-20 O DE-SIA BD-20 O DE-SIA BD-20 O DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D D-20 D	ALLA aries (1/1/80) grig (1/1/80) IA laies (10/1/2/80) IA I/I/9U IFINE BE SE (1/1/2/80) E rai (31/1/2/80) 31/1/2/87 SI (1/1/2/80) 31/1/2/87 SI (1/1/3/80) IA III (1/1/80) III	2 18 49 185 187 187 187 187 187 187 187 187 187 187	8 25 42.8 154 45.9 66 1.34 410 1.34 1104 1.31 1104 1.31 364 1.31 364 1.32 488 1.32 521 1.32 521 1.32 521 1.32 524 1.33 530 1.34 1104 1.34 1104 1.35 127 521 1.36 284 1.37 284 1.38 195 1.38	24 1.6 1845 5.2 666 5.4 417.2 571 1104.4 60 364.3 1.8 839 12 499.3 80 1831.6 11 653.7 14 1839.8 157.9 17 525.8 13 24949.2 13 24949.2 14 533.5 19 738.0 17 1008.2 17 1008.2	23 3 1637:1 0 660.2 12 417:2 15 1104.4 16 1104.4 17 365.6 6 836:3 10 489:4 1 1830.3 167:655.0 17 1867.8 1 1830.3 1577.0 1	1 1653 707.2 1 534.8 1 1212.1 380.0 1 1186- 1 717.43 265.2 1715.8 4093.4 1520.6 27146.9 3423.4 635.02 284.8 203.1 793.53	(GH) 1 (24/10) 1 (24/1)	1283 1284 1284 1284 1284 1284 1284 1284 1284	04.5 GL/1 1.6 GL/1 1.8 GL/1 1.7 GR/1 1.8 GL/1 1.7 GR/1 1.8 GL/1 1.	
DOW JON Atministrials Home Bonds Transport Intilities STANDAR Composite † Industrials Fluancial NYSE Composite Amer Min. Value NASDAQ Composi S & P Industrial Di S & P Industrial Di NEW YOR! Monday Telefonds Comp Trate Maniphatian Auser Express Chans Peoslo	ES Oct 28 3045.66 96 97 1266.07 214.45 10 AND 389.52 460.61 31.34 214.44 379.29 ite 529.41 c. Yield addr. ACTIV Stocker 176.66 3,267.800 2,508.200 2,493.800 2,508.200 2,493.800 2,193.800	25 2004.92 96.87 1 1294.96 213.51 213.51 213.51 213.51 20.5 25.13 20.13 20.5 25.13 20.5 25.13 20.5 25.13 20.5 25.13 20.5 25.13 20.5	24 96.90 1252.6: 212.76 212.76 252.75 385.07 30.92 212.32 377.73 528.75 528.75 528.75 1.17 OCKS on definition of the control o	23 2040.% % 96.91 212.82 212.82 25.8	HIGH 2 2077-15 2 18/100 97.55 18/100 1287-35 118/100 128/100 1	LOW 1970.3 (170.	HIGH 0 3077.1 GR1007 1532.0 1532.0 1532.0 1532.0 1532.0 298.5 298.6 298.6 298.6 35.2 170.0 298.7 35.2 170.0 298.7 35.2 170.0 298.7 209.0 Compilation LOW 3 41.22 31.27 31.27 32.39 31.17 32.39 31.17 32.30 32.31 32.32 33.62	AUSTRIANA AN Ordina BD-20 O DE-SIA BD-20 D DE-SIA BD-20 O DE-SIA BD-20 O DE-SIA BD-20 O DE-SIA BD-20 O DE-SIA BD-20 O DE-SIA BD-20 O DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D DE-SIA BD-20 D D-20 D	ALLA aries (1/1/80) grig (1/1/80) IA laies (10/1/2/80) IA I/I/9U IFINE BE SE (1/1/2/80) E rai (31/1/2/80) SI (1/1/2/80) SI (1/1/2/80) SI (1/1/2/80) SI (1/1/2/80) SI (1/1/80) IA III (1/1/80) III (1/1/8	2 146 400 116 400 116 400 116 400 116 400 116 116 116 116 116 116 116 116 116 1	8 25 42.8 1446 65.9 66 1.34 410 1.31 1104 5.31 3-4 36.7 84 8.73 488 2.07 1834 1.72 2490 1.57 1879 1.57 1879 1.58 1572 1.58 1572 1.57 1879 1.58 2873 1.58 2873 1	24 1.6 1.645 5.2 666. 44 17.2 666. 44 17.2 666. 46 417.2 666. 48 17.1 1104.4 6.0 364.3 1.8 839.12 489.3 89.1831.6 111 665.7 1.8 1579.0 3989.3 1579.0 3989.3 1579.0 157	23 3 1637 : 0 660.1 12 417 22 15 1104.4 16 1104.4 17 655.0 17 655.0 1830.3 18	1663 7072 1 534.8 1 1212 1 300 0 1186 1887 2 1715.8 1973 2 1715.8 193.4 1520.6 193.4 1520.6 153.0 27146.9 2023 2 203.1 27146.9 203.1 27146.9 203.1 27146.9 203.1 27146.9 27146	GH GH GH GH GH GH GH GH	128 36 394 1472 570 11114 486 486 410 562 315 971 1	1.5 0 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6		
DOW JON Alministrials Home Bonds Transport Intilities STANDARI Composite † Industrials Fluorical MYSE Composite Amex Min. Value MASDAQ Composi S & P Industrial Di S & P Industrial Di NEW YOR! Monday Telefonts Company Telefonts Company Comp Date Manufatian Amer Express Causo Pension Circorn Philip Montis	ES Oct 28 3045.66 96 97 1266.07 214.45 10 AND 389.52 460.61 31.34 214.44 379.29 te 529.41 4. Yield 4tr. yield 2016 X ACTIV Stocks Iraded 3.267.800 2.503.200 2.503.200 2.503.200 1.996.200	25 2504.92 96.87 7 1244.96 213.51 213.51 213.51 213.51 213.62 213	24 96.90 1252.65 212.76 212.76 252.75 385.07 455.75 30.92 212.32 377.73 528.75 528.75 50 OCKS 0 OCKS 0 OCKS 1	23 2040.% 96.91 21 2278.94 212.82 237.94 459.21 381.71 Oct 3.0 Oct 24.4 21.4 22.4 23.4	HIGH 2 2077.15 2 10870.0 2 10810.0 2 1281.3 2 1281.9 2 12	LOW 1970.3 (170.	MIGHO 1530,000 1	Compliation LOW 3 41.22 10 27/13/23 11 12.32 10 87/13/23 10 10.50	AUSTRIAN AUSTRIAN AUSTRIAN AUSTRIAN AUSTRIAN BELZO O DENNAM BELZO O Continue FELANC COC Cere COC CO GERMAN FELANC COC CERE FEL	ALLA aries (1/1/80) grig (1/1/80) IA IA IA IA IA IA IA IA IA IA IA IA IA	2 18 40 110 110 110 110 110 110 110 110 110	8 25 42.8 154 42.8 154 45.9 66 1.34 410 4.31 1104 5.31 364 6.35.7 84 6.7 84 6.7 84 6.7 84 6.7 84 6.8 1572 6.8 1572 6.8 1572 6.8 1572 6.8 195	24 1.66 1.665.52 666. 44 17.2 361 1104.4 40 364.3 1.8 839 12 489.3 13 1579.0 36 3789.3 25 1497.6 36 3289.6 37 1806.1 37 1806.1 37 1806.1 37 1806.1 37 1806.1 37 1806.1 37 1806.1 37 1806.1 37 1806.1 38 18 18 18 18 18 18 18 18 18 18 18 18 18	23 3 1637.1 0 660.2 12 417.2 15 1104.4 16 1104.4 17 365.6 6 836.3 10 488.4 11 1830.3 16 523.2 1 433.6 3 1877.0 3 1877.0 3 1877.0 3 1877.0 3 1977.6	1653 7072 1 534.8 1 1212 1 300 0 1 1186- 1 1887 2 1715.8 4093.4 1520.6 1	GH 1 (24/10) 1 (24/10) 1 (14/4)	128, 394, 394, 394, 394, 394, 394, 394, 394	04.5 06/1 1.6 06/1 1.6 06/1 1.7 08/1 1.7 08/1 1.8 05/1 1.	
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CANADA

TOKYO - Most Active Stocks Monday, 28 October, 1991								
	Stocks Traded	Closing	Change on day		Stocks Traded	Closing	Change on day	
Honehu Paper,	9.0cm	841	+43	Bendo Chemical .	4.5m	767	+48	
Navix Line	8.5m	578	+48	Gurizo	3.9m	876	+ 15	
Ishthera Sangyo .	8.3m	568	+26	Kawasati Kisen .	3.7m	313	+ 17	
Jecon Stree Batt	6.4m	1,240	+20	Mell Milk	2.9m	1,170	+ 10	
Militaruli OSK Lts	4.5m	623	+7	Toyo Tire&Pubb .	2.9m	900	-80	

THALLAND
Bauphok SET (2014/75) 624.93 624.04 622.55 6.1 908.13 0 9/41 582.48 (16/12)
WORLD
N.S. Capital Intl. (1/1/70) (3) 514.4* 514.4 516.9 517.5 529.2 (17/4) 439.1 (16/12)
Staturday October 26: Tahvan Welphard Price: (c) Koren Comp Ex. 701.81.
4 Subject to official recalculation. + Correction.
Base values of all indices are 300 except: BELZO, HEX General, ISEQ overall and DAX - 1,000, JSE Gold - 255.7.
JSE 26 Industrials - 264.3 and Australia All Ordinary and Mining - 500; (c) Coosel. (d) Intermitable.

BASLE & THE UPPER RHINE

The FT proposes to publish the above survey on 19th November 1991

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*Source: Chief Executives in Europe 1990

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

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Can cop 0 128 1	SWITZERLAND: EUROPEAN FINANCE AND INVESTMENT The FT proposes to publish the above survey on 6th December 1991 54% of Chief Executives of Europe's largest companies read the FT.* If you want to reach this important audience by advertising in this survey, call Nigel Bicknell or Simone Egli in Geneva Tel: 022 7311604, Fax: 022 7319481. Or Patricia Surridge in London Tel: 071 873 3426, Fax: 071 873 3079. *Source: Chief Executives in Europe 1990 FINANCIAL TIMES EUXOPE'S BUSINESS NEWSPAPER	Semant 20 5 0 5 0 5 0 5 0 5 0 5 0 5 0 5 0 5 0

AMERICA

Dow recovers part of ground lost last week

Wall Street

A FEELINC that the stock market might have been oversold during last week's 70-point Dow retreat helped share prices post good gains yester-day, writes Patrick Harverson

in New York.
At the close the Dow Jones Industrial Average was 40.70 ahead at 3,045.62. The more broadly based Standard & Poor's 500 was also markedly ligher, up 5.32 at 389.52, while the Nasdaq composite of over-the-counter stocks advanced 4.28 to 529.41. New York SE volume came to 160m shares.

The market opened in sur-prisingly confident mood. Some observers argued that the previous week's declines had been prompted by the real-isation that a satisfactory upturn in economic growth and corporate profits was at least another quarter sway. But others claimed that the selling was a natural reaction to the big gains of the preced-ing six days, when the Dow climbed by 100 points. Yester-day's rally seemed to support the latter argument that recent losses represented a pause for

Boeing put on \$% to \$49% after the aerospace group reported net income for the third quarter of \$401m, up from the \$378m earned at the same stage last year. Although the company warned of continued losses from space and defence business in the final quarter, it expected the two divisions to return to profitability next year. Boeing also announced a \$2bn order for commercial air-

craft from Japan Airlines. Elsewhere in the defence and aerospace sector, McDonnell Douglas rose \$% to \$34% on reports that it intends to seek enough orders from airlines to begin building a new jumbo jet

next year. Lockheed climbed \$% to \$45 after revealing plans for a joint effort with Rockwell International to win a US Navy multibillion dollar jet fighter project. Rockwell stock drew little comfort from the news, easing \$14 to \$2614. Lockheed shares

were also helped by news that the group has been asked to help Northrop overcome prob-lems with its B-2 bomber.

Compaq fell \$1 % to \$29 on 2m shares traded as the market continued to react to last week's ousting of Mr Rod Can-ion, president, chief executive and one of the founders of the computer group. Mr Canion was dismissed by the board two days after Compaq nnveiled the first quarterly loss in its nine-year history. Kodak slipped \$% to \$45% in

busy trading after reporting that its losses had narrowed to \$118m in the third quarter from a \$206m shortfall a year ago. The loss was the result of a \$435m pre-tax restructuring charge, and Kodak warned thet it would need another charge

in the fourth quarter.
Comerica forged ahead \$5 to \$47% after the banking group agreed to merge with Manufacturers National in a \$1.08bn stock-swap deal. Manufacturers moved up \$3% to \$37%. On the over-the-counter mar-ket, brokers' recommendations lifted Borland international by \$4 to \$52, and Repligen by \$1 % to \$19% after Shearson Leh-

man upgraded the shares.

Canada

A CUT in a Canadian prime rate to a 14-year low and the strong Wall Street rally prompted some bargain hunting on the Toronto market yes-terday, although volume was light. The Bank of Montreal cut its prime lending rate to 8.5 per cent, effective today, boost-ing interest rate-sensitive bank and utility shares.

The composite index improved 21.7 to close at 3,455.8, while rises outpaced declines by 326 to 232 after turnover of 19.8m shares.

well down from the C\$22.5m posted a year earlier. Canfor lost C\$34.5m in the

EUROPE

Daimler rights issue gives Frankfurt early jitters

DAIMLER-BENZ cootinued to sway trading in Frankfurt, dragging it lowar yesterday, although futures-linked buying helped the German bourse to neiped the German bourse to recoup the early losses. Late-closing markets were lifted by a firm opening on Wall Street, writes Our Markets Staff.
FRANKFURT fell prey to its all-too-familiar weakness of reacting to old pieces of com-

pany news. Yesterday's re-run came in the form of Daimler's proposed rights issue, which was first aired several months

day's low of 1,566.75 on reports that Daimler was considering a DM2bn rights issue in the second half of next year. But the index recovered on a late burst of futures related buying to close at the day's high of 1.576.81, up 4.48. By contrast, the FAZ index, calculated at midsession, was 1.12 lower at 647.99. Volume was estimated at near Friday's

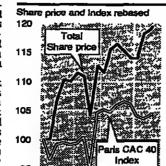
thin DM3.8bn as institutions remained sidelined. Daimler fell as low as DM668.50 before recovering to close DM2 down at DM674.50. Analysts said that Daimler had signalled its intention to have a rights issue in early summer, partly to restore its equity ratio in the wake of the Cap Gemini Sogeti purchase and partly to finance its capital

expenditure programme. Yes-terday's talk was disregarded by analysts at UBS Phillips and Drew and County Nat-West, who have both changed their recommendation on Daimler from bold to buy in the last week

Daimler, which held its last cash call in November 1989, is expected to raise DM2bn in a one-for-10 rights issue priced at DM500 a share towards the end of 1992, by which time its shareboldera would bave recaived the previous year's dividend to pay for the new

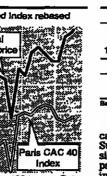
Elsewhere, Allianz rose DM28 to DM2,048 in futuresrelated buying and RWE fell DM2 to DM381.50, in spite of comments from its chairman that operating profits would rise in the year to June 30, PARIS moved gently upwards throughout the day, finishing at its day's high after Wall Street's strong opening.

Wall Street's strong opening.
The CAC 40 index gained 17.27
or 0.9 per cent to 1,852.07 m
light turnover of about
FFr1.5bm, down from FFr2bn.
Demand for oil stocks
remained high, with Total and
Elf Aquitaine accounting for turnover of FFt360m between them. Total rose to a day's another FFr10 up at FFr978, in volume of 248,375 sbares.



been suffering in recent weeks from a switch by US investors

Penhoët was suspended at FFr420, down FFr1, Parthena invsstissement at FFr360, off FFr10, and Comiphos at



Total's ADRs made a successful debut in New York on Fri-Elf Aquitaine, which had

into Total, jumped FFr13.90 or 3.5 per cent to FFr409.90 in volums of 299,500 shares, after ris-ing FFr3.50 on Friday. Suez, the holding company, aroused some interest late in the day on the news that three of its investment company units had been suspended for news of a restructuring. Suez gained FFr9 to FFr319, while

Total Share price Paris CAC 40 Index 1991

called for 15.80 GMT today. Suez was rumoured to be considering a merger of the com-panies, or an exchange of hold-ings between them.

Eurotunnel, which had been

FFr1.40 or 3.8 per cent to FFr48.50, but volume was light at 468,100 shares.
MILAN fell further on fears that the settlement of the Octo-ber account would be delayed

one of the few risers of the day, on reports that Mediobanca was buying the stock. Generall

In telecoms, Sip succumbed to profit-taking after its recent gains, losing L22 or 1.7 per cent

Open 10 pm 11 am Noon 1 pm 2 pm 3 pm Close 1091.93 1093.26 1094.73 1093.97 1095.68 1095.95 1096.88 1097.04 Day's Low 1091.93 Oct 23 1100.82

A news conference has been

Day's High 1097.39

Oct 24 1093.89

FT-SE Eurotrack 100 - Oct 28

weak recently on its dispute with the consortium building the Channel tunnel, recovered

by financial problems at some brokers. The Comit index dropped 2.92 to 518.27 in turn-over estimated to be less than Friday's L93bn. Generali, the insurer, was

rose L295 or 1.2 per cent to L25,195.

to L1,253. But several brokers still favoured the stock on a long-term view. James Capel changed its recommandation on Sip from hold to buy at the end of last week, in view of the strong indications that Sip would win a tariff increase next year and the high yield on the strong indications.

the share.

MADRID attracted bargainhunters, who lifted the general index by 1.94 to 265.38 in steady turnover of about

Among the most active stocks. Iberdrola rose Pta18 to Pta719 in volume of 2.38m shares and Telefónica gained Pta45 to Pta1,260 in 1.15m

hares. ZURICH closed higher on late buying inspired by Wall Street's firm opening and rises on other bourses. The Crédit Suisse index gained 2.3 to 496.9 in moderate trading.

Leu Holding bearers added SFr20 to SFr1,750. On Friday, Bank Leu said that business in

the third quarter had been sat-AMSTERDAM was lifted by a firmer dollar and a strong showing in London. The CBS Tendency index added 0.5 to 90.0 but volums was light.

90.0 but volums was light.
Turnover was low at Fl 389.4m.
London's rise lifted duallisted stocks, with Royal Dutch
and Unilever adding Fl 1.10 and
Fl 160. to Fl 154.50 and
Fl 165.90 respectively.
Other winners included
Elsevier, which rose 70 cents to
Fl 92.80, and Ahold, which put
on 80 cents to Fl 82.80. But

on 80 cents to Fl 82.80. Bnt Hunter Douglas shed Fl 2.80 to FI 70. BRUSSELS was enlivened by

BRUSSELS was enlivened by trading in Gronps Brurelles Lambert and a few other hive chips, as the market finished steady. The Bel20 index eased 0.06 to 1.104.31 in light turnover of BFr485m, but GBL gained BFr50 to BFr3.385 before news of its first-half profits, due today.

OSLO sdged higher in moderate business. The all-share index added 2.49 to 471.35 in turnover of NKr186m. Hafshand's free shares gained NKr9 to NKr252; the pharmaceutical company is due to announce

company is due to announce third-quarter figures today. STOCKHOLM's Affárs-väriden General index added

1.8 to 995.8 as turnover dropped SKr247m from Friday's

ASIA PACIFIC

Nikkei stays in narrow range before bank meeting

Tokyo SHARE PRICES stayed in a narrow range in subdued trading yesterday, as invastors kept away ahead of today's Bank of Japan branch managers' meetiog, writes Emiko Terazono in Tokyo.

The Nikkei average closed 4.71 down at 24,901.72, after reaching a day's high of 25,023.52 and a low of 24,864.09. Teck held at C\$19% in spite of the company reporting third-quarter profits of C\$6.1m, The market had risen at the opening on arbitrage-linked buying, but the lack of fresh news restricted activity, and volume fell to 250m shares from 320m.

third quarter, including after-tax restructuring charges of C\$2.7m, compared with a deficit of C\$13.7m a year ago, but the stock was steady at C\$22%.

ISE/Nikkel 50 index edged up 3.45 to 1,417.84. Owing to the lack of other

trading incentives, investors focused on speculative issues. Honshu Paper, the day's most active stock, rose Y43 to Y94L. Ishihara Sangyo, a titanium oxide producer, moved ahead Y26 to Y588 on active buying by speculators responding to last week's reports that the company's researchers,

together with a university research group, had developed an advanced photocatalyst. Navix Line, the shipping company, added Y48 at Y578 on a revised earnings forecast. Buying spread to other stocks Advances led declines by 491 the sector, Kawasaki Kisen to 465, with 183 issues unchanged. The Topix index of advancing Y17 to Y618.

Precision equipment makers lost ground on poor earnings results for the first half to September. Sharp slipped Y20 to Y1,400 on projections that the yen's rise would erode earn-ings for the wbole year, and Canon fell Y50 to Y1,440 on forecasts of weak export

orders. Takeda Chemical Industries weakened Y40 to Y1,540 on small-lot selling, investors being discouraged by the com-pany's forecast for the current year of a 2 per cent decline in

In Osaka, the OSE average dipped 60.74 to 27,199.03 in volume of 22.6m shares. Shimano, the bicycle parts maker, retreated Y100 to Y3,090 on profit-taking. The issue had risen from Y2,500 last week on short-covering by speculators. Nippon Densan, the Kyotobased precision equipment maker, finished unchanged at

Y5,580 after falling to a year's low of Y5,540 initially in reaction to the company's projec-tion of a drop in annual pre-tax profits of 70 per cent to Y850m.

Roundup

PACIFIC RIM markets were mixed yesterday. New Zealand

and Bombay were shut.
AUSTRALIA edged higher as hopes persisted that tomorrow's inflation news would lead to an interest rate cut. The All Ordinaries index put on 1.1 to 1,642.8 as turnover eased to A\$167m from Friday's options-inflated A\$572m.

News Corp receded 26 cents to A\$13.14 on profit-taking, after reports of cash-raising plans. Coles Myer, the retailer, gained 20 cents to A\$12.10 and TNT added 6 cents at A\$1.29. per cent on its return from a three-day holiday, as the recent political tension eased. The weighted index rose 127.96 to close at the day's high of 4,381.69 in turnover of

T\$20.5hn, up from T\$15.5bn, HONG KONG showed cantion awaiting next week's news of anti-speculator measures. The Hang Seng index gained 16.70 to 3,988.60 but turnover decreased to HK\$968m from

HK\$1.33bn SEOUL fell on institutional selling of financial shares. The composite index closed 8.72 lower at 693.09 in turnover of Won295bn, after Won378bn. Small electric and electron-ics shares were boosted by the government's announcement

at the weekend that it would

provide loans at concessionary

TAIWAN moved forward 8 rates to small companies in financial difficulties. Yong Tae Electronics climbed by its daily Electronics climbed by its daily maximum of Won400 to Won8,700 and Joong Won Electronics by its limit of Won200 to Won4,400.

MANILA eased on worries about the possible return from exile of Mrs Imelda Marcos, the former First Lady The commos former First Lady The commos was a second world work. $f(f): e^{-\epsilon_{1}} \to$

former First Lady. The composite index dipped 1.08 to 1,007.09 in light trading.

SOUTH AFRICA

JOHANNESBURG was mixed to easier in thin trading. The all-share index fell 3 to 3,460 and the gold index lost 8 to 1,187, while the industrial index was up 4 at 4,161. Vaal Reefs shed R4 to R207 while

World held back by fall on Wall Street

	MARKE	ITS IN	PERS	ECTIV	<u> </u>	
	76	% change sawtion f	in US 3			
	1 Week	4 Weeks	1 Year	Start of 1901	Start of	Start of 1901
Austria	~ 1.04	~ 9.65	18.24	-8.65	-7.34	- 17.8
Belglum	+0.59	+2.71	+2.74	+ 10.43	+ 10.12	-23
Denmark	+1.80	+ 1.08	+9.60	+23.77	+22.46	+8.6
Fin)and	-0.95	+0.861	-2.99	- 5.85	-7.04	
Franca	- 1.23	- 2.29	+ 12.38	+ 19.64	+ 18.24	+4.8
Germany	+ 1.15	-2.24	~ 0.03	+7.28	+6.31	-5.7
reland	- 1.15	1.68	+6.63	+ 18.74	+ 18.56	+5.1
Italy	- 2.02	-3.81	- 13.41	- 1.35	- 1.28	
Netherlands	- 0.87	+0.54	+ 14,47	+ 17.67	+ 18.76	+3.5
Norway	1.83	-5.70	-13.84	+2.99	+2.50	-9.1
Spain	-0.35	-2.86	+11,10	+20.21	+21,11	+7.4
Swedan	+0.82	-2.43	+ 11.59	+25.15	+28.19	+ 13.6
Switzerland	-1.38	+ 1.73	+ 15.35	+22.48	+ 18,37	+4.9
JK	-3.01	-3.29	+20.74	+17.64	+ 17,64	
EUROPE	- 1.55	-230	+11.57	+15.18	+14.56	+1.5
Australia	+ 1.00	+4.99	+21.31	+29.45	+ 48.76	+31.9
Hong Kong	- 1.15	+0.14	+30.38	+33.52	+51.42	+ 34.2
Japan	-0.48	+290	+3.24	+9.85	+ 27.64	+ 13.1
Malaysia	+ 3.35	+0.81	- 3.66	- 3.26	+7.20	- 4.9
Naw Zealand	+3.82	+4.28	+ 1.51	+ 18.32	+24.57	+ 10.4
Singapore	+3.57	+4.49	+18.33	+21.22	+40.12	+24.2
Canada	- 1.55	+ 1.64	+ 7.05	+ 3.25	+ 20.05	+6.4
USA	~ 2.11	-0.49	+24.94	+ 17.08	+32.02	+17.0
Mexico	- 0.61	+ 9.38	+ 149.34	+ 131.46	+ 155.98	+ 127.0
South Africa	+2.36	+6.64	+ 28.09	+28.03	+57,86	+39.8
WORLD INDEX	-1.26	+0.44	+13.69	+ 14.54	+ 26.54	+12.2

By Antonia Sharpe

to 1.875.57 and, in London, the

HE WORLD was held Street last week as generally pleasing third-quarter results prompted investors to take

their profits. According to the FT-Actu-aries indices, the world index declined 1.3 per cent in local currency terms, held back by a 2.1 per cent drop in the US. Witbont the US, the world index would have fallen only

0.8 per cent. In its international asset briefing, S.G. Warburg Securi-ties says that Anglo Saxon markets have been far more efficient at downgrading earnings than their continental European counterparts. "The US and UK third-quarter and interim results, respectively, have for the first time since the recession started to come in above expectations (albeit modestly)," the report says.

The broker warns, however, that the driving force behind earnings in the US has been on the cost rather than the reve-

in some industries is coming on stream faster than growth is picking up. Furthermore, back by a disappointing is limited by a rise of almost performance on Wall 30 basis points in bond yields, low liquidity and the fact that foreign investors are no longer underweight.

The week's gains were con-centrated in the Pacific Rim, with New Zealand, Singapore and Malaysia climbing by more than 3 per cent. New Zealand's rise reflected

an 8.4 per cent jump in Fletcher Challenge, which accounts for about a third of the market, and a fall in the

domestic dollar.

Both Singapore and Malay-sia were lifted by renewed buying interest from overseas. This was especially welcome for Malaysia, which is lan-guishing 3 per cent below its 1991 starting level in local cur-rency terms, compared with a 21 per cent rise for Singapore. Hoare Govett says in its weekly report that, witbont

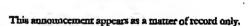
any fundamental support for a rally and with the Budget due

on Friday, the Malaysian mar-ket is expected to return to a

FT-ACTUARIES WORLD INDICES

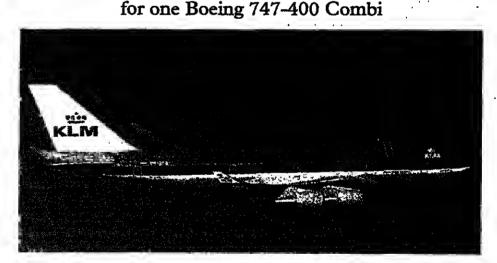
Jnintly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzia in conjunction with the Institute of Actuariaa and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS			MON	DAY OCT	OBER 2	1991				FRIDAY	OCTOBE	R 25 1991	<u> </u>	DOL	LAR IND	XEX
Figures in parentheses show number of Intes of stock	US Dollar Index	Day's Change %	Pound Starling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yleid	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1981 High	1991 Low	Year aço (approx)
Australia (69)	155.62	-0.1	135.44	129.99	138.27	131.92	+0.1	4.62	155.76	134.93	129.38	137.79	131.78	158.25	112.74	124.68
Austria (20)	156.57	-3.1	136.27	130.79	139.11	139.00	-27	2.05	161.58	139.97	134 <i>,2</i> 1	142.94	142.79	222.37	154.82	207.99
2e19ium (47)	126.34	- 0.6	111.70	107.20	114.03	111.25	- 0.2	5.33	129.12	111.85	107.24	114.22	11 1.45	151.20	118.04	138.0
Canada)114)	139.46	+0.8	121.39	110.51	123.92	113.62	+0.7	3.29	138.44	119.32	114.98	122.45	112.82	142.27	126.49	123.3
Denmark (37)	251.24	-0.5	218.66	209.58	223,23	226.30	+0.0	1.57	252.63	21S.84	209.84	223.48	226.29	270.56	217.74	258.3
Finland (15)	85.04	+0.0	74.01	71.04	75.56	74.02	+0.2	3.29	85.02	73.65	70.62	75.21	73.87	125.15	83.89	101.5
France (108)	138.64	+ 0.4	120.66	115.80	123.17	126.84	+ 0.8	3.50	138.15	119.67	114.74	122_19	125.78	152.26	119.11	139.0
Germany (55)	104.70	~ 0.7	91.13	87.47	93.03	93.03	-0.3	2.43	105.49	91.38	87.63	93.31	93.31	125.35	94.15	115.24
Hong Kong (55)	164.11	+0.3	142.83	137.09	145,62	163.62	+ 0.5	4.46	163.56	141.68	135.85	144.89	162.85	169.98	118.62	124.67
ireland (18)	155.30	-0.5	135.16	129.73	137.98	139.74	+0.0	3.58	156.09	135.22	129.65	138.08	139.74	182.46	132.88	162.2
Italy (77)	87.96	-0.9	59.14	55,78	60.38	84.78	-0.5	3.58	58.56	89.39	56.94	60.65	86.08	88.23	64.78	85.2
Japan (474)	140.05	- 0.8	121.90	117.00	124.46	117.00	-0.3	0.72	141.22	122.33	117.30	124.94	117.30	146.97	118.23	139.1
Malaysia (68)	203.40	+ 0.9	177.02	156.80	180.72	215.78	+ 1.1	2.86	201.68	174.70	187.51	178,40	213.48	247.78	189.18	207.2
Mexico (18)	1329 17	+0.2	1158.60	1110.31	1180.98	4375.72	+0.2	1.20	1326.73	1149.28	1101.98	1173.63	4367.68	1336.04	534.45	548.4
Netherland (31)	139.20	+ 0.3	121.15	116,26	123.68	122.30	+0.8	4.41	138.72	120,17	115.22	122.72	121,34	145.73	125.70	134.7
New Zealard (14)	47.88	- 0.5	41.50	39.83	42.37	45.81	+0.0	S.37	47.94	41.53	39,82	42.41	45,61	54.64	41.18	51.70
Norway (30)	187.18	+ 0.8	162.91	155.36	166.32	170.1e	+ 1.3	1.52	186 67	160.64	154.22	164.25	187.90	223.24	178.86	237.7
Singapore (38)	196.84	- 0.5	171.32	184.43	174.89	154.29	-0.3	2.24	197.91	171.44	164.38	175.07	154.68	209.25	151.83	165.9
South Africa (61)	256.37	+ 0.3	223.13	214.18	227.78	174.30	-0.1	2.78	255.70	221.50	212.38	226.1S	174.39	258.65	173.00	181.2
Spain (93)	151.87	+ 0.8	132.00	129 70	134.78	123.85	+1.0	4.44	150.70	130.54	125.17	133.31	122 10	171.12	131.51	149.4
Sweden (25)	181.06	-0.1	157.58	151.25	160.87	166.85	+0.4	2.67	181.26	157.02	150.56	160.35	168.18	204.12	146.60	175.6
Switzerland (59)	93.44	+01	S1.32	78 06	83.03	86.60	+0.8	2.22	93.36	60.67	77.55	82.60	86.10	100.87	82.17	91.0
United Kingdom (240)	174.75	+ 1.1	152.08	145.98	155.25	152.09	+ 1.8	4.87	172.84	149.72	143.54	152.88	149.72	187.44	156.27	181.2
USA (526)	156.18	+ 1.3	137.68	132.14	140.55	156.18	+1.3	3.08	156.08	135.20	129.64	138.07	158.08	181.02	125.95	121.0
Europe (826)	137.19	+0.4	119.40	114.60	121.90	121.23	+ O.S	3.68	136.67	11239	113.52	120.90	120.19	151.52	125.50	138.5
Vordic (107)	179.96	- 0.2	156.62	150.32	159.88	157.63	+0.3	2.06	180.31	158.19	146.77	159.50	157.10	200.81	155.55	186.1
Pacific Basin (718)	140.64	-0.7	122.40	117.49	124.98	11239	-0.2	1.06	141.58	122.73	117.68	125.33	118.63	145.92	117.86	137.8
uro – Pacific (15441	139.61	-03	121.51	118.81	124.04	120.38	+0.2	2.18	140.03	121.30	118.30	123.87	120.11	147.56	121.29	137.6
North America (640)	155.94	+ 1.3	138.58	131.11	139.47	155.18	+1.3	3.07	154.91	134.19	128.68	137.06	153.15	159.66	129.91	121.6
urope Ex. UK (586)	114 94	-0.2	100 04	96.03	102.15	103.53	+ 0.3	3.26	115.14	99.74	95.65	101.87	103.21	129.60	103.58	120.9
Pacinc Ex. Japan (244)	146.26	+0.1	127.31	122.21	129.99	130.00	+0.3	4.25	146.14	126.60	121.41	129.29	129.62	147.80	111.40	121.2
Vorld Ex US 1735)	141.56	-0.3	123.22	118.27	125.80	121.72	+0.2	2.23	141.93	122.95	117.90	125.58	121.45	148.16	122.32	137.6
World Ex. UK (2021)	143.37	+0.2	124.78	118.77	127.40	131.24	+0.5	2.27	143.04	123.51	118.81	126.54	130.58	148.77	120.06	129.08
Norld Ex. So. Al. (2200)	145.39	+03	126.53	121.48	129.18	132.87	+0.6	2.53	144.92	125.53	120.38	128.20	132.03	148.66	122.92	130.8
Vorld Ex. Japan (1787)	150.73	+0.9	131.1S	125.92	133.85	141.68	+ 1.1	3.42	149.39	129.41	124.10	132.17	140.49	152.85	126.69	128.12
he World Index (2261)	146 12	+03	127.17	122.08	129.64	133.23	+ 0.6	2.53	145.85	126.17	120.98	128.85	182,40	14S.01	123.28	131.04





Debt Arranger and Underwriter in a 12 year Japanese leveraged lease

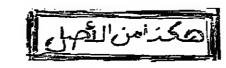




debt provided by

ABN AMRO Bank N.V. (Agent) Banque Nationale de Paris. Credit Lyonnais The Long-Term Credit Bank of Japan, Ltd. The Toyo Trust & Banking Co, Ltd.

July 1991



Page 2

SECTION III

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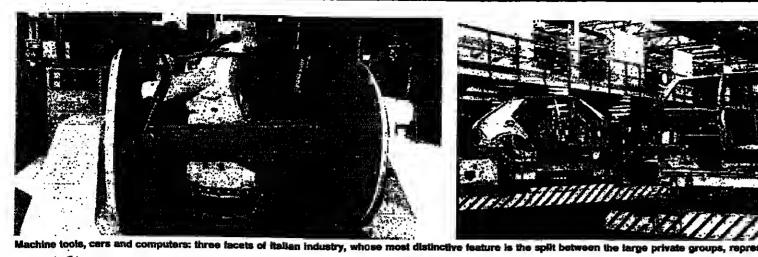
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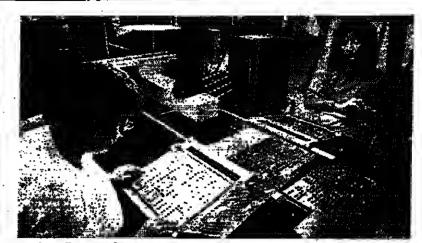
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■ The "Made In Italy" tag

in the European kitchen

∴The promise of higher growth among OECD countries in 1992 may not be a sufficient cushion for

Italy - burdened by a budget deficit, high inflation, labour market rigidities and an antiquated

banking system - to recover from recession, writes Robert Graham

Deep-rooted weaknesses

The much-prized resilience of Italian industry no longer seems sufficient to prevent a decline in output. Since the middle of 1990, industrial production has been on a downward trend and shows no clear sign of change. Industrial growth is expected to be well under 1 per cent this year, the lowest rate since Italy's last

Orders are falling and stocks

TALK OF recession has silenced nearly a decade of optimism among Italian industrialists.

are rising. Temporary lay-offs covered by government payments, a significant indicator of the health of larger companies, grew by 20 per cent in the first five months of the year, The big names resorting to these measures include Fiat and Olivetti in the private sector and EniChem, the state chemical group and Alenia, the aviation company, among the public holdings. Were it not for Italy's protec-

tive employment laws, the number of jobless would be considerably above the current 10.5 per cent of the workforce. Italy is caught in a recession, alheit mild, at a time when other industrial partners, such as the US and Britain, are just beginning to show signs of recovery. The promise of higher growth in 1992 among the main OECD countries will not necessarily be a sufficient

cushion for Italy to recover. This time the performance of healthy companies and, indeed, entire industrial sectors can no longer be insulated from the problems of the Italian economy as a whole. As the OECD noted in its latest country report, Italy "has entered the 1990s with one of the highest EC rates of inflation and unemployment, and levels of public debt and budget deficit". It went on to warn: "These imbalwent on to wart: I dese innoa-ances are mutually reinforcing each other with, in particular, high structural unemployment and core inflation boosting the budget deficit - the former via revenue shortfalls and unemployment-related transfers, and the latter via high interest pay-

The budget deficit is over 10.5 per cent of GDP, and almost all accounted for by debt service. Total debt now exceeds nominal GDP for the first time since 1924 in a peace-time economy. The 1992 hud-get, tailored to elections which will be held at the latest next May, has made only the most modest correctives. At best, these will ensure the deficit does not deteriorate further.

The hudget effect on industry will be to squeeze profits further while containing demand and bolding back

much-needed new investment. Meanwhile, annual inflation is above 6 per cent, almost double the EC average. Added to this, industry has to cope with excessive rigidities in the labour market and an anti-quated banking/financial system charging bigb interest rates, which together put enor-mous constraints on competitiveness. Industrial companies' room for manoeuvre has been further reduced as a result of Italy opting to enter the narrows 2.25 per cent margin of row 2.25 per cent margin of fluctuation band of the EC's

exchange rate mechanism. These problems have been long accumulating but their weight has only begun to be felt in the past year. And as Italian industry prepares for the impact of the single market after 1992, it will not be enough to predicate survival on the old recipes of hard work and flexibility. Serious structural weaknesses need to be addressed which are rooted deep in the nature of Italian industry.

The most distinctive feature of Italian industry has been the predominance of small companies fostering industrial devel-opment. Over 59 per cent of the manufacturing workforce is in companies employing under 100 persons. Only 19 per cent are in companies employing over 500 workers. By contrast, the percentages in Britain and Germany are nearly a complete

Thus on the one hand there are the big stakeholdings such as IRI, ENI and Efim and the large private groups Fiat, Olivetti and Ferruzzi (Montedison). State companies account for 15 per cent of all non-agri-cultural smployment in Italy and 25 per cent of fixed investcata in the south. Coupled with these changes, traditional strengths are begin-

ment, while Fiat represents a quarter of Italian stock exchange capitalisation. At the other end of the scale — with little in between — lies a vast agglomeration of small compa-nies, mainly concentrated in the industrialised north. Such a division has meant that big and small companies inhabit almost wholly separate worlds. An equally big divide of com-munications and culture exists between the state manufacturers and the private sector.

The large state groups have

always been financially weak because they have been run on political and social criteria, responsible to the political par-ties in government. The most ohvious result of this policy has been the enormous sums pumped into the Mezzogiorno to establish a better balance of wealth and development oppor-tunity. However, the sheer size of the public sector deficit has now obliged the government to reduce its financial commitment to state companies. In this climate only major surgery can improve the financial health of many debt-ridden companies in the IRI and Efim

groups.

Pressure of another sort is coming from the EC. The Com-mission has ceased to be indul-gent towards Italian state aid to industry, and its to industry, and its range of subsidies is being subjected to scrutiny. The private sector, too, has to account to Brussels more directly. Fiat is currently having to justify generons state assistance for the establishment of its greenfield anto-motive plant at Melfi, Basili-

ning to look like weakn For instance, industry has benefited from the loyalty of the domestic market. With fsw exceptious, Italian industry has located the bulk of its production of the standard beauty has located the bulk of its production. duction at home and relied on Italian sales for the bulk of profits. As the barriers come down and choice emerges, this loyalty is being exposed as little more than concealed protec-tionism. Fiat's share of the car market has fallen over 15 per-centage points in five years -even if it retains a 45 per cent hold on domestic car sales. As the Italian economy stagnates industry is also being made aware of the dangers of having too much production and sales

dependent upon one market. The success stories of Italian industry have tended to be in traditional sectors and in consumer goods - cars, clothing, consumer electrical goods, shoes and textiles. Yet these are precisely the areas where growth in overall demand is slow and where competition is sharpest from new producers among the Asian newly indus-trialised countries, EC partners like Portugal or from eastern Europe. Industry needs to be present in faster growing sec-tors with more advanced tech-

nology and higher added value. Throughout the 1980s, Italian industry retained a competitive edge by improving quality and by investing in new production technology. This concealed the increasing drag on competitiveness cansed by high labour costs and insufficient investment in research. For instance, spending on R&D is only 1.3 per cent of GDP compared with 2.3 per cent in France, 2.5 per cent in the UK and 2.7 per cent

in Germany.

Although it is beresy to soma, within Confindustria, the industrialists' federation. questions are heing asked about the wisdom of continued emphasis on small being beautiful".

Cost structures and new challenges of competition require more industrialists to think of a medium-sized com-

pany culture. Companies have remained small for complex reasons. But these centre on a desire to keep control within the family and prevent the state interfer ing with profits. The small industrialists have stuck to slim workforces because labour laws discourage temporary employment and because of entrenched restrictive union practices.

This has produced much sub-contracting and/or frag-mentation of small plants owned by the same family. The high cost of finance and the difficulty of obtaining mediumterm credits militate against large fixed investments. Also, laws imposing punitive valne-added tax on mergers act as a disincentive to seek expansion by the latter route.

Finally, and perhaps most importantly, small husinesses can avoid taxes with relative ease; but once they become medium-sized, they are also more visible.

IN THIS SURVEY

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aarospace ple Page 8 Editorial production Gabriel Bowman

Change is in the air, spurred on by the realisation that, without it, Italy risks the humiliation of becoming a permanent member of the second division in Europe. An impor-tant catalyst could be privatisation. The government in the 1992 hndget is committed to accelerate the process - not least because of the desperate need to find alternative sources of revenue. But for pri-vatisation to work, the politi-cians will have to learn not to treat the economy like a flet dom run for the henefit of friends and party.



Christophar Columbus

This is a tale of a man and a city. Because It's in Ganoa, the capital of the Italian Riviera, that Christopher Columbus was born. Now, 500 years after ha mada history, Italy Is welcoming him back home with a world - class celebration. From May 15th to August 15th 1992, Genoa will host the international Specialized Exhibition "Christopher Columbus:

shipa and the sea". Two

fascinating themes, navigation and the sea, will he presented hy many participating countries hringing together technology, ecology and into one spectacular vision. But there are more reasons to go to Genoa. The Exhibition will colnclda with the rejuvenation of the historical city center, hasad on a vast project by Genoa - born Renzo Piano, one of the world's laading architects. Investing In the city's future, the restoration will give new lite to tha Old Harbour docks and warehouses, lo which major new permanent facilities will be added. In particular, a number of important Intarnational meetings - soma of them sponsored by the United Nations - will be hald in



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THE FUTURE OF THE SEA PASSES THROUGH GENOA.

remnants of the private petro-chemicals/refining industry.

off assets in the past if there

was a willing uncontroversial buyer. Thus Fiat bought Alfa

Romeo, the car producer from IRI in 1986. In 1987 ENI sold its

textiles interests, Lanerossi, to

the Marzotto group, one of the largest private textile concerns

The word "strategic" is

banded around to cover indus-

tries over which the politicians believe the state should not

surrender control. But no seri-

ous definition has been pro-

dnced and recently Mr Fran-

cesco Nobili, the head of IRI, claimed that the group's food-

stuffs holdings could not be

sold because they were "strate-gic". But it is hard to see why

the latter should be strategic

when cars and textiles are

More to the point, is the gov-ernment willing to sell off all or part of a company like Enel,

responsible for the country's power supplies? This is a prof-

table sector viewed with inter-

est by domestic and foreign

investors. Indeed, precisely

because the electricity indus-

try is a profitable monopoly

with price-sensitive tariffs, the

politicians are likely to be both

In the sbort term, the gov-ernment is unlikely to sell off majority stakes but will offer

minority holdings to the public

on the stock exchange. Here

the small size of the bourse

and its relative lack of sophisti-

cation complicate large-scale

But, equally, the private sec-

tor industrialists have such lit-tle confidence in dealing with

the state that they are unlikely

to want to be minority share-

holders – especially if they are asked to bny a loss-making operation with a large work-

cautious and divided.

Equally, the state has sold

Boldness spurred by necessity

The weight of public enterprises in 1987 (Percentage of sectoral total')

(reicentage of s	ectoral	was ,	
	Gross vshid-added of production	Fixed	Employment
Energy, electricity and water	88	87	85
Petroleum industry	34	31	35
Production/dietribution	93	91	92
Water purification and distribution	90	95	92
Mining, basic metals and chemicals	15	27	21
Basic metal industry	43	57	52
Non-metallic (mineral products)	4	5	13
Chemicale	10	23	11
Fabricated products	12	- 8	18
Fabricated metal products	5	4	6
Fabricated machinery and equipment	7	s	7
Electric and electronic equipment	15	17	18
Transportation equipment	58	42	61
Food, textiles, wool, skins, etc	4	3	4
Basic foodstuffs	5	3	8
Sugar, drink, other food 8 tobacco	15	10	18
Construction	4	10	4
Commerce, hotels and restaurants	4	S	9
Relail trade	9	8	8
Transportation end communication	76	91	81
Railways	87	97	64
Shipping	42	74	64
Other transportation-related activities	47	64	41
Communications	99	100	99
Business services	11	7	12
Total: public enterprises	24	47	25
Sectoral enterprises employing 20 or more	Source: O	ECD report, Se	ptember 1991

MONTHS indecision, the Andreotti gov-ernment has decided to press shead with plans for privatisation embracing both industry and the service sector. The nove was announced in the 1992 budget, presented on Sep-tember 30, and is more ambitious in scope than had been

The previous ban on majority holdings in private hands has been waived and provision has been made for state entities to become publicly-quoted companies. The government has been careful not to say in advance which of the state assets will be sold off, in part or in whole, but in theory any company within the three main state industrial group-ings - IRI, the state holding company; ENI, the state energy grouping: and Efim, the industrial holding - is eligible.

If the government begins to act on this commitment, it would have an important impact on the relationship between the state and the private sector, not just in indusomy. Thers bas been an increasing division between inefficient and largely lossmaking state-run industry on the one hand and a dynamic private sector on the other.

Mr Guido Carli, the treasury minister, went so far as to say Italy was now in the process of removing the last vestiges of an anachronistic, socialistic productive structure. His views echoed those of Brussels and the Confederation of Italian Industry (Confindustria), which have been arguing that Italy can no longer afford a debt-ridden politically-manipulated state sector.

However, within the fourparty coalition government are substantial differences of emphasis and philosophy. At the same time, in parllament the privatisation moves have stirred up a storm of protest. Indeed, the political implications of privatisation in depth are so wide-ranging that the parliamentary process is hound to be very slow and awkward. Already, the government has

retreated to the extent of con-

Relative size of public enterprises Source: Public Enterprise European Center, DECD Survey, September 1991

ceding the right to veto indi-vidual privatisations to parliament, although originally it intended to operate via a sim-ple decree. It has also been extremely dilatory in expedit-ing the two financial privatisations agreed earlier in the 1991 budget. Indeed, cynics argue that the Italian politicians would be unlikely to forgo the enormous patronage available within the state's extensive holdings. Traditionally, the top management of all the state companies has been political

Nevertheless, the govern ment has shown more teeth eight days of the budgst announcement, the govern-ment said it had agreed to sell off IRI's 51 per cent stake in Cementair, the cement group. At the same time ENI will sell off three small cement plants. which together with Cementair would mean the state relinquishing control of nearly 13 per cent of the cement industry. Although Italy is Europe's largest cement producer, this is not considered a strategic sector. Various governments have been toying with the sale of the IRI Cementair stake for

The government's position owes less to conviction and more to necessity. With a public sector deficit equivalent to 10.5 per cent of GDP, the government has turned to privati-

10 years in part because cement was believed to be stra-

In the 1992 budget, still to be approved by parliament, some L15,000bn is anticipated from privatisations - a figure almost three times that envis

But having fixed this sum, it is not clear whether the pro-ceeds from particular sales, eg from the IRI portfolio, would be returned to IRI or end up in the bands of the Treasury. This is a crucial issue. The state is no longer in a position to hand out funds to public sec-tor companies and is forcing them to look elsewhere

For a group like IRI with net indehtedness of over L55,000bn, twice its assets, finding funds elsewhere is no easy matter. Thus if denied the proceeds of asset sales, the management and political friends of any company "threatened" with privatisation will fight hard to ensure the move does not pros-

State involvement in indus try has been partially dictated by strategic considerations the perceived need to control specific sectors to ensure investment levels and price stability. Thus the Italian state has virtual complete control of electricity, natural gas and water supplies, and three-quar ters control of transport and

But the state has also acted as a dostbin for unwanted unprofitable private sector companies - Montedison's aluminium unwanted 1970s while ENI picked up the LABOUR MARKET

Pay restraint? They don't understand

HIGH LABOUR costs threaten to put Italian industry at a serious competitive disadvan tage now that Italy has joined the narrow band of the Euro rean Monetary System. Unit labour costs are currently between one third and a half greater than Italy's main competitors in the European Com-

munity.
This reflects the interaction between continued high public sector wags increases, an extremely rigid labour market and expensive fringe labour costs. Even though private sec-tor employers have held down pay settlements to lower levels, principally because the narrower exchange rate band has left them with no option, wage osts are undermining their competitiveness.

In general, wages have riser above prices even in periods of restructuring and disinflation throughout the 1990s - 3 per cent for the economy as a whole, 3.5 per cent for the public sector. Last year public sector wages grew 15.7 per cent in nominal terms, 9 per cent in real terms, while this year the trend has dropped to 9.8 per cent nominal for the latter. Despite very modest economic growth in 1991, public sector

A major bone of contention between employers and unions is the scala mobile, whereby wages are indexed to inflation

wages look set to grow at an unacceptably high 2 per cent in

real terms. Aware of the need to take a stand, the government has made s well-intentioned pledge in the 1992 budget to hold public sector pay increases to 4.5 per cent next year in line with inflation. Nevertheless, there is already talk of a nominal 6 per cent increase. Italians have become unaccustomed to see their living standards eroded and pay restraint is not readily understood.

In the past two years wage increases have outstripped pro-ductivity. This is perhaps a more ominous development. since thronghout the past decade industry managed to retain competitiveness in good measure due to productivity increases. In the smaller companles this has been through discreet shedding of labour and technological innovation. The

Wage and labour-cost indicators Percentage changes on previous period Per capita compensation Contractual hourly wage rate industry (excluding construction) 8.0 Unit labour costs Trade services Per capita compensation Contractual hourly wage rate eneral government Per capita compensation Contractual hourly wage rate Unil labour costs 5.3 -1.0 Profit per unit of output

less flexible, unless willing to pump into large sums of

money.

Added to this, industry's social security contributions have risen. As a result, Confindustria estimates that unit labour costs will have risen 17 per cent in the two years 1990-91. The confederation also estimates in its latest report that the return on capital has been slashed by a third in the

A major bone of contention between employers and the unions (and a government afraid of antagonising the unions) continues to be Italy's residual adherence to the scala mobile. This is the mechanism whereby wages are indexed to inflation. Although it has been substantially watered down, the principle remains and the unions are reluctant to forgo it. In a country with a well-or-ganised trades union movement accustomed to negotiate centralised sectorial ways agreements, adherence to the

indexation principle distorts the labour market, impinges on the ability of small and medium-sized companies to foot wage bills and encourages the underground or hlack econ-

Centralised bargaining also distorts the regional labour market. The unions have fought hard to raise wages in the poorer south to equality with the richer north. This has been achieved with at present only a 2 per cent officially recognised differential in hourly wages, However, productivity in the south is widely bigger companies have on seen to be some 30 per cent occasions found themselves less than in the north. The south unfortunately happen to be the area where the worst imployment is concentrated - in part explained by the rigid hire and fire laws which militate against temporary smployment in an economy that depends upon seasonal labour and the services.

The three main trade union confederations maintain they are willing to discuss the issue of labour costs, recognising the need for change. But they find themselves in a chicken-andegg situation. Before they accept to make sacrifices on such issues as the scala mobile or job mobility, they want to see the employers making some reciprocal gesture. The latter insist that the recession combined with high labour costs, has eroded profitability. So the industrialists say nothing can be done until the unions first agree to change their ways - and the govern-ment reduces the public sector

As a footnote, the employers are not entirely consistent. The system of government-aided ay-offs, the so-called casso integrazione, has considerably helped the balance sheets of companies which need to

In the first five months of this year, 153m unit hours have been covered by this government scheme, which permits lay-offs of up to two years with the state paying the bulk of the wages. A sizeable proportion of the recipients are workers in the private sector.

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FINANCE

Need for funds becomes more urgent

THE FIGHT for finance has seldom been seen as a decisive constraint on Italian industry. But as the recession becomes more evident this year, some indications are emerging that the need for funds is becoming a more serious concern for

industrialists.
Traditionally, small and medium-sized private sector companies, often viewed as the backbone of the Italian economy, have used cash flow to finance their growth. With no outside sbareholders to keep happy, family owners have ploughed back profits into the business, using bank credits only to top up internally-gener-ated funds when necessary.

Such requirements are often seasonal, as in the agricultural and food industries, or in fash-ion and clothing, where pur-chases of fabrics and other raw materials tend to be concen-trated at certain times of the For smaller companies, bank

credit otherwise tends to be earmarked for special projects, such as a new factory or a takeover, when cash flow is insufficient. And even then, a visit to the bank manager is probably the exception rather than the rule.

The avoidance of high gear-

ing also applies to many of Italy's biggest private sector companies. The reasons stem partly from native conserva-tism, which is seen in relatively cautious growth strate-gies and guarded approach towards acquisitions, com-pared with their Anglo-Saxon counterparts.

Moreover, some leading pub-

lic sector groups, such as Flat, have also been able to benefit from unusually cheap financ-ing thanks to their relationship with Mediobanca, the powerful Milan-based merchant bank.

Mediobanca has won a repu-tation for its innovative financing strategies for big clients — which often bappen to be among its shareholders. One regular technique is for the bank to capitalise on its high standing in the credit markets

Percentage change on year

Stocks and orders

1988 1989 1990 1991 Source: ISCO behalf of top industrial clients. State-owned companies, con-centrated in IRI, ENI and EFIM bolding groups, have also had few capital constraints in the past. Funding has either come directly from central govern-ment, or via independent borrowing on the international capital markets either at parent company or subsidiary level. There can be few interna-tional investment bankers who have not paid a visit to the Rome headquarters of the big

The stock market has falled to play the role which might be expected of it

state enterprises at some point or other to their careers. By contrast, atructural imbalances in the Italian econ-omy mean the stock market has failed to play the role which might be expected of it compared with most other developed countries.

The need to attract private savings into government bonds in order to finance the budget deficit has traditionally disadvantaged the equity market as a major source of capital. Thus government bonds have tradi-tionally tended to be 8 more attractive instrument for pri-vate savers than shares.

The handicaps on the bourse as a major source of capital for over the years by other factors which have made many small companies in particular reluc-

tant to consider going public. While an unwillingness to cede even partial control to third parties is the prime usual reason cited against flotation, the stock market's traditionally poor reputation for trans-parency is often another. Insider trading, poor execution and general inefficiency are factors which have severely hampered the functioning of the Italian stock market as a source of capital for industry. Meanwhile, ideology and clientalism among political parties probably explain why much of state industry has also

much of state industry has also tended to steer clear of the stock market. Few politicians are willing to consider full-scale privatisation for state industry, with the result that quotations for state-owned companies, where they do exist, tend to be limited to minority stakes or non-voting savings shares.

However, matters may now

However, matters may now he changing under the pres-sure of lower economic growth and much tighter control of the government's purse strings owing to the ever-growing bud-get deficit.

get deficit.

As a result, the hig state holding companies, which are already heavily laden with debt, are being increasingly obliged to consider asset sales as an extra source of funding. So far, outright disposals have been limited in favour of partial solutions. This year alone, IRI has raised money by selling off non-voting savings shares in STET, the telecommunications holding group, and Credito Italiano, one of the and Cream Hammo, one of the country's biggest banks. It has also put its controlling stake in Cementir, Italy's third biggest cament group, on the block.
A decision earlier this month by Italy's Constitutional Court to block around L10,000bn ear-

marked for the state holding companies suggests that the number of sales will rise. IRI alone stands to lose I.8,450bn in

already spent or allocated over a third of that amount suggests that further sales of "non-stra-tegic" assets are likely to take

Private industry also appears to be in the middle of a belt-tightening phase. Those most affected are the handful of companies which have bor-rowed heavily to finance rapid growth through takeovers, such as Ferruzzi-Montedison, or others, such as Olivetti, operating in sectors facing par-ticular difficulties.

Both Ferruzzi and Montedi-Both Ferruzzi and Montedison are now striving to reduce their gearing, following a period of breakneck expansion through takeovers under Mr Raul Gardini, their former boss. Meanwhile, stung especially by unsuccessful takeover bids abroad, Mr Carlo De Benedetti's CIR holding company, which controls Olivetti, has also gone a long way to elimi. also gone a long way to elimi-nate debt from its balance

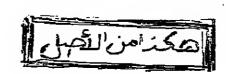
The first-half figures for many of Italy's big banks showed that lending to industry was still relatively buoyant. despite the slower economy.

Private industry appears to be in the middle of a belt-tightening phase

According to Banca Commerciale Italiana, one of the country's top industrial lenders, horrowing rose by over L10,000bn to L72,814bn in the first half, with the bulk of the inst nam, with the name of the increase coming from increased customer demand. Other hig banks told a similar

Other hig banks told a similar tale.

But the impact of recession is already being ahown by a much more cautious approach towards growth by big industry. In the public sector, the special constraints on state funding mean not only caution towards expansion, but a reluctant necessity to consider disposals, are also in consider disposals, are also in the same and the same and the same and the same and the same are same as the same and the same are same as the same are same are same as the same are same as the tant necessity to consider dis-posals, are also in the air.



Progettazione" engineering group at Fiat's Turin head-

quarters are being kept more

than usually busy. During the

five years 1991 to 1995, Italy's biggest private sector corpora-tion plans to spend L5,000bn (£2.76bn) on research and

development and a further

L22,000bn on investment in

processes and products in the

The "Gruppo di Progetta-zione" has the responsibility

for spending much of this bud-

get. The success of Fiat anto-mobiles in facing the increas-

ingly tough competition of the

1990s depends in large measure

on the corporation's project

enginears making the right

decisions now on the design and operation of plants.

Just under a year ago Fiat

announced a major new project at Melfi in Basilicata - the

instep region of the Italian boot. About L2,700bn will be

spent on an integrated body-work and assembly plant that will employ a payroll of about 7,000. If plans keep to schedule,

the first successors to Fiat's best-selling Uno model will leave Melfi's assembly lines in

nology that has been successfully employed for the past

four years in building the Tipo and Tempra models at Cassino,

a plant 60 miles north of Naples that employa about

"No company can be

static and survive. But

it is not possible to

Invest everywhere at

"Manufacturing technologies

formed well at Cassino, like welding which provides a

benchmark for this type of production, will be transferred to Melfi. Like all plants, it will

contain a mixture of known

and naw technologies, "We must match the competition

technologically and provide the

right quality-cost results," says

a Fiat spokesman. Melfi is not the only impor-

tant new project that Fiat is

undertaking in Italy's mezzo-

giorno. An engine plant employing a payroll of 1,300

the same time"

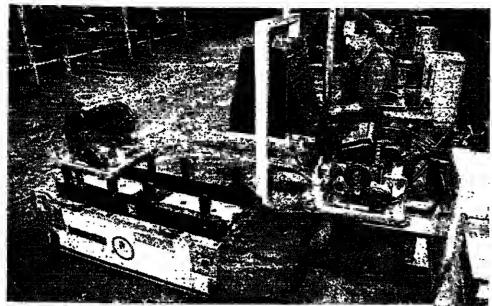
8,000 workers.

automobile sector.

sour-cost indicat

David Lane looks at the plans and prospects of the country's biggest private sector corporation

Fiat invests to beat off the invaders



Engine production at Flat's Mirafiori plant in Turin



Glovanni Agnelli, chairman of Fiat: "particular concern"

next year.

Fiat emphasises, however,

that there is no intention to

abandon the north in favour of the *mezzogiorno*. "The large Mirafiori plant in Turin, which

produces the Croma, Thema, Y10 and Uno, will build the Uno successor as well as Melfi.

We started production of the

YIO last year at Arese near Milan, which will compensate for the cessation of production

of the Alfa Romeo 75 at that

cost of L1,900bn at Pratola launched at the beginning of Serra in the adjacent province of Avellino.

And major changes are in prospect at Pomigliano d'Arco, the plant near Naples that became part of the Fiat Group when the Turin company acquired Alfa Romeo from the IRI state holding corporation 1986. Pomigliano d'Arco is already tooled up and production is under way of the Alfa Romeo 75's successor, the 155 model that will ba and producing 800,000 units annually is being built at a

plant," says the spokesman. New welding lines similar to those at Cassino were installed at Arese in tooling np for production of the successful Alfa Romeo 164. Investment planned for the plant, which employs about 6,000 workers, includes new painting lines.
"No company can remain static and survive. Renewal is

fundamental, though it is not

possible or necessary to invest

Japanese-badged cars, increasingly of European

construction, are gaining market share

everywhere at the same time," says the executive. In the major rationalisation process under way at Flat, the corporation's managers and

engineers are also looking very carefully at working methods. "Investment in technology is not enough on its own, and considerable effort is being focused on factory organ-isation, an area to which insufficient resources have been given in the past. We have to adjust and to optimisa. We must recover our market posi-

The difficultias that accompany transition from the prosperous closing years of the Financial data (Lbn) 28,424 2.362 1,444 Net revenues 1,578 2,060 2,136 1,875 907 1,999 1,067 Operating profit Research & development Sales data (000 units) 1,346 59.0 1,231 52.8 Share (%) Europe (excl Italy) 635 5.6 - 661 5.8 Share (%) 192 200 Rest of world 181 **Total Flat sales** 2,132

FIAT: the five-year record

1980s to the tougher times of tha early 1990s are starkly revealed in the figures for Flat's recourse to Italy's state labour lay-off scheme, "CIG -Cassa Integrazione Guadagni". This week - the last in the month - 50,000 workers from Flat's car factories will stay at 59.9 per cent in 1988, 57.7 per cent in 1989 and 52.8 per cent last year. If 1991 closes on the trend established in the first home, continuing the pattern

that has marked the year. Every month this year, except January and August when factories had holiday closures, between 20,000 and 50,000 workers have enjoyed one week away from the assembly lines with wages made up from the CIG. Fiat has thus been able to cut production by about 220,000

It has needed to do so. The statistics for the nine months to the end of September show that Fiat Group's automobila sales in Italy were 13.7 per cent lower than in the same period last year. Fiat's own sales slumped by 102,400 units to 591,200, a drop of 14.8 per cent. Similar falls were recorded with Flat Group's other main badges. Sales of Alfa Romeo declined by 14,200 to 89,700. while Lancia/Antobianchi sold 152,200 which was 23,700 down on January to September 1990. Yet the Italian antomobile

market as a whole has held up well this year. Total sales after nine months were only I per cent lower, at 1,804,800. Fiat has been losing ground to imports. The sorpasso that occurred in the closing months last year has been confirmed in 1991: Piat has been overtaken. Brosion of the company's position in its home market,

crucial to corporate health as sales in Italy are about twice those elsewhere in Europe, has become evident over the past three years. The Turin group had a domestic market share of 8.1 per cent to 147,800 units

nine months, Fiat's share will be 47.0 per cent.
Ford has been the most successful invader, boosting sales of best-selling models such as the Flesta and Escort by 51.3 per cent this year to reach 204,300 at the end of September. Renault has also made significant ground with a

24.7 per cent advance to 152,600 units, overtaking Volkswagen, Fiat's long-standing opponent for European primacy. The German maker nevertheless improved its Italian sales by

But the outstanding revelation, alongside Ford, has been the performance of Japa-nese badged cars. Their sales rose by 44.3 per cent to 48,300 units, giving a 2.7 per cent market share. Referring to extremely aggressive competi-tion, Mr Gianni Agnelli, Fiat'a chairman, told shareholdars this June: "There is particular concern about the prospects of large-scale entry by the Japanese automobile industry into the Community market.

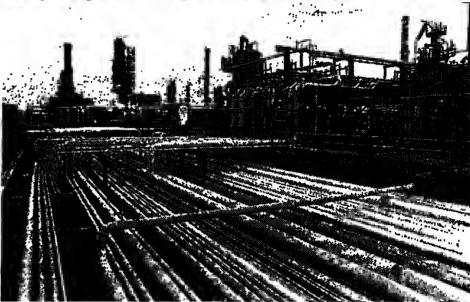
Sharp pricing, attractive model ranges and good quality are the reasons why Japanese-badged cars, increasingly of European construction, are gaining market share in Italy. The same is true of Fiat's

traditional competitors. The figures draw a picture of an Italian automobile industry that is under siege. And for this to be lifted, Fiat's styling centre and the engineers of its "Gruppo di Progettazione" will need to be on target with their designs for new models and the engineering for producing

As analysts scrutinise the figures, some probably think that the Italian antomobile industry has missed two tricks in the past five years.

In the Alfa Romeo deal, the nation lost an opportunity to host a multinational industry and denied itself the benefits that this would have brought And then, with the Italian automobile industry becoming synonymous with Fiat, the Turin group lost an oppor-tunity to internationalise a year ago by choosing Melfi and Pratola Serra.

Looking to the future, however, much depends on the successor to the best-selling Uno. The Tipo has not been the winner that was hoped, and even if Fiat's Polish-built Cinquecento being launched at the baginning of next year meets consumer approval, it is in the contracting Segment A and will give low margins. The wait for the ever-green Uno's successor will be full of sus-



The ENI oil refinery at Sanazzoro Dei Burgondi

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"THE free fall in machine tool orders continued in the third

quarter," said the press statement released in mid-October

by UCIMU-Sistemi per Pro-

durre, the Italian machine tools, robot and automation manufacturers' association.

slumped by 28.8 per cent.

It was the seventh successive quarter in which UCIMU

has reported a drop in orders.

This latest quarter's downturn

is particularly adverse as 1990's

third quarter reference period

recorded orders that were 33.6

Unless there is an unex-

pected and substantial improvement in the closing

months, 1991 will leave Italian

machine tool makers with a

bigger fall in orders than they

suffered last year. At constant prices, orders fell by an aver-

age of 20.3 per cent in 1990

Anticipating Italy's eco-nomic slowdown, orders from

home customers were 31.6 per

cent lower last year than in

1989, while export orders held

up relatively well with a mod-

The story written in the order books over recent

months should subsequently

est 5.3 per cent fall.

per cent lower than in the pre-

vious year.

David Lane investigates why the machine tool industry is one of the most successful in Europe

Demand stays buoyant as orders fall

Total orders received between July and September logged a be read in results, as orders are 19.8 per cent fall at constant processed into production schedules. In the meantime, the figures published by period last year. Orders from UCIMU do not appear as bleak as might be expected. Italian customers slipped by 6.7 per cent, while export orders

Indeed, after the sharp order reversals registered last year, production, export and home market demand have been surprisingly buoyant. At L4,800bn, output last year was 1.5 per cent higher in real terms than in 1989. And real advances were made in exports and home demand, which increased by 1.2 and 7.6 per cent respec-tively. Earlier this year, UCIMU forecast a 4.3 per cent real increase in exports, a 1.4 per cent rise in home demand and a modest 0.7 per cent fall in prodoction during 1991.

In prodoction during 1991.

These figures help to explain italy'a place last year in the world rankings of machine tool producers. With production worth \$3.7bn, Italy ousted the US from fourth place and significantly closed the gap with the USSR its shore of world. the USSR, Its share of world production increased from 6.9 per cent to 7.9 per cent in 1989. The share of world exports held by Italy's machine tool industry is at a similar level,



flexible in Italian Industry

7.8 per cent last year. With exports amounting to L2.190hn Italian manufacturers were able to consolidate their ranking as second largest EC exporter and the fourth largest

Germany, France, the US and the USSR provide the main outlets for Italy'a exporters. These markets, characterised by demand for products with high technological content, absorbed almost half of total

sales of Italian machine tools abroad last year, with strong growth in Germany and France more than compensating for the decline in sales to the US

UCIMU considers that Italian machine tool makers are well positioned in Europe, particu-larly in the German, Spanish and French markets. These are expected to grow at real annual rates of 6.5, 5.4 and 5.2 per cent respectively between 1991 and 1995, so prospects are rosy. In addition, the Italian industry has good sales net-works in Portugal, Switzer-land, eastern Europe and the

It is indicative of the aggressive export stance adopted by Italian machine tool manufacturers that they were present in force at June's EMO fair in Paris. The Italians, with almost 340 exhibitors, taking nearly 28,000 square metres of space, comfortably exceeded the French in presence and were a good match for the massive German representation. By comparison, Britain'a 43 exhibi-

tors took 2,600 square metres. What is the reason for the 80 per cent of total industry-wide turnover. success of Italian machine tool Though small size allows

Robert Graham looks at the Prato textile industry

makers in export markets? "The key lies in flexibility and variety of supply. Tailor-made aclutions are designed and built to satisfy customers' requirements. Where a machine will not perform the job that is needed, Italian machine tool makers will make modifications to meet specific needs," says Mr Cesare Man-fredi, UCIMU's chairman.

"The Italian industry is able to respond partly because

firms are predominantly small and therefore flexible. But it is able to give a personalised response also because the Italian industrialist is willing to become involved in the details and peculiarities of his client'a problems," adds Mr Manfredi. His own firm is typical, a small to medium-sized opera-tion in Reggio Emilia, making milling machines and recording annual sales of about L25bn. Statistics from UCIMU show that about 85 per cent of the industry's 450 firms have payrolls of less than 100 workers. UCIMU'a membership of

nearly 220 accounts for about

flexibility, Mr Manfredi believes that the fragmentation in some sectors of the Italian machine tools industry is a weakness. "The association has been looking at ways of encouraging mergers. I am par-ticularly interested in fostering cross-border co-operation,

of which: exports

Trade surplus

home sales

cial collaboration. "The best way of facing 1992's Single Market is to create a truly European industry. Two years ago UCIMU invited representatives of the associations in the main European countries to attend its meet-ings, to exchange ideas and examine the possibilities of

whether mergers or agree-ments on technical or commer-

Germans declined, but the French and Spanish associations accepted. Britain accepted but has never attended these joint meetings." says Mr Manfredi. UCIMU's chairman considers

1990

2,190

1,121 1,299 1,440

1991*

Italy's machine tool industry

(Figures in Lbn)

1986 1987 1988 1989

3,924 1,792

2,132

948

4,444 2,122

2,322

3,080 3,443 3,909 4,180

1,001 891

3,171 1,446

1,725

771

2 496

675

2,643 1,526

1,117

549

977

that mergers or co-operative pacts could be a way of counteracting the Japanese. "In small work centres and lathes, their machine tools industry is highly competitive. In Italy no firm is large enough to under-take long production runs and produce at prices competitive with the Japanese. There is no technological gap; the problem

The Japanese industry is

strong in standardised and general purpose machines. But it is investing heavily in machines with higher qualitative and technological content in order to increase its penetration in Europe," warns Mr Manfredi. The Japanese strengths and intentions have been made very clear to Italian machine tool makers.

Last year, purchases from Japan amounted to L182bn, a figure nearly three times greater than France, which gave Japanese machines third ranking after Germany and Switzerland in Italy's import table. More than 30 per cent higher than in 1989, Japanese exports to Italy were an important factor in the increase of the import/consumption ratio

from 32.6 to 33.2 per cent. However, the atrengths of the Italian industry help generate a substantial trade surplus in machine tools, even though the contribution made by exports to Japan's closed mar-ket is minimal: L26bn in 1990. With exports expected to absorb 46 per cent of produc-tion this year, the trade sur-plus should be around L890bn, in line with 1990.

Mr Manfredi is bullish. "Our high ratio of exports provides a cushion against domestic downturns. An increase in exports will compensate for the impact of the economic slowdown on machine tool purchases at home. The situation is certainly not all black."

FROM THE designer clothes to his large new office and the gleaming Mercedes parked out-side, Mr Roberto Cenni exudes success. He represents the second generation now taking over the management of Gommatex, one of the leading textile companies in the Prato area just north of Florence.

Started 30 years ago by two men with two employees, Gommatex now has a payroll of over 400 and produces knit-wear, wool textiles, cotton, linens and fake furs for the readyto-wear fashion industry. Its broad prodoct range has been one main factor enabling the company to consolidate its position in an increasingly competitive market.

Others have been less fortunate as the Prato textile industry confronts its first crisis after nearly three decades of spectacular growth. The Prato area boasts, round the River Bisenzio, the largest single concentration of textile and clothing companies in Europe. But during the last five years an important process of change and contraction bas been forced upon the industry, characterised until then by the success of its small family busi-

Between 1985 and 1990, productive capacity was reduced by 30 per cent. According to Dr Andrea Balestri, head of research at the Prato Industrialists' Union, the number of textile companies fell from 17,000 to 12,000 during this

Exports, which account for roughly 50 per cent of produc-tion, also fell in value by 14 per cent to L2,819bn. Employment levels have also dropped. Right up to the mid-1980s, the Prato area had one of the fastestgrowing working populations in Italy, attracting immigrant labour from inside the country as well as a considerable number of foreign workers (usually employed in the "black" econ-omy). But Dr Balestri believes that at least 10,000 jobs have been shed from a high of 60,000 textile workers in the 1980s.

The wool trade in Prato dates back to the 14th century; but the present industry owes

Style tests get stiffer its origins to the post-war period when the traditional period when the traditional mills, usually working recycled textiles and clothing, lent or leased looms and spindles to former employees. This gave rise to a plethora of small

workshops, able to adapt to rapidly changing fashions, especially in female clothing. They were helped by wellrun, communist-controlled local authorities which encouraged the concept of the small and medium entrepreneur. In this way a unique culture emerged of both fierce competition and mutual inter-depen-dence and trust among the entrepreneurs. "Whenever I

am showing visitors around

factories, I don't even need to announce myself. The doors

are always open and I can walk around," says Dr Balestri.

Dr Balestri believes this environment has belped generate a creativity which has enabled the industry to expand and adapt, moving away from being imitative and demand-led. "When production costs cease to be competitive, we can still stay ahead with ideas and ilexibility," he says. The entre-preneurs pride themselves on being able to produce a new idea in under 20 days.

But the industry has "matured" and both labour and general production costs have eroded competivity. With high wages, the only way to reduce costs has been through cutting jobs, sub-contracting and importing workers from North Africa (some 1,000 have even come from China). Resort to the later expedient is merely a palliative and there is a social limit to the size of this largely illegal labour force.
On the finance side, borrow-

ing costs remain high and many Prato companies were hit by the collapse of the local savings bank, the Cassa di Risparmio di Prato, in 1987-88. The unpredictability of the fashion business, combined with the small size of the majority of the companies, means that financial structures are weak. (Only 65 companies have pay-rolls of more than 50 people). Latterly, several small companies have stayed profitable

through low tax payments.
On the production side, the industry's original strength wool aimed at the cheap end of the market. But the Portuguese textile industry has

recently Romania, in addition to a number of Asian producers. Indeed, the companies which have disappeared have tended to concentrate on the mass market. For instance, last year the number of wool producers dropped by 18 per cent. But this was compensated by a similar percentage of new companies moving into higher

quality textile production. Today some 35 per cent of activity is still concerned with recycling textiles and producing for the mass market. Roughly half is taken up with supplying the ready-to-wear business and department stores; while the remaining 15 per cent is upmarket fashion. In contrast, the other textile "monoculture" at Biella in northern Italy, which is two-

thirds the size of Prato, concentrated on quality fabrics (worsted and cashmere) and has managed to prosper - essen-tially because of its niche market position and emphasis on quality. The lesson of Biella has been taken on board.

The average size of Biella companies is also larger and this is leading to a rethink in Prato of its "small is beautiful" philosophy. Many of today's costs such as successful marketing, investment in new technology and computer-aided design require concentration rather than the old fragmentation. Infrastructure costs are also increasing as indeed is the price of land in a highly built-

over area. Large sums will need to be spent on anti-pollution measures to placate a growing environmental lobby since the industry is a heavy pollutant. Already, local business and the Prato municipality have linked up in a common funding of an industrial waste water project, the first such instance in Italy. As it is, uncontrolled use of underground water supplies is

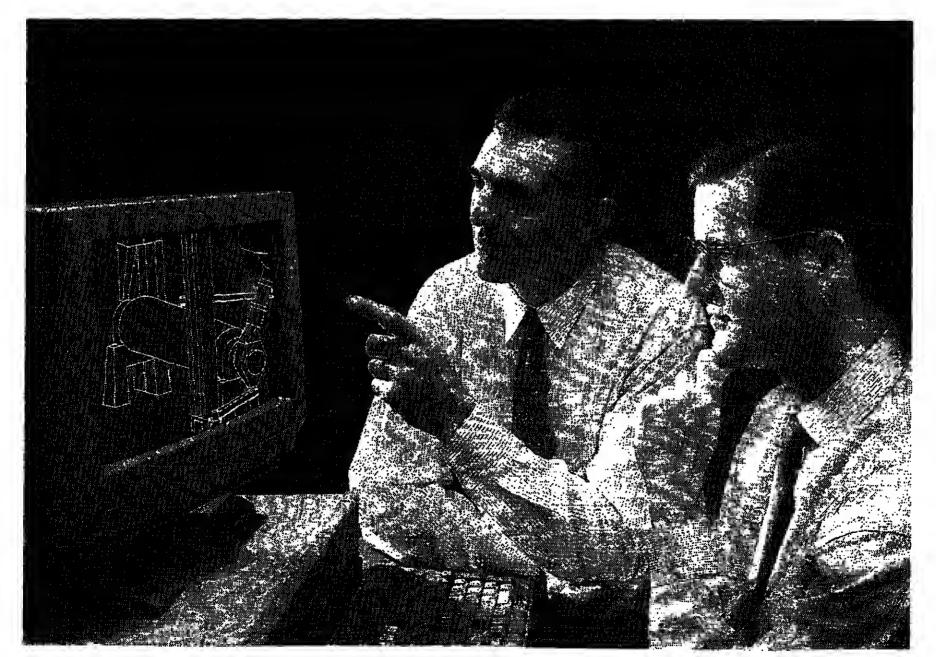
unlikely to last.

People like Mr Claudio Martini, the mayor of Prato, also recognise the dangers of a community relying too much on demand-led monoculture of textiles. Thus, he is encouraging diversification. Part of the Florence-based printing industry is being urged to relocate and the University of Florence engineering faculty will move

But despite the present diffi-culties, textiles are likely to remain an integral part of the Prato economy. Indeed, some Prato industrialists argue that the decline in the number of companies during the past five years is part of a dynamic process whereby the industry is strengthened and modernised. That, at least, is what Mr Cenni of Gommatex believes. He willingly accepts the chal-lenge of bi-annually reading the fashion industry correctly to satisfy customers with the right product at the right price. "It's like sitting an exam twice a year and if you don't do your homework, you don't pass," he

TOMORROW'S QUESTIONS ANSWERED TODAY.

Founded in 1864, Italcementi is one of the largest producers of cement



in Italy - indeed, one of the major groups in its sector in the world. Its position has been achieved thanks to the quality of its staff, the capacity of its plant throughout the country and the constant efforts of its research arm, one of the most sophisticated in the world's cement industry. These aspects of its operation have all helped to formulate Italcementi's advanced know-how and ability to design and produce a complete "system" of materials, all of the highest quality, durability and finish. Today Italcementi's range includes a wide variety of products, from traditional cements to highly specialized materials designed for the construction industry. These products make possible the realization of major engineering projects such as dams, hydraulic works, oil wells and viaducts as well as urban reconstruction, even the restoration of artistic and architectural monuments. Italcementi research seeks to meet the diverse needs of the constructor.

Company profile: GEWISS, electrical fittings and lighting company

The advantages of going public

NESTLING IN the hills just north of Bergamo, one of the ricbest cities in northern Italy, Mr Domenico Bosatelli's new factory appears an object lesson in efficient plant design. Spacious offices, well-laid

out workshops and a rigorous attention to detail mark out the latest investment by Gewiss, the quoted electrical fit-tings and lighting company he controls.

With sales of L111bn and net profits of LI2.6bn last year, Gewiss is a good example of the medinm-sized, family-controlled industrial enterprises which form Italy's economic

Mr Bosatelli is unusnal among Italian entrepreneurs for having floated part of his group, now worth around L150bn on the bourse. However, the ranks of dark Mercedes saloons parked out-side his headquarters demonstrate that he is otherwise typical of the highly-successful north Italian businessmen who race along the Autostrada, one hand on the phone, almost as fast as their German counter-

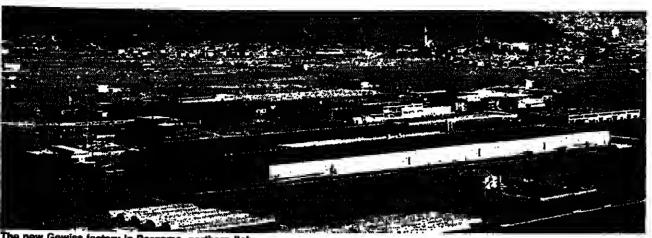
Most have plenty to say about their businesses, but even more when it comes to politics and the public sector. Mr Bosatelli is uo exception.

He prefers not to list the dozens of factors which handicap his husiness compared with Legrand, its big French rival. "We try not to think about these things or else we'd change jobs," he says. His complaints, like those of his many other private the poor quality and "scarcity" of public sector services; and "short-termism" of Italian

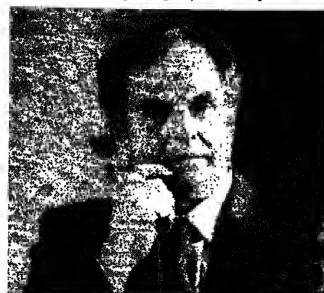
Poor services start with inadequate telephones and postal facilities and stretch to badly maintained motorways. And short-termism is summed up by Italy's rotating governments and the ministerial inex-

perience they foster. "While the politicians just think of the next crisis or election, we have to plan five or 10 years ahead," he says. "These are all the ills of Italy. It's not worth going into them further. Entrepreneurs should just accept the state of things and

Mr Bosatelli has been prac-



The new Gewiss fectory in Bergamo, northern Italy



Domenico Bosatelli: "a different Image around the table"

tising what he preaches. Since he founded Gewiss 20 years ago, the company has developed into the market leader in Europe for external lighting and the main producer in Italy for many types of electrical

The continuing fragmentation of the European market on account of different national product standards has kept the export share of sales to around 10 per cent of group turnover at Gewiss. Nevertheless, the company has won con-tracts to provide emergency lighting for the Channel Tunnel and temporary trackside llumination for British Rail Moreover, matters may be

changing, thanks to the harmonisation of international electrical standards, says Mr Bosatelli. The company's latest range of electrical fittings for industry, which has been under development for almost three years, will meet the new common international standards which have just come

into force. Rather than square, flat or round pins as in the past, elec-trical connections for industrial equipment now have to follow a unified standard, whether for a factory in Milwaukee or a workshop in Madrid,

Gewiss has already established marketing and distribu-

tion offices in France, Spain ing being dissipated among and the UK to spur its foreign growth. A new operation in Germany is due to follow, future heirs, making decision-making impossible. I think it has become quite

from cash flow. Plans for a rights issue last year to help pay for the new plant, which accounted for L20bn of invest-

ment in 1990 alone, were shelved after the company

decided that internally-gener-

eted funds would be adequate.

"The rights issue was post-

poned to finance a venture for which internal resources

would not be enough," says Mr

Now, an acquisition could be on the cards. The lighting mar-ket in Italy is still fairly frag-mented, with 10 manufacturers

accounting for around 80 per

cent of national sales, although there are no immediate take-overs in the offing.

Mr Bosatelli recognises that the company must continue to grow, and that increasing the

proportion of shares floating

on the bourse is inevitable.

With one son in the business

and the other due to return

after military service, he does not think that family owner-

ship of medium-sized or larger

companies in Italy is doomed.

However, be stresses the

need in bring in professional

numerous developments on an international level.

Rosatelli.

while discussions are under way on setting up in the US. Eventually, exports should reach 40-50 per cent of group sales, says Mr Bosatelli. In the indispensable to go public. For two reasons. Primarily, because after the first generation, the shareholding is split; secondly, in order to have the first half of this year, foreign sales soared by 75 per cent.

As with many medium-sized businesses, much of the invest-ment at Gewiss is financed company managed profession-ally, and as one unit," he says. Flotation is also "in the

interests of the company". The stock market provides an additional source of capital. And, for an Italian company often involved in international negotiations, "it makes us look more reliable and solid. You have a different image around the table if you are public." Share ownership also stimn-

> Mr Bosatelii is ploughing ahead, politicians and all

lates the staff, he believes. Around 20 per cent of the employees at Gewiss became shareholders when the company went public.

Although sales rose by 16 per cent to L66.2bn in the first half while net profits edged up by only 1 per cent to L6.68bn, ost seem content with their investment. Higher spending on fixed investments and arch and development will keep the lid on earnings for the full year too, forecasts Mr Bosatelli. Nevertheless, undaunted by recession in a number of markets, he is ploughing ahead, politicians and all.

Haig Simonian

Profile: GUIDO BODRATO, industry minister

The pitfalls of privatisation

BESPECTACLED mellifluous, Mr Guido Bodrato is not everyone's image of an industry minister. A long-serving Christian Democrat politiclan from Piedmont in northern Italy, his ministerial responsibilities in previous governments have focused more on education and finance

Brought into Mr Giulio Andreotti's new government in April, Mr Bodrato, 58, has now found himself in one of Italy's hottest seats. With public finances deteriorating as the government hudget spirals upwards, the Treasury's stress on privatisation as a source of income has caused friction between Mr Bodrato and some colleagues, notably Mr Guido Carli, the treasury minister. Matters reached a head last

month, when Mr Carli secured a commitment in the budget to press ahead with the hitherto halting privetisation programme by adding companies like ENEL, the state-owned electricity group, to the list of possible sell-offs.

Although the proposals have been greatly watered down fol-

lowing a barrage of criticism, Mr Bodrato has increasingly emerged as one of the figureheads of the anti-privatisation

Despite his eloquent remarks to the contrary, his stance against sales of state assets is soon evident. Privatisation "is just a slogan", and what mat-ters is whether companies do better in private hands, he

He is not against disposals as such, bnt crossed swords with the Treasury following Mr Carli's statement that selling public businesses was another facet of rolling back socialism and linked to the collapse of

communism in Europe. For Mr Bodrato, the remarks were misguided, at best. The Italian government's role in industry stemmed not from ideology, but a need to bail out private sector companies in difficulties that began in the 1930s and has continued ever since. "It was not ont of any ideological desire to raise the role of the state," he says.
"There is no conflict of opin-



Guido Bodrato: has crossed

ion within the government on reducing the role of the state in the economy or selling off assets." Reports of ministerial clashes are "a bit artificial". Nevertheless, Mr Bodrato deftly outlines the obstacles to

privatisation. Some sectors, such as heavy industry, energy and chemicals, are "strategic" and cannot be sold. The ability of domestic financial markets to absorb

sales is another constraint; there is little point in big selloffs unless enough investors can be found to absorb the assets. Yet in order to dent the deficit, any sales would have to be of a "relevant" size to attract investors, especially from abroad.

Moreover, current concerns about recession and depressed trading volumes on the bourse mean it is hardly the most opportune moment for privati-

Ministerial hands are further tied by the fact that private savings must be attracted into government bonds in order to finance the deficit. Thus any government must take care to avoid privatisations competing with bonds for savers' cash. As for ENEL, one of Mr Carli's favourite candidates, there are both legal and finan-

cial obstacles to a disposal. Pri-

vatising electricity would mean changing ENEL's legal

monopoly, which could lead the government into a political minefield. And tariffs would have to rise to make ENEL more attractive to investors. While higher profits could increase ENEL's stock market anneal, the consequences for Italian industry and inflation would be dire, he warns.

Similar problems facing other big public sector sales swiftly whittles down the potential privatisation list. In the end, surplus state property, like old army barracks and railway land, and, just possi-bly, some public sector busises in the food industry, are about all that remains.

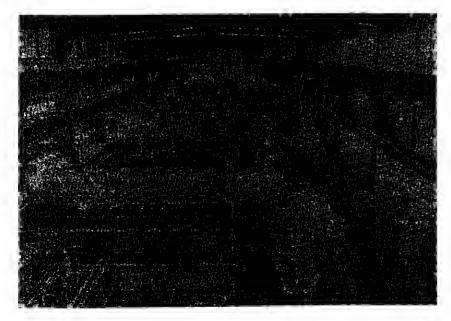
Yet despite Mr Bodrato's skilful elucidation of the pit-falls, he tacitly admits that party political differences over privatisation could in certain cases result in the buck for disposals being passed to executives at the big state holding companies IRI, ENI and EFIM. Managers at the three groups know they can no longer rely on government funds as a result of the pressure on the deficit, so disposals could

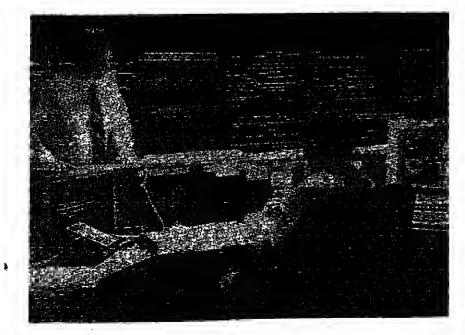
be one solution. Mr Bodrato accepts that, in the case of smaller sales, the decision could be left to the management boards con-cerned. "It would be a way of giving primary responsibility to those who are in charge of day-to-day management," he

Despite all the recent polem ics over privatisation, Mr Bod-rato has not lost his taste for the industry portfolio. "I thought it would be much more closed and bureaucratic than it is," he says, "In fact, it interests me far more than I thought it would in the past."

General elections scheduled next year could mean Mr Bodrato's term of office will go down as one of the shortest on record. He gives no hint about his own ministerial ambitions. However, the implication is that he would be pleased to retain the industry post. "It's a ministry which is tiring, with lots of speeches and meetings, but I don't see my interest run ning out," he says.

Haig Simonian





ANSALDO WORLDWIDE ITALIAN TECHNOLOGY

Apsaldo, a company of the Iri-Finmecranica group, is the lirst Italian thermoelectromechanical complex and is the leader of a group of companies in the sectors of energy, transport, and large systems for industry

Ansaldo is present on internacional markets through an articulate organization made up of nineteen

Ansaldo, one of the oldest Italian industrial realities, born in 1853, becomes the first Italian partly state-owned industrial nucleus along with the foundation of IRI - Istituto per la Ricostruzione Industriale. In the 1960s Ansaldo represented, among other things, the industrial protagonist of the Italian state for the development of energy plants and systems, in particular for the development of nuclear energy. With such capacity, Ansaldo participated in the development of all Italian nuclear power stations and in

In 1987 through a referendum on the emotional wave following the accident at the Chernobyl nuclear power station, Italy decided to stop further developing nuclear energy.

All of a sudden Ansaldo found itself without its "core business" with a total loss of about 4,000 billion lire of orders already acquired by 1,700 operators with an annual turnover of approximately 500 billion line. Ansaldo came out of the "nuclear cataclysm" through an articulate transformation and reconversion

The chosen strategy was that of deeply diversifying the sectors by penetrating in new business sectors. Energy, in fact, represented about 75% of Ansaldo's business volume in 1987 with the remaining 25% divided between automation, industrial systems, and transport.

This process encouraged the company to enter new markets, for example that of railway signalling - for which Ansaldo is now the leader on an international level, that of environmental protection, and lastly, it allowed it to develop a complete range of energy systems (cogenerating, photovoltaic, turbojet, etc.). At the end of such a process, energy represented approximately 50% of Ansaldo's total turnover with a homogenous increase of the transport and industrial business sectors (25% each).

In a little more than 2 years, in fact, Ansaldo invested 1,000 billion lire in purchasing new companies, in "know-how", in research, and offers - greatly increasing its own commercial penetration in the world. This restructuring involved the movement of about 7,500 employees, laying off only 350 of the employees working in the auclear business."

Of the companies acquired by Ansaldo it is important to point out the ones from the United States: Union Switch & Signal, Transcontrol, and the Swedish ATSS in the railway signalling sector; Ross Hill and Hill Graham in the industrial automation systems sector. la 1990 Ansaldo concluded an articulate reconversion process, becoming the only thermoelectrome-

In the course of 1990 acquisitions reached 5,006 billion lire, while yield production reached 3,726 billion lire. In the same period Ansaldo invested about 80 billion lire in technology with approximately 22,000

ANSALDO FOR ENERGY

In this particular sector, the company was able to put to interest its capacity as "general contractor" and as "industrial engineer", for the design and supply of both complete plants and subsystems for thermoelectric, hydroelectric, geothermal and photovoltaic power stations. The Ansaldo accomplishments in the field of energy exceed 95,000 MW: a figure that in itself highlights the company's greatly experienced background. Presently Ansaldo is operating in all of the geographical areas that in recent years have shown high demand for Ansaldo's cooperation, with fully functioning sites for over 4.000

Their activity in the energy sector has recently been marked by an important increase in acquisitions especially on international markets, through Ansaldo Gie and Ansaldo Componenti, both for energy generation plants and for service activities.

In the energy generating power stations sector, the company is 1989 acquired contracts for about 2,600 MW of turbogroups and for approximately 2,500 MW of vapor generators. Ansaldo now controls 14% of the international turbogroups market.

ANSALDO FOR TRANSPORT

Ansaldo Trasporti designs and creates "turnkey" electrical transport systems, furnishes the vehicles, the supply, signalling, and automation systems and the mechanical components with particular attention to research, to development and to innovative design. In the last years over 3,000 locomotives, over 600 vehicles for undergrounds and regional railways, over 700 tramways and light undergrounds, approximately 3,300 trolley-buses have been produced; signalling systems on over 3,000 km of railway and about 15,000 MW of power supply have been installed. In the urban transport sector, and in particular that of undergrounds, Ansaldo is involved as "main contractor" in the accomplishment of projects that are presently under way in Italy and, together with other partners, in the realization of projects that have been recently started in several large cities abroad (Lima, Bogotà, Buenos Aires). la railway signalling activities, where Ansaldo Trasporti and a series of its associated companies (Transcontrol, Transystem, Union Switch & Signal, Wabco Westinghouse, ATSS) are operating, the company holds a position of leadership on an international level.

ANSALDO FOR INDUSTRY

Ansaldo has progressively expanded its projecting and construction from single machinery and their mechanical components to operating instructions, from the first electrical controlling equipment to the most recent and sophisticated electronic instruments for entire productive processes, becoming the protagonist of every-day systematics. Ansaldo therefore designs and creates machinery and systems for the movement of raw materials, harbour and naval plants, hydraulic systems and relative equipment, directs activities of electroinstrumental mountings and of rehabilitation, enlarges and revises already-existing

Making the best of its own plant engineering and manufacturing experiences. Ansaldo is now present in the field of environmental protection, operating also through a series of recently-purchased and strongly-specialized companies.

For Ansaldo, 1990 represents the year that marked the accomplishment of important objectives, first of all the creation of an "Italian System" in the thermoelectromechanical sector today being the only Italian constructor integrated in the energy production sector, a leader on the Italian market and a protagonist on an international level.

The strategy that allowed Ansaldo to manage this sort of restructuring and reorganizing process was made possible uniquely because of the technological and market qualities arisen from the synergies and interactions of the three sectors that make up each large thermoelectromechanical group: energy,

transport, industry. In 1990 Ansaldo's energy product portfolin enriched through the acquisition of gas turbine technology. the result of a long-term cooperation agreement with the energy generation group (KWU) of Siemens Ag. On the basis of this agreement, Ansaldo is given the right to the production, commercialization and service of gas turbines of Siemens design and technology, to then follow with a design and successive

technological development cooperation. In the field of transport (after the acquisition of the Italia a companies of Wabco, US&S, Transcoatrol, and its participation in the French company CSEE in 1989), in 1990 Ansaldo Trasporti founded, in agreement with the Swedish company Standard Radio & Telefon Ab, a new company aamed AT Signal System Ab (ATSS) - of which 75% is controlled by Ansaldo Trasporti - to create automatic drive systems and train inovement control systems.

Furthermore, again with the Siemens Group, Ansaldo started a cooperation and technological integration agreement in the cable transport sector for the development, the production, and the research in the

The internationalization process in 1990 recorded significant results. The new Hungariaa company Ganz-Ansaldo - mainly Ansaldo-owned - was founded in 1990 and was given the activities of Ganz Electric, the largest Hungarian electromechanical group. The widening of its international presence in the sector, its articulation in evermore diversified businesses, and the necessity to take part is a continuously changing market, has demanded - both in supply and demand - a coherent adjustment of its structure. The reorganization, founded on the structure of the leading Ansaldo as the coordinating and controlling centre for the business/company operating areas and constituted by 11 businesses, has demanded, in fact, a further development and improvement that, defined in the course of the last months of 1990 and operating since January 1991, transformed Ansaldo into a corporatioa.

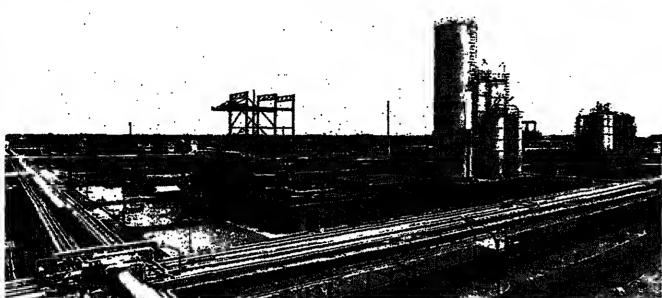
Politicians should be blamed for chemicals' woes

THE ITALIAN chemicals industry lags way behind its principal competitors. While others have already reacted to international overcapacity and the sharp falls in prices in bulk chemicals, the Italians are still at the etage of discussing plans. Indeed, serious doubts surround the industry's ability to carry out the necessary structural reforms to be competitive in the 1990s.
The industry itself and the

technicians can hardly be blamed. This sector has long been a source of political patronage and influence, especially in southern Italy, Sardinia and Sicily; and nearly all the industry's problems can be traced to political consider-ations overriding economic and

This state of affairs has been compounded by tha way in which Italy has concentrated on bulk chemicals and fertilis-ers which have been most affected by international overcapacity, falling prices and the general downturn in demand both at home and abroad. Fertiliser production in Italy fell 16 per cent last year and looks set to fall by almost the same percentage again this year. in contrast, production of higher valne materials for the pharmaceotical industry is expected to increase 8 per cent. Meanwhila, a significant portion of the mounting chemical products' trade deficit is accounted for by the import of

specialist chemicals.
Also, the industry has gone against international trends by becoming more rather than less state-controlled, and hy relying heavily on the domestic market for sales and plant location. EniChem, the chemicals arm of the state oil concern. ENL now in effect controls the industry since last November's purchase of an outstanding 40 per cent in Eni-



mont held by the Ferruzzi group's Montedison. EniChem depends on the domestic market for 55 per cent of its turnover, double the percentage of other major chemical companies. Tha group has located 80 per cent of its production facilities inside Italy, which again bucks the trend of multinational

Bulk chemicals and fertilisers have been affected by global overcapacity, falling prices and a downturn in demand

groups. Not surprisingly, its bled than any of its competitors among the top 15 international chemical groups. Last year, EniChem lost L88bn and first-half losses this year rose to L209bn. It is the only major chemical group to be in the red. These figures are only in part the consequence of the Gulf War and principally reflect the group's delay in restructuring

RniChem is trying to push

through a four-year business plan which involves consider-able rationalisation and a return to core business centred on manufacture of products from the petrochemical indus-try as well as moving into added value products. The group is also looking for a new international partner or part-ners which would take advantage of EniChem's enormous polyethylene production facili-ties (it is Europe's largest pro-

Talks have been going on with Union Carbide on a \$1.5bn deal that would permit the latter a foothold in European markets in return for EniChem expanding in the US and gain-ing access to new technology

to exploit its own polyethylene production. This is the pre-ferred "in-house" arrangement; bot this path of modernisation is likely to pull EniChem out of the close embrace of the politi-

Like Its parent, ENI, the company has been seen as a fiefdom dominated by the Socialists but with important counter-balance on the board from the Christian Democrats. Thus, there is growing specula-tion that EniChem might turn to its old protagonist and asso-ciate, Montedison (controlled hy the Ferruzzi group) as a partner – the latter having developed exciting, but as yet commercially unproven, tech-nology for the exploitation of

Under such an arrangement EniChem would provide the building blocks and Montedison would produce the finished products. This would retain the industry in Italian hands and minded person in the private sector controlling such a key industry linked into profitable ENI which provided the feed-Even though Mr Gardini

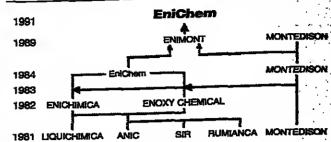
stepped down from Montedison last year, a broader deal to rationalise the chemicals industry was complicated so long as he remained at Fer-ruzzi. The ousting of Mr Gar-dini from Ferruzzi in July has changed the picture completely and encouraged contacts on arrangements with EniChem.

because the politicians disliked the idea of an independent-

To understand which path EniChem may now follow, account has to be taken of the turbulent history of the indus-try in Italy over the past two decades. The petro-chemical complexes and chemical plant now owned by EniChem often owe little to commercial logic. Sites were chosen because poli-ticians lobbied hard and because the state provided generous subsidies for new industry in the south, Sardinia and Sicily, regardless of domestic or international demand.

During the 1970s, a plethora small plants was established in less-developed parts of Italy which concentrated on relatively low technology bulk chemicals and fertilisers. For a long time, subsidised funds and protected markets tended to conceal operating costs. But by the 1980s it was clear that production costs were too high, compounded by high transport costs since the plants were usually far removed from the principal markets in the north. Becanse of incentives for regional investment, often as many as five different compa-nies ended up possessing simi-

lar plants in the same area. The financial plight of chemical companies including SIR and Anic finally forced a concentration of the industry in Restructuring of the chemical industry



1981. in simple terms, the public sector found itself obliged to assume the operations of the financially-tronbled private and semi-private groups. The process of concentration was facilitated by the strong cash flow position of ENI under whose umbrella the initiative took place.

The number of companies was cut to three by 1983 when ENI and Montedison agreed on the rationalisation of production as well as an ENI-led joint venture with Occidental to provide increased international outlets. Occidental then sold out, leaving EniChem and Montedison in control of the sector through Enimont.

Despite such rationalisation at the company level, little has

For the path EnlChem may follow, account must be taken of the industry's turbulent history in the past two decades

been done to adjust the structure of plants, production and employment. Indeed, as Eni-Chem's 1991-94 business plan showed, there are some 40 plant sites of which only four employ more than 3,000 per-sons. The plan envisaged the

closure of some of the smaller plants in the south and a per-manent cut of 4,800 jobs by 1994 in the 50,000 workforce with additional temporary lay-offs of a similar amount. The sweetener was the promise to invest almost 55 per cent of new investment in the south, Sardinia and Sicily.

Though relatively painless hy the standards of action taken by, say, Dow Chemical or ICI, these proposals have provoked a political storm and strong union protest. They affect the areas of Italy's highest unemployment and region with important political patrons at a time when general ections are due next year.

Only in mid-October were doubts removed about the Eni-Chem husiness plan when agreement was reached with the unions on redundancies and closures. The number of lay-offs was reduced by 450 and the life of two plants in the south was prolonged. But these small changes should be seen in the context of a further decline in the economy, while the financial position of Eni-Chem has deteriorated since the plan was announced in April Overall chemical production is now likely to fall this year by 0.5 per cent and an upswing is unlikely before the middle of 1992.

Prospects for Olivetti look bleak, reports Haig Simonian

Champion under pressure

try, looks bleaker than for

Vittorio Cassoni: "our rivals

WITH A L73.7bn (£33.9m) loss in the first six months of 1991 and the prospect of worse to come before the year-end, the outlook for Olivetti, the cham-pion of Italy's computer indus-

Demand for personal computers, Olivetti's mainstay, has declined sharply in the past year. Meanwhila, competition among leading manufacturers, which has triggered severe price cuts across the industry. has focused on the group's main markets in western Europe.

Announcing interim results last month, Olivetti emphasised the fact that computer makers had reacted to tougher

conditions by approving major restructurings and "engaging in price wars that in some cases involved discounts of up to 40 per cent". Mr Vittorio Cassoni, Oli-

vetti's chairman, has tried to sound a more optimistic note. Although Olivetti is suffering, the majority of its US and European rivals are doing even worse, he says.

According to Mr Cassoni, group sales this year should maintain the 1990 level of around L9.000bn, implying a slight pick-up in the second half However, both he and Mr Carlo De Benedetti, Olivetti's chairman, have warned that profitability will remain under severe pressure, and that fur-

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gas treatment, fertilizers, chemicals, ener-

gy systems, metallurgical processing and

ther re-organisation and costcutting will be mevitable. Olivettl's recipe for return-ing to profitability involves a fight on its hands.

mixture of job cuts and higher productivity, including the possibility of shifting some prodnction to cheaper sites ahroad. Improved innovation and greater speed in bringing products to the market are also part of its mix. Speed and innovation have

not always been Olivetti's

strongest suits. Although senior managers claim to have made progress, the delayed start to mass production of its new range of portable and notebook computers, unveiled in Berlin last year, suggests the problem may not yet have been fully solved. The new models are now scheduled to reach the shops in quantity by the end of the year - three months behind schedule - by which time monthly production should be up to the 15,000

unit target figure.

In other cases, Olivetti's hands are tied by external forces, notably the need for political approval. Take its attempt to slim the workforce. Agreement was reached in Jan-uary with unions and the government to reduce numbers by 3,500 this year through 3,000 early retirements and alternant to reduce number tive public sector jobs for a fur-

ther 500 employees.

Despite the agreement and the publication of a special law to that effect in June, Olivetti, like other hig Italian private sector companies, is still waiting for the precise criteria for the early retirement scheme to be set by a special ministerial committee before it can come into operation. In the meantine, the workers con-cerned remain on the payroll.

Shifting some production to cheaper locations such as Singapore or Mexico, where Olivetti already has facilities, may also create a political backlash. The suggestion, made by Mr De Benedetti at the group's annual general meeting earlier this year, was greeted with howls of protests by politicians and trade unionists alike. No more has been heard of it

since, and a company spokes-

man confirms that a "strategic decision" has not yet heen taken. Should it come, the group could find itself with a

is favoured by the politicians. Nevertheless, Eni- Chem and Montedison fought a bitter con-

test to win control of their

jointly- controlled chemicals

company, Enimont. This ended

in November 1990 with Eni-

Chem acquiring Montedison's 40 per cent stake in Enimont

and then tendering for the

remaining 20 per cent on the

There was controversy over

the price paid for Montedison's

shares, which was well above

the market rate: but the gov-

ernment argued it was a fair

premium for a stake of such

size. Nevertheless, the deal increased EniChem's debt bur-

den considerably and net debt

The battle was a defeat for the plans of Mr Raul Gardini,

the then Ferruzzi boss, to

expand his empire. At least in

part, Mr Gardini's ront was engineered by the Andreotti

now stands at over L8,300bn.

open market.

government

Olivetti's predicament highlights the need for Italian private industry to maintain a close relationship with the government, particularly when times are hard. It is no surprise, therefore, that much of the company's current efforts are being directed towards persuading ministers and stateowned companies to adopt a more nationalistic policy towards purchasing in infor-mation technology.

Also part of Olivetti's current strategy is greater Internationalisation

Many Olivetti executives complain that the Italian public sector has not followed the example of its counterparts in France and Germany, where domestic information technology groups can rely on a steady flow of big public sector orders, according to the com-

pany.

The message may have been received. Earlier this month, the Italian post office awarded Olivetti an order for 2,800 workstations for the gradual automation of counter services But senior Olivetti staff say the company needs many more such deals before it can count on the same strong order base as rivals like Bull in France or Siemens-Nixdorf in Germany.

In the meantime, the group is looking at possible collaborative ventures to spread the costs of developing new prod-ucts and improve its competi-One such area is software and services, where margins

remain relatively high com-pared with the pounding now being felt in mainstream computer manufacturing.
Olivetti has denied recent
rumours that it is in talks with Finsiel, the software subsidiary of the IRI state holding company. However, it has sent plenty of signals that it would



Offvettl's Scarmagno personal computer factory

not be averse to talks between Finsiel and Olivetti Information Servies (OIS), its software

Finsiel is bigger than OIS and is the main agent for the Italian public sector in software development. Olivetti's bosses probably view a link with Finsiel as a useful step in improving their chances of winning big projects to restruc-ture and modernise the Italian

state sector. Greater internationalisation is also part of Olivetti's current strategy. Earlier this year, the company turned down the chance to bny into SMT-Goupil, the bankrupt French

personal computers group. However, it is currently following up another French ini-tiative. Olivetti has confirmed

talks with France Telecom, the French telecommunications group, on selling a stake in its Olinet added value networking

subsidiary. With sales of just L2bn last year, Olinet is only a minnow compared with a whale like France Telecom. But its expertise in building private data networks for big companies may make it an attractive appetizer for the French, who are keen to expand across

The problems facing Euro-pean computer makers, and the recognition that they must team up to fight off US and Japanese competition on big projects, lie behind recent discussions between Olivetti, Bull and Siemens-Nixdorf on an "understanding" to collaborate

on big new European information technology ventures.

Loosely called the "European

nervous system", such projects involve the sort of big information technology projects which will be increasingly necessary as political co-operation between European Community states improves. Such schemes could include data networks signed to track immigration across the EC, or a Communi-ty-wide health care system.

The fact that even hitter European rivals are now more willing to consider collaborating shows just how deeply the world computer industry is suffering now. Although Olivetti is losing less money than some of its counterparts, its hope is that such ventures will accelerate a recovery.

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The white goods sector is among Italy's biggest success stories. Despite a setback, it expects great things of the late 1990s

The 'Made in Italy' tag in the European kitchen

NEARLY Im large household electrical appliances will leave the showrooms and stockrooms of electricity companies, chain stores and other retail outlets in the high streets of western European towns and cities next week. About 400,000 will have come from Italian factories.

As housewives and their when making their choice of refrigerator, dishwasher, washing machine or dryer, the "Made in Italy" tag is an everpresent feature in this sector of consumer durables.

"About 40 per cent of European production is Italian," says Mr Vittorio Merloni, chairman of Merloni Elettrodomestici, whose brands include Ariston, Indesit and Colston. 'Italy became Europe's biggest manufacturer in the 1960s and continues to hold the leader-

1950s and 1960s.

were the driving force in Italy. Guido Borghi, wbo founded Ignis, was an inventor and was the pioneer of the use of polyurethane.

Candy were also technologi-cally innovative. Lino Zanussi was a technocrat, the first to

understand the need for mass production and to create large-scale operations," says Mr

His firm was part of a second generation that entered the white goods sector towards the end of the boom. The other

The Fumagalli brothers at

Everyone says that low Italian labour costs were the reason for our success in selling white goods abroad. For years industries in other countries complained that we were dumping. Indeed, in 1975 Britain's industry minister levelled this accusation against me. Italian production costs were about 30 per cent below competitors. But we did not sell below cost. Italy's white goods makers were profitable," explains Mr Merloni. However, the significant

costs was not the only factor in propelling Italian white goods to the forefront of the Euro-

pean industry.

Mr Merloni says that the can be found in the creativity and flair of the protagonists

OF HILLOW

HINIDE

Government aid to manufacturing

as a percentage of gross value added in manufacturing

Vittorio Merioni: expects the process of concentration in Europe will continue who built the industry in the important player to enter the scene during the 1960s was "In contrast to the other Indesit. "It produced 5m units a year at its peak, but collapsed in the 1980s," says Mr main European countries. where white goods makers were owned by financial groups or were divisions of large corporations, personali-ties and their individualism Merloni, whose firm acquired Indesit four years ago. Merloni Elettrodomestici's

acquisition of Indesit from the

the competition in what Mr Merloni describes as a dramatic struggle, though the advantage has been reduced. "The gap between Italy and the rest of Europe in terms of pro-duction efficiency was anor-mous in the 1970s. But others have caught up during the past

Mr Merioni says that the main reason for Italy's success can be found in the creativity and flair of the protagonists who built the Industry in the 1950s and 1960s

official receiver in late 1987, to make it tha largest Italian-owned company in the indusoperations that has reshaped the white goods sector. Three years earlier Sweden's Electro-lux acquired control of Zan-ussi, after the Italian firm had

"The struggle for supremacy has been waged in Italy, Electrolux became Europe's largest white goods maker when it acquired Zanussi, And Whirlpool reached the world number one ranking by buying Philips-Ignis," says Mr Merloni. He expects that the process of concentration in Europe will continue, "Last year 15 groups had 90 per cent of the market. Four or five groups will share 90 per cent of the business at the end of the century," he predicts. Italy still keeps an edge over

20 years. There has also been a decline in the creative edge, but much less.

"Italian success forced every one to see that elegance in design is a crucial factor. Now all white goods makers have their own designers. Open Sys-tem Ariston has influenced designers for the past decade, and the completely white 'Margherita' range continues to be fashionable seven years after its launch."

The visual appeal of Italian eppliances and their highly competitive prices explain a ratio of exports to imports that over recent years has consis-tently been just over 4 to 1. Exports last year totalled L5,927bn while imports were L1,446bn. Italian manufacturers' total sales amounted to L8,270bn, so exports represented nearly three-quarters of

However, design and price are not enough on their own. "The consumer is looking for functionality and reliability. Ease of operation is fundamental, and so also is a choice of materials that combines design and performance," notes Mr

He says that consumer attitudes towards their large domestic appliances have changed considerably over recent years. "The consumer recognises that what be buys will have a life of between happy to change after this period. But in the meantime he will not accept the inconvenience and cost of calling the maintenance man. This has led to a well-defined design approach that builds specific reliability into

The application of such concepts shows the greater sophistication in design, production and management in the Italian white goods sector. And the individual entrepreneur can only play a small role in the complexity of decisionmaking today, as the reshaping of the industry underlined dur-ing the 1980s. "Individualism counted before; now the business is a team affair," comments Mr Merloni.

And the teams that are currently engaged in running the companies that comprise Italy's white goods sector face a tough task. Concentration has not improved corporate hottom lines. Indeed, profits have dropped.

with inflation. Manufacturers have been willing to sacrifice price in order to keep market share. Another factor has been concentration in the retail sector. The bargaining power of retailers has increased and

'He will not accept the inconvenience and cost of calling the maintenance man"

this has limited the possibility of recovering manufacturing cost increases through price

Mr Merloni expects that the situation will become even

years, with thin margins being trimmed still further. However, he believes that great opportunities will arise in the second half of the 1990s.

"Manufacturers have been willing to sacrifice price in order to keep market share"

"Western Europe's 340m inhabitants bought 41m large appliances last year, whila eastern Europe's 450m bought only 25m. In the next five to 10

years the total European mar-ket will be between 80m and 90m appliances," forecasts Mr

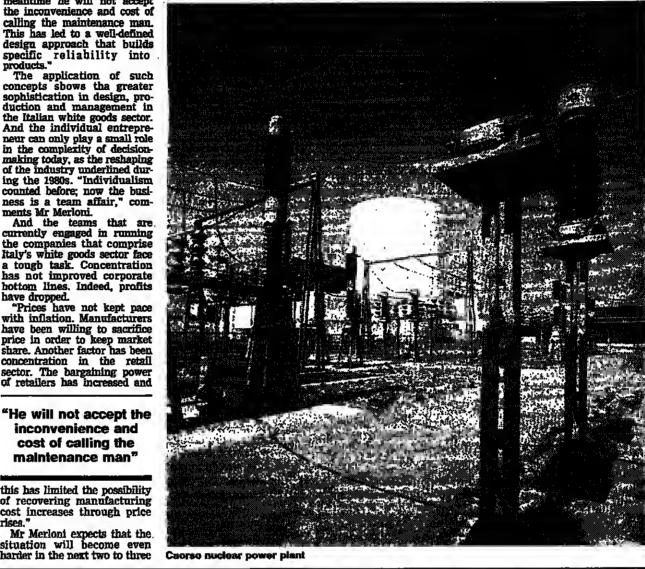
Italy's white goods makers have already sold more than %m appliances to former eastern bloc countries, either directly or through German brands or distributors. Mr Merloni believes that the Italian industry is well-placed to benefit from the development of

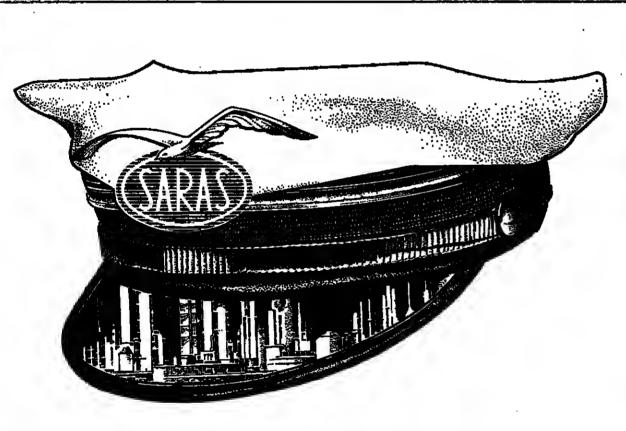
When this happens, continental consumption and production figures are likely to show an even greater imbalance in Italy's favour. Last

year sales of white goods in Italy, excluding microwave ovens, totalled just 6m. This figure was significantly lower than Germany, with nearly 10m, France and Britain, and represented less than 15 per cent of the total western Euro-pean market. Yet Italy makes 40 per cent of total production. In spite of the difficult times that it is facing, the Italian white goods industry is strongly placed. Past achievement suggests that it will continue to be a formidable performer in the father.

former in tha future.

David Lane





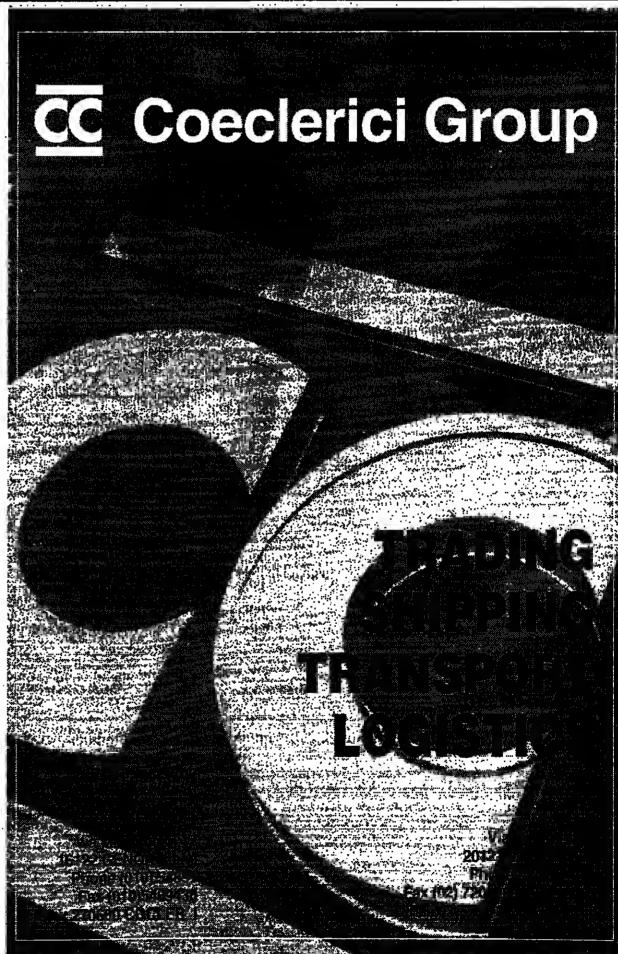
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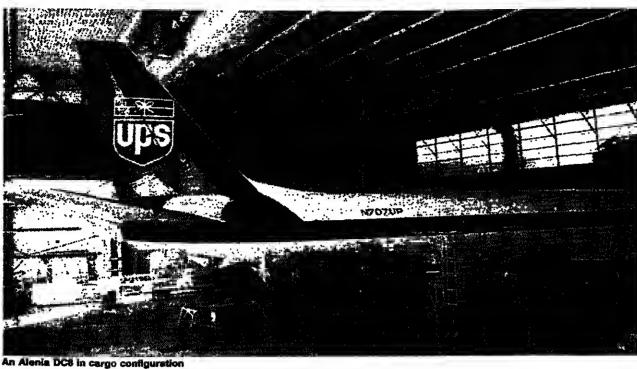
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Alenia is Italy's biggest aircraft and defence electronics group

A finger in every pie

DUBBED "the mercenary" of international aerospace by its critics, Alenia, Italy's leading aircraft and defence electronics group, has certainly shown an ability to keep a finger in virtu-ally every big world aerospace

Formed last December from the merger of the Selenia electronics and Aeritalia aircraft subsidiaries of the IRI state holding company, Alenia collaborates in some form or another with almost all the

world's big aircraft makers. It is a major sub-contractor for Boeing's 767 airliner and for the new 777, while also working closely with McDou-nell Douglas on the MD11 and MD80. In Europe, it has gradually grown closer to the Airbus consortium, to which it is to supply fuselage parts for the new A321. Meanwhile, it is partnered

with Aerospatiale of France and Dasa of Germany on developing a new regional jet, to seat between 100 and 130, and is one of the participants in the new European Fighter Aircraft However, it is Alenia's links with Aerospatiale in the ATR regional turbo-prop joint venture which has been absorbing most of its attention of late. It has been stung by the decision of Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the France Six Lean Politans the Six Lean Politans t of Sir Leon Brittan, the European Commissioner responsible for competition policy, to block the planned Franco-Italian takeover of de Havilland of

Canada.
Alenia'e biggest venture since its creation now looks distinctly grounded. The

Alenia has been stung by the decision of Sir Leon Brittan, the European Commissioner for competition policy, to block the Franco-

purchase of de Havilland, which is owned by Boeing, was a vital step in the ATR partners' plans to build their market share for small turboprop aircraft. Although the ATR 42 and the ATR 72 - the two models in the range have won 399 orders and 120 options, industry sources say they are being sold at a consid-

Alenia denies the claim, and

presents the ATR project as one of its biggest soccesses. However, the insistence of the reports, coupled with the de Havilland disappointment, has left it visibly on the defensive.

Its position has been further

weakened by declining profitability and persistent criticisms that the Selenia-Aeritalia merger has not been pushed through rigorously, with duplication at all levels. Significantly, the payroll has

Italian takeover of de Havilland of Canada

edged up, rather than down. An Alenia spokesman admits the merger is by no means complete on the operational level and further work is still required to develop savings and synergies within the group. However, Alenia maintains that, at senior management level, the benefits of the match are already

The need for financial strin-

most other big aerospace and defence electronics groups.

Net profits at pareut company level in 1990 slumped to L30.3hu (£13.9m) from L56.1bn in 1989, despite a surge in sales to L3,703bu from L2,564bn. As a result, Alenia'e dividend of L90 a share represented a cut of almost 50 per cent compared with that paid

gency has grown this year as a result of the sharp decline in defeuce orders which Alenia has experienced in line with

by Aeritalia in 1989. Matters worsened in the first six months of this year, when gross earnings at parent com-pany level amounted to just L10bn. Sales, measured by value of production, amounted to L2,650bn in the first half and ehould be around L5,000bn for the full year.

Alenia blamed the decline on the continuing drop in defence orders and the slower growth for civil airline and space projects, as well as delays in receiving the go-ahead for some civil business.

Military projects remain at the heart of its problems as orders shrink under declining

defence budgets. Funding difficulties for the Italian air force have put a ceiling on the number of Tornado jets being purchased, and there are doubts about how many AMX light attack aircraft will he bought from the partnership between Alenia and Embraer of Brazil.

of Brazil.

Prospects for the EFA are also unclear. Although urgently ueeded by the Italian Air Force to replace ageing equipment, doubts remain about the future of the project itself, let alone how many aircraft the italians might buy.

Until recently, a similar situation faced Agusta. Italy's

Utill recently, a similar situ-ation faced Agusta, Italy's other big aerospace concern. The main venture for the com-pany, which is part of the EFIM state holding concern, is the EH101 helicopter, being produced in collaboration with Westland of the UK.

Westiand of the UK.

The project has been beset by delays on the British side and spending worries among the Italians. However, some of the problems have recently been lifted following last month's announcement by the British Navy of an order for 44 British Navy of an order for 44 helicopters, and the expecta-tiou that a memorandum of understanding on financing for the project should be signed by the end of this month.

Thet should be followed by a

further memorandum of under-standing in November, which will open the way for full-scale production of the EH101. In the meantime, the Italian Navy is expected to order 30 to 36 units, while Canada should take 50 units. And once the for-mal commitment production of the EH101, couceived as a naval belicopter, is made, the partners can turn their attention to potentially lucrative civilian variants.

There are a number of other bright spots on the aerospace scene. Electronics in particular, concentrated in the former Selenia group, continues to flourish.

Significant orders this year have included a \$90m contract to supply radar equipment for air traffic control in the Soviet Union. The deal, awarded to the Buran consortium in which Alenia has a 49 per cent stake alongside various Soviet groups, could eventually involve updating air traffic control facilities across much of the country with a potential value of up to \$2.4bn.

And Alenia's standing in electronics hardly suffered earlier this year when it slipped out that the portable landing radar used both by US President George Bush and Soviet leader Mikhall Gorbachev was



Fausto Cereti, Alenia's chairman

Alenia-made The group has also expanded its activities on the space side. Combined with Aerospatiale and Alcatel Espace of France, it spent \$182m earlier this year on a 49 per cent stake in Space Systems/Loral, the satellites business controlled by Loral, the US defence electronics

Together, the four partners will form one of the world's biggest civil communications weather satellite

operations, with 7,800 employ-ees and joint sales of \$1.5bn.

The deal should help the European companies provide turnkey communications packages, which will be able to pro-vide customers with satellites, control units, earth stations and related services.

There have even been some

prestige points on the aircraft side, notably the first delivery of 10 G222 transport planes to the US Air Force. The order is part of a multi-year contract

covering 10 aircraft, further options, training and mainteand the same

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options, training and maintenance.

Alenia has consolidated its position in the US by buying the remaining 40 per cent share in Dee Howard, the Texas-based aircraft couverting and refitting specialist it already controlled. The company is currently engaged in a major contract to re-equip 40 Boeing 727 jets for the UPS parcels and delivery group and hae another UPS order to update DC8 cockpits.

In common with some other Italian state industries, Ale-

The problem is its apparent reluctance or inability -

to rationalise nia's main problem remains its appareut reluctance – or mability – to rationalise. Such inability to rationalise. Such a strategy, desirable after any merger, has become all the more pressing given the continuing dewnturn on the military side.

Instead, Alenia's priority still seems to be gaining business, from whatever quarter, with profitability not always the most obvious determinant. And although the group's

And although the group's mainstream aubcontracting work on the aircraft side at its plants around Naples remains highly competent, it is hardly at the leading edge of world aerospace. But better to have work, and keep the plants occupied, rather than lying idle, is probably Alenia's

Haig Simonian

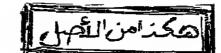


The 79,000 sq metre plant at Trevigilo can produce up to 170 diesel engines every day

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SOUTH KOREAN FINANCIAL MARKETS

SECTION IV

Tuesday October 29 1991



There is a consensus in South Korea on the need for financial reform but much less agreement on the

means and pace of change. Plans issued by the government reflect a fear of the destabilising effects that financial deregulation may bring to the economy. John Ridding reports

Pressing need for changes

IN the quiet hills of Kwachon on the outskirts of Seoul, home to South Korea's economic ministries, bureaucrats hava been drawing up plans to reform the country's ossified financial system.

From the freeing of interest rates to the easing of controls on foreign exchange flows – and from the opening of the stock market to the liberalisation of the securities industry. tion of the securities industry - a flurry of proposals have emerged from the ministry buildings over the past few

Such activity reflacts a pressing need for change. While the country's manufacturing sector has grown by leaps and bounds to propel Korea to the ranks of the industrialised world and tha status of 12th largest trading nation, its financial markets, stifled by government control and regulation, remain under-

developed. But while there is a consensus on the need for financial reform, there is much less agreement on the means and speed of change. The various plans issued by the Korean government reveal a cautious, step-by-step approach to reform. They reflect a fear of the destabilising effects that financial deregulation may

nia

bring to the Korean economy.
"We have to reduce as much as possible the shock to the economy" says Mr Rhee Yong Man, South Korea's finance minister. He argues that the damaging side-effects of liber-alisation, which have followed financial reforms elsewhere. from Japan to the US and Latin America, necessitate a

gradual approach.
But trading partners, in particular the US, have attacked the pace of reform. "South Korea clearly lags behind the international consensus on the liberalisation of financial services," said Mr Olin Wething-ton, assistant US treasury sec-retary, on a visit to Seoul in September. As a result, financial issues have come to domi-nate the list of trade disputes between the two countries.

Even within the South Kor-ean government and industrial circles, there are advocates of more rapid change. The EPB, the top economics ministry, has championed a faster approach to interest rate deregulation. Several senior businessmen including Mr Kim Mahn Jae, chairman of Sam-sung Lifa Insurance, one of Korea's biggest companies and finance minister in the 1980s, believe that market forces will themselves lead to an accelera-



Seoul: a flurry of proposals from the treeing of interest rates to the easing of controls on foreign exchange flows

tion of the process of reform and force the government's

The need for financial reform springs from several sources. Most fundamentally, the Korean economy has out-grown the system of credit control and government allocation of financial resources which have characterised its post-war industrial policies.

The economy is now too complex to be directed hy bureaucrats supplying subsi-dised loans to selected strate-gic industries. More efficient and more equitable allocation of funds requires an increased rola for market forces

The marginal cost of capital, particularly for small and medium-sized companies, is one of the highest in the industrialised world. Nominal market interest rates of 20 per cent and real interest rates of about 10 per cent reflect, in part, the inefficiencies of Korea's financial intermediation. Without reform, the govern-

ment may also find itself losing control of the money supply. The falling share of total

deposits held by the 11 nationwide commercial banks - the traditional mechanism for the government's direct credit con-trol - makes the current interventionist approach much more difficult As a result, there is a need to

increase the role of open mar-ket operations, discount rates and other tools of indirect monetary control. But the institutions necessary for this shift, in particular the government bond market, are emasculated. They will remain so until interest rate controls are

But perhaps the most press-ing reason for financial reform lies in the internationalisation of the Korean economy. Increased capital flows in and out of Korea, resulting from increased trade and greater participation in international money markets, require eased controls on foreign exchange. Without liberalised interest rates, such an easing would hring impossible problems of monetary control.

At the corporate level, too, there are pressures for liberal-

isation. Foreign financial institutions are pressing for increased access to Korea's potentially locrative banking and securities markets. To ready their cossetted institutions for the foreign onalaught and to prepare Korea's own companies for expansion over-

increased competition as a means to enhance efficiency. But despite this host of imperatives for reform, there are a series of obstacles and concerns which have hitherto stayed the government's hand and which continue to slow the process of change.

seas, the Korean government is

On one hand, the govern ment argues that the country's economic difficulties demand caution. In particular, it cites a rate of inflation which is near-ing double digits and the high cost of capital. The chronic excess demand

for money in Korea means that speedy deregulation would cause higher interest rates and create cost-push inflation" says Minister Rhee, It would also raise financing costs for Korean industry at a time of signif-icant capital expansion. This latter factor has ensured that the chaebol - the powerful conglomerates which dominate the economy - are seeking to slow the process of reform.

At the same time, there are fears that Korean financial institutions will suffer as a looking to deregulation and result of market deregulation. in particular, the commercial banks, which have traditionally acted as passive conduits for government credit and which are saddled with inefficient management systems and non-performing assets, will find it harder to cope in a more competitive environment.

in the various plans announced by the Ministry of Finance. The process of interest rate deregulation, cornerstone of financial reform, has been stag-gered over a seven-year period with loans to be freed before deposits and long-term rates before short-term ones.

"Wa have to take into account the profitability of financial institutions and prevent the phenomenon of funds

becoming very short term," says Mr Oum Bong Sung, counsellor to the minister of

Similar caution is reflected plans to open the stock market to foreign investment. Under the terms of a schedule announced in September, foreigners will be restricted to owning a maximum of 10 per cent of the shares of companies quoted on the Korean stock

Such a cautious approach has raised a series of concerns from trading partners and from members of Korea's financial community. They question the wisdom of a staggered process of reform because it will introduce a series of further distortions into the economy.

More fundamentally, they question the Korean govern-ment's commitment to reform. After all, economic officials say that the current economic environment - with rising inflation and a ballooning trade deficit — is even worse than in 1989 when a previous attempt to liberalise interest rates was aborted.

But the government rejects such thinking. "We are past the point of no return" says Mr Kim Kun, governor of the Bank of Korea. According to Mr Rhee; "The deregulation of interest rates may be accelerated depending on economic conditions. But there is no possibility that it will be pro-

longed."
In practice, however, the government may find that the process of financial reform takes on a momentum of its own. "I believe that liberalisation will come faster than anyone expected," says Mr Kim of lamsung Life.

He argues that the freeing of

long-term interest rates first and the creation of a large interest rate differential between the short and long-term money markets will cause a flow of funds to the latter. With the freeing of interest rates on CDs and debentures earlier this year, tha process has already started.

In such a situation, the financial authorities could be forced to accelerate the freeing of short-term rates ahead of schedule. As ever in Korea, change may come more rapidly than expected.

IN THIS SURVEY

Minterest rates: A kev reason for the backwardness of Korea's financial system has been the govarnmant's fixing of bank interest rates at unrealistically low levels Page 2

E Foreign banks: After Koraa's current account swung into the black in 1986, foreign banks found themselves without a clear rola to playPage 2



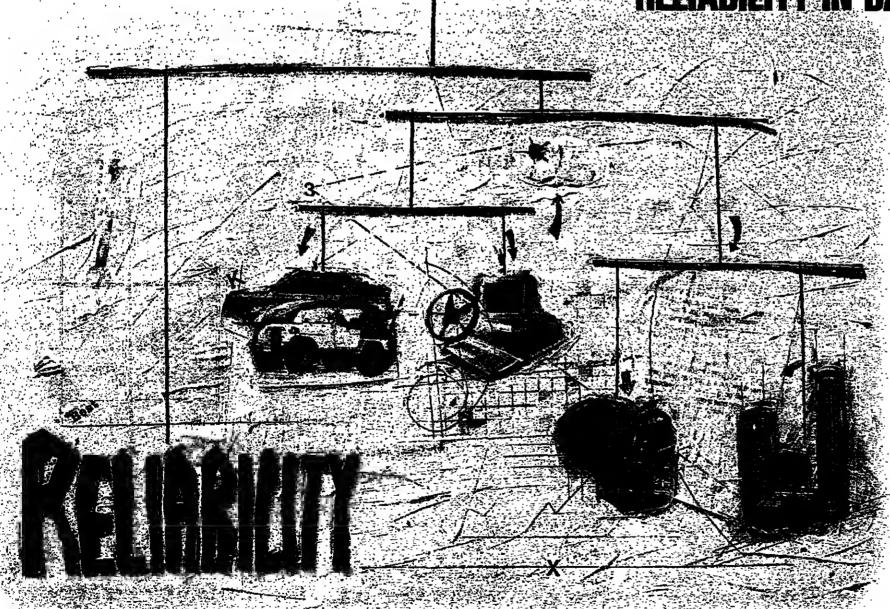
Bank of Korea: reluctant to lift cellings on CD lacues by foreign banks: Page 2

Financial liberallsation poses a aharp dilamma for Koraa's big commarcial banks. Among other things, the prospect of having to compete for the first time on products and prices is daunting .. Page 3

Securities: Just as foralgn investors are about to get their foot in the door of tha Korean atock market, so foreign companies are also now prising an opening into the securitiea

The stock market: When tha Seoul atock markat opans for husiness naxt year it will also, for tha first time, be opening its doors to direct foreign nvestment. It is not a dramatic opaning: mora a cautious crack Page 4

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KEY FACTS

SOUTH KOREAN FINANCIAL MARKETS 2

■ FOREIGN BANKS

Battering rams poised

FOREIGN banks are rarely market would level the field ever so foreign as they often seem in Seoul. Korea welcomed them initially as providers of foreign capital and they earned easy profits while helping to finance Korea's chronic cur-rent account deficit in the 1970s and early 1980s.

Yet after Korea's current account swung suddenly into the black in 1986, the foreign banks equally suddenly found themselves without a clear role to play, locked on the periph-ery of mainstream banking in Korea while struggling to find a way in. This peripheral status has not been helped by the subsequent plunge of Korea's current account into the red; Korea has other ways to raise foreign exchange and its net deht amounts now to just 4 per cent of GNP, compared to 39

per cent in 1985. The result is a lot of dissatisfied foreign bankers, sitting on the edge of a potentially great market yet unable to expand often appears to take steps to keep foreign banks just barely alive in Seoul only in response to heavy-handed pressure from the US and the EC to be nice to

The Korean press is quick to point out that Seoul's 52 for-eign banks are obviously privileged and therefore have no grounds for complaint, since they finish each year with rates of return on capital and assets that dwarf the average, although not the best, Korean commercial banks. Last year, foreign banks earned an average return on assets of 1.83 per cent, compared to 0.69 per cent for Korea's nationwide com-

Economic nationalism may lie behind the restrictions that the Korean government has placed on foreign banks, which make it difficult to raise local won currency. Yet the deeper problem is that foreign banks are free market animals trying to enter a market that is heavily regulated. Their competitors in that market, the big Korean commercial banks, have been crippled financially and managerially by decades of government domination.

For this reason, foreign banks, and their home governments, are also the biggest pro-ponents of financial liberalisa-tion for all. A deregulated and remove underlying reasons for restricting foreigners. Foreign banks built up their Korean business initially on the basis of dollar-won currency swaps, under which the Korean government provided won while guaranteeing an

exchange rate and a fixed mar-gin. It was an easy way to make money, especially since the Korean government bailed ont the foreign banks when the occasional borrower went bust. The provision of won loans to cash-hungry Korean companies brought customers through the

on domestic banks, and was in spite of a nettlesome and this month lifted to 200 per costly requirement that it cent of capital from 175 per

The Bank of Korea is reluctant to lift the ceiling further in isolation of other reforms, because CDs undermine the controlled interest rate structure. Korean commercial banks are forced to pay market rates to issue CDs, while many of their loans are issued at below market, controlled rates. • Call Market: Foreign banks are last in the queue to borrow money on Korea's interbank market, and they pay interest

costly requirement that it bring Y3bn of fresh capital into the country for each new hranch, a requirement not applied to Korean banks. Citibank has established nine branches so far, and is expected to turn a profit for the first time this year. It's medium-term goal is to establish a network of 25 branches. Korea, however, seems to bave accepted Citibank as a legitimate competitor and licencing and other procedures for new hranches are easier than

ke; share	of Korea	n bankin	g busine:	rs (%)	
1986	1987	1988	1989	1990	June, 1991
6.9	7.7	6.4	5.7	5.2	6.0
	10.2	8.5	6.8	6.0	6.6
1.7	1.5	1.1	0.9	1.0	0.9
1.19	1.42	1.8	1.83	1.39	} -
0.15	0.16	0.38	0.79	0.68	-
801	1,068	1,366	1,434	1,326	-
	1986 6.9 10.9 1.7 1.19 0.15	1986 1987 6.9 7.7 10.9 10.2 1.7 1.5 1.19 1.42 0.15 0.18	1986 1987 1988 6.9 7.7 6.4 10.9 10.2 8.5 1.7 1.5 1.1 1.19 1.42 1.8 0.15 0.16 0.38	1986 1987 1988 1989 6.9 7.7 6.4 5.7 10.9 10.2 8.5 6.8 1.7 1.5 1.1 0.9 1.19 1.42 1.8 1.63 0.15 0.16 0.38 0.79	8.9 7.7 8.4 5.7 5.2 10.9 10.2 8.5 6.8 6.0 1.7 1.5 1.1 0.9 1.0 1.19 1.42 1.8 1.83 1.39 0.15 0.16 0.38 0.79 0.68

door who also needed foreign exchange and trade financing services, sometimes enabling the banks to book bigger profits offshore, where tax rates

After the Korean govern-ment adopted the principle of national treatment for foreign banks in 1984, however, the swap ceiling, and therefore easy access to local currency, was progressively cut back. At the same time other opportunities to raise won on a large scale were heavily restricted. in effect putting a squeeze on the hanks. The restricted access to won also squeezed the local operations of foreign companies who needed working capital. Korean banks would not lend to them because even big international companies had no credit rating

The foreign banks, supported by their governments, are now aiming their battering rams at several key points:

 Certificates of Deposit:
Negotiable CDs have saved the foreign banking sector by allowing them to raise money at competitive rates since the instruments were anthorised in 1986. Ceilings on the issue of CDs by foreign banks have been progressively raised, in tangent with ceilings imposed

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single market.

rates that are anywhere from two to five percentage points higher then their Korean counterparts. Most bankers no longer believe this discrimination esults from central bank "window guidance" but is rather a result of collusion among Korean hanks. The government confirms this.

Mr Kang Man-soo, director-general of the international bureau at the Finance Minis-try, says the ministry is commited in principle to providing equal access to foreign banks, hat he also points to anomalies that will prevent the market from functioning properly. Because the Korean banks

lend at controlled rates, effec-tively 15 per cent, he says, they cannot afford to pay as much as foreign banks, which lend at an effective rate of closer to 20 per cent. If allocated by price alone, all funds would flow to the foreign banks and domestic banks would be left with nothing. It is therefore perfectly rational, and not simply anti-foreign, for domestic banks to act as a cartel and keep funds to themselves. Only if interest rates ceased to be controlled would an equitable solution likely be reached.

Branching: Citthank is pro-

ceeding aggressively to estab-lish a chain of retail branches

KOREA EXCHANGE BANK GROUP

NIGERIA:

Cairo Far East Bank S.A.E., Cairo, Egypt

Lohi Bank of Nigeria Ltd., Makurdi, Nigeria.

 ATM Access: Citibank has been denied access to the nationwide antomatic teller machine network, which would allow Citihank customers to withdraw money from cash machines anywhere in the country, just like Korean com-mercial bank customers. The Korean banks are understandably, if unforgiveably, reluctant to allow access to its cash dis-tribution system to a competi-tor who does not suffer under the same type of government regulation. This would make it even easier for Citibank to attract customers with its more flexible product mix, generally higher interest rates. more efficient service, and easier access to credit for some of its customers. The Ministry of Finance is arranging talks between foreign banks and Korean banks to work out a

Do not, however, hold your breath, Mr Kang says the for-eign banks can play an impor-tant role in Korea by introducing modern methods of financial and risk manage-ment. Yet true national treatment for foreign banks will likely have to await the liberalisation of interest rates and other banking reforms.

Steven Butler

■ INTEREST RATES

Intense debate still rages

GOVERNMENT fixing of bank interest rates at unrealistically low levels is a key reason for the backwardness of Korea's financial system. And, as a matter of course, decontrolling interest rates is prerequisite to

significant financial reform. In small ways the process has already started. Yet even though a four-stage liberalisa-tion plan has been announced, the debate still rages over the pace and direction of the strategy, over whether any signifi-cant liberalisation will take place at all, or whether the government will in the end lose control and be over-whelmed by market forces.

The dehate is intense because, if mishandled, interest rate decontrol could bring utter chaos to financial mar-kets and destabilise the banking system. The reforms would mark a shift in development strategy. Korea's rapid economic growth has been underpinned by a controlled financial system in which the government channeled foreign and domestic savings through government-owned commercial banks (later privatised), lending at below-market rates to

strategic industries. The Korean government, however, is being led inevita-bly towards liberalisation for

three reasons: • The central bank's tradi-tional methods of direct control of the money supply through commercial banks is becoming less and less effec-tive as the financial savings of individual Koreans increase.

Funds would become far more widely avallable

The commercial banks' share of the deposit market has fallen from about 60 per cent a decade ago to 35 per cent today as savings have drifted steadily into higher-interest, short-term savings instruments offered by a range of financial intermediaries from sbort-term finance companies to life insurance

"It is market forces, not the government, which is driving deregulation," says Mr Choi Buhm-soo, an economist at the Korea Development Institute. "If the government postpones liberalisation of the banks, they eventually will be unable to control anything."

Liberalising bank interest rates would allow savings to flow back into the banking sysk margins would decline and the government would also have to develop mechanisms to control the money supply by influencing market rates.

• The inefficiencies of resource allocation, and the management of the financial system, are becoming more apparent. The government must now allocate credit to small and medium companies by quota, while about three-quarters of Korea's 120,000 small and medium companies have no access to bank credit at all. Large manufacturing companies, which have much easier access to foreign and domestic capital markets, take the lion's share of cheap bank funds. In a liberalised environment, bank interest rates could be expected to rise, but funds would become more widely available. Banking practices would also have to change if a market-efficient allocation

 Korea's trade partners are applying ever greater pressure to liberalise the market in order to promote opportunities for their own financial and non-financial companies. The US and the EC have expressed atisfaction with the pace of reform. Among other difficulties, the current system has made it difficult for foreign banks and other companies to gain access to local currency. The pessimists about reform, the ones who see nothing hap-pening, are mainly foreigners.

Foreign banks were able to escape the controls

They are pessimistic because reforms are opposed by hig manufacturers who would see the cost of financing rise at a the cost of financing rise at a time when they are making heavy capital investments aimed at saving labour. Fear of harming Korea's export potential could stay the hand of the government, as it did in 1988. At that time, bank lending rates were nominally decontrolled, but the central bank reimposed controls through window guidance when rates began to go up. Foreign banks, happily enough, were able to escape the controls.

Today, with Korea's current account soaring, inflation close to 10 per cent, and interest rates already high, many argue that the economic precondi-tions could hardly be worse. With two national elections With two national elections coming up next year, the argument runs, the government will be loath to try anything that could cause instability.

Government officials, including Mr Rhee Yong-man, minisKun, central bank governor, however, insist the govern-ment is committed to liberalisation or its announced timetable or even faster. "Yon cannot go back," says Mr Kim.

Government plans to ease the pain hy introducing changes gradually. Proponents of a simultaneous liberalisation for all rates lost the argu-ment to those who wanted slow, conservative management. The government's cantion has prompted some critics to charge that nothing will happen, although officials deny

The government studied the mce of Japan and the US and adopted several principles long-term rates are to be decontrolled before short-term rates, and lending rates before

deposit rates.

The initial rise of lending rates is expected to be moderated because banks will still have a low-cost funding base. At the same time, bank mar-gins should rise initially, allowing the banks to be strengthed as they face the shock of further change.

By the middle of next year,

certain loan rates, long-term deposit rates and certificates of deposit are to be decontrolled. By the end of 1993, all bank loan rates and corporate bonds will be freed. By 1996, govern-ment-financed loans, all deposits other than demand deposand bank debentures are to be liberalised. Eventually, demand deposits and all government bonds will freed.

The second phase, critical because the bulk of loans will be decontrolled, is to be predicated on lower inflation, improved balance of payments, decreased expected returns on alternate investments, and improved ability by the government to manage interest rates

indirectly. This sounds like an impossible menu to sceptics. Yet there is a strong body of opinion which believes the government has already lost control over the pace of reform, and that the entire process of liberalisation will be completed in far less time than the six years currently envisioned.

Mr Kim Mahn-je, chairman of Samsung Life and a former deputy prime minister and finance minister during the 1980s, brushes aside the argument that the economic conditions are not yet ripe for

"For financial liberalisation there is no good time," he says.
"My prediction is that interest much faster than what the government has announced."

He reasons that, compared to Japan or the US, the interest rate spreads in Korea are far greater - 10 per cent (or zero inflation adjusted) for most deposits, compared to 20 per cent on the call market, and higher in the private loan mar-

As long-term deposit rates are decontrolled by next sum-mer, he predicts a buge shift of money into these accounts that will drain the commercial banks of low-cost funding. In order to put short-term funds back into the banking system,

Area Population 4 Head of State	President F	ich Tae w
Currency		Won (
Currency Average Exchange Rate	. 1990 \$1 = W70)7.8 15/10 ₂
\$1 = W749.3		
ECONOMY		
-	1990	
Total GDP (\$bn)	239.8	. n.s
Real GDP growth (%)	9.0	9,
GDP per capite (\$)	5,603	n.a
Components of GDP (%)		
Private Consumption	53.6	
Total Investment	37.1	
Government Consumption	10.9	n.e
Exports	31.8	
mports	-32.2	
Consmr prices (% change pa)	8.8	.9.
ind. wage rates (% change pa).	20.1	. 15.
ind. production (% change ps)	8.5	. 9.
Reserves minus gold (\$bn,Dec).	14.8	13.
Narrow Money growth (% pa)	11.0	17.
Broad Money growth (% pa)	17.2	19.
Discount rate (% payear end)	7.0	7. 18.
Money Market rate (% pa,avg)	14.0	18.
Govt Bond Yield (% pa,avg)	15.0	10.
Stock mkt index (% change	-23.5	. +0
over year)	-23.5 31.7	n.s
Gross external debt (Sbn,Dec)	-2.2	-5.
Current Account Balance (\$bn)	63.1	64
Exports (Sbn)	65.1	. 68.
Imports (Sbn)	-20	-4.
Trade Balance (\$bn)	-2.0	
Main Trading Partners (1990, %.	Cumordo	Import
by valua)	Exports 29.8	24.
Japan	19.4	26

" = 1991 figures (GDP growth - Q1; Wages growth- March; Money growth - June;

Ind. production, Interest rates - July; Consumer prices, Reserves - August, Stock Market index (Korea Composite) - % change from \$1/

Trade - 12 months up to March 1991.) Source:IMF, Datastream.

the central hank would be faced with the alternatives of either pumping money out through its discount window, or moving rapidly to decontrol short-term rates as well. Given the inflationary impact of putting cheap money through the system, in reality the central bank would have no choice but to decontrol rates.

He also argues, however, that this is not necessarily a bad thing. In so far as the economy is widely seen as overheated now, with 9 per cent

growth expected this year, higher rates would cool the economy and bring growth close to the long-term potential of 7 to 8 per cent. It would dampen inflationary pressure, reduce demand for imports and thus improve the balance of payments deficit, and lead eventually to lower real interest rates

"It is painful," he says, "but a sober economist cannot tell you anything else,"

Steven Butler

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SOUTH KOREAN FINANCIAL MARKETS 3

■ FOREIGN SECURITIES COMPANIES

Prising an opening

JUST as foreign investors are about to get their foot in the door of the Korean stock market, so foreign companies are prising an opening into the securities

S. S. S. Kong Co.

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ALL LAND ED SURVEYS

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Hitherto limited to representative status, foreign brokers are being issued branch licences on e tranche-by-tranche basis. These licences allow them to conduct business in Korea, receive a share of trading commissions and to become members of the Korean stock exchange. But the privilege does not come chean

According to regulations issued this year by the ministry of finance the establishment of a branch in Seoul requires a minimum capital commitmeet of 10bn woo (\$13.5m). This amount will allow the foreign company to operate in one of three areas - broking, dealing and underwriting. To partichate in two activities costs 15bn won and all three costs 20bn won.

For foreign companies, in particular the non-Japanese companies, which are relatively less-well capitalised, this is a substantial commitment. It is higher than the costs of conducting similar businesses in Jepan, where a licence for dealing, broking and participating in underwriting costs Y200m (\$1.54m).

A host of other criteria must also be

KOREAN nationalists may cringe, and

monetary authorities may keep a wor-

ried eye on the exchange rate, but one group of Koreans is unashamedly glee-

ful about the opening of the stock mar-

The securities business in Korea has

ket to foreign investors: the Korean

been terrible for the past two years. Trading volume fell by 6.9 per cent to

10.9m shares traded a day last year; by

value, trading fell by 34.2 per cent to 183.7bn won a day.

commissions are calculated as a fixed percentage - 0.4 per cent of the value of the a deal for individuals, 0.3 per cent

for institutions.

the first time.

The value is most important because

This year, both volumes and vaine

are off again, and many (if not most)

securities companies are losing money. The opening of the market is good

news because foreigners are expected to spend something between 2,000bn won and 3,000bn won in the first half of next

year, filling up institutional portfolios

with Korean shares when the market

opens to direct foreign investment for

of the market could themselves encourage something of a buying rush when

the doors open on January 1st.

The conditions governing the opening

Only 10 per cent of the shares of

satisfied. The company must, for example, have had a representative office in Seoul for at least two years and must have had no penalty or suspension relating to its business operations dur-

ing the past three years.

This last provise is of particular concern to the big Japanese houses which have been involved in a string of financial scandals in Tokyo. According to Dr Oum Bong Sung, counsellor to the min-ister of finance in Seoul, no decision has yet been taken on whether, or for how long, to exclude the Japanese houses. Nonetheless, the spate of scandals in Tokyo provides a convenient sxcuse to delay the entry of Nomura et al into the Korean market.

To date, the Korean financial authorities have looked to Europe and the US in the issue of branch licences. Barings Securities, Jarding Fleming, Merrill Lynch and Citicorp Scrimgeour Vickers are the only foreign companies to have been given the go-ahead. A new batch of licences is due in the first half of next year.

None of the four foreign companies to be granted licences expect a quick return. "We are opening a branch in Seoul as part of a long-term commitment to the market," says Mr Philip

Smiley, Chief Representative of Jardine Fleming. "We would not expect to immediately make profits."

In addition to the costs of a licence, the foreign branches also face high operational expenses. Barings securities, which has doubled its head count to 30 people over the past year expects to have 50 employees shortly after the market opens. New office space and systems push the price up still further.

The principal source of revences for

the new branches is likely to be broking Korean equity to established clients. "At first we will concentrate on brokerage business and our primary objective will be foreign institutions," says Mr Duncan Ross, chief representative of Barings Securities. "But in future we want to be a fully integrated operation, including underwriting." But competition for brokerage will be

tough, particularly given the limited scope of market opening. And while commissions may be pushed above the isual 0.4 per cent because of the initial difficulties of trading in Korea, foreign branches will have to split them with the Korean brokers which execute the

Despite the bigb costs of market entry, however, there is a queue of for-

sign brokers seeking approval to set up branches. One explanation is that the Korean ministry of finance has been seeking to tip the scales in favour of branches as opposed to representative

In particular, ministry officials say that representative offices will be banned from receiving any brokerage commissions. "Securities companies without branches will not be able to receive commissions or even be paid on a fee basis for orders they place" says Mr Kim Dae Chun, managing director of the Korea Securities Dealers Association. But he admits that such a ban

may be hard to implement.
There are other advantages, too, "We will be allowed to deal directly with domestic institutions," says Mr Smiley of Jardine Fleming, "As a result, our sources of stock and our sources of information are likely to be better than if we were just a rep office."

"If we are professing to clients that we are the experts on the Korean market then we are going to have to have a presence", says Mr Ross. "Also, clients will want local execution."

But even with branch status, the foreign companies are only half the way to offering full execution. To complete the service they will also need to be mem-bers of the Korean stock exchange. Under the terms of the industry liberalisation guidelines, this, too, is possi-ble. But with full membership of the

exchange quoted at a cool 9.7bn won, the privilege, again, comes at a cost.

John Ridding

Unashamedly gleeful group

KOREAN SECURITIES HOUSES

of the essence for any investment manager wanting to balance out a portfolio

with a bit of Korea.
As things stand, those orders will have to be placed directly or indirectly

through Korean brokers.

That, in any case, is the happy theory propounded by the Korean securities industry. Stock prices are probably already being supported by the expected buying.

"We expect that from now on the market will steadily rise," says Mr Yang Ho-chull, senior managing direc-

tor at Dungsuh Securities.

That should give the Korean companies the first decent opportunity in two years to unload the billions of dollars of shares they were forced to take on to their books in 1989 at government urging, in an unsuccessful effort to

Marketable securities held by the bro-kerage companies rose by 150 per cent from March 1988 to March 1989 to individual companies will generally be open to foreign buyers, and because the quota limit is expected to be reached rapidly for popular companies, speed is 4,967bn won, and rose again in 1990 to

only marginally by March of this year, according to the Securities Supervisory Board.

Under strength, Korean institutions will try to sell," says Mr Yang, who expects a temporary downturn in the market in the spring as a result.

The prospect of rising prices and increased trading volume is a particular relief because of the increased competition caused by the entry to the market of six new securities companies in recent months. The new houses have built up their staff largely by raiding

"We feel quite nervous about what is going on," says Mr Yang.

Most of the new entrants are converted short-term finance companies. but one is especially controversial, Rorea Development Securities (KDS), a wholly-owned subsidiary of the Korea Development Bank, which is a government-owned bank that has lent long term, and taken equity stakes in

Korea's leading companies. "It is non-sense from the beginning," says one securities executive about the concept of having a government-owned broking

of Lucky Securities, says: "They have some strengths, especially in underwriting business."
This is because KDS may be able to cash in on its extensive bank ties with

industry to demand part of the industry to demand part of the business. Mr Yim, however, sees a clash between banking and securities industry culture. "I really don't think KDS will be very powerful in the securities business," he says.

Mr Edward Kim, international general manager at KDS, says: "Our aim is not to compete with Korean firms but to compete with foreign firms.

firms but to compete with foreign firms internationally. The idea is to capitalise on KDB's

international experience, and also to try to develop a long-term debt market

Looking further ahead, the securities companies are hoping get government approval to expand into new business areas, including foreign exchange dealing, taking deposits for cash management accounts, and investment trust and management.

As Mr Yang says: "The securities business is the financial company for

Steven Butler government-directed loan programmes. This amounts to 3.6

■ COMMERCIAL BANKING

Dilemma looms

FINANCIAL liberalisation is coming in Korea and it poses a sharp dilemma for Korea's big commercial banks.

On the one hand, deregulation will give banks the opportunity to reverse the steep decline in market share they have suffered over tha past decade - from 60 per cent to 35 per cent of the deposit market. They can reverse the decline because once interest rates are deregulated the banks will finally be able to offer competitive terms on deposit accounts and take full advantage of their extansive network of

On the other hand, the prospect of being forced to compete for the first time on products and prices is daunting for banks that for most of the past 40 years have acted as little more than bureaucratic arms of the government - dispensing loans according to government investment priorities and earning comfortable margins on government-determined

Management culture will have to undergo a revolution. The banks have too many branches and are overstaffed and inefficient. Margins on loans are certain to fall. Banks are only beginning to train the staff needed for proper credit analysis - virtually all loans Mr Yim Yoon-shik, executive director are collateralised now. And they still have a heavy burden of bad debt to work off.

"We welcome the deregulation of interest rates," says Mr Park Yong-ie, managing direc-tor and general manager at Korea First Bank."In order to compete with foreign banks, change is inevitable," he says.

But he admits that most Kor-ean bankers regard the coming changes with a certain dread. The dread is understandable. One of the first and most painful items on the agenda is a staff reduction of 5-10 per cent, according to Mr W. H. Kee, executive vice-president of the

Rorea Federation of Banks. The commercial banks are earning just 0.69 per cent

return on assets, compared to 1.93 per cent for foreign banks operating in Korea. "That is a tremendous gap," he says. The banks are still burdened by about \$3bn in non-performing assets, e result mainly of

times the average capital of the banks, or 2.2 per cent of total

Even this is a vast improvement compared with a few years ago. In 1987, some 5.4 per cent of loans were non-performing. The balance sheets of the banks also improved considerably during the stock mar-ket boom of tha late 1980s, when each of the banks raised W470bn in fresh capital. As a result, according to the central bank, only one bank, the Korea Foreign Exchange Bank, has yet to meet capital adequacy requirements of the Bank for

International Settlements. The deregulation of interest branches, plans 14 by the year-end, and 53 by 1993. "In terms of numbers of branches, we can't compete with existing banks," says Mr Yoon Byung-chul, president of Hana. "We will have a different strategy."

That strategy is to try to retain the high net worth individuals who were customers at KIFC, take advantage of the company's expertise in money markets, and to expand the customer base while responding rapidly to changes in mar-kets. Mr Yoon says Hana's customers have an average account size of W80m, compared to W4m at the commer-

Market share of banks, non-banks									
11	1965	1986	1987	1988	1989				
Deposits									
Banks	45.2	42.3	39.3	36.1 63.9	33.1				
Non-banks	45.2 54.8	57.7	60.7	63.9	66.9				
Loens									
Banks	59.1	57.A	54.1	52.6	52.0				
Non-banks	40.9	42.6	45.9	47.4	48.0				

rates is expected in Korea to narrow the spreads between deposit and loan rates, as it has elsewhere in the world. In order to maintain profitability, the banks will have to increase volume, learn how to assess profitability and develop new fee-based businesses.
This will not be made any

easier, even if it is pushed along by the entry to the mar-ket of two new Korean commercial banks, Boram and Hana, which are bungry to expand, and by the aggressive expansion of Citibank, which is establishing a network of branches. Shinhan, which was established in 1983 and is the most profitable of the Korean banks, is also set to jump into

the fray. Hana Bank began life 20 years ago as a non-bank financial institution under the name Korea Investment & Finance Corporation. With the prospective liberalisation of interest rates raising questions about the inture of short-term finence companies, KIFC accepted a government invitation this year to convert to a bank, which allows it to develop a branch network while accepting a range of govcial hanks. When rates are finally liberalised, Mr Yoon expects the hig banks to adopt defensive strategies aimed at maintaining the low cost of their current funding base. "Ws do not have existing lowcan penetrate the new markets

Mr Yoon has his eye on foreign exchange, trust business, leasing, and credit cards. Unlike the commercial banks, for whom liberalisation is an unsettling prospect, Hana is

along as rapidly as possible.
Some observers bas suggested that banking liberalisation in Korea would have little immediate impact because the existing big banks would continue to act in a car-tel-like fashion to keep both lending and deposit rates from

rising too rapidly.

The entry of ambitious banks such as Hana, Boram, and Citibank, bowever, almost guarantees that if the big banks do adopt a conservative strategy, they will pay a big price: the continued decline in their share of the banking mar-

Steven Butier

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SOUTH KOREAN FINANCIAL MARKETS 4

WHEN the Seoul stock market opens for business at the beginning of January next year it will also, for the first time. be opening its doors to direct foreign investment.

It is not a dramatic opening, more a cautious crack. But as the largest market in the world still closed to foreigners, and as a window to one of the world's most dynamic econo-mies, the liberalisation of the Seoul bourse is drawing the interest of the international investment community.

In line with the conservative stance adopted by the Korean government on most issues of financial reform, the opening of the stock market is limited. Foreigners will be only allowed to buy up to 10 per cent of the outstanding shares of most companies on the slock

For companies involved in so-called "sensitive" industries. which range from mining to financial services, the limit will be 8 per cent. For a few others, such as Kepco, the giant electricity company, no foreign ownership will be allowed at all. For foreign individuals, there will be a uniform ownership limit of 3 per cent of outstanding shares.

Moreover, outstanding euromarket issues, such as convertible bonds and boods with warrants, will be included in the ownership ceilings, as will existing direct strategic invest-ments such as joint ventures or minority equity participa-tion. What this means, for example, is that a company such as Kia Motors - which is

INTERVIEWER: The past few

months have seen several announcements regarding the liberalisation of Korea's

financial markets. These

include the deregulation of interest rates, the opening of the securities market and

industry and the easing of

exchange movements. But all

the proposed reforms are very gradual. What is limiting the

MR RHEE: There is a need to

actively pursue a policy of financial liberalisation, includ-

ing the deregulation of interest

rates, in order to back our

ecocomy's stable growth and

to effectively respood to the

movement towards financial internationalisation.

Factors slowing down the pace of liberalisation include

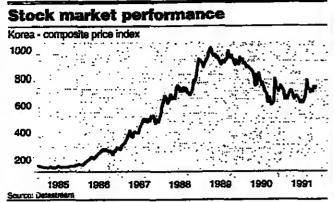
inflation and a deficit on the

balance of payments. The sta-bility of the economy is an

important prerequisite for the

regulations on foreign

pace of liberalisation?



aiready 10 per cent owned by Ford of the US and 8 per cent owned by Mazda of Japan — is already in breach of the 10 per cent limit.

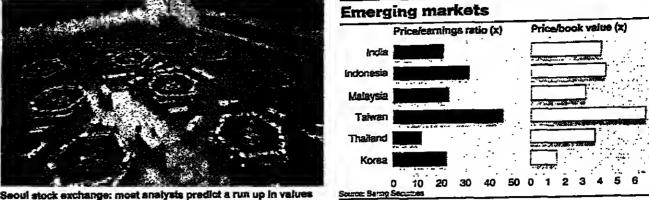
Seoul's ministry of finance says that in such cases permis-sion can be obtained from the Securities and Exchange Commission to raise foreign ownership ceilings. But new limits will be assessed on a case-bycase basis, raising concerns about consistency and the transparency of the process. Korean officials defend the

limited scope of the opening by emphasising the problems which would result from large inflows of foreign capital. They argue that the ownership lim-its will be further expanded as the impact of foreign ownership is digested.

"This is just the first step," says Dr Oum Bong Sung, counsellor to the minister of finance. The market will grad-ually be opened wider on a step-by-step hasis." For the



■ THE STOCK MARKET



Cautious opening

moment, however, and given the various restrictions, the maximum foreign capital which can flow into the market after its opening is about \$6.7bn. How much of this will enter the exchange depends on the attractions of the underly-ing market and the practicalities of trading Korean shares. On the first count, the Seoul

stock exchange is clearly not the go-go market of 1987 and 1988 when the index nearly doubled in successive years on the back of a dramatic exportled economic boom. Since then, economic worries have brought the index firmly back to earth.
From a peak of 1,007 points in April 1989, it has slumped to a current level of about 715. Along with Jakarta, it is the only regional market to have

But for new huyers, of course, this is potentially good news. The market now has a weighted average price-earnings ratio of about 20 times. cheaper than Japan and Taiwan. Measures such as price-to-book value and price-to-cash flow reveal a still cheaper market.

By the time it opens, it is likely to be less cheap. Most analysts predict a run up in values before the end of the year as local investors antici-pate the boost of an influx of foreign capital. There is the added caveat that, following a rapid run up, there may be quick local selling once the market. On this score, there

market is open.

According to Mr Ho C. Yang,
managing director of Dongsuh Securities, Korea's second largest securities company, most of the large local brokers are seeking to rid themselves of equity which they accumulated over the past 18 months in an attempt to stabilise the falling Korean market.

But for most foreign investors, considerations are longer term. Consequently, it is the hroader ecocomic and corporate prospects which are of greater importance in deter-mining the attractions of the

has been a substantial swing in the pendulum away from the bullish optimism of the late 1980s which cast Korea as the new Japan and discounted the substantial hurdles facing Korea's newly industrialised

The current pessimism, how-The current pessimism, flow-ever, centred on a yawning trade deficit and rising infla-tion is equally misleading. Korea is likely to remain one of the world's fastest-growing economies, through the mid-1990s at least, and its current problems are the result of oecessary industrial and social

A similar story is found at

In anticipation of foreign demand, a number of her investment vehicles are being created. Warburgs, for example, is launching a \$100m investment trust for the Korean market to be managed by Schroders investment Managed by ment But whether the attracti

of the Seoul exchange as opening depends crucially of the practicalities of trailing

In this respect, the setting if ownership limits has fostered series of difficult issues. In particular, and after some warming, the ministry of financial appears to have decide against allowing over-the-counter trading or the esta-lishment of a foreign board. As a result, trading in the most popular issues is likely to become rapidly congested

There are also concern about the practicalities of investment. From minor him drances such as the use of identity cards to more substant tial worries such as the ease of repatriation of capital and dist dends there remains a number

There is frememous value to be found among smaller companies" says Mr Peter Irving, managing director of Korea Schroder Fund Management. But he adds that high levels of gearing place a premium on a careful examination of fundamentals. of grey areas. Mr Kim Tae Chun, mans director of the Korea Securities Dealers Association and of a task force which is prepared Dealers Association and head ing the mechanisms for me opening, believes the system opening, behaves the system will be ready. "We are at the stage of confirming the procedures" he says.

Just how well these procedures work, however, will be treated in two months. Convertible bonds, bonds with

tested in two months.

John Ridding

Extracts from an interview with finance minister Rhee Yong Man

Financial liberalisation

successful implementation of financial liberalisation.

Our priority is to focus on our economy's structural problems that impede the liberalisation process. Efforts to strengthen commercial man-agement of financial institutions, including promotion of healthy competition, will be stepped up in order to absorb the shocks accompanying liberalisation.

Also targeted for reform are bank lending practices based on collateral rather than credit ratings, collusion of financial institutions and the loose attitude taken by the institutions'

INTERVIEWER: In the past,

the government has used its control of the financial system to regulate investments in the real economy and thereby to promote Korea's economic development. Is the government concerned that the process of financial liberalisation will reduce its control of the economy?

MR RHEE: Financial liberalisation is a process to have market forces play a greater role in the economy. In essence it is a process to weaken direct government control in order to

increase efficiency.

Therefore, I believe the government has to accept the fact that its control of the economy will be weakened.

Nonetheless, the responsibil-ity for achieving certain economic goals remains with the government, regardless of the progress of financial liberalisation. In this regard, the government will endeavour to develop a wide range of indirect and market-oriented policy tools in the place of direct control.

INTERVIEWER: What are the main economic costs and benefits which will arise from financial liberalisation? MR RHEE: Benefits would

include increased efficiency in the financial sector through the strengthened role of finan-cial intermediation and the encouragement of innovation.

It would contribute to the development of the real sector by enabling the efficient allocation of funds.

It is also true, however, that this process could include considerable costs to an economy as is evident in many foreign countries' experience. In general, financial liberal-

isation increases instability in the system. It may aggravate the financial conditions of some institutions as a result of increased competition, higher interest rates accompanied by shortened maturity and gen-eral problems of market fail-

There are some coocerns that financial liberalisation will lead to higher interest

rates in the early stages which will hurt manufacturing indus-try. However, the alternative to interest rate liberalisation is controlled interest rates. This would discourage savings and provide financial institutions with less incentives for strengthening their competiessage it

INTERVIEWER: Does the Korean government feel there has been too much foreign pressure for liberalisation of Korea's financial markets? And does the Korean government feel that it has now done enough to satisfy the demands of trading pariners?

MR RHEE: I would like to make it clear that Korea's financial liberalisation is being pursued, not because of pressure from abroad, but because of the Korean government's need to facilitate the economy's development and internationalisation. Accordingly, financial liberalisation is being pursued in keeping with Korea's economic conditions.

It is true, however, that

the corporate level. While

many companies are facing harder times, due to reduced competitiveness in interna-tional markets and a domestic

financial squeeze, many have good prospects. This is not just the case for giant blue chips such as Samsung Electronics and Hyundai Motors, but also

for several of the lesser known,

That foreign interest exists can be seen from the existing

equity-related instruments

warrants and unit trusts con-tinue to trade at a premium to

underlying shares, albeit less

than the excessive levels of

1988 and 1989.

There is tremendous value

smaller companies.

some trading partners have at times voiced concerns about the pace and extent of financial liberalisation.

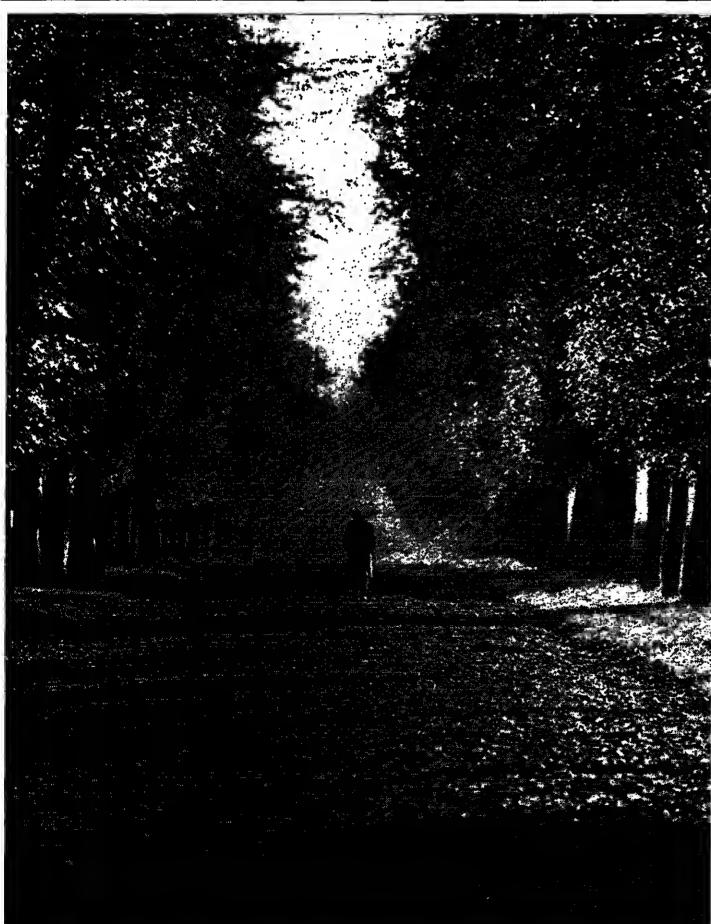
I feel that most of the requests from major trading partners have already been reflected in the process. To be sure, some remaining requests will be accommodated in the long run as the Korean economy further develops.
It is very difficult to accom-

modate requests that are either unreasonable or way out of line with the current level of Korea's economic development. I should also point out that excessive and undue pressures would end up backfiring and hamper the very process of lib-

> John Ridding and Steven Butler



is an important prerequisite



a victim of Alzheimer's Disease can get lost and not know the way home. He may not remember his phone number or his name. He may wander off in the middle of the night or in the dead of winter. He may forget to wear shoes or a coat. The Samsung Group has developed the technology for a computerized monitoring system which will one day make it possible to pinpoint his exact location and direction of travel. instantly. So when he can't find his way home, home can find its way to him.

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